

Charter County of Wayne, Michigan

Annual Report
For the Year Ended September 30, 2008

Navigating a Distressed Economy

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Our mission is to lead the nation in providing exemplary and efficient services that continuously promote and enhance the highest quality of life for those who choose to live, work, visit and play in Wayne County.



county executive's message:

The past year was difficult for Wayne County. We were in the midst of a severe economic downturn. Unprecedented cuts and uncertainty surrounding the future of the auto industry plagued the region. Front pages overflowed with news of foreclosures, bailouts and job losses. In September 2008, one in every 428 homes had received foreclosure filings as compared to one in every 314 homes in September 2007. Wayne County's overall unemployment rate had risen to 10.3% in September 2008, up from 9.0% in September 2007. Although the region's economic climate was grim, the County made strides toward a diversified industry base and economic growth aimed at not only maintaining jobs, but bringing new employment to the area. Some of the highpoints from the year were:

- Wayne County was named as a recipient of \$25.9 million in Neighborhood Stabilization Program funds as part of the Housing and Economic Recovery Act (HERA) in which \$3.92 billion was allocated nationwide to address abandoned and foreclosed properties. In these difficult times, we once again can offer a valuable opportunity to our community development partners.
- Continued development of the Aerotropolis included the opening of the North Terminal at the Detroit-Wayne County Metropolitan Airport and the opening of the Pinnacle Race Course, which provided hundreds of new jobs and showed what can happen when government and private investors work together.
- The Michigan film industry flourished. As of November 2008, the industry brought over \$170 million in in-state productions on 28 different projects – most of which were shot entirely in Michigan. Michigan is now positioned to take part in the \$40 billion a year film industry, which is growing at about 1 to 4 percent annually.
- Wayne County committed to partnering with TechTown to create a Wayne County Stem Cell Commercialization Center. Our Stem Cell Center will be the first of its kind in Michigan. We are creating a new biotechnology industry that will attract new companies, new jobs and alliances with researchers around the world.

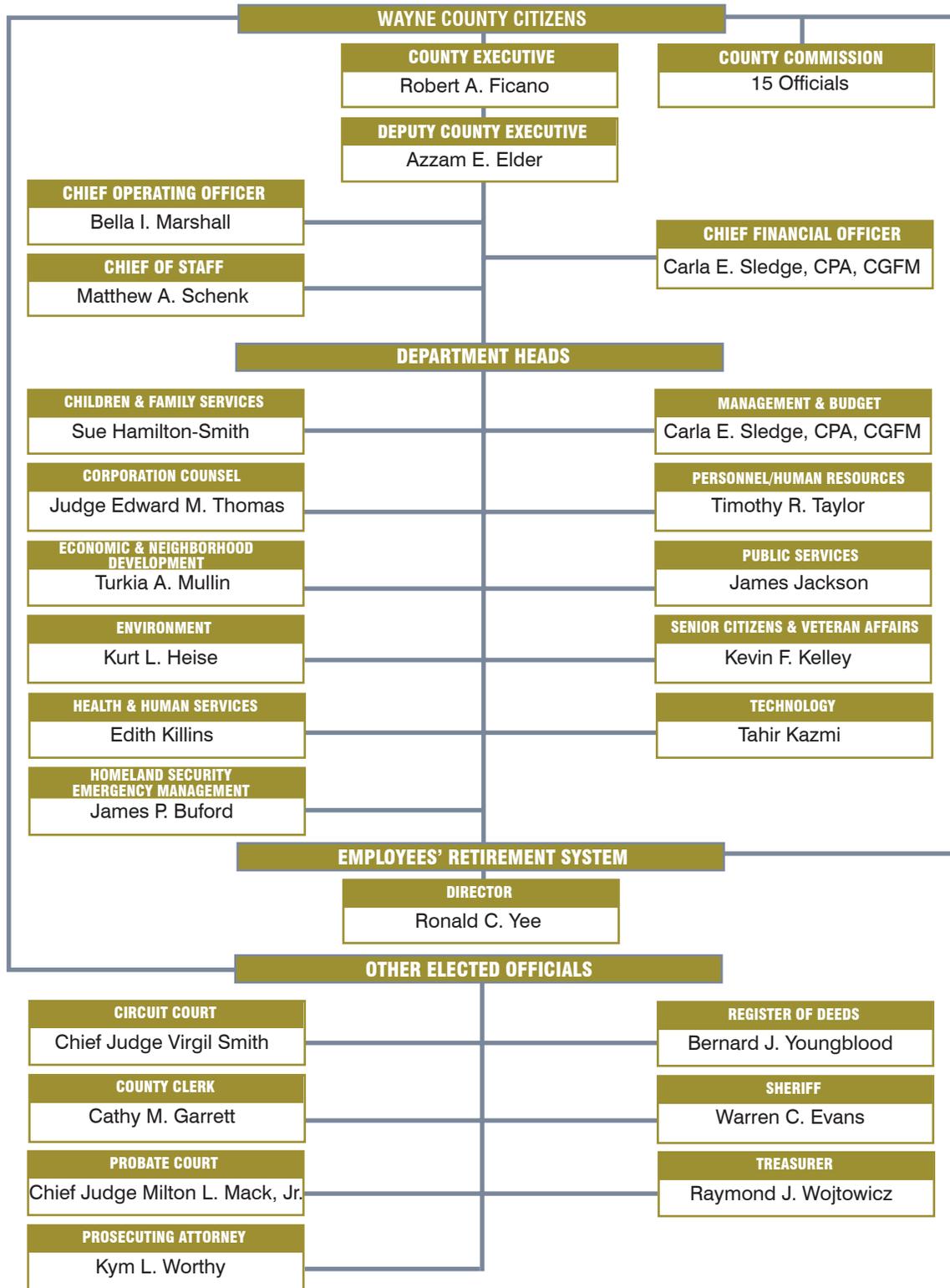
We would rather not go through another year as difficult as 2008, but so far the economists expect that our financial condition will deteriorate further in the coming year. Both job growth and personal income are expected to remain below the national average and unemployment is expected to increase.

