CHARTER COUNTY OF WAYNE, MICHIGAN

BUDGET

Adopted by the Wayne County Commission

ADOPTED BUDGET FY 2015-2016 AND PROJECTED BUDGET 2016-2017

WARREN C. EVANS
COUNTY EXECUTIVE

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GFOA DISTINGUISHED BUDGET AWARD

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Wayne County

Michigan

For the Fiscal Year Beginning

October 1, 2014

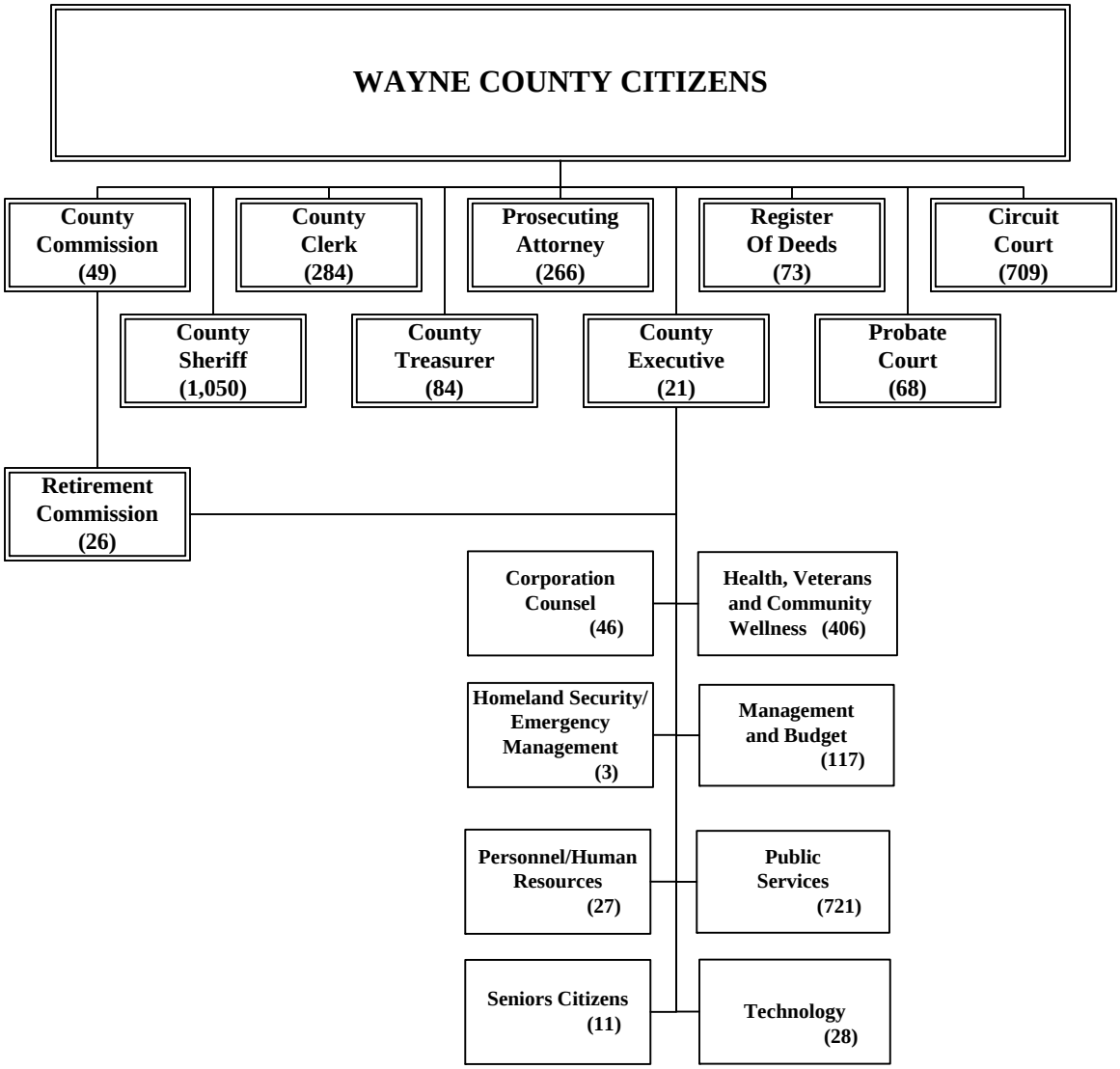
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Wayne County, Michigan for its annual budget for the fiscal year beginning October 1, 2014.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

WAYNE COUNTY, MICHIGAN
ORGANIZATION CHART



TOTAL NUMBER OF POSITIONS: 3,989

OFFICE OF THE COUNTY EXECUTIVE

Warren C. Evans
County Executive Officer

Richard Kaufman
Deputy County Executive

Jay B. Rising
Chief Operating Officer

Genelle Allen
Assistant County Executive

June S. Lee
Assistant County Executive

Tony Saunders
Chief Financial and Restructuring Officer

COUNTY EXECUTIVE DEPARTMENT HEADS

Corporation Counsel
Zenna Faraj Elhasan

Health, Veterans and Community Wellness
Mouhanad Hammami

Homeland Security/Emergency Management
Tadarial Sturdivant

Management and Budget
Tony Saunders

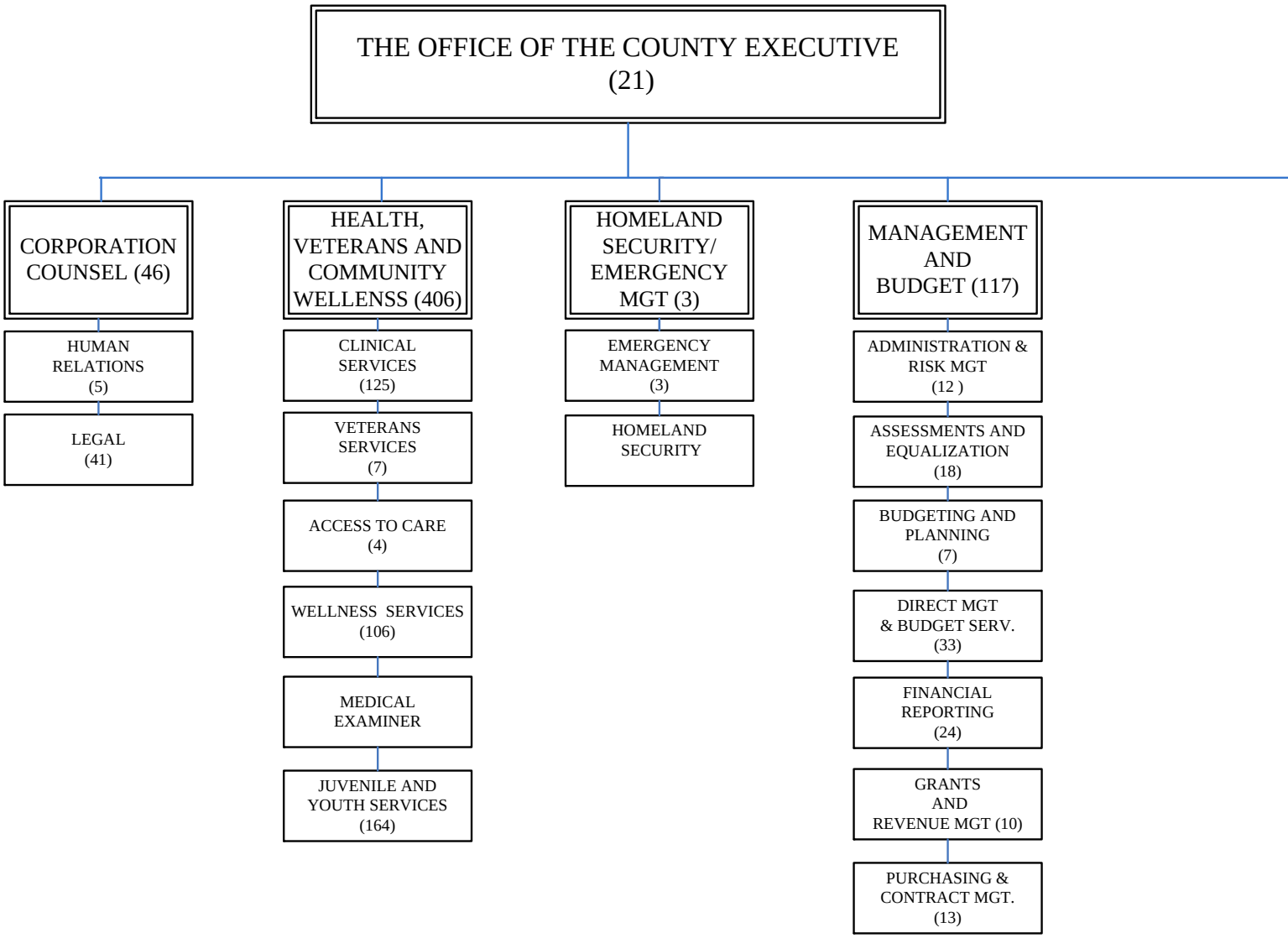
Personnel/Human Resources
Tish King

Public Services
Beverly Watts

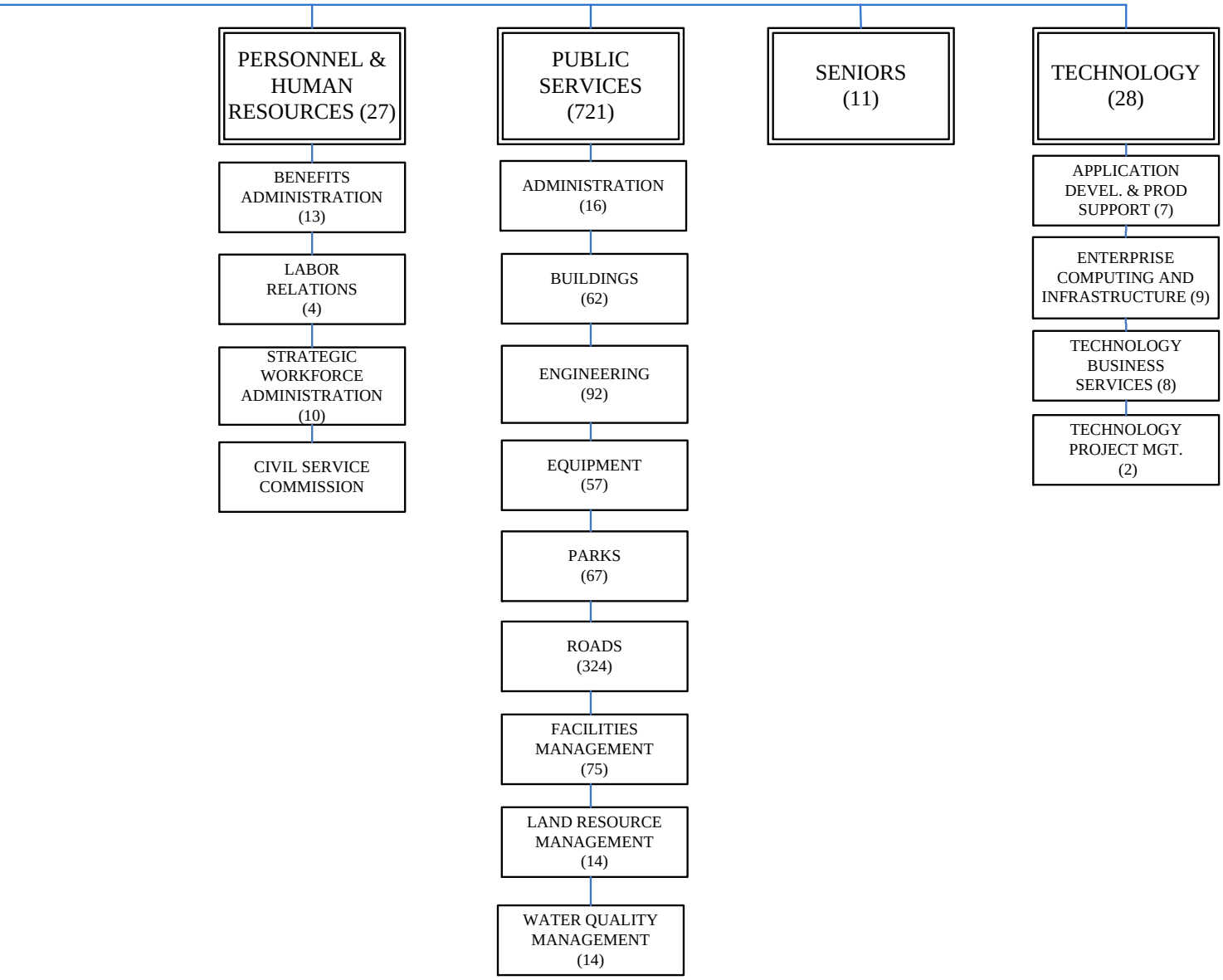
Senior Citizens
Kevin F. Kelley

Technology
Edward D. Winfield

WAYNE COUNTY, MICHIGAN
COUNTY EXECUTIVE
2015-2016 ORGANIZATION CHART



WAYNE COUNTY, MICHIGAN
COUNTY EXECUTIVE
2015-2016 ORGANIZATION CHART



TOTAL NUMBER OF POSITIONS: 1,380

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ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

WAYNE COUNTY EXECUTIVE'S BUDGET MESSAGE

Warren C. Evans
Wayne County Executive

September 17, 2015

Honorable Gary Woronchak, Chair
Wayne County Commission
500 Griswold, 7th Floor
Detroit, Michigan 48226

Dear Chairman Woronchak:

This is my first operating and capital budget plan as Wayne County Executive, presented to the Wayne County Commission and to the citizens of Wayne County (the County).

Included as part of this document are the operating and capital budget plans for Fiscal Year (FY) 2015-2016 and the projected operating and capital budgets for FY 2016-2017. These budgets will serve as the foundation for the 2017 budget cycle.