I want to assure you that Wayne County and Southeast Michigan will help lead a comeback to prosperity. We will turn adversity into opportunity. Our children and grandchildren deserve no less. My administration has already started a transformation that will make us stronger in the long run. I am proud to be your Wayne County executive. It is a trust I take very seriously. Our assets far outweigh our challenges. We have a diverse county that looks like the rest of the world. We have a skilled workforce, first-class universities, an international border, a world-class airport and a resolve to succeed. The battle has just begun so strap yourself in and get ready for some fireworks!

On behalf of Wayne County's 5,000 plus employees, thank you for supporting our commitment to providing the very best service delivery to all our stakeholders and their families.

Robert A. Ficano
Chief Executive Officer

our organization



financial overview

This Popular Annual Financial Report (Annual Report) is intended to provide the taxpayers, citizens, and other interested parties with a financial overview of the County's financial condition for the year ended September 30, 2008. The financial facts, figures, tables and graphs included in this report have been taken from the audited financial statements in the County's 2008 Comprehensive Annual Financial Report (CAFR).

The County's CAFR, which provides complete financial information and disclosures in conformance with generally accepted accounting principles (GAAP), may be obtained from the Department of Management and Budget, Financial Reporting Division, at 600 Randolph, Detroit, Michigan 48226. In addition, both the CAFR and this report may be viewed on the Charter County of Wayne, Michigan's website at www.waynecounty.com and on the data CD affixed to the back cover of this Annual Report.

The County's Funds

The accounts of the County are organized and operated on a fund basis. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates monies according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The County's governmental funds include the General Fund, special revenue, debt service and capital projects funds.

Special revenue funds are used to record activities that receive monies for restricted purposes, such as Roads, Health, Mental Health, and grant or specific tax-funded activities like Parks. Debt service funds account for the accumulation of resources for, and payment of, principal and interest on long-term debt. Capital projects funds are used to account for the purchase or construction of major capital facilities, such as roads, buildings, and equipment.

The revenues and expenditures presented in this report are for the governmental activities of the County only – the General Fund, the special revenue funds, debt service and capital projects, and internal service funds of the County. This report is not intended to comply with GAAP as it does not include the County's component units, business-type activities, or its trust and agency funds. Additionally, note disclosures have been excluded from this report. For a complete description of significant accounting policies and other disclosures required by GAAP, refer to the County's CAFR.

Statement of Net Assets

The Statement of Net Assets (governmental activities) summarizes County resources balanced against County debt and other liabilities as of September 30, using the full accrual basis of accounting. Full accrual accounting records revenues when earned and liabilities when incurred, regardless of the timing of cash flows. There are three components in the statement of net assets: (1) Assets, items owned or controlled; (2) Liabilities, debts owed; and (3) Net Assets, the residual interest in the items owned or controlled after deducting debts. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

Assets represent County resources used to provide future public services, or to pay liabilities incurred for services provided in prior periods.

Liabilities are amounts owed to others and represent claims against our assets. They are listed in order of liquidity, either current or long-term.

Net Assets equal the excess of our available resources (assets) over our debts (liabilities).

STATEMENT OF NET ASSETS (GOVERNMENTAL ACTIVITIES)



	As of September 30th (in thousands)				
	2008	2007	2006	2005	2004
Current assets	\$ 663,939	\$ 641,738	\$ 598,879	\$ 500,722	\$ 476,566
Capital assets, net	1,171,785	1,184,339	1,223,579	1,285,849	1,327,938
Other non-current assets	139,506	32,065	31,293	31,010	31,311
Total assets	\$1,975,230	\$1,858,142	\$1,853,751	\$1,817,581	\$1,835,815
Current liabilities	278,346	209,601	240,775	190,955	284,124
Non-current liabilities	535,524	400,258	386,602	396,032	365,163
Total liabilities	\$ 813,870	\$ 609,859	\$ 627,377	\$ 586,987	\$ 649,287
Net assets:					
Invested in capital assets, net of related debt	982,356	1,039,751	1,073,350	1,120,350	1,197,506
Restricted	193,203	125,823	86,318	78,499	89,283
Unrestricted	(14,199)	82,709	66,706	31,745	(100,261)
Total net assets	\$1,161,360	\$1,248,283	\$1,226,374	\$1,230,594	\$1,186,528

STATEMENT OF ACTIVITIES

The Statement of Activities presents information showing how the County's net assets changed during the most recent fiscal year, using the full accrual basis of accounting.

Changes in net assets (governmental activities), restricted and unrestricted, represent the cumulative difference between revenues (funds received) and expenditures/expenses (funds spent). Net assets amounted to \$1.2 billion at September 30, 2008.



STATEMENT OF ACTIVITIES (GOVERNMENTAL ACTIVITIES)

For the Year Ended September 30th (in thousands)

	2008	2007	2006	2005	2004
REVENUES					
Program Revenues					
Charges for services	\$ 177,484	\$ 145,815	\$ 164,019	\$ 185,551	\$ 159,294
Operating grants and contributions	880,502	869,537	872,845	872,743	866,483
Capital grants and contributions	24,411	15,347	12,681	10,281	18,963
General Revenues					
Property taxes	401,764	485,554	455,109	436,160	353,040
Sales taxes	21,701	21,985	22,252	22,354	22,394
Excise taxes	8,408	7,403	7,274	6,953	7,048
Airport parking taxes	15,276	13,866	12,698	10,170	7,228
Investment earnings	28,390	37,697	33,317	29,597	21,817
Intergovernmental	-	-	-	-	31,687
Other revenue and amortization of bond issuance costs	25,517	47,660	24,456	20,845	28,319
Contributed assets	(27,004)	-	-	-	-
Transfers out	(359)	(1,195)	-	-	(45)
Total revenue	1,556,090	1,643,669	1,604,651	1,594,654	1,516,228
EXPENSES					
Legislative	11,873	9,871	8,972	9,189	10,177
Judicial	119,539	98,345	96,897	97,825	96,132
General government *	131,833	174,234	155,202	172,158	222,025
Public safety	177,999	177,762	166,593	155,603	155,073
Public works	7,290	7,510	6,992	7,214	1,405
Highways, streets and bridges	142,452	140,230	164,345	153,093	155,502
Health and welfare	979,211	950,270	932,319	901,420	898,802
Recreation and cultural	30,925	27,310	32,173	29,385	21,382
Community & economic development	20,780	17,763	17,966	-	-
Interest on long-term debt	21,111	18,465	27,412	24,701	21,852
Total expenses	1,643,013	1,621,760	1,608,871	1,550,588	1,582,350
CHANGE IN NET ASSETS	(86,923)	21,909	(4,220)	44,066	(66,122)
NET ASSETS AT OCTOBER 1	1,248,283	1,226,374	1,230,594	1,186,528	1,252,650
Net assets at September 30	\$1,161,360	\$1,248,283	\$1,226,374	\$1,230,594	\$1,186,528

* Non-departmental was formerly reported as a function in FY 2006 and prior. These amounts have been included in the general government line item above.

GENERAL FUND

The General Fund, a governmental fund, is the County's primary operating fund. It accounts for all the financial resources and expenditures except those required to be accounted for in other funds. This fund is presented using the modified accrual basis of accounting, which means that expenditures are recorded when due and payable and revenues are recorded when available.

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE (GENERAL FUND)

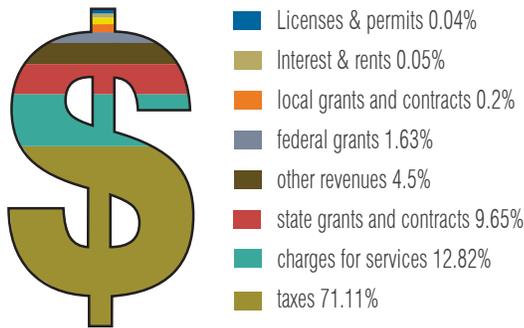
For the Year Ended September 30 (in thousands)

	2008	2007	2006	2005	2004
REVENUES					
Taxes	\$389,230	\$456,659	\$432,240	\$405,415	\$327,988
Licenses and permits	204	372	244	267	176
Federal grants	8,912	7,131	6,474	6,830	3,378
State grants and contracts	52,822	55,212	51,843	51,754	107,394
Local grants and contracts	1,075	1,430	1,715	1,321	9,313
Charges for services	70,161	66,925	70,483	80,691	76,793
Interest and rents	275	-	2,189	3,184	-
Other revenues	24,620	21,418	21,012	17,559	17,389
Total revenues	547,299	609,147	586,200	567,021	542,431
EXPENDITURES					
Legislative	11,629	11,807	10,992	11,024	11,370
Judicial	98,332	96,909	95,525	96,377	93,161
General government *	107,505	106,556	112,149	118,674	119,214
Public safety	153,074	144,048	138,130	127,800	127,293
Public works	1,098	1,051	1,164	1,318	1,405
Health and welfare	90,201	88,520	83,107	91,213	104,586
Community and economic development	2,800	1,800	-	-	-
Capital outlay	3,345	5,258	3,789	899	227
Debt service	-	-	-	-	305
Total expenditures	467,984	455,949	444,856	447,305	457,561
REVENUES OVER (UNDER) EXPENDITURES	79,315	153,198	141,344	119,716	84,870
OTHER FINANCING SOURCES (USES)					
Transfers in	72,401	71,676	67,744	98,774	34,615
Transfers out	(151,645)	(223,223)	(209,030)	(213,956)	(131,154)
Proceeds from sale of capital assets	50	29	4	3	9
Total other financing uses	(79,194)	(151,518)	(141,282)	(115,179)	(96,530)
NET CHANGE IN FUND BALANCE	121	1,680	62	4,537	(11,660)
FUND BALANCE AT OCTOBER 1	25,379	23,699	23,637	19,100	30,760
Fund balance at September 30	\$ 25,500	\$ 25,379	\$ 23,699	\$ 23,637	\$ 19,100

* Non-departmental was formerly reported as a function in FY 2006 and prior. These amounts have been included in the general government line item above.

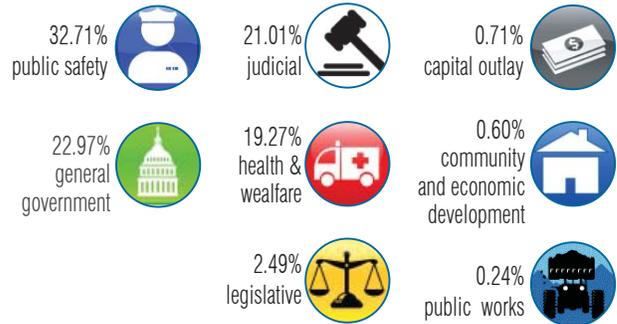
GENERAL FUND REVENUES

Revenues are increases in net financial resources. The County's General Fund revenues consist primarily of property taxes. To a lesser degree, charges for services, state grants and contracts and other miscellaneous revenue contribute to total General Fund revenue. The percentage of each category to the total for fiscal year 2008 is illustrated below.