When I came into office in January, the County's ability to operate efficiently and deliver essential services to its residents was threatened by both an accumulated deficit of over $157 million and a structural deficit that has averaged $50 million over the prior three years. I immediately ordered an extensive review of the County's finances and implemented a number of cost cutting initiatives designed to address the immediate crisis. These included reductions to the salaries of my appointees, implementation of a spending freeze with oversight by an Executive Review Committee, and the right sizing or elimination of certain County functions.

After a massive effort to accurately assess the County's current financial state, my administration developed a Recovery Plan (Plan) that provides a realistic roadmap to solvency and a financial state where the County can return to sensible long-term planning. The Plan identifies and targets the root causes of the structural deficit, specifically the spiraling legacy costs of pensions for retirees, health care benefits for active employees and retirees, debt service on the partially built jail, and poor utilization of the County's real estate holdings.

More importantly, the Plan included realistic solutions to solve the County's grave financial problems. The combined General Fund savings that the County will realize by implementing these solutions is estimated to be approximately $53.4 million annually and should eliminate the structural deficit, as well as reduce the County's long-term liabilities tied to legacy costs of health care benefits and pensions. All elements of the Plan have

EXECUTIVE OFFICE
500 GRISWOLD, DETROIT, MICHIGAN 48226 • (313) 224-0291 • www.waynecounty.com

been incorporated in the FY 2015-2016 Adopted Budget resulting in a savings of $53.4 million on an annualized basis.

In order to facilitate certain aspects of the Plan, in June 2015, I requested and received an extra measure of support and authority from the State of Michigan. At my request, the State Treasurer declared a financial emergency in Wayne County. With the support of the Commission, the County entered into a Consent Agreement with the State of Michigan through Public Act 436 of 2012. The Consent Agreement allows the County to continue working with stakeholders to identify and implement effective solutions, while also providing the County additional tools and authority that may be temporarily needed to move the County to financial stability.

We are earnestly bargaining with all of our unions for the savings set forth in the Plan. The negotiations include reductions to the future legacy costs of health care and pension as well as certain work rule concessions. I anticipate the Collective Bargaining Agreements will be before the Commission prior to the October 1st start of this budget.

My administration successfully negotiated a settlement with the largest segment of County retirees with regards to their health care benefits. As a result, with minimal impact to the retiree's health care, $19.8 million is anticipated to be saved in retiree health care costs countywide. In addition, planned consolidations of operations and staff under one roof here at the Guardian Building are underway, generating approximately $2.0 million in savings to the General Fund.

Summary of Adopted FY 2015-16 and Projected FY 2016-17 General Fund Budgets

The Adopted Budget for FY 2015-16 and FY 2016-17 certifies revenues of $1.56 billion and $1.47 billion, respectively. The budget for non General Fund activities is $1.03 billion for FY 2015-16 and $0.95 billion for FY 2016-17 and includes funding for special revenue, enterprise and internal service activities such as the County Roads and Parks operations, the Juvenile Justice System and the Delinquent Tax Revolving Fund (DTRF) programs. While some of these activities are partially subsidized by the General Fund, the majority of their revenue sources are non General Fund restricted sources.

The County's General Fund Budget is segregated into two major sources of revenue:

> General Fund General Purpose (GFGP) – used to fund health and welfare programs, public safety, and general government.
>
> Non-GFGP – revenue generated by departments and elected offices from specific sources that cannot be used to fund other areas of General Fund expenditures.

In the current year, FY 2014-15, the County's available GFGP revenues for operations totaled $407.5 million, including $76.7 million of funding from the County's Delinquent Tax Revolving Fund (DTRF) and Forfeiture Programs that resulted from a reduction in the reserves retained by the DTRF when the County Treasurer restructured the DTRF note program. The GFGP revenues, along with department specific funding from non-

GFGP sources (grants, charges for services and other revenue sources) which totaled $142.0 million, accounted for the General Fund's $549.5 million adopted budget.

In next year's FY 2015-16 Budget, the County General Fund Budget will total $535.2 million, a decrease of $14.2 million from the FY 2014-15 Adopted Budget. The majority of this reduction is the result of reduced transfer from the DTRF of $29.0 million. The DTRF program transferred $170 million of reserves during FYs 2013-14 and 2014-15 to the General Fund to eliminate the accumulated deficit during those fiscal years. The FY 2014-15 Budget included $29 million of reserves that remained in the DTRF program. In FY 2015-16, the DTRF is budgeted to transfer $47.7 million, which represent the anticipated revenues from the programs.

The County will have a total of $389.2 million of GFGP available to fund public safety, health and welfare programs and general government, a reduction of $18.2 million from the FY 2014-15 Adopted Budget. From this amount, the County will have to first fund its mandatory spending obligations of $81.6 million, which includes debt service payments, rent payments, utilities, amounts set aside for liability settlements, required funding to the Parks, and payments to the Detroit Wayne County Mental Health Authority (DWCMHA). The remaining $307.6 million is available to allocate among the various GFGP subsidized departments and offices. Non-GFGP revenues, primarily grants and charges, are projected to be $146.0 million, a decrease of $3.7 million. Total General Fund revenues and GFGP revenues are projected to be $522.2 million, and $384.2 million, respectively in FY 2016-17.

General Fund Revenue Sources

Property tax collections, the County's primary source of revenue, have fallen dramatically since 2008, significantly reducing funds available for operations. In 2008, property tax collections were $370 million. By FY 2014-15, tax collections had dropped to $266.2 million. In the upcoming fiscal year we are estimating tax collections to be $270.5 million, an increase of $4.3 million, or 1.6% from the prior year.

While countywide taxable values are generally on the increase, the City of Detroit is continuing their efforts to review and reassess property values that have been historically set artificially high. It is expected that the City's reassessment will reduce County tax collections by $2.39 million in the upcoming year and $1.38 million in FY 2016-17. Additionally, the repeal of the Personal Property Tax will be fully implemented in FY 2015-16. The State has indicated that counties and local municipalities will be made whole from this loss of revenue so $7.4 million in State reimbursement is included in this budget.

For the 2015-16 Fiscal Year, the County expects to receive revenue sharing payments of $50.0 million, consistent with FY 2014-15 current allocation. Court Equity payments, which are based on filing fees collected by the County's Circuit and District Courts and are used to fund court operations, are projected to total $13.5 million, a slight decrease from FY 2014-15. A similar continuation budgeted amount is included in the Projected Budget for FY 2016-17.

Transfers from in the Delinquent Tax and Forfeiture programs include $47.7 million in FY 2015-16. The transfer is expected to be reduced to $33.3 million in FY 2016-17. While these amounts are reductions from prior years, the good news is that it is a sign that the County's economy is improving, as fewer properties are falling into foreclosure due to unpaid property taxes.

General Fund Priorities

The Budget demonstrates my Administration's full commitment to public safety. While staffing levels of the Sheriff's jail operations continue to be controlled by a court order, the Sheriff and I have mutually agreed on staffing levels of attendant and other non-jail operations, which will eliminate continued litigation that has occurred during the previous administration. This budget fully funds all jail and jail related operations at the current projected level adjusted for reductions identified by my administration and included in the Budget primarily related to retiree health care changes and changes to active employee's pension plans.

The Budget for the County Prosecutor is a status quo budget that is also adjusted for the health and pension savings. The budget funds 181 full time and part time attorneys and 101 support staff in the Prosecutor's Office. The budget for the Third Circuit Court is funded to the levels agreed to in the 2012 agreement and subsequent memorandums of understanding.

The County funds 100% of the defined contribution and the defined benefit retirement plans as determined by the independent actuary retained by the Wayne County Employee Retirement System (WCERS) adjusted for expected savings derived from the savings from the Recovery Plan. This budget sets aside $10.5 million as an additional payment to WCERS to be used to accelerate the reduction of the unfunded actuarial accrued liability of the retirement system. The County continues to vigorously negotiate with union representation to reduce the future defined benefit plan benefits consistent with targets established by the Recovery Plan.

The Adopted Budgets assumes a 5.0% salary reduction effective November 1st for all employees except those who fill difficult to recruit positions, i.e., nurses, sheriff deputies and assistant prosecutors. However, as mentioned previously, we are in earnest bargaining with all of our unions related to other savings to reduce health and pension expenses, as well as other programmatic savings such as consolidation of services and elimination of programs. We expect these negotiations to be fruitful and we have included these savings in this budget.

County leadership must focus on providing true mandated services versus non-mandated services during budget deliberations. It is clear that the Commission must appropriate funds sufficient to fund mandates for Elected Officials and County government in general. The key question is "how can the County most efficiently provide the most necessary services to its residents most effectively?"

State law mandates that the County annually produce a balanced budget. The Budget is defined and driven by the amount of revenues that are available. The County's level of general fund spending is directly tied to its property tax collections and state shared revenues – the two largest sources of income and both of which have limited prospects for growth.

These budgets assume that growth in enterprise and other non-general fund supported special revenue funds must not be exceeded by spending increases. We cannot deviate from the policy of holding the line on all spending.

We will continue to insist that each department, including those headed by elected officials, manage their expenses to available revenues. Departments heads and elected officials may not receive the level of funding that they would like or believe they deserve since revenue sources are limited. We must face, as "One County" engaged in a shared sacrifice, the difficult challenge of right-sizing and streamlining all County functions, while managing the workload in a fiscally prudent and operationally sound manner.

With the leadership and collaboration of my Administration, the Commission, and other elected officials, we can and will rise to the challenge before us. Our citizens are counting on it.

Sincerely,

Warren C. Evans
Wayne County Executive

ADDENDUM
Update to the Budget Message

The previous Budget Message was written as of the date the County's 2015-16 Budget was adopted on September 15, 2015. As a number of events occurred following the adoption of the Budget, this Addendum is being added in order inform the public of the things that have transpired:

- During the final weeks of September, the County negotiated and came to agreement with all employee bargaining units except one. Using the powers granted to him by the Consent Agreement between the State and the County, the CEO imposed its last, best offer contract on that union. Those contracts were ratified and approved by the County Commission on September 31, 2015 and implemented October 1, 2015. Major components to the agreements include:

  - The five percent wage reduction included in the budget was rescinded. Compensation for Sheriff officers and Prosecuting attorneys included pay increases in order to retain and attract employees in these categories.

  - Major changes to retiree and active employees health insurance:
    - The elimination of County funded Retiree health care for most of the County retirees was replaced with a monthly stipend payment to the retirees allowing them to purchase health insurance on one of the Federal or State health exchange. This change was effective 10-01-15.
    - The retiree health insurance promise for active employees was eliminated for all employees with less than 20 years of service. This change was effective 10-01-15.
    - Active employees and their dependents are now covered by a High Deductible Health Plan (HDHP) in order to defray health costs to the County. Cost sharing of the premium increased from 20% to 25% for most employees. This change was effective 01-01-16.
    - The County provided a "bonus" of at least $650 (for single coverage), higher amounts for two person and family coverage, that could be used to offset a portion of the increase in health cost to the employee.
    - The health care opt out option was eliminated.

  The annual impact of these changes is included in the Budget, but the more significant impact is to the health care legacy costs that is reduced by $854 million in the County's Other Post Employee Benefits (OPEB) liability.

  - While no already earned, or accrued benefits are affected, major changes to future earned pension benefits include, but not limited to:
    - Reduction of earnings included in the Average Final Compensation (AFC) which is used to calculate retiree's pensions in the defined benefit plan.

- The pension multiplier is reduced to 1.25 for benefits being accrued after October 1, 2016.
- Employee contributions for their defined benefit plans increased to 6% or 7% depending on the CBA.
- Employer match contributions to the County's Hybrid plan are eliminated.
- Employer match to the defined contribution plan is fixed at 10% with employees required to match 4%.

- Work rules related to Overtime were changed or reduced.

COUNTY COMMISSION CHANGES TO THE
COUNTY EXECUTIVE'S RECOMMENDED GENERAL FUND BUDGETS FOR
FISCAL YEARS 2014-2015 AND 2015-2016

DEPARTMENT/ACTIVITY	00101	2015-16 RECOMMENDED BUDGET	INCREASE/ (DECREASE)	2015-16 ADOPTED BUDGET	2016-17 RECOMMENDED BUDGET	INCREASE/ (DECREASE)	2016-17 PROJECTED BUDGET
County Commission & Auditor General	101	$ 8,807,628	-	$ 8,807,628	$ 8,507,581	-	$ 8,507,581
Third Circuit Court	130	15,321,306	-	15,321,306	15,339,894	-	15,339,894
Adult Probation Services	151	2,005,560	-	2,005,560	2,016,170	-	2,016,170
Office of the County Executive	171	4,193,561	-	4,193,561	4,349,947	-	4,349,947
Pinnacle Aeropark	172	552,245	-	552,245	748,096	-	748,096
EDC & Land Bank Administration	179	744,365	-	744,365	750,605	-	750,605
County Elections	191	2,602,119	-	2,602,119	2,007,090	-	2,007,090
Management and Budget - Assessments	201	2,498,091	-	2,498,091	2,495,899	-	2,495,899
M and B Support Services	202	16,160,998	-	16,160,998	16,057,035	-	16,057,035
Department of Corporation Counsel	210	8,169,374	-	8,169,374	8,110,166	-	8,110,166
Office of the County Clerk	215	5,483,081	-	5,483,081	5,569,729	-	5,569,729
County Clerk - Court Services	217	16,257,806	-	16,257,806	16,386,469	-	16,386,469
Personnel/Human Resources	226	5,018,085	-	5,018,085	5,018,085	-	5,018,085
Office of the Prosecuting Attorney	229	35,154,834	-	35,154,834	34,114,690	-	34,114,690
Office of the Register of Deeds	236	8,242,449	-	8,242,449	8,335,117	-	8,335,117
R of D Remonumentation Grant	245	572,500	-	572,500	563,404	-	563,404
Office of the County Treasurer	253	7,246,507	-	7,246,507	6,978,453	-	6,978,453
Office of the Sheriff	305	4,639,005	-	4,639,005	4,682,186	-	4,682,186
Sheriff - Court Security	306	19,014,729	-	19,014,729	19,236,090	-	19,236,090
Sheriff - Non Jail Services	350	5,996,996	-	5,996,996	6,023,943	-	6,023,943
Sheriff - County Jails	351	103,178,031	-	103,178,031	103,398,872	-	103,398,872
Homeland Security/Emergency Mgt	426	2,359,252	-	2,359,252	2,481,641	-	2,481,641
Department of Environment	449	528,935	-	528,935	589,039	-	589,039
Senior Citizens - Adult Day Care	601	2,327,363	-	2,327,363	2,332,115	-	2,332,115
Indigent Health Care	602	24,006,571	-	24,006,571	24,009,532	-	24,009,532
Medical Examiner	648	6,779,273	-	6,779,273	6,904,709	-	6,904,709
Health/Community Programs	672	98,107	-	98,107	366,686	-	366,686
Veteran's Affairs	684	571,973	-	571,973	663,279	-	663,279
HVCW-Central Administration	701	3,680,686	-	3,680,686	3,614,680	-	3,614,680
Cooperative Extension	731	347,188	-	347,188	348,369	-	348,369
County Libraries	738	-	-	-	-	-	-
Non-Departmental	925	62,458,893	-	62,458,893	47,063,830	-	47,063,830
Operating Transfers Out	996	160,211,825	-	160,211,825	163,127,549	-	163,127,549
TOTAL GENERAL FUND		**535,229,336**	**-**	**535,229,336**	**522,190,950**	**-**	**522,190,950**
ALL OTHER APPROPRIATED FUNDS		**1,025,703,627**	**-**	**1,025,703,627**	**946,333,081**	**-**	**946,333,081**
TOTAL APPROPRIATED FUNDS		**$ 1,560,932,963**	**$ -**	**$ 1,560,932,963**	**$ 1,468,524,031**	**$ -**	**$ 1,468,524,031**

The Wayne County Commission approved the 2015-16 Adopted Budget and the 2016-17 Projected Budget with General Fund Appropriation of $535.23 million and $522.19 million as recommended by Chief Executive Officer on September 17, 2015. The Countywide appropriation totals $1.561 billion and $1.593 billion respectively for FY 2015-16 and Projected FY 2016-17.

Warren C. Evans
Wayne County Executive

VISION

A premier County with vibrant communities that serve as a gateway to a prosperous future.

MISSION

The mission of Wayne County is to deliver through effective leadership excellent services for our residents and communities to ensure the highest quality of life and to provide an environment for businesses to thrive.

WAYNE COUNTY STRATEGIC PRIORITIES

FISCAL PRUDENCE

Sustainable financial stability is one of the County's highest priorities. The County has implemented significant reforms to effectively manage and maintain adequate reserves of resources, and generate savings. The County will monitor the impact of these reforms and ensure that sound principles of financial accountability drive its decisions.

OPERATIONAL EFFICIENCY

The County commits to improving its delivery of services by transforming current processes to the most effective and cost-efficient practicable. Designing and implementing improved process capabilities in technology and procurement are initial priorities to significantly transform County operations.

PUBLIC SAFETY

The County will collaborate with key partners in the criminal justice system to ensure that the County is a safer place to live and do business. The County recognizes that targeting resources toward youth involved in the juvenile justice system and diverting people with mental illness from jail are important investments.

HEALTH & WELLNESS

The County is most interested in the health and wellness of its residents, and commits to utilizing a comprehensive and well-coordinated system of care that addresses the whole needs of County residents in a manner that is customer service driven.

TALENT

The County's workforce is one of its greatest assets, Thus, the County commits to maximizing the talent of its workforce for the residents of Wayne County. The County recognizes that providing a culture that motivates and engages employees at all levels will lead to optimum results.

ECONOMIC DEVELOPMENT

The County commits to leading a collaborative effort to build a strong economy for Wayne County and the region. The County will prioritize policies, programs and initiatives that foster and encourage sustainable job and income growth for County businesses and residents.

CORE VALUES

Core values are the fundamental beliefs and guiding principles for the people serving the citizens of Wayne County. Our core values are:

Honesty - We are transparent and abide by ethical standards that govern our work.

Accountability - We take full responsibility for our decisions and all outcomes.

Dedication - We are committed to providing the highest quality of services through empowered and well equipped staff.

Diversity - We respect and promote uniqueness among individuals by valuing their ideas and experiences.

Innovation - We are creative, productive and resourceful in serving Wayne County.

WAYNE COUNTY COMMISSION

Gary Woronchak
Chairman, 13th District

Alisha R. Bell, Vice Chair 7th District
Jewel C. Ware, Vice Chair Pro Tempore 2nd District

Timothy P. Killeen
1st District

Martha G. Scott
3rd District

Ilona Varga
4th District

Irma Clark-Coleman
5th District

Burton Leland
6th District

Diane Webb
8th District

Terry A. Marecki
9th District

Joe Barone
10th District

Al Haidous
11th District

Richard LeBlanc
12th District

Raymond Basham
14th District

Joseph Palamara
15th District

OTHER WAYNE COUNTY ELECTED OFFICIALS

Circuit Court
Robert J. Colombo, Jr.
Chief Judge

Timothy M. Kenny
Chief Judge Pro Tempore

Probate Court
Freddie G. Burton, Jr.
Chief Judge

TBD
Chief Judge Pro Tempore

County Clerk
Cathy M. Garrett

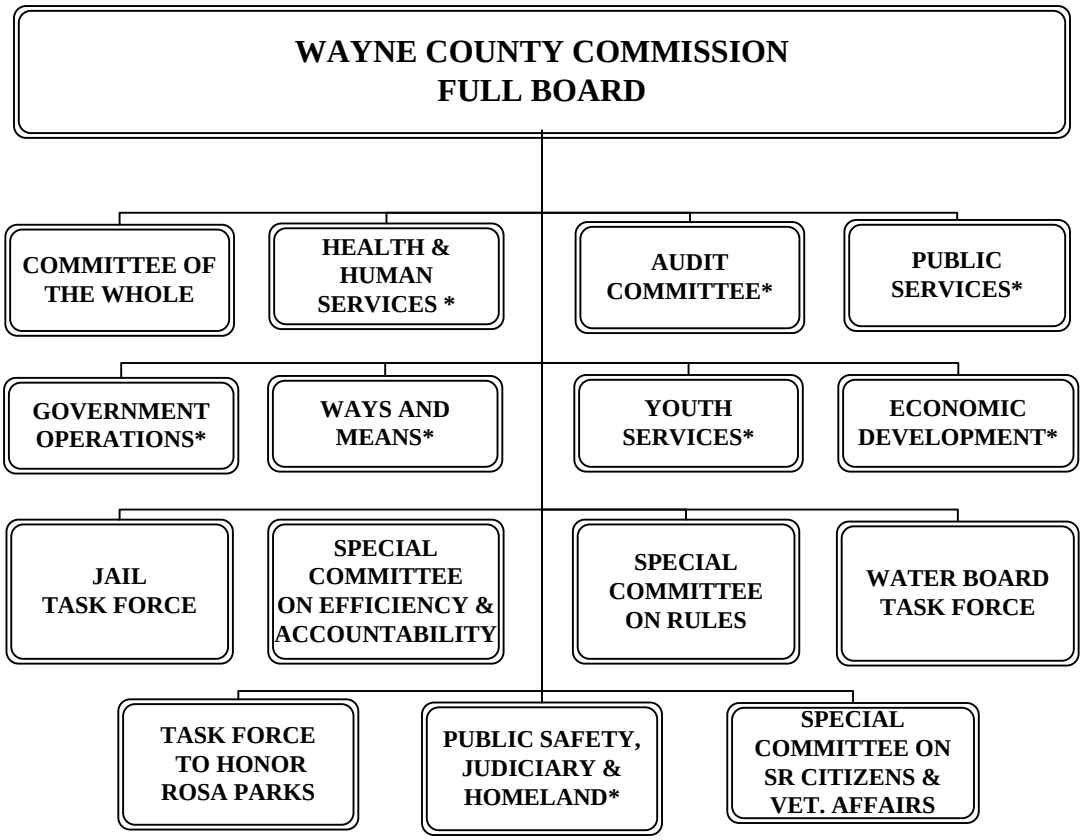
Register of Deeds
Bernard J. Youngblood

Prosecuting Attorney
Kym L. Worthy

Sheriff
Benny N. Napoleon

Treasurer
Raymond J. Wojtowicz

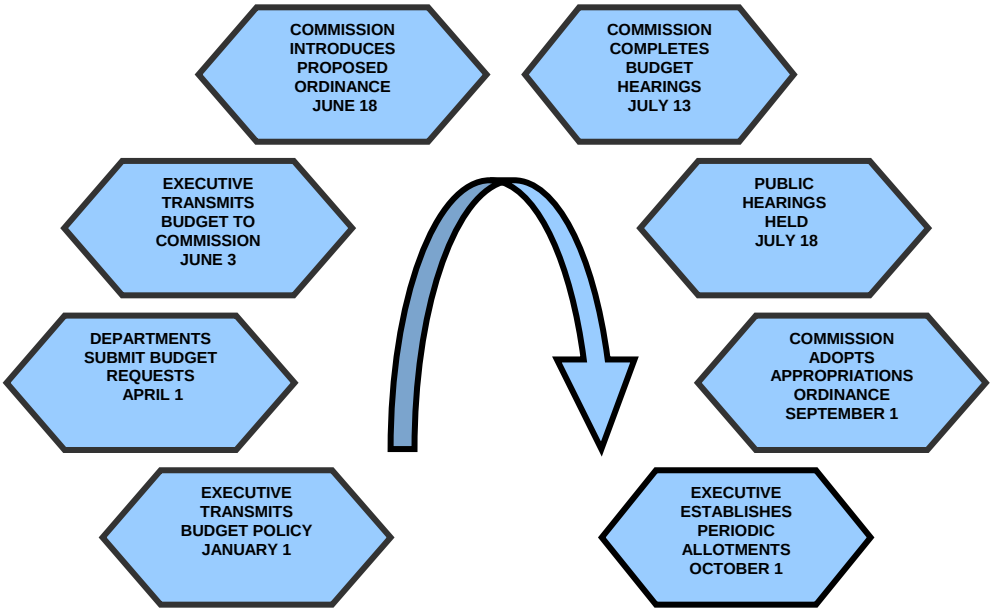
WAYNE COUNTY COMMISSION
COMMITTEES, TASK FORCES AND ADVISORY BOARDS



*Standing Committees serve as an oversight of County Departments as well as deliberate on matters referred by the Chairperson of the Commission or his/her designee.

Rich in its history, Wayne County holds many architectural jewels within its boundaries. The historic Old Wayne County Building was listed on the National Register on February 24, 1995 and on the State's Register on September 17, 1974. On June 29, 1989 the building was designated a National Historic Landmark.

CHARTER COUNTY OF WAYNE
BUDGET CYCLE



BUDGET CALENDAR

Article V in the Wayne County Charter establishes dates for budget preparation, transmission, adoption and implementation.

January 1	*The County Executive transmits the budget policy statement, including revenue estimates, to all departments and agencies.*
April 1	*All departments and agencies submit their budget requests and other required information to the County Executive.*
June 3	*The County Executive transmits the proposed budget to the County Commission.*
June 18	*The County Commission introduces the proposed Appropriation Ordinance.*
July 13	*The County Commission completes hearings on the budget.*
July 18	*The County Commission holds at least two public hearings to receive citizen testimony on the budget.*
September 1	*The County Commission adopts the appropriations ordinance.*
October 1	*The County Executive establishes a schedule of periodic allotments for the fiscal year.*

READER'S GUIDE TO WAYNE COUNTY'S BUDGET

The budget document is organized into the following sections: The first pages of the book, before the tabbed sections, provide an introduction to Wayne County Government. It includes a listing of all Elected Officials and Executive Department Heads, a countywide organizational chart and an Executive Branch organization chart. In addition, the County's Mission Statement, the County Executive's Strategic Goals, Core Work Values, Long Range Goals, Budget Message and the County Commission's Changes to the County Executive's Recommended Budget for the fiscal year are included.

The tabbed sections of the book begin with Tab 1, a Budget Overview, including this Reader's Guide, format changes to the budget, the budget calendar, the budget process, a summary of the County's major financial policies that impact the development of the Budget, County profile, fund and account descriptions, assumptions used and actions taken in the development of the adopted budget.

Tab 2 is a Budget Summary of all appropriated funds and Position Summary and Tab 3, a Budget Summary of the General Fund. Tabs 2 and 3 include charts and graphs illustrating the adopted budget's funding and personnel.

The next nineteen individual tabs include all of the Elected Officials and Executive Departments representing the Executive, Legislative and Judicial functions of Wayne County government.

At the department level, all departments continue to present the budget in the original format to provide historical information more consistently. The Department sections are arranged in alphabetical order separated by a divider. The back of each divider includes a pie chart depicting the department's major expenditure categories as well as a five-year expenditure trend bar chart. Included behind each department tab is: a summary of the Department's overall operations including the Mission Statement, Budget Summary showing the department's total expenditures, sources of revenues and an Organizational Chart.

New Initiatives and an Impact Statement which explains how this year's budget will effect each department's operations. Following the Department Narrative Section is the Financial Section which includes a three-year fiscal presentation of the budgeted revenues, expenditures and positions. This more detailed presentation is organized by fund and function. Also included in this section is a schedule highlighting and explaining the changes to the Department's budget from the prior year.

With the new Chief Executive Officer and his new Administration taking office January 1, 2015, the Departmental Goals, Objectives and Performance Measures are being reviewed and revised to reflect the vision of the new CEO. This process to fully incorporate the new administration's vision, mission, values and strategic priorities at the departmental level is currently underway. Since this process is not yet complete, it was decided not to include partially completed or incomplete departmental goals, objectives and performance measures in this document.