GENERAL FUND EXPENDITURES

Expenses are net decreases in financial resources requiring the current payment of cash or recognition of a liability. Expenses are incurred for salaries, supplies, services, capital outlay and debt service.



FUND BALANCE

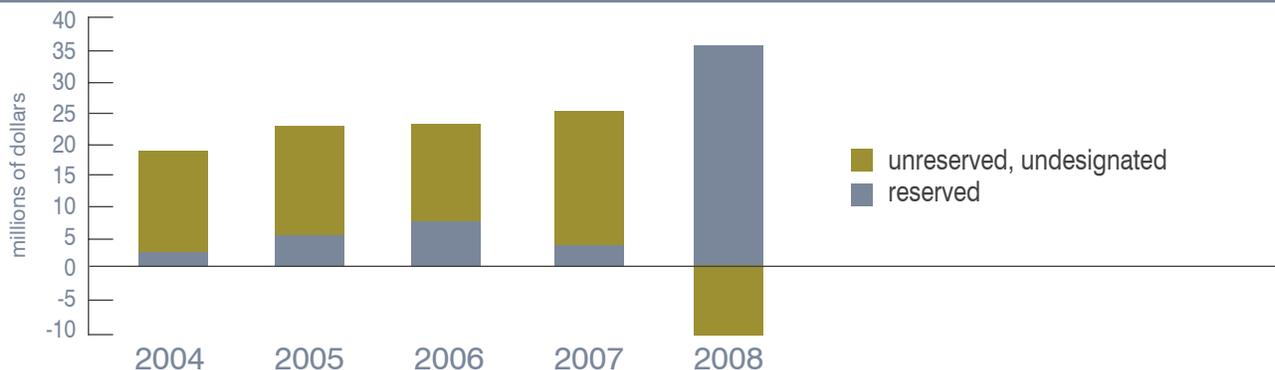
Typically, fund balance is the most discussed item in a local government's financial statements. It is the difference between a governmental fund's assets and liabilities. It represents the accumulation of resources over time. Those resources are segregated into amounts that are available for spending (unreserved) and those that are not (reserved or designated.) Governments seek to maintain adequate levels of fund balance to mitigate current and future risks and to ensure stable tax rates. Fund balance is also a crucial consideration in long-term financial planning.

Additionally, credit rating agencies carefully monitor levels of fund balance and unreserved fund balance in a government's general fund to evaluate a government's creditworthiness.

Ratings agencies favor higher levels of fund balance, although other stakeholders (unions, taxpayers and citizens' groups) may consider high levels excessive.

The chart below depicts the fund balance for the General Fund for the past five years. Other existing "reserves" or resources available to the General Fund include the Budget Stabilization (rainy day) Fund and the Delinquent Tax Revolving Fund. These funds provide flexibility to deal with planned capital expenditures, unanticipated economic conditions, emergencies, temporary cash flow shortages, or unexpected one-time expenditures. These funds also protect against statutory decreases in County revenues and give the County the chance to take advantage of saving opportunities.

GENERAL FUND - FUND BALANCE



economic condition

As discussed in the County Executive’s message, the region is experiencing an economic downturn. The distressed economy is impacting the revenue available to provide County services. The County’s largest revenue source, property taxes, represents approximately seventy percent of total General Fund revenue. Property tax revenue is based on the taxable value of the region’s real and personal property. Taxable values decreased slightly in 2008 and are expected to decrease by five percent in 2009, and nine percent in 2010. In addition to the declining taxable values, property tax revenue is further impacted by an increased number of delinquencies, caused by a rise in home foreclosures.

Declining investment values caused by the volatility in the financial markets have further reduced overall County revenues and increased the costs related to pension and other post employment benefits. These costs are tied to the results of investments.

State Revenue Sharing traditionally represented approximately eight percent of total General Fund revenue; however, effective in fiscal year 2004-2005, the State suspended revenue sharing to counties and provided a funding mechanism to replace revenue sharing payments. This funding mechanism will be depleted next fiscal year and it is anticipated that the County will experience a thirty percent decrease in revenue sharing in 2009.

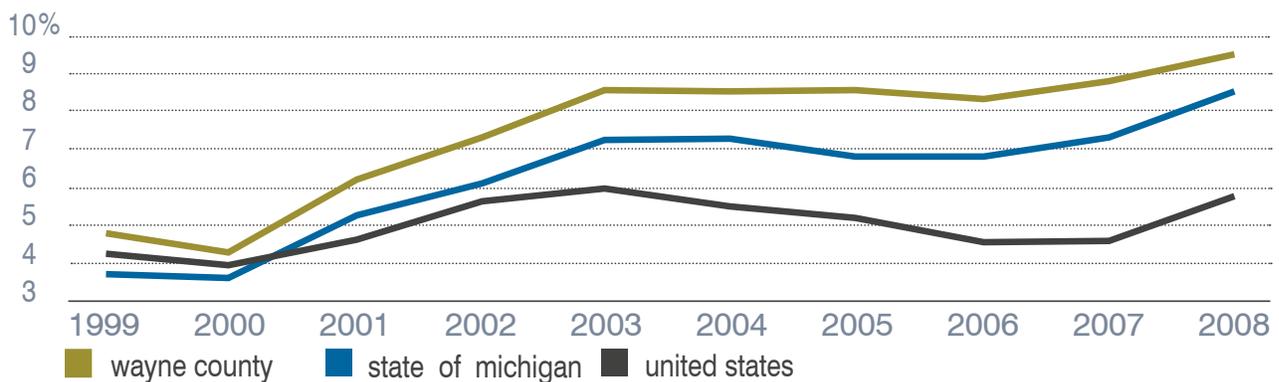
The decline in revenue sources discussed above combined with increasing costs of providing services is creating a gap in funding. Managing our programs with less is a necessity, especially when the need for those programs is greater than ever. The County has, and will continue, to examine the services it provides and determine which services are the most critical for the citizens of Wayne County.