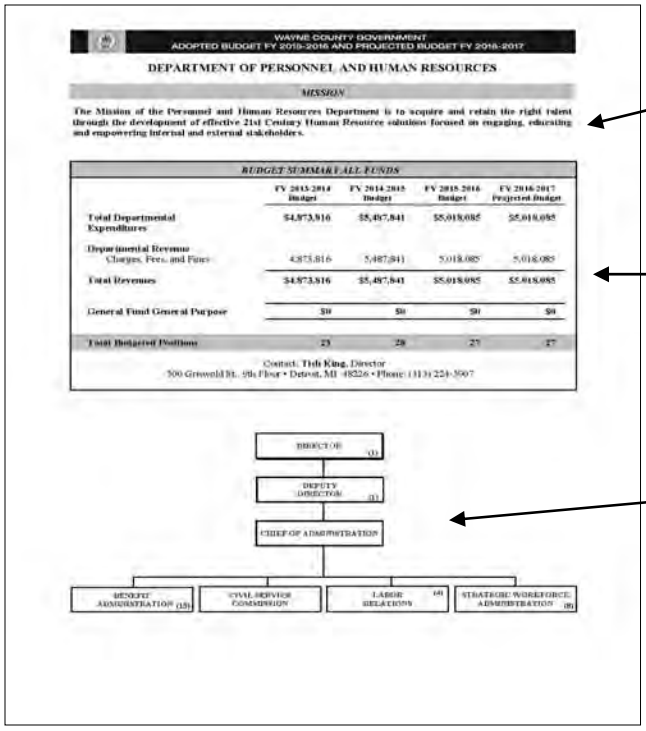
The final sections of the Budget document contains tabs related to the County's Non-Departmental allocations, Debt Service and Capital and concludes with an Appendix that includes the Adopted Appropriations Ordinance for the fiscal year, detailed financial policies, demographics, glossary and list of acronyms.

SAMPLE OF THE DEPARTMENTAL BUDGET SECTIONS

The Budget Summary is the first page of every department section allowing for a quick view of the overall budget for the current fiscal year as well as two years of budget history. The department's mission statement, positions and organizational charts are also included. All departments are organized in the same format and order. This information has been historically provided in the budget document.

Departments Performance Budget will have additional schedules explaining the department's budget from the performance programmatic view which will be discussed later in this section.

The first page of every department section of the Budget Document will be presented in the format diagramed below. It is meant to provide the reader with a snapshot of the operating budget for the department.



WAYNE COUNTY GOVERNMENT
ADOPTED BUDGET FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

MISSION

The Mission of the Personnel and Human Resources Department is to acquire and retain the right talent through the development of effective 21st Century Human Resource solutions focused on engaging, educating and empowering internal and external stakeholders.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	$4,973,816	$5,487,841	$5,018,085	$5,018,085
Departmental Revenue Charges, Fees, and Fines	4,873,816	5,487,841	5,018,085	5,018,085
Total Revenues	$4,973,816	$5,487,841	$5,018,085	$5,018,085
General Fund General Purpose	$0	$0	$0	$0
Total Budgeted Positions	23	28	27	27

Contact: **Tish King**, Director
500 Griswold St. 9th Floor • Detroit, MI 48226 • Phone: (313) 224-3907

DIRECTOR (1)
DEPUTY DIRECTOR (1)
CHIEF OF ADMINISTRATION
BENEFIT ADMINISTRATION (15) | CIVIL SERVICE COMMISSION | LABOR RELATIONS (4) | STRATEGIC WORKFORCE ADMINISTRATION (8)

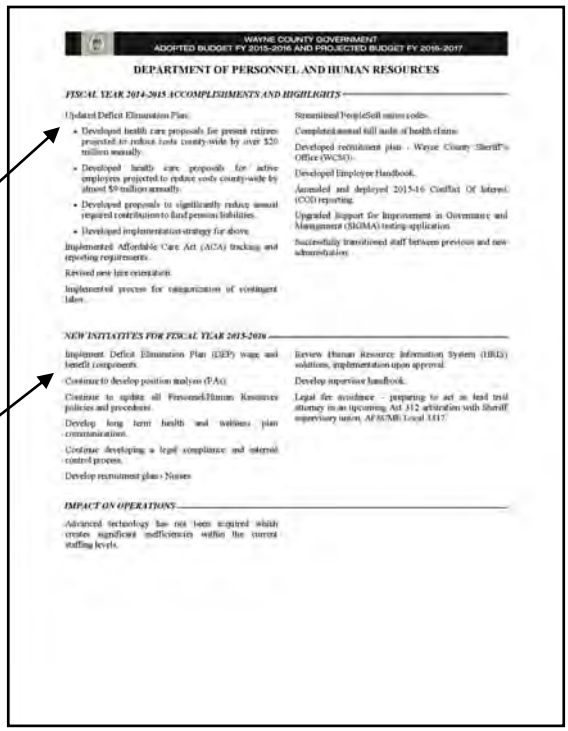
This section displays the Department Mission Statement

This section displays the Department's Revenues, Total Expenditures, Full Time Equivalents (FTE's) and Contact information

This section displays the Departmental Organizational Chart

MAJOR ACTIVITIES AND DESCRIPTIONS

The next section will begin on page two and display the descriptions of Major Activities, Highlights and Accomplishments of the department that occurred during the past fiscal year, New Initiatives and the Impact Statement. Although updated from prior years, the information provided in this section is similar to the information provided in the prior year's budget document.



WAYNE COUNTY GOVERNMENT
ADOPTED BUDGET FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

Updated Deficit Elimination Plan:
- Developed health care proposals for present retirees projected to reduce costs county-wide by over $20 million annually.
- Developed health care proposals for active employees projected to reduce costs county-wide by almost $9 million annually.
- Developed proposals to significantly reduce annual required contributions to fund pension liabilities.
- Developed implementation strategy for above.

Implemented Affordable Care Act (ACA) tracking and reporting requirements.

Revised new hire orientation.

Implemented process for categorization of contingent hiles.

Streamlined PeopleSoft union codes.

Completed annual full audit of health claims.

Developed recruitment plan - Wayne County Sheriff's Office (WCSO).

Developed Employee Handbook.

Assembled and deployed 2015-16 Conflict Of Interest (COI) reporting.

Upgraded Support for Improvement in Governance and Management (SIGMA) testing application.

Successfully transitioned staff between previous and new administration.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

Implement Deficit Elimination Plan (DEP) wage and benefit components.

Continue to develop position analysis (PAs).

Continue to update all Personnel/Human Resources policies and procedures.

Develop long term health and wellness plan communication.

Continue developing a legal compliance and internal control process.

Develop recruitment plan - Nurses.

Review Human Resource Information System (HRIS) solutions, implementation upon approval.

Develop supervisor handbook.

Legal fee avoidance – preparing to act as lead trial attorney in an upcoming Act 312 arbitration with Sheriff supervisory union, AFSCME Local 1917.

IMPACT ON OPERATIONS

Advanced technology has not been acquired which creates significant inefficiencies within the current staffing levels.

This section displays the Major Activities of the Department

This section displays the Departments Accomplishments and other Highlights of the previous year

FINANCIAL REPORT

Following the major activities, accomplishments and highlights is the departments Financial Report. This report displays the detailed revenue and expenditure budget information for the previous two years, the current year and the next years projected budget for the department. This report is organized by fund and function. Also included in this section is the summary of positions which displays the list of positions that were adopted as part of the budget.

This is the Fund Number and Name

Summary of Budgeted Positions follows next on the report

WAYNE COUNTY GOVERNMENT
ADOPTED BUDGET FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

RETIREMENT COMMISSION
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00731 Retire Sys Fund-Employee				
237 Retirement Administration				
Revenues				
Interest and Dividends	8,002,000	8,002,000	7,705,922	7,626,900
Total Revenues	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**
Expenditures				
Personnel	1,227,520	1,278,274	1,321,180	1,315,675
Fringe Benefits	652,805	680,682	532,611	548,681
Pension	508,915	503,887	351,010	365,977
Materials and Supplies	122,500	122,500	122,500	122,500
Services and Contractual Serv	4,988,568	4,914,047	4,878,959	4,774,611
Travel	96,000	96,000	96,000	96,000
Operating Expenses	82,492	83,410	85,462	85,256
Rentals	211,000	211,000	206,000	206,000
Other Charges	10,200	10,200	10,200	10,200
Depreciation	2,000	2,000	2,000	2,000
Non Capital Assets	100,000	100,000	100,000	100,000
Total Expenditures	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**
TOTAL DEPARTMENTAL REVENUES	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**
TOTAL DEPARTMENTAL EXPENDITURES	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
731 RETIRE SYS FUND-EMPLOYEE				
237 RETIREMENT				
ELECTED AND EXECUTIVE	3	3	4	4
SUPERVISORY AND PROFESSIONAL	11	12	10	10
SUPPORT STAFF	12	11	12	12
TOTAL POSITIONS	**26**	**26**	**26**	**26**
TOTAL DEPARTMENTAL POSITIONS	**26**	**26**	**26**	**26**

BUDGET CHANGES AND HIGHLIGHTS

WAYNE COUNTY GOVERNMENT
ADOPTED BUDGET FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES
BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Charges, Fees, and Fines	(469,756)	Concession Savings for Personnel
TOTAL REVENUES	**$(469,756)**	
EXPENDITURES		
Personnel	(79,695)	Concession Savings
Fringe Benefits	(262,227)	Concession Savings in Health
Pension	(241,754)	Based on published fringe rates
Materials and Supplies	99	Increase in Office Supplies
Services and Contractual Services	(36,553)	Decrease in chargeback's from other County departments
Operating Expenses	189,308	Increase in Equipment Maint. & Repair
Rentals	(47,990)	Decrease of building rental expenses.
Other Charges	400	Increase in Miscellaneous Operating expenses
Operating Transfers Out	(1,524)	Decrease to debt service related to bonds.
TOTAL EXPENDITURES	**$(469,756)**	

This schedule provides the reader a high level departmental snapshot of changes in the budget from the prior years budget. The schedule shows the net increase or (decrease) from year to year along with a high level explanation of the change by account type, i.e. revenues, personnel, fringe benefits, etc.

These columns display the net change amount from the previous fiscal year and a brief explanation

THE ANNUAL BUDGET PROCESS

MECHANICS OF THE ANNUAL BUDGET PROCESS

The annual budget serves as the foundation for the County's financial planning and control for the upcoming year. The Appropriations Ordinance adopted by the County Commission represents the legal authorization for county departments to procure goods and services on behalf of the citizens of Wayne County.

Section 5 of the County Charter sets the timeline which must be met during the budget process. The first step is the development and transmittal of the budget policy statement and budget goals to all county departments. All agencies of the County are required to submit requests for appropriation on or before April 1st of each year. These requests are the starting point for developing a proposed budget. The County Executive submits the proposed operating budget to the Commission for review prior to June 3rd as required by the County Charter. After public hearings to obtain taxpayers' comments, the Commission enacts the budget through the passage of the appropriations ordinance which can be found in the appendix of this document. The budget for the General Fund is adopted by function (e.g., general government, public safety, public works, etc). Amendments to aggregate departmental appropriations require approval of the Commission. Certain transfers within same line items that do not affect aggregate departmental appropriations may be made without the Commission's approval.

BALANCED BUDGET

The County budget, by State and County law, must be balanced. This means that budgeted expenditures can not exceed appropriated revenues, transfers or use of fund balance reserves. In simple terms, the County is obligated to live within its financial means and avoid spending when the resources to pay for these expenditures are not available. The County is subject to the budgetary control requirements of the State of Michigan Public Act 2 of 1968 known as the Uniform Budgeting Act which requires all local units of government in Michigan to adopt balanced budgets, establish responsibilities and define procedures for the preparation, adoption and maintenance of the budget, and require certain information for the budget process. The following statements represent a brief synopsis of the major provisions of this Act. These provisions are reinforced and reiterated in the County's Home Rule Charter, adopted by the Wayne County voters in 1981:

1. Budgets must be adopted for the General Fund, special revenue funds, and debt service funds.
2. The budgets must be balanced – i.e. budgeted expenditures cannot exceed the appropriated revenues. Expenditures may include reservations or contingencies in addition to expenditures for operating purposes. In certain cases, fund balance reserves and transfers from other funds can be appropriated as part of the budget to supplement revenues.
3. Expenditures cannot be made unless authorized in the budget.
4. The budget must be amended when necessary.
5. Debt cannot be incurred unless permitted by law.
6. Public hearings must be held before budget adoption.

BUDGET POLICY STATEMENT AND BUDGET GOALS

The County Executive Officer (CEO) has the charter responsibility for preparation and submission of a comprehensive budget for Wayne County. At least nine months before the start of the next fiscal year, the CEO transmits the Budget Policy Statement to all units of County government to be included in the budget. The budget policy statement outlines the CEO's goals, objectives and guidelines for the next fiscal year as well as identifies economic conditions, constraints and assumptions which may impact the budget. The policy statement also includes estimates of revenue anticipated to be available for the next fiscal year. Departmental budget requests are required to comply with assumptions outlined in the CEO's policy statement.

BUDGET REQUESTS

For FY 2015-16, all departments were advised through the CEO's policy statement, as a result of no anticipated change in tax collections and other sources of general fund revenue over the prior year, and the lack of any major new general fund revenue sources, all departments were required to submit budgets that stayed within their current level of GFGP appropriation as approved in the FY 2014-15 Amended Budget. All Enterprise and non-general fund supported budget requests were to be balanced. Departments could not exceed their expenditure targets unless a new revenue source other than general fund general purpose revenue could be identified. Likewise, if departmental revenue decreased, departments were expected to absorb the loss and reduce their expenditure requests.

The budget request package sent to each department head and elected official included budget request detail forms, personnel lists, fringe benefit calculation instructions, departmental narratives, five-year capital improvement spreadsheets, and various other forms to be used to detail background information which would provide justification for budget requests. Ideas for new revenue sources were encouraged. The Charter required due date for submission of budget requests is on or before April 1.

BUDGET DOCUMENT AND TRANSMITTAL

On or before June 3rd or at least 120 days before the new fiscal year begins, the CEO is required to transmit the proposed comprehensive budget to the Commission. This budget contains the budget message, budget document, the proposed Appropriations Ordinance, as well as other information required by County Charter, law or ordinance.

COUNTY COMMISSION REVIEW AND ADOPTION

By Charter, at least 105 days before the next fiscal year (June 18), the Commission is required to introduce the proposed Appropriations Ordinance. Hearings on the budget are to be completed 80 days prior to the next fiscal year (July 13), which affords an opportunity for persons authorized by law to testify. During this period the Commission may request the CEO to submit additional information concerning the comprehensive budget. Two public hearings must be held at least 75 days prior to the start of the next fiscal year (July 18) to receive citizen testimony on the budget. Notice of these hearings must be published as required by law.

The Commission is required by Charter to adopt the Appropriations Ordinance 30 days before the next fiscal year (September 1). The total appropriations cannot exceed revenue estimates certified by the CEO plus any increase in revenue raising authority adopted. Any proposed amendments that would increase appropriations on final adoption of the budget must also include a balancing increase in revenue raising authority or a reduction in other proposed expenditures.

The Appropriations Ordinance contains funding for debt service, pensions and the other mandatory expenditures certified by the CEO. It contains budget execution instructions and establishes the transfer and impoundment authority of the CEO. More importantly, it constitutes a determination by the Commission that the appropriations to each department, agency and elected official are a serviceable level of funding.

LINE ITEM BUDGET

The CEO by Charter has historically determined the format of the Budget Ordinance that is adopted by the Commission. Previously the format of the current appropriation delineates revenue sources such as Federal Grants and Contracts, State Grants and Contracts, etc., but presents expenditures as a single “lump sum” amount. Lump sum budgeting is based on the premise that departments and elected officials should be allowed some discretion in their spending in order to provide the services that they are charged and once adopted by the Commission, the budgets for certain expenditures can be reallocated between accounts as the need arises through budget adjustments as requested by the department or elected official. As a result of a Charter amendment passed by vote of the citizens in November, 2012, the authority determining the format of the Appropriation Ordinance was transferred from the CEO to the County Commission. The County Commission has determined that for FY 2015-16, the County Budget Appropriation Ordinance will be presented and adopted in line item format. All revenues and expense are delineated at the account level as defined in the County’s chart of accounts for each fund, department and elected official. Each salary, fringe benefit, supply account etc. is specifically appropriated. This affords more transparency in budgeting, as well as more control and oversight by the Commission as changes to the appropriation such as moving funding from one account to another, now requires Commission review and approval.

The Appropriation Ordinance in its entirety is in the appendix of this document.

BUDGET AMENDMENT PROCESS

Budget amendments that change the Appropriations Ordinance require Commission approval. It should be noted that general ledger detail accounts below the level at which the Commission adopts the budget may be revised without Commission action, as long as that revision does not change the appropriations set forth in the Enrolled Appropriations Ordinance. The Enrolled Appropriations Ordinance can be found in the Appendix of this document. An increase in appropriations may be made only if sufficient non-appropriated revenue is available. In the event that the CEO submits a proposed appropriation reduction based on a certified reduction in estimated revenue, the Commission must reduce appropriations, to avoid a deficit, within 30 days after the certification of the reduced revenue or the requested appropriation reduction submitted by the CEO takes effect.

BUDGET AMENDMENT PROCEDURE

It is the responsibility of County Departments and Elected Offices to monitor their budgets and advise the Chief Financial Officer (CFO) of any necessary budgetary changes between accounts contained in their budgets. This is accomplished with the submission of a budget adjustment form to the Department of Management and Budget, Budgeting and Planning Division, which reviews and approves all budget adjustments for the CFO. This process includes reviewing the appropriateness of the budget adjustment, sufficiency of funds in transfers between accounts and a programmatic assessment of appropriateness.

If it is determined that a budget adjustment will require an amendment to the Enrolled Appropriations Ordinance, Commission approval is required. A proposed amendment to the Enrolled Appropriations Ordinance is prepared by Management and Budget and transmitted to the County Commission under the signature of the CEO.

A letter describing the requested change to the budget is attached to the proposed amendment. The request is referred to the Commission's Standing Committee on Ways and Means which is responsible for review and oversight of financial issues that relate to allocation of resources, which include the budget, compensation, bond issues, retirement, tax matters, and the assessment and equalization of property. The Committee reviews the budget adjustment in a public meeting and makes a recommendation of approval or denial to the full Board of Commissioners. The proposed amendment must be approved by a majority vote before it takes effect; otherwise it is denied or referred back to the Standing Committee for further review.

DEVELOPMENT OF THE BI-ANNUAL BUDGET

In April, 2011, the Wayne County Commission approved ordinance 2011-136 which gives the authority and flexibility to the County Executive of submitting a multiyear budget to the Commission for approval. Previously, the Wayne County Charter only allowed the submission of the budget for the upcoming year. Fiscal 2015-2016 marks the fifth consecutive year that a multi-year budget approach is being presented in the following pages. It will encompass not only the budget for the upcoming budget year, FY 2015-16 but also present a projected budget for the second year, FY 2016-17. The upcoming year's budget is called the Adopted Budget throughout this document and funds are legally appropriated though the budget appropriation ordinance by the Commission to fund operations of the County in the upcoming year. The second year budget is called the Projected Budget and will be used for planning purposes for the basis for the 2017 budget cycle in the following year. As the County Charter requires the County Commission to appropriate funds for the operations of the County on an annual basis, the 2016-17 Projected Budget does not bind the County or have any legal effect on the appropriation ordinance for FY 2016-17. Combined, the multiyear budgets will improve long term and strategic planning because it extends the view for planning and allocating resources over a longer horizon. The two year budget allows departments and elected officials to recognize and plan for the future impact and consequences of decisions made today. That said, please note that the narrative and analysis on the following pages of this document continue to primarily focus the discussion on the FY 2015-16 Adopted Budget that was legally appropriated by the Wayne County Commission.

SUMMARY OF FINANCIAL POLICIES

Wayne County financial policies set the foundation for making financial decisions that ensure long-term strategic priorities are met; core work value are maintained; and the vision of the County's Executive Officer for the community is achieved. Financial policies also provide constituents surety that tax dollars are being spent efficiently, effectively, and legally.

Wayne County is one of the few Charter Counties in the State of Michigan. A charter or municipal corporation is the legal term for a local governing body, including (but not necessarily limited to) cities, counties, towns, townships, charter townships, villages, and boroughs. Municipal incorporation occurs when such municipalities become self-governing entities under the laws of the state or province in which they are located. Often, this event is marked by the award or declaration of a municipal charter. As such, financial policies and procedures related to the development and adoption of the annual budget were included in the Charter adopted by the citizens of Wayne County in 1981 and amended as recently as November, 2012. The financial polices included in the charter were established to define the process of appropriating and managing the financial resources of the County. Article V – Finance addresses the responsibilities and outlines specific mandatory requirements of the annual operating budget for the County. Article V of the Charter dictates specific information to be provided and establishes date milestones which must be adhered to by the Chief Executive Officer (CEO), Chief Financial Officer (CFO) as well as the legislative branch, the County Commission. Article V of the County Charter is included in the Appendix of this document. The entire Wayne County Charter can be viewed online in the Wayne County Code of Ordinances, Part I in Municode Library at www.municode.com. The Code of Ordinances includes not only the County Charter but a vast number of policies and ordinances of Wayne County government and should be considered a valuable tool to anyone interested in researching the County's ordinances.

The County also requires consistent adherence to the same policies and guidelines used in developing its annual budget when preparing interim internal reports and the Comprehensive Annual Financial Report (CAFR). This ensures that the presentation of the budget and actual results will provide a comparison and ensures that as a planning tool, the budget provides a meaningful roadmap to follow for the ensuing year. Below is a description of financial policies and guidelines used in developing the budget.

Basis of Presentation, Accounting and Budgeting:

Basis of Presentation: The accounting transactions for the County are recorded and reported in accordance with generally accepted accounting principles as set forth by the Governmental Accounting Standards Board. The County's accounts are organized on the basis of "funds" and "accounts". Each fund is a separate accounting entity with a self-balancing set of accounts. The County's resources are allocated to and accounted for in individual funds according to the purpose for which they are spent and how they are controlled.

There are three categories of funds:1) governmental, 2) proprietary and 3) fiduciary. The purpose and description of each fund is provided on the fund pages in the Budget by Fund section of this budget document. A description of the three fund categories is provided below.

1) **Governmental Funds**: Governmental funds are used to account for activities typically associated with local government operations. All governmental fund types are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e. revenues and other financing sources) and uses (i.e. expenditures and other financial uses) of current financial resources.

   This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared for the County's Comprehensive Financial Report (CAFR). Governmental fund financial statements therefore include reconciliation with brief explanations to better identify the relationship between the government-wide statements and statements for governmental funds. Government-wide financial statements are not presented in this document.

   The four generic fund types in this category are described in the following paragraphs:

   The General Fund is the general operating fund of the County and accounts for all activities not required to be accounted for in some other fund.

   Special Revenue Funds account for the proceeds of specific revenue sources - other than expendable trusts or revenues designated for major capital projects - that are legally restricted to expenditures for specific purposes.

   Debt Service Funds account for the accumulation of resources for and the payment of general long-term debt, principal, interest, and related costs.

   Capital Projects Funds account for the acquisition or construction of major capital facilities except those financed by proprietary funds and trust funds.

   Discrete Component Units account for entities that are legally separate from the County but for which the County is financially accountable or their relationship with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete.

2) **Proprietary Funds**: Propriety Funds are used to account for activities similar to those found in the private sector where the intent of the governing body is to finance the full cost of providing services, including depreciation, primarily through user charges. All proprietary fund types are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net assets. The statement of changes in fund net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the County finances and meets the cash flow needs of its proprietary activities. As described below, there are two generic fund types in this category.

   Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the County is to finance or recover, primarily through user charges, the costs of providing goods or services to the general public on a continuing basis.

   Internal Services Funds account for business-like activities where related goods or services are primarily provided to other departments or funds of the County on a cost-reimbursed basis.

3) **Fiduciary Funds:** Fiduciary funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, or other funds. These funds share characteristics with both the governmental and proprietary funds and use the measurements focus and basis of accounting most appropriate to their specific operations. This fund category includes expendable trust, nonexpendable trust, pension trust, and agency funds. The County has a number of fiduciary funds but due to their custodial nature, only the Retirement System-Employees and the Equipment Financing fund are included in the County Budget Appropriation.

Basis of Accounting and Reporting: Basis of accounting refers to the timing of recognition of revenues and expenditures or expenses, i.e. when transactions are recorded and reported in the financial statements.

Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting.

The accrual basis of accounting recognizes revenues when they are earned and expenses are recorded when incurred. All assets and liabilities are recorded in the fund The County, employing Generally Accepted Accounting Principles (GAAP), uses the flow of current financial resources measurement focus and the modified accrual basis of accounting for all governmental funds. Under this method, revenues are recorded when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers property tax revenues to be available if collection occurs within sixty (60) days of fiscal year-end, which is September 30. For other revenue, the timeframe is extended to ninety (90) days. Expenditures are recognized as payable on the modified accrual basis when the liability is incurred, except for principal and interest on general long-term obligations, compensated absences, and claims, litigation and assessments, which are recognized when due. Proprietary funds, fiduciary funds and all discretely presented component units utilize the full accrual basis of accounting, whereby revenues are recorded when earned and expenses are recorded as incurred.

The County's Comprehensive Annual Financial Report (CAFR) includes financial statements and government-wide financial statements. The government-wide financial statements display information about the County as a whole, excluding fiduciary funds and component units that are fiduciary in nature. The government-wide financial statements are reported using the accrual basis of accounting. The fund financial statements are reported on the accounting basis described above.

Basis of Budgeting and Budgetary Controls: The basis of budgeting is identical to the basis of accounting for the recognition of costs and revenue in the budget development; also for establishing and reporting appropriations which are the legal authority to spend and collect revenues. The basis of budgeting is the same used in the audited financial statements except for discretely presented component units and the government -wide statements. Certain component units that are required to be included in the CAFR are not included in the Adopted budget as they are governed by separate governing authorities and do not fall under the authority of the County Commission for appropriation purposes. Those discretely presented component units that are included in the Adopted budget are budgeted using the modified accrual basis of accounting and reported in the CAFR using the full accrual basis of accounting. In addition, the government-wide statements are not included in the budget.

The General Fund, all special revenue funds, debt service funds and certain other governmental funds are under formal budgetary control as required by the Wayne County Charter and the State of Michigan Uniform Budgeting and Accounting Act. The purpose of these budgetary controls is to ensure compliance with the legal provisions embodied in the annual appropriated budget ordinance approved by the County Commission. A schedule of periodic allotments is established for the fiscal year. The allotments are binding on departments and shall not be exceeded. Supplemental appropriations to the County's expenditure budget require the approval of a budget adjustment by the County Commission. Certain transfers within line items that do not affect the department's aggregate appropriations may be made without Commission approval. Expenditures are required to remain within appropriated amounts. All appropriations lapse at the end of the fiscal year.

Auditing and Financial Reporting: An independent audit is performed annually by Certified Public Accountants. The County produces the CAFR in conformity with GAAP. The auditing firm used by the County is The Rehmann Group LLC.

Cash Management and Investments: Cash resources of the individual funds, except as specifically stated by ordinance, are pooled and invested. Funds are allowed to borrow from the pooled cash on a short term basis due to timing of collections, and are charged interest on the funds borrowed. Interest on pooled investments is allocated among the respective funds based on average investment balances and are included as part of the department's revenues or expenditures.