The County’s unemployment rate has continued to climb in 2008, and into 2009, similar to the State of Michigan and the United States. However, the State and County have each experienced higher jobless rates than the rest of the nation due to their reliance on the automotive and related industries. The County is currently working with other governments both within Michigan and internationally to bring new business to the region to promote an expanded industry base. By branching out into diverse industries such as life sciences (biotechnology research, pharmaceuticals, medical devices,) film, and alternative energy, the County hopes to curb the trend of rising unemployment.

The rise in unemployment has contributed to the increase in home foreclosures. In February 2009, one in every 440 American households received either a default notice, bank repossession, or auction sale notice, according to RealtyTrac’s U.S. Foreclosure Market Report. Foreclosure filings nationwide are up thirty percent over February 2008. The State of Michigan had the sixth highest foreclosure rate with one in every 360 households receiving a foreclosure filing. It is predicted that as many as 75,000 homes will go into foreclosure in Wayne County in 2009.

To address the foreclosure crisis, the County has implemented the ‘Mortgage Foreclosure Prevention’ program. This program offers lender intervention on behalf of the resident, targeted counseling, educational seminars and other tools for saving a home at or in foreclosure. The program is linked to a network of certified counseling agencies through the U.S. Department of Housing and Urban Development and Michigan State Housing Development Authority. This program is open to all Wayne County residents and further information can be obtained on the program’s website at www.fightmortgageforeclosure.com or by calling (313) 833-2948.

UNEMPLOYMENT RATE



county services

County government may not get the attention of state or national levels of government, but it provides a tremendous range of vital services that residents would quickly miss if those services were to disappear. Many roads, parks, jails, health and even Headstart programs would not be operated or maintained safely if county government failed to function.

The County of Wayne provides an essential, if often undervalued, role in providing a wide variety of services to its communities and constituents.



DID YOU KNOW?

The Government Finance Officer's Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Financial Reporting to Wayne County for the fiscal year ended September 30, 2007.

The County also received a Certificate of Achievement for Excellence in Financial Reporting for its CAFR for the year ended September 30, 2007, and the GFOA award for Distinguished Budget Presentation for its annual appropriated budget dated October 1, 2007.

The GFOA's Awards for Excellence in Government Finance recognize contributions to the practice of government finance that exemplify outstanding financial management. The awards stress practical, documented work that offers leadership to the profession and promotes improved public finance which benefits both the County leadership and taxpayers.



Crosswinds Marsh Wetlands - Sumpter Township, MI

GENERAL GOVERNMENT

General government services are one of the largest categories of services provided by the County. As the executive branch of County government, this group of departments provides the administrative support for running government and includes the elected officials for the county.

Most notable is the Office of the County Executive, headed by County Executive Robert A. Ficano. This office administers the 11 executive departments of the County. (See organizational chart on page 2.)

Certain of these departments provide the general and administrative support for the County's operations, such as the:

Department of Management & Budget

Provides assessment and equalization, professional accounting, risk management and other financial support services.



Local Leaders Launch Film Initiative

Department of Personnel/Human Resources

Recruits, trains, develops, negotiates, and administers compensation to County employees.

Department of Technology

Manages, develops, and maintains the County's data, software, and hardware systems.

Department of Corporation Counsel

Serves as the chief civil legal officer to the County.

Also included in general government services are the other elected officials of the County:

County Clerk

Responsible for the general recording and safekeeping of official records such as birth and death certificates, in addition to court documents. The Clerk is also responsible for coordinating and administering all Federal, State and County elections conducted in Wayne County. The Wayne County Clerk's marriage licensing, and birth and death services are accessible on the internet at www.waynecounty.wc/clerk.

Register of Deeds

Responsible for the recording of documents related to property transactions, such as land contracts, mortgages, liens and lease agreements. Wayne County Register of Deeds land records are searchable at www.waynecountylandrecords.com.

Prosecuting Attorney

Responsible for safeguarding the community by demanding accountability for those who commit crimes.

County Treasurer

Responsible for the receipt, custody and investment of all County funds and for the collection of taxes. The Treasurer's Office website, www.treasurer.waynecounty.com, includes a property listing and allows for the online payment of delinquent property taxes.



DID YOU KNOW?

Wayne County offices will soon have a new home with the purchase of the Guardian Building located in downtown Detroit, just several blocks from the current site. The Guardian Building was designated a National Historic Landmark on June 29, 1989.

The Forfeiture Unit and Vehicle Seizure programs forfeited a total of \$5,367,850 in monetary and non-monetary assets for the county-wide seizing agencies. The programs generated a total of \$1.2 million in revenue/attorney fees and recovered \$69,458 in costs for the Wayne County Prosecutor's Office.

The Register of Deeds created the nation's first fraud unit, along with the Wayne County Sheriff and Prosecutor, which specializes in property research, investigation and prosecution. The unit has set up over 350 case files of suspected fraudulent activity and has a 100% success rate in prosecution, ultimately returning many homes to the rightful owner.