Investments are made in conformity with the Wayne County Comprehensive Investment Policy. Investment maturities for operating funds are scheduled to coincide with projected cash flow needs. Gains or losses on investments sold or exchanged are recognized when the transactions are completed or on settlement dates. The County Treasurer is responsible for maintenance and enforcement of the investment policies of the County.

Revenues: The County's primary sources of revenue include property tax collections, state revenue sharing, airport parking taxes, investment earnings, charges for services, operating grants and contributions, capital grants and contributions, and various charges, fees, and fines. A detailed discussion of revenues follows in the All Funds and General Fund sections of this document.

While the County maintains a user fee schedule and policy, each department is responsible for incorporating fees and the associated services into their respective budgets. Fees and other charges not governed by law are required to be approved by the County Commission. services provided.

As provided in Wayne County's policy number 10013, certain non-recurring revenues that are not predictable may be included in the budget to the extent that these revenues can be verified as a viable revenue source and the revenue continues to be available. Once the revenue is terminated, the associated expenditure appropriation must be eliminated. Additionally, all departments have been encouraged to identify alternative revenues, such as user fees and new grants with no general fund match.

Expenditures: The Appropriations Ordinance passed by the County Commission outlines the available funding for each department and fund. County departments, including those headed by elected officials, are required by Charter to adhere to appropriated budgets. In FY 2012-13, the format of the budget was revised and expanded. Previously, the appropriation for expenditures was a single amount or lump sum. For FY 2015-16, the appropriation was approved by detail account line item. This change increased the span of control for the County Commission as many budgetary changes between line items that previously only required Management and Budget's authorization will require these changes to go through the commission approval process.

The Charter also states that on a quarterly basis, departments are required to project anticipated revenues and expenditures for the remainder of the fiscal year. Departments projected to end the year in deficit are required to submit a deficit elimination plan and take immediate action to curtail spending in order to avoid ending the fiscal year in deficit. Purchases are reviewed by the Purchasing and the Budgeting and Planning Divisions of Management and Budget to ensure that expenditures comply with the County procurement ordinance and that sufficient funding is available. Additionally, capital equipment and other capital asset expenditures are subject to the capital assets policy which addresses the acquisition, use, reporting and disposal of County owned assets. This policy can be found in the policy section of the Appendix. The CFO is charged with ensuring that departments comply with spending levels outlined by the Appropriations Ordinance.

Centralized Service Cost Allocation (Chargebacks): A chargeback is a financial transaction to allocate costs for an internally provided good or service; in other words, when one Wayne County unit provides a good or service to another Wayne County unit and seeks to recover the cost of the good or service. Also, the costs of providing insurance for County employees, such as health care and long-term disability, are accumulated centrally. The cost of these services and insurance directly and/or indirectly benefit each department and/or the employees of each department within the County.

Debt: Cash balances are maintained at a sufficient level for general operations, which are defined as items normally funded in the County's annual operating budget and having a useful life of less than one year. The County may issue, upon appropriate approval, long-term debt, which may include, but is not limited to, general obligation bonds and revenue bonds.

The County may, with appropriate approval, also enter into capital leases for public facilities, property, and equipment; provided, however, that such long-term leases may or may not be characterized as "debt", depending on whether the leases are "true" leases or financing capital leases.

The debt service statement of the County's annual budget document includes certification by the CEO of the level of appropriations required to meet all debt service requirements of the County for the next fiscal year. The level of appropriations shall be approved by the County Commission at least thirty days before the next fiscal year, as part of their adoption of an appropriations ordinance. Further discussion of the Debt Policy, the legal debt capacity, debt service and current outstanding debt can be found in the Debt Service section of this document. The Debt Policy and related reporting and disclosure policies are summarized below.

GASB Statements effecting the Budget presentation:
GASB 54: In 2009, the Government Accounting Standards Board issued GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, (GASB 54) in order to help citizens and decision-makers better understand the constraints placed on fund balances. The statement is intended to improve the usefulness of the amounts reported in fund balance by providing more structured classification. The statement also clarifies the existing definitions of the general fund, special revenue funds, debt service funds and capital project funds but does not affect proprietary and fiduciary fund types.

GASB 61: In 2012, the Government Accounting Standards Board issued GASB Statement No. 61, *The Financial Reporting Entity*, (GASB 61) was issued as an amendment to earlier pronouncements to provide guidance by more clearly define primary government, component units and equity interest transactions in order to make financial statements more relevant and improving focus of the financial reporting entity on the primary government entity.

After an extensive analysis of the operations of certain functions, a number of county operations previously classified as special revenue funds were transferred to the General Fund and as a result, the beginning fund balances of the funds affected were restated in County's CAFR .

It should be noted that in order to conform to GASB 54 and GASB 61, which clearly defines the financial reporting entity, for financial reporting purposes in the CAFR, the operations of the Probate Court and Third Circuit Court including the Friend of the Court are consolidated and are reported as part of the General Fund. Operationally and for budgeting purposes, these two operations continue to be budgeted and appropriated as separate funds.

Summary of Legislation, and Financial Policies impacting the Budget Process

Below is a comprehensive summary of legislation and financial policies which provide the backbone in guiding the County's long-range fiscal planning and the development of its adopted budget.

The State of Michigan Uniform Budgeting and Accounting Act (Act 2 of 1968).

The Uniform Budgeting and Accounting Act (the Act) was enacted by the State of Michigan to provide for the formulation and establishment of uniform charts of accounts and reports in local units of government, as well as for annual financial reports from local units of government and a uniform budgeting system required to be followed by local units of government in the state of Michigan as it pertains to the preparation of an annual budget and the creation of appropriations. Below represent excerpts from the Act as it pertains to the Budget Process.

141.434 Budget; preparation, presentation, and control of expenditures; information; transmitting recommended budget to legislative body; suggested general appropriations act; consideration of recommended budget; furnishing information to legislative body; public hearing.

Sec. 14. Unless otherwise provided by law, charter, resolution, or ordinance, the chief administrative officer shall have final responsibility for budget preparation, presentation of the budget to the legislative body, and the control of expenditures under the budget and the general appropriations act. The budgetary centers of the local unit shall provide to the chief administrative officer information which the chief administrative officer considers necessary and essential to the preparation of a budget for the ensuing fiscal period for presentation to the local unit's legislative body. The chief administrative officer shall transmit the recommended budget to the legislative body according to an appropriate time schedule developed by the local unit. The schedule shall allow adequate time for review and adoption by the legislative body before commencement of the budget year. The recommended budget, when transmitted by the chief administrative officer, shall be accompanied by a suggested general appropriations act to implement the budget.

141.435 Recommended budget; contents; limitation on total estimated expenditures.

Sec. 15. The recommended budget shall include at least the following:

(a) Expenditure data for the most recently completed fiscal year and estimated expenditures for the current fiscal year.
(b) An estimate of the expenditure amounts required to conduct, in the ensuing fiscal year, the government of the local unit, including its budgetary centers.
(c) Revenue data for the most recently completed fiscal year and estimated revenues for the current fiscal year. (d) An estimate of the revenues, by source of revenue, to be raised or received by the local unit in the ensuing fiscal year.
(d) The amount of surplus or deficit that has accumulated from prior fiscal years, together with an estimate of the amount of surplus or deficit expected in the current fiscal year.
(e) An estimate of the amounts needed for deficiency, contingent, or emergency purposes. (g) Other data relating to fiscal conditions that the chief administrative officer considers to be useful in considering the financial needs of the local unit.

141.436 (as amended November, 2013. Sections in below represent changes to the Act.) General appropriations act; requirements; line items not mandated; taxation; limitation on estimated total expenditure; presumption; suit against county legislative body; standing; mediation; severability.

Sec. 16. Unless another method for adopting a budget is provided by a charter provision in effect on April 1, 1980, the legislative body of each local unit shall pass a general appropriations act for all funds except trust or agency, internal service, enterprise, debt service or capital project funds for which the legislative body may pass a special appropriation act. The general appropriations act shall set forth the total number of mills of ad valorem property taxes to be levied and the purposes for which that millage is to be levied. The amendatory act that added this subsection shall be known and may be cited as "the truth in budgeting act". The general appropriations act shall set forth the amounts appropriated by the legislative body to defray the expenditures and meet the liabilities of the local unit for the ensuing fiscal year, and shall set forth a statement of estimated revenues, by source, in each fund for the ensuing fiscal year. The general appropriations act shall

be consistent with uniform charts of accounts prescribed by the state treasurer or, for local school districts and intermediate school districts, by the state board of education. This act shall not be interpreted to mandate the development or adoption by a local unit of a line-item budget or line-item general appropriations act. The legislative body shall determine the amount of money to be raised by taxation necessary to defray the expenditures and meet the liabilities of the local unit for the ensuing fiscal year, shall order that money to be raised by taxation, within statutory and charter limitations, and shall cause the money raised by taxation to be paid into the funds of the local unit. Except as otherwise permitted by section 102 of the state school aid act of 1979, 1979 PA 94, MCL 388.1702, or by other law, the legislative body shall not adopt a general appropriations act or an amendment to that act which causes estimated total expenditures, including an accrued deficit, to exceed total estimated revenues, including an available surplus and the proceeds from bonds or other obligations issued under the fiscal stabilization act, 1981 PA 80, MCL 141.1001 to 141.1011, or the balance of the principal of these bonds or other obligations. A general appropriations act, including any amendment to that general appropriations act, is presumed to fund those activities of a county mandated by law at a serviceable level. An elected official who heads a branch of county government or the chief judge of a court funded by a county has standing to bring a suit against the legislative body of that county concerning a general appropriations act, including any challenge as to serviceable levels of funding for that branch of county government or that court. If a court and the legislative body of a county are involved in mediation, before the chief judge of that court brings a suit on the court's own behalf against the legislative body of the county under this subsection, a mediator shall certify in writing that the parties are unable to resolve the issues by mediation. The court hearing a suit shall consider the financial ability of the county to pay when considering any challenge as to serviceable levels of funding.

141.437 General appropriations act; amendment; reports; recommendations.

Sec. 17. (1) Except as otherwise provided in section 19, a deviation from the original general appropriations act shall not be made without amending the general appropriations act. If, during a fiscal year, it appears to the chief administrative officer or to the legislative body that the actual and probable revenues from taxes and other sources in a fund are less than the estimated revenues, including an available surplus upon which appropriations from the fund were based and the proceeds from bonds or other obligations issued under the fiscal stabilization act, 1981 PA 80, MCL 141.1001 to 141.1011, or the balance of the principal of these bonds or other obligations, the chief administrative officer or fiscal officer shall present to the legislative body recommendations which, if adopted, would prevent expenditures from exceeding available revenues for that current fiscal year. The recommendations shall include proposals for reducing appropriations from the fund for budgetary centers in a manner that would cause the total of appropriations to not be greater than the total of revised estimated revenues of the fund, or proposals for measures necessary to provide revenues sufficient to meet expenditures of the fund, or both. The recommendations shall recognize the requirements of state law and the provisions of collective bargaining agreements.

141.438 (as amended November, 2013 below represent changes to the Act.)

Incurring debts or obligations; dividing appropriations into allotments; expenditures; application or diversion of money; restrictions on delegation of duties; enforcement power; suit against chief administrative officer of county; standing; mediation; 60-day period to bring suit in Michigan court of appeals; court jurisdiction; limitation; certain actions barred; expenditure of funds; severability.

Sec. 18. A member of the legislative body, chief administrative officer, administrative officer, or employee of the local unit shall not create a debt or incur a financial obligation on behalf of the local unit unless the debt or obligation is permitted by law. The chief administrative officer may cause the appropriations made by the legislative body for the local unit and its budgetary centers to be divided into allotments if the allotments are based upon the periodic requirements of the local unit and its budgetary centers. Except as otherwise provided in section 19, an administrative officer of the local unit shall not incur expenditures against an appropriation account in excess of the amount appropriated by the legislative body. The chief administrative officer, an administrative officer, or an employee of the local unit shall not apply or divert money of the local unit for purposes inconsistent with those specified in the appropriations of the legislative body. No duties shall be delegated to the chief administrative officer that diminish any charter or statutory responsibilities of an elected or appointed official, including, but not limited to, the charter responsibility of a legislative body to approve the making of contracts by the local unit. The enforcement of a general appropriations act approved by the legislative body of a county is a power vested in the chief administrative officer of that county. An elected official who heads a branch of county government or the chief judge of a court funded by a county has standing to bring suit against the chief administrative officer of that county concerning an action relating to the enforcement of a general appropriations act for that branch of county government or that court. If a court and the chief administrative officer of a county are involved in mediation, before the chief judge of that court brings a suit on the court's own behalf against the chief administrative officer of the county under this

subsection, a mediator shall certify in writing that the parties are unable to resolve the issues by mediation. Except as otherwise provided and notwithstanding any provision of law to the contrary, any suit brought shall only be brought in the Michigan court of appeals within 60 days after one of the following:

a) The adoption of a general appropriations act.
b) An amendment to a general appropriations act or an action relating to the enforcement of that general appropriations act, if the amendment or action constitutes a basis for the suit.

If a court is involved in mediation during the 60-day period to bring a suit in the Michigan court of appeals, any suit brought on the court's behalf shall only be brought in the Michigan court of appeals **within 90 days** after one of the following:

a) The adoption of a general appropriations act.
b) An amendment to a general appropriations act or an action relating to the enforcement of that general appropriations act, if the amendment or action constitutes a basis for the suit.

The court's jurisdiction over and review of the issues raised in a suit brought is limited to that portion of the general appropriations act that is directly affected by the amendment or action. The jurisdiction of the court of appeals over a suit brought is exclusive and that jurisdiction or any judicial duties inherent in that jurisdiction shall not be transferred to any other court. However, the court of appeals may request the supreme court to assign a retired judge under section 226 of the revised judicature act of 1961, 1961 PA 236, MCL 600.226, to assist the court of appeals by resolving discovery issues, reviewing the evidence, making proposed findings of fact and conclusions of law, and performing any other necessary related judicial duties. Unless an action brought is timely preserved for review by the Michigan court of appeals, litigation of any issue as to a general appropriations act or any amendment to that general appropriations act, or an action relating to the enforcement of that general appropriations act, is barred. The pendency of a claim in a suit under this section shall not constitute a basis for expenditure of funds by any department or branch of, or court funded by, the county in excess of that authorized by a general appropriations act, including an amendment to that general appropriations act.

141.439 Expenditure of funds; transfers within appropriations.

Sec. 19. A member of the legislative body, the chief administrative officer, an administrative officer, or an employee of a local unit shall not authorize or participate in the expenditure of funds except as authorized by a general appropriations act. An expenditure shall not be incurred except in pursuance of the authority and appropriations of the legislative body of the local unit. The legislative body in a general appropriations act may permit the chief administrative officer to execute transfers within limits stated in the act between appropriations without the prior approval of the legislative body.

141.440 Violation; filing; report; review and action by attorney general; civil action for recovery of funds and public property.

Sec. 20. A violation of sections 17 to 19 by the chief administrative officer, an administrative officer, employee, or member of the legislative body of the local unit disclosed in an audit of the financial records and accounts of the local unit in the absence of reasonable procedures in use by the local unit to detect such violations shall be filed with the state treasurer and reported by the state treasurer to the attorney general. For local and intermediate school districts, the report of a violation shall be filed with the state superintendent of public instruction instead of the state treasurer. The attorney general shall review the report and initiate appropriate action against the chief administrative officer, fiscal officer, administrative officer, employee, or member of the legislative body. For the use and benefit of the local unit, the attorney general or prosecuting attorney may institute a civil action in a court of competent jurisdiction for the recovery of funds of a local unit, disclosed by an examination to have been illegally expended or collected as a result of malfeasance and not accounted for as provided in sections 17 to 19, and for the recovery of public property disclosed to have been converted or misappropriated.

POLICY NO. 10001 - Debt Management

The purpose of this policy is to provide a functional tool for debt management and capital planning. In following this policy, the County shall pursue the following goals:

- Attain the highest possible credit rating for each debt issue;
- Improve the reception for County debt obligations by the national credit markets in order to reduce the County's relative transaction costs and interest expense for its borrowings;
- Avoid any financial decision that will negatively impact credit ratings on existing or future debt issues or which could adversely affect the rights of holders of outstanding County debt;
- Consider all possible financial alternatives to issuing debt to take full advantage of innovative, new, and appropriate financial approaches;
- Avoid any action which would adversely affect the status of any tax-exempt debt; and
- Enhance the financial capability of the County to facilitate improvement of the overall well-being of the citizens, and to maintain or improve essential County services.

POLICY NO. - 10008 Fund Balance

Fund balance is an important measure that represents the difference between a fund's assets and liabilities. The purpose of fund balance reporting is to determine and isolate that portion of fund balance that is available to support future year's budgets. Many governments are experiencing revenue shortfalls and are facing difficult decisions in balancing their budgets. One option some governments previously had was to use a portion of fund balance to offset a decline in revenue or an increase in expenditures. However, not all amounts reported as part of fund balance are available for use. The purpose of this policy is to establish fund balance objectives for the treatment and reporting of fund balance as set forth in Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions. The Standard was written to enhance the usefulness of fund balance information by providing clearer definitions in an attempt for users to more consistently apply fund balance classifications. This GASB Statement is effective for fiscal year 2010-11 for the County.

To improve the reporting of fund balance, a hierarchy of fund balance classification has been created based primarily on the extent to which a government is bound by constraints on resources reported on the funds. The five possible components are the following:

- Nonspendable Fund Balance
- Restricted Fund Balance
- Committed Fund Balance
- Assigned Fund Balance
- Unassigned Fund Balance

By reporting particular amounts that are not restricted or committed in a special revenue, capital projects, debt service, or permanent fund, the County has assigned those amounts to the purposes of the respective funds.

An assignment within the general fund coveys that the intended use of those amounts is for a specific purpose that is narrower than the general purposes of the County itself. However, it is not allowable to report an assignment for an amount that would result in a negative unassigned fund balance. Unassigned Fund Balance is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount.

This policy is useful in financial statement presentation, budget preparation, audit compliance, risk assessment, and long-term financial planning.

The objectives of the policy are to achieve and maintain an appropriate level of unreserved fund balance in the General Fund, Budget Stabilization Fund, and in other County funds. In addition, the policy will serve to define criteria for which financial resources are set aside and for replenishing fund balance as well as to define the approved methods of utilizing unreserved fund balance.

POLICY NO. 10011 - Required Review Approvals and Routing for Contacts

The purpose of this Policy/Procedure Statement (PPS) is to provide the normal routing sequence for all contracts requiring Wayne County Commission (Commission) approval. The Chief Financial Officer (CFO) has developed and instituted a document approval process which will reasonably assure that all departmental clearances and approvals, including the Commission, have been obtained prior to any delivery of goods or services. These approvals shall be incorporated into a computer automated contract management system. The Procurement Contract Compliance Certificate (PC3) is the County's current online system for obtaining such approvals. There is another manual system, the Document Approval Form (DAF) process that is appropriate for documents that need certain approvals but do not relate to the procurement of goods and services. See the full policy for a listing of those document types which may require Commission approval.

POLICY NO. 10013 - Non-Reoccurring Revenues

The purpose of this policy is to define non-recurring revenues and their appropriate use. These can also be described as "one-time revenues" which tend to be infrequent in nature such as sales of governmental assets, bond refund savings, revenues from development, certain special purpose grants and litigation settlements. These revenues may be available for more than one year, as in the example of a special grant, but are expected to be non -recurring. Non-recurring revenues typically do not include savings generated through efficient day-to-day operations.

POLICY NO. 10016 - Interest Rate Swap

The Interest Rate Swap Policy is intended to provide general guidelines regarding the use, procurement and execution of interest rate swaps. Barron's Financial Guidelines defines an interest rate swap as "an arraignment whereby two parties (called counterparties) enter into an agreement to exchange periodic interest payments."

Interest rate swaps can be appropriate interest rate management tools that can help meet the County's financial objectives. The County may execute an interest rate swap only if the transaction can be reasonably expected to achieve one or more of the following objectives:

- Result in a lower cost of borrowing with respect to the County's debt;

- Reduce exposure to changes in interest rates or improve asset-liability matching of assets with liabilities; or
- Manage credit exposure.

POLICY NO. 10017 - Deficit Elimination Plans (Enrolled Ordinance 2010-515, revised January, 2013)

Wayne County (the County) is responsible for complying with the provisions of federal, state, and local laws, rules, regulations and contracts. Such compliance is demonstrated through the annual audit and budgetary processes, disclosed in the County's annual audited financial statements, and opined upon by the County's external auditors. In addition, other regulatory bodies, such as grantors and bond rating agencies, monitor the County's continued compliance with all pertinent rules and regulations. State law requires that local units of government operate annually under a balanced budget.

When deficits occur, the local unit of government is required to prepare and submit a deficit elimination plan to the Michigan Department of Treasury (the Treasury), regulatory body, describing the local unit of government's strategies to eliminate the deficit(s).
The purpose of this policy/procedure statement is to establish (1) the criteria to be used in the preparation of an acceptable deficit elimination plan and; (2) the required approvals by the Department of Management and Budget (M&B), the Wayne County Commission (Commission) and the Treasury.

POLICY NO. 10018 - Tax Exempt Bond Record Retention

A bond issued by a government whose interest payments are not subject to federal income tax and sometimes state and local taxes are called tax exempt. The tax exempt status remains throughout the life of the bonds provided that all applicable federal tax laws are satisfied.

The Internal Revenue Service (IRS) regularly advises taxpayers to maintain adequate records to support their tax deductions, credits and exclusions. In the case of a tax exempt bond transaction, the primary taxpayers are the beneficial holders of the bonds. However, in most cases, the beneficial holders of tax exempt bonds will not have any records to support their exclusion of the interest paid on those bonds. Instead, these records will generally be found in the bond transcript and the books and records of the issuer, the conduit borrower and other participants to the transaction. Therefore, in order to ensure the continued exclusion of interest to the beneficial holders, it is important that the issuer, the conduit borrower and other participants retain sufficient records to support the continued exclusion being taken by the beneficial holders of the bonds.

POLICY NO. 10019 - Post Issuance Compliance for Debt Issues

The purpose of this Policy/Procedure Statement (PPS) is to identify matters requiring action after the completion of a financing and to provide a checklist to assist in complying with post-issuance requirements.

The U.S. Securities and Exchange Commission's (SEC) mission is to protect investors, maintain fair, orderly, and efficient markets, and facilitate capital formation. The Securities Exchange Act of 1934 sets forth certain obligations of (1) underwriters to receive, review and disseminate official statements prepared by issuers of most primary offerings of municipal securities; (2) underwriters to obtain continuing disclosure agreements from issuers and other obligated persons to provide material event disclosures and annual financial information on a continuing basis and; (3) broker dealers to have access to such continuing disclosure in order to make recommendations of municipal securities in the secondary market. Although the SEC can not regulate municipalities, it effectively does so indirectly by SEC Rule15c2-12, the rules imposed on broker-dealers. With certain exceptions, described below, the rule requires bond issuers to prepare and disseminate to the Municipal Securities Rulemaking Board (MSRB) "Annual Financial Information" and notices of material events. Wayne County (the County) as an issuer of municipal securities is bound by this rule.

The County is required to provide to the MSRB a notice, in a timely manner, upon the occurrence of any of the following twelve material events with respect to its municipal securities. The twelve events are as follows:

1. Principal and interest payment delinquencies;
2. Non-payment related defaults;
3. Unscheduled draws on debt service reserves reflecting financial difficulties;
4. Unscheduled draws on credit enhancements reflecting financial difficulties;
5. Substitution of credit or liquidity providers, or their failure to perform;
6. Adverse tax opinions or events affecting the tax-exempt status of the security;
7. Modifications to rights of security holders;
8. Bond calls;
9. Defeasances;
10. Release, substitution, or sale of property securing repayment of the securities;
11. Rating changes and;
12. Failure to provide Annual Financial Information as required.

POLICY NO. 10021 - Centralized Services Cost Allocations

A chargeback occurs when one Wayne County unit provides a good or service to another Wayne County (the

County) unit and seeks to recover the cost of the good or service. Examples of these services are information technology, building rent and maintenance, personnel, legal and financial services. In addition, the costs of providing insurance for County employees, such as health care and long-term disability, are accumulated centrally. The cost of these services and insurance directly and/or indirectly benefit each department and/or the employees of each department within the County.

This document describes the Department of Management and Budget's (M&B) policies and procedures for establishing chargeback billing rates at the County. Its primary objective is to provide a general policy for chargebacks and to establish an allocation and reporting process that ensures users pay only their appropriate share of actual chargeback costs and that proper records are available to support the chargeback rates.

POLICY NO. 10025 - Accounts Receivable Delinquency and Collection Procedures

The purpose of this Policy/Procedure Statement (PPS) is to specifically address the collection procedures for delinquent accounts. Such procedures will be in accordance with applicable federal and state laws concerning the collection of debts. This PPS complements PPS #14001, "Accounts Receivable Billings and Accounting Procedures" (revised September 12, 2011) and should be read in conjunction with it.

Accounts receivable will be considered delinquent ninety (90) days after the invoice date.

When the item becomes delinquent at 90 days, a registered demand letter will be promptly (within 30 days) mailed to the debtor with the following information included:

1. "The invoice or notification requiring payment for your debt occurred over 90 days ago and is now considered delinquent according to County policy."
2. "To avoid further collection procedures, please remit payment to the County of Wayne immediately."
3. Contact information for the County department that is owed.
4. A mailing address for payment (Payments and Collections).
5. Detail of the debt.

A second registered demand letter should be sent no sooner than 30 days, but no later than 60 days after the first demand letter. The procedures described above will be slightly different if the Chief Financial Officer intends to use a collection agency. If payment is not received within 30 days of the second demand letter, debtors may be referred to Corporation Counsel for further collection procedures, based on criteria determined by the Chief Financial Officer.

POLICY NO. 10027 - Biennial Budget Process (Enrolled Ordinance 2011-136)

The biennial budget process will be divided into four phases, Development of Budget Policy Statement and Revenue Forecast, Submission of Department Budget Requests, Development of the County's Executive Recommended Budget and County Commission Review and Adoption.

Phase I – Development of the Budget Policy Statement and Revenue Forecast (December – January). Phase I begins with development of the biennial revenue forecast by the Department of Management and Budget, Budgeting and Planning Division (Budget) working with the departments to develop the preliminary two-year revenue estimates for the County's General Fund and special revenue funds. In accordance with Article V of the Wayne County Charter, the Chief Executive Officer (CEO) will issue a Budget Policy Statement and publish the Revenue Forecast for the next biennial period

Phase II Submission of Budget Requests (February - March). During this phase, departments will develop their budget request including goals and objectives. Each department head, including those headed by elected officials will be required to develop a plan to balance their budget by either producing new revenue or making reductions in expenditures.

Phase III – Development of the County Executive's Recommended Budget (April –May). During the month of April, each department will be invited to a budget discussion with the Deputy County Executive (DCEO), Chief of Staff (COS), Chief Financial Officer (CFO), members from the Budgeting and Planning Division, and HR. The purpose of this meeting is to clarify any budget requests and to discuss any possible service impact based on budget reductions, if needed. Once this task has been completed, the Budget staff will begin developing the County Executive's Recommended Budget

Phase IV – County Commission Review and Adoption (June – September). Upon receipt of the County Executive's Recommended Budget, the Commission (Committee on Ways & Means) is required to introduce the proposed Appropriations Ordinance (June 18). Hearings on the budget are to be completed by July 13, eighty days prior to the beginning of the next biannual period, October 1.

POLICY NO. 12000 - Capital Assets

This policy/procedure statement establishes capital assets accounting concepts and provides policies and procedures to be used by the Charter County of Wayne ("the County") in maintaining its capital assets. This statement will address the acquisition, use, reporting and disposal of County owned assets.