The County Treasurer initiated Operation Normandy. Through partnership with over 20 nonprofit entities, which offer free financial, legal and counseling assistance to Wayne County taxpayers, the Treasurer's office has taken an aggressive approach to battling property tax foreclosures.

JUDICIAL SERVICES

The resolution of civil, domestic, criminal and juvenile matters falls to two courts managed by the County: the Third Circuit Court and the Probate Court.

Third Circuit Court

This court is the largest circuit court in Michigan, with sixty-three judges and over seven hundred employees. The Chief Judge oversees its three divisions:

Civil Division – The Civil Division has fifteen judges and resolves general civil cases over \$25,000. This division acts as the appellate court for civil appeals from the district courts throughout Wayne County.

Criminal Division – The Criminal Division’s twenty-seven judges have sole jurisdiction over felonies and high misdemeanors. This division acts as the appellate court for criminal appeals from the district courts throughout Wayne County.

Family Court Division – The Family Court Division has responsibility for hearing both domestic relations (twelve judges) and juvenile cases (eight judges, including two Probate Court judges) that involve the members of a single family. By separating these cases from other court matters, the County hoped to create a greater sensitivity and understanding of the circumstances a family unit is facing. This division’s domestic, juvenile, and Friend of the Court operations address domestic relations, juvenile delinquency, adoption, abuse and neglect, spousal support, child support, custody and parenting matters.



Coleman A. Young Municipal Center - Detroit, MI

Probate Court

The Probate Court’s six judges preside over all matters related to settlement of estates and trusts and the appointment of trustees, guardians and conservators. This court is the busiest court in the state, processing one third of total probate filings.



DID YOU KNOW?

As a result of external customer satisfaction surveys, Probate Court implemented an initiative to reduce the amount of time a customer waited to see a Judicial Estate Analyst. Previously, customers waited over one hour, on average. The wait time for over 11,000 annual customers has been reduced to 37 minutes.

In partnership with Hutzel Woman’s Hospital, the Friend of the Court facilitated a grant-funded collaborative demonstration project called “Dads from Day One” with the main objectives being to improve parenting behavior through a variety of social services, increase voluntary acknowledgment of paternity, decrease the number of paternity default cases, and encourage the marriage of unwed parents where appropriate.

The Third Judicial Circuit Appeal Transcript Web Site was implemented to enable attorneys to view cases, select proceedings, and order transcripts on-line for civil and domestic proceedings thereby saving time and reducing the cost associated with this process. A system to provide criminal appeal transcripts to the Prosecutor’s office electronically was also implemented. This resulted in a reduction in the time and materials necessary to produce appeal transcripts.

HEALTH AND WELFARE

The County's health and welfare activities focus on those most in need of protection: infants, adolescents, the elderly and the disabled. Departments include:

-  - Health and Human Services
-  - Children and Family Services
-  - Senior Citizens and Veterans Affairs

Certain other services, such as environmental clean-up programs, are provided through the Department of Environment.

Core programs include:

Headstart provides comprehensive child development services in the areas of education, nutrition and social services.

Cooperative Extension (through Michigan State University) provides educational services for families, such as peer counseling for breast feeding mothers, and food safety and nutrition programs.

Prevention Services, Alternative Work Force Program and Juvenile Services provides a coordinated community justice, educational and rehabilitative service delivery network for our troubled adult and youth.

Library provides reference material and children programming services for citizens, including the blind and physically handicapped.

Mental Health provides a wide array of special support and services for citizens with severe emotional disturbances and developmental disabilities.

Patient Care Management and Public Health provides innovative health care and dental services to indigent residents and small businesses, disease education and prevention, and environmental health services.



Wayne County Health Fair 2008



Wayne Babies Program

Senior Citizens and Veteran's Affairs provides adult day care, meal delivery, prescription drugs, and referral and outreach services for senior citizens and financial and burial assistance for indigent soldiers, sailors, marines, nurses, and their families.

Medical Examiner provides investigative and notification services for deceased loved ones and their families.



DID YOU KNOW?

Each year, Wayne County Juvenile Detention Health Services performs over 4,000 physicals and 2,000 dental screenings for youth admitted to the facility. For many children, this is their first medical or dental exam.

The Alternative Work Force is saving local jail bed days by providing alternative sentencing options. They participated in over 3000 projects in 2007.

Veteran Affairs provides burial assistance to the eligible honorably discharged war time members of the Armed Forces of the United States.

PUBLIC SAFETY

Major emergencies, disasters and terrorist threats or attacks are not issues we like to think about or plan for. But that is the crucial role of the Department of Homeland Security/Emergency Management, whose mission is to preserve and protect the lives and property of Wayne County citizens.

Other Public Safety services include the County Jail and youth home mental health services.

The most well recognized of Public Safety services is the Wayne County Sheriff's Office (WCSO.) The Sheriff provides quality law enforcement to the citizens of Wayne County, as well as safe, secure and humane detention facilities for those citizens who find themselves temporarily on the wrong side of the law. The Sheriff's operations are administered through its court, executive, field services and jail divisions.

Court Division maintains security and order in the courtrooms of the Third Circuit and Probate Courts. Various units within this division deliver official notices, subpoenas and other court documents. They also locate and arrest individuals delinquent in court-ordered child support payments and locate individuals under felony warrants.

Executive Division provides administrative guidance, policy direction and enforcement for Sheriff employees.

Jail Division oversees the operation of the three jail detention facilities in accordance with the provisions of the Michigan Constitution.

Field Services Division provides a full range of crime prevention, ground and waterway patrol, and investigative services. This division also houses the special operations units, such as the covert Drug Enforcement Unit and the Internet Unit.



DID YOU KNOW?

The Alert System allows Wayne County residents to be notified via phone, text message, pager or email in the event of emergencies, school closings and traffic conditions on County roads. Sign up at www.getalerts.org.

The Sheriff's Special Response Team (SRT) was featured in four episodes of Secret Ops, a Court TV series that aired in late 2007.

The Sheriff's Office received three National Association of Counties (NACo) Achievement Awards for its SPOT CHECK Unit, Project Fresh Start and Missing and Exploited Children's Task Force.



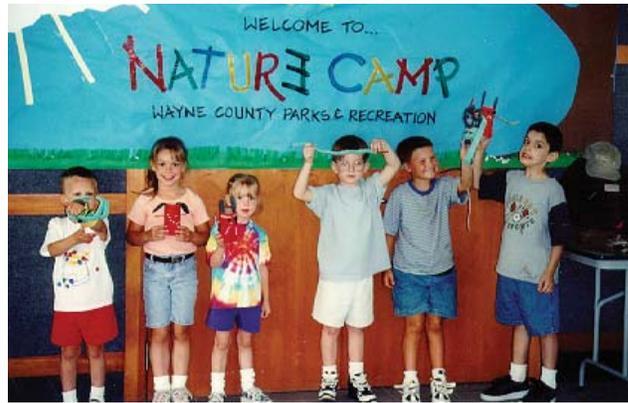
Sparky at the 4th of July Fireworks Safety Program - Redford, MI



Homeland Security/Emergency Management 2008 Training Exercise

PUBLIC SERVICES

In one of the County's most visible roles, the Department of Public Services (DPS) maintains the County's road system - over 1,400 miles of primary and local roadways and 462 miles of State trunk lines and freeways. Because of the key role roads play in the safety of our residents and visitors as they travel to work, school and shopping, this department is vital to many of us each day. The Department is also responsible for maintaining the County's parks and recreational facilities, as well as certain other County facilities to provide better and safer working conditions for employees and visitors.



Nature Camp at Nankin Mills - Westland, MI



DID YOU KNOW?

Wayne County utilized 184,945 tons of salt during the 2007-08 winter season.

DPS filled approximately 104,067 potholes, utilizing 3,122 tons of cold patch material.

DPS resurfaced 15.71 miles of County local roads, using approximately 43,832 tons of asphalt.

COMMUNITY AND ECONOMIC DEVELOPMENT

The Department of Economic and Neighborhood Development promotes economic growth through business and community development strategies that retain and create jobs and encourage a high quality of life.

To further its objectives, the Department provides grants to participating communities and non-profit agencies for the implementation of eligible housing rehabilitation projects.

It also fosters organizations whose goal is to create affordable housing and opportunities for residents to become first-time homeowners. Programs such as the Urban Recovery Partnership work to preserve and enhance existing neighborhoods.

In cooperation with other development organizations, the Department seeks to attract, retain, and assist businesses in Wayne County.



Breaking Ground for the Pinnacle Race Track - Huron Township, MI



DID YOU KNOW?

The Department of Economic and Neighborhood Development provided support services to over 600 companies, including site selection and business support services, as well as loan applications of over \$15 million.

The Michigan Institute of Aviation and Technology opened a new state of the art educational center in Huron Township, focusing on training for the fields of alternative energy and wind generation. The first classes began in fall 2008.

The Land Bank/DEND utilized the TURBO program as an inducement for private property owners to develop or rehabilitate unproductive land in the County, resulting in over \$300 million in new business investment.

THE LEGISLATIVE ARM

The legislative arm of County government is the Wayne County Commission, a body of fifteen elected officials representing districts throughout the County and serving two-year terms. The Commission is responsible for:

- overseeing the County's \$2.3 billion budget
- approving contracts
- executing ordinances and resolutions
- approving appointments to various boards.

Its mission is to ensure that Wayne County citizens receive their full value for each dollar expended by the County.

The Commission accomplishes this mission through:

Standing Committees of the County Commission which meet bi-weekly:

1. Ways and Means
2. Audit
3. Economic Development
4. Environment, Drains and Sewers
5. Government Operations
6. Health and Human Services
7. Public Safety
8. Judiciary and Homeland Security
9. Public Services

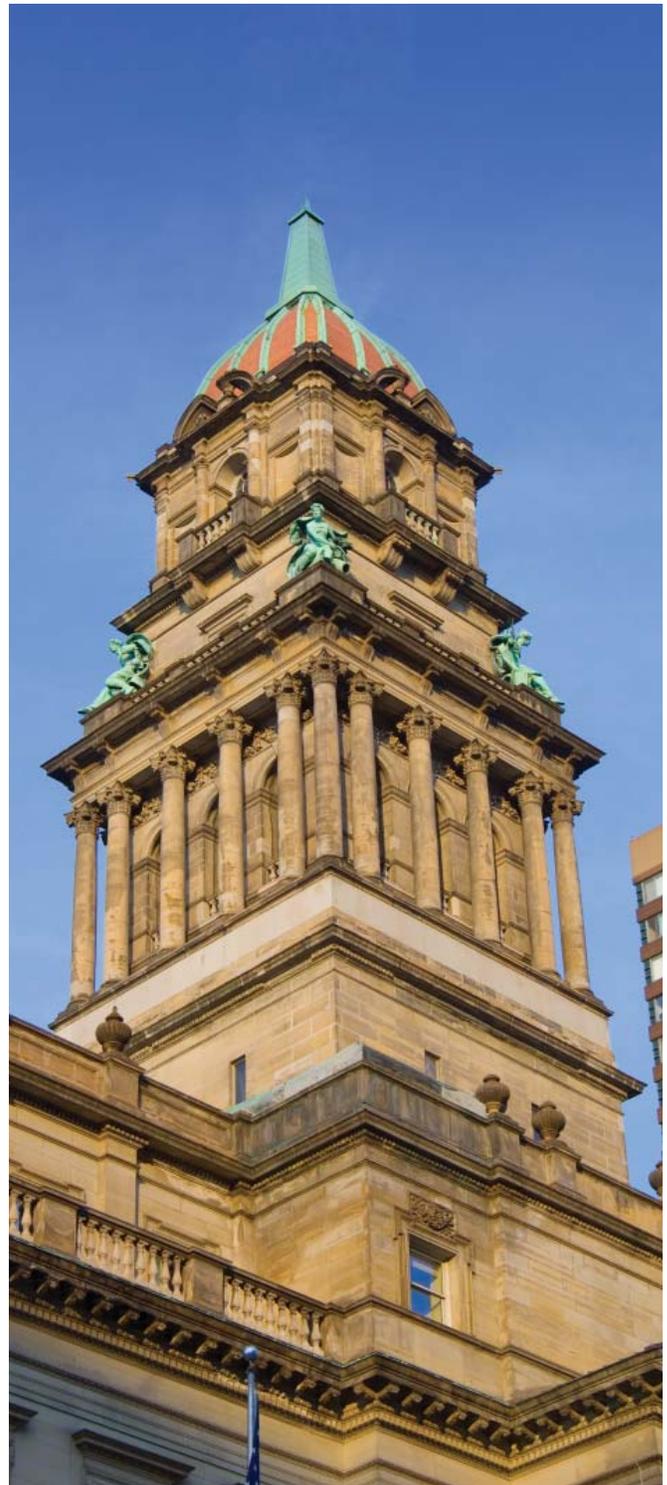
These meetings are open to the public.

Special committees, task forces and commissions are established by the Commission. The Commission also holds town meetings to address critical issues affecting the citizens of Wayne County.

Office of the Auditor General examines and evaluates County activities and operations aimed at improving the accountability of the use of public funds.

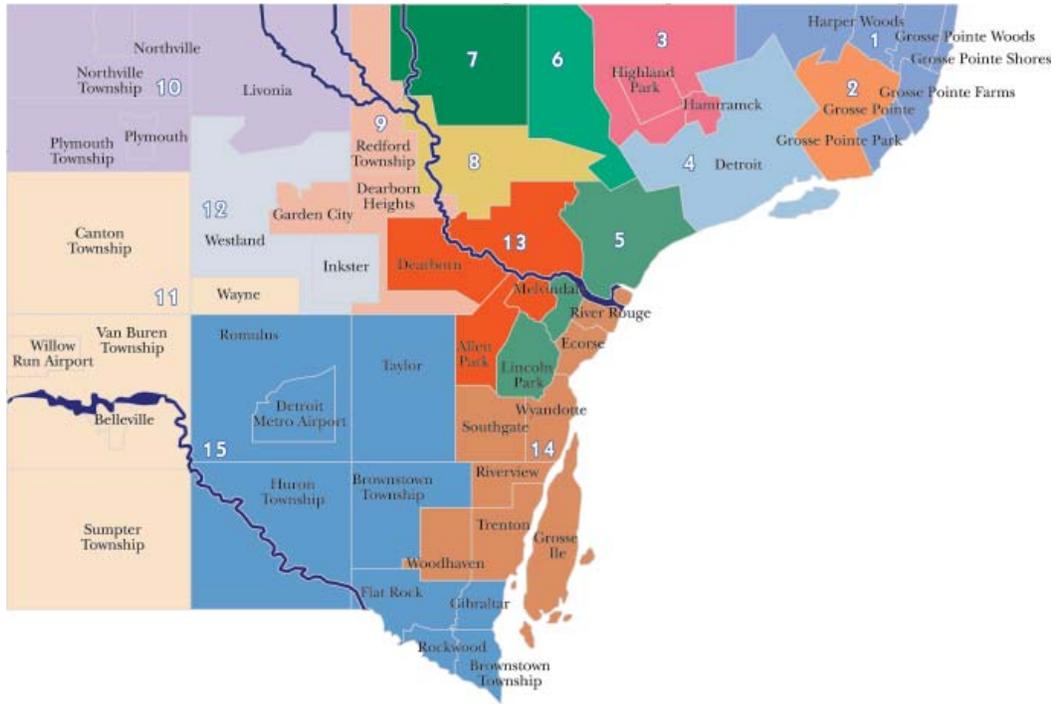
Policy and Research Division provides support to Commission members through assessment, evaluation and analysis of contracts, proposals and other actions coming before the Commission.

Please refer to the next page for a list of County Commissioners and the districts they serve.



Wayne County Building - Detroit, MI

commissioners and districts



Edward A. Boike Jr.
CHAIRMAN
15TH DISTRICT

Keith D. Williams
VICE CHAIR
6TH DISTRICT

Ilona Varga
VICE CHAIR PRO TEMPORE
5TH DISTRICT

Timothy P. Killeen
1ST DISTRICT

Diane Webb
9TH DISTRICT

Bernard Parker
2ND DISTRICT

Laura Cox
10TH DISTRICT

Moe Blackwell
3RD DISTRICT

Kevin McNamara
11TH DISTRICT

Jewel C. Ware
4TH DISTRICT

Joan Gebhardt
12TH DISTRICT

Burton Leland
7TH DISTRICT

Gary Woronchak
13TH DISTRICT

Alisha R. Bell
8TH DISTRICT

Joseph Palamara
14TH DISTRICT

**CHARTER COUNTY OF WAYNE MICHIGAN
600 RANDOLPH ST.
DETROIT, MICHIGAN 48226**