A capital asset is defined as a financial resource that meets all the following criteria:

- It is tangible (or intangible in the case of purchased software)
- It has a useful life extending beyond a single reporting period
- Its unit cost, including freight and installation, meets or exceeds the capitalization threshold of the item having a purchase price greater than $5,000 and a life of over one-year.

A capital asset is also one that:

- Must be tracked for state or regulatory purposes regardless of its cost (e.g. Roads Fund equipment)
- Does not lose its identity through fabrication or incorporation into a different or more complex unit

Capital assets include the following major classes: Land and land improvements, buildings and building improvements, infrastructure, machinery and equipment, cars and trucks, furniture and office equipment, systems, construction work-in-progress, and work of art/historical treasures.

POLICY NO. 13004 - Accounts Payable Policy
The purpose of this policy is to describe the main responsibilities for the processing of County payments.

Accounts Payable (A/P) reviews all invoices from external vendors as well as internal payments to employees. It is the responsibility of A/P to ensure that every expenditure that is paid by the County is represented by a source document (traditionally an invoice), has a proper account number, represents a valid business expense and is paid in a timely manner upon receipt in the office.

POLICY NO. 13005 – Pooled Cash Policy
The Wayne County (County) operates a pooled cash and investment system. Pooled Cash is a financial management strategy that allows the County to maximize both the current credit and debit positions so that it receives the most benefit from those positions. In addition, pooled cash can help the County to avoid a number of costly bank fees, as well as help reduce the opportunity of damaging the reputation of the County because of negative balances on a bank account. In effect, cash pooling helps to make the most of the resources that are available. Cash reserves of the individual county funds, except as specifically stated by the Comprehensive Investment Policy Ordinance, are pooled and invested.

Pooled cash and investments consist of demand deposits, certificates of deposit, money market funds, commercial paper, and obligations of the US Treasury and agencies. Pursuant to Section IV of the Wayne County Charter, the Wayne County Treasurer (Treasurer) administers these pools, which include the assets of certain component units. Pooling of cash and investments accomplishes various goals, such as the ability to earn higher interest rates and better address cash flow needs.

Pooled cash can also help to streamline the financial operations of the County. By employing the pool cash concept, the County can avoid expenditures that are not essential to the operation of the government, and maybe even create a small additional revenue stream through interest income which can build sufficient cash. These assets can be drawn upon when a downturn in the economy impacts revenues, thus allowing the County a chance to weather the depressed market. Once the market begins to swing upward, the process of pool can be used to replenish resources that were depleted during the downturn.

The County has adopted an investment policy in accordance with Public Act 20 of 1943, as amended. The Pooled Cash Policy shall be used in conjunction with the County's investment policy and does not supersede such policy.

POLICY NO. 14000 - Cash Receipts
The purpose of this policy is to establish standard administrative guidelines for the cash receipts process to be followed by all County departments. Within the scope of this policy are general guidelines for receiving cash and properly recording cash receipt transactions in the general ledger.

Cash receipts as referenced in this policy refer to money received from outside sources i.e. federal, state and local agencies, general public, etc. This policy is not applicable to internal transfers between general ledger cash accounts. (e.g. fund transfers). The three types of cash receipts specifically addressed in this policy are cash and checks; credit cards; and inbound wire / State of Michigan (MI) lock box receipts.

POLICY NO. 14001 - Accounts Receivable Billings and Accounting Procedures
Accounts Receivable are amounts owed to the County by another organization or individuals. Generally, these are amounts for goods and services provided or contributions owing to the County. Accounts Receivable are recognized at the time goods and services are provided or the amount owing is assessed. This policy/procedure statement establishes guidelines relating to receivable management, in particular how and when to reserve a receivable, write-off a receivable, and recover a receivable. The objective of this policy is to ensure consistency in the County's accounting treatment of receivables. The Policy/Procedure Statement (PPS) does not address the collection procedures for delinquent

accounts, which can be found in Policy/Procedure Statement #10025, "Accounts Receivable Delinquency and Collection Procedures" nor does it apply to the billing and collection of real and personal property taxes, which is administered by the Office of the Wayne County Treasurer. This PPS complements PPS #10025 and should be read in conjunction with it.

POLICY NO. 16000 - Grant Application, Acceptance and Approval Process

Wayne County (the County) recognizes that grant funding provides significant resources to enhance the County's ability to provide services and activities not otherwise available. The County encourages County officials to seek grant funding for activities that are determined to further core County functions or that provide for activities, which are in the best interests of its citizens. The County will examine the benefits of grant funding prior to application and decline funding determined not to meet the above criteria. The purpose of this policy is to outline the general guidelines to be followed during the (1) application process and (2) the acceptance and approval process of a grant award (Grant). This policy applies to all County departments/ elected offices and to all other County officials and their employees. All Grant applications and awards must go through the Document Approval Form (DAF) process.

Period of Availability - All governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recorded when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Effective, October 1, 2012, the County considers grant revenue to be available if they are collected within ninety (90) days after the fiscal year.

Comprehensive Investment Policy (Office of the Treasurer). (Enrolled Ordinance 1999-153)

This policy applies to all money which belongs to or is under the control of the County, and is available for investment, not being required by law or an agreement with bondholders to be segregated and invested in a specified manner. These funds are accounted for in the annual financial report and include all of the following: Governmental funds, Proprietary funds, fiduciary funds, funds held to retire the general long-term obligations of the County. Any new fund created by the County Commission unless specifically exempted. This does not apply to the Wayne County Employees Retirement Fund, which is separately administered pursuant to article VI of the County Charter.

User Fee Policy

The purpose of this Policy and Procedure Statement (PPS) is to present a comprehensive User Fee Policy for Wayne County (the "County") which will include guidelines for establishing and maintaining a user fee schedule. This PPS establishes the method for setting up fees and the extent to which they cover the cost of the service provided as recommended by the Government Finance Officers Association (GFOA), the National Advisory Council on State and Local Budgeting (NACSLB) and the Federal Government Office of Management and Budget (Circular A-87).

Governments are increasingly financing their activities by charging user fees to individuals and businesses that directly benefit from government programs and services. The discretion to charge fees and the decision to impose fees is a matter of public policy. Charging fees not only helps to pay for services but can also make government more efficient. User fees can help reduce inappropriate use of products and services previously provided free of charge, such as certain literature taken by persons who are not likely to read it. A user fee in this case can result in greater appreciation for government services as the user can attribute a value to them based on the fees charged. In such cases, individuals and businesses may use services more wisely and communicate with government on issues relating to the necessity or efficiency of a government service or regulation.

The decisions made and the implementation of a new user fee must be documented and retained. A new user fee requires the following steps whereby:

An activity that meets the criteria for charging a user fee is identified. Consider the following:

- Is there a legitimate business case for instituting the fee?
- Is the fee readily administrable?
- Is the fee for something the County is already doing?
- Does implementation of the fee require major data processing changes?
- What are the public implementations of the new fee?
- The cost of the activity is calculated and a proposed fee is determined.
- The department submits a proposal for the new user fee to the Chief Financial Officer (CFO) and Chief Executive Officer (CEO) for review and approval by the Commission. The proposal should include the cost calculation, recommended fee level, justification for less than full cost, if applicable, and the time for implementation of the new fee.
- The CFO works with the department and Corporation Counsel to ensure that new or revised regulations related to new user fees have been implemented as required by State or Federal law.
- The Department of Management and Budget (M&B) Budget and Planning Division incorporates the approved fees into the budget.

Note: The Charter provisions and the various Enrolled Ordinances referred to above referencing the County Budget are included in the Appendix of this document following the Enrolled Budget Appropriation Ordinance.

Other Planning Processes

Long-Term Financial Planning

Wayne County is at a cross-roads. Nearly a decade of declines in population, employment rates, and property values, coupled with poor management decisions has placed the County on the precipice of a financial collapse. Prior decisions that flew in the face of readily apparent economic conditions left significant legacy costs to be absorbed in the future. The County can no longer push the problem into the future. It must face up to what is a dire financial situation.

The challenge is to remain solvent while continuing to deliver needed services. Clearly understanding the problems, honestly disclosing the size of the accumulated and on-going structural deficits and instituting a plan that eliminates those deficits is necessary. There must be reform of County finances in order to operate within a balanced budget.

The new administration inherited a fiscal crisis with an accumulated deficit ballooning to over $150 million at the end of 2013. Transferring funds from the County's Delinquent Tax Revolving Fund ("DTRF") in FY 2014 reduced the accumulated deficit to $82.8 million in FY 2015. While these transfers resolved the accumulated deficit, they masked the real problems and exhausted the County's liquidity.

An annual structural deficit of $52 million can no longer be ignored. No easy fixes were left to solve the County's structural deficit.

The eliminating the structural deficit leaves additional enormous challenges for the County to address including, a grossly underfunded pension system, the need for a new jail to replace aging jail facilities, a Prosecutor's Office that is understaffed and doesn't offer competitive wages, and a Sheriff's Office that doesn't offer competitive starting wages.

Wayne County Five Year Recovery Plan

Upon taking office in January, 2015, County Executive, Warren C. Evans, immediately ordered an extensive review of the County's finances . After a massive effort to accurately assess the County's current financial state, his administration developed a Five Year Recovery Plan (Plan) that provides a realistic roadmap to solvency and a financial state where the County can return to sensible long-term planning.

The Plan identifies and targets the root causes of the structural deficit, specifically the spiraling legacy costs of pensions for retirees and health care benefits for active employees and retirees, debt service on the partially built jail, and poor utilization of the County's real estate holdings. The Plan was introduced on April 27, 2015.

The Plan included realistic solutions to solve the County's grave financial problems. The combined General Fund savings that the County will realize by implementing these solutions is estimated to be approximately $53.4 million annually and should eliminate the structural deficit, as well as reduce the County's long-term liabilities tied to legacy costs of health care benefits and pensions. **All elements of the Plan have been incorporated in the FY 2015-2016 Adopted Budget resulting in savings of $53.4 million on an annualized basis.**

Key components of the Recovery Plan include:

- Modifying employee and retiree health care benefits
- Changes to future retirement benefits for employees
- Imposition of a 5% wage reduction for most employees
- Relocation of County staff into County owned space
- Consolidation of County departments in order to reduce costs and increase the quality of service provided
- Reducing costs and achieving greater efficiencies through changes to Collective Bargaining Agreements.

In order to facilitate certain aspects of the Plan, in June 2015, the CEO requested and received an extra measure of support and authority from the State of Michigan. At the request of the CEO, the State Treasurer declared a financial emergency in Wayne County. With the support of the Commission, the County entered into a Consent Agreement with the State of Michigan through Public Act 436 of 2012 (PA 436). The Consent Agreement allows the County to continue working with stakeholders to identify and implement effective solutions, while also providing the County additional tools and authority that may be needed to make the difficult decisions to move the County to financial stability.

The implementation of the Plan eliminated the $50 million plus structural deficit and saves the County's General Fund $230 million over four years. Additionally the plan reduces the Other Post Employee Benefits

(OPEB) health care legacy cost by $854 million or 64%.

The Plan provides a solid financial foundation upon which the County can continue to provide cost efficient services without interference from outside entities. View the full recovery plan at: www.waynecounty.com/news/recovery.

Five-Year Capital Improvement Plan

Section 5.126f of the County Charter requires that a five-year Capital Improvement Plan (CIP) be prepared and submitted to the Commission as part of the overall County budget. The capital plan presented to the Commission is a consolidation of several long-term capital planning processes championed by several steering committees, all of which have distinctly different objectives and different funding sources but have the common goals of providing exemplary and efficient services as outlined in the CEO's mission.

Some of the critical components which influence and affect the planning processes include a myriad of factors such as a forecast of demand for future services and capital facilities, taking into account all applicable demand factors including population, housing units, traffic volume, commercial growth, etc. Another factor is the inventory of existing facilities to determine future demands for maintenance, repair, rehabilitation or replacement and to determine the adequacy of existing facilities to meet future needs. An assessment of services currently provided and projections of services to be provided in the future is also taken into consideration. Future demand may include expectations of the taxpaying public. Formal capital project requests, together with supporting data, contain all the information on which each project is evaluated and ranked.

The recommendations of the capital planning committees, established for the purpose of planning the short-term and long-term strategies in the areas of wastewater management, road construction and maintenance, building and parks renovations and improvements, are forwarded to the CEO. Additionally, certain long-term initiatives championed by departments such as Technology, which are determined to provide a cost benefit and/or efficiency, could also be funded as part of the CIP.

The CEO is responsible for annually developing this consolidated plan which identifies capital outlays and funding sources for major construction, renovation, maintenance or investments in equipment or technologies for the County.

The CEO reviews and prioritizes each department's capital request, and the recommendation is incorporated as part of the budget submission for action by the County Commission and becomes part of the Enrolled Appropriations Ordinance. Funding for the entire plan must be identified prior to its recommendation and approval by the Commission and the first year of the adopted five-year plan is reflected in that fiscal year's budget. The Capital Improvement Plan is updated and revised annually. The approved five-year plan is used as a basis for determining the need and timing of capital debt issuance. The five-year capital projects are provided in Section 25 of this document.

2015-16 ADOPTED BUDGET OVERVIEW

PROFILE OF THE COUNTY

With a sparkling waterfront location, the Charter County of Wayne is the 19th largest county in the United States and is the most populous county in the state with an estimated population of 1,764,804 according to the 2014 American Community Survey from the U.S Census Bureau. It boasts 18% of Michigan's population. It encompasses approximately 623 square miles and consists of 34 cities, including Detroit (County Seat), nine townships and 33 public school districts, serving approximately 290,000 students. In addition, there are 111 Public School Academies (PSA's) and 3 chartered PSA's in Wayne County serving around 64,000 students or 22% of the county's total students. The County consistently leads the state in economic growth and development initiatives and opportunities.

The County's rich history and diverse cultures and faiths make it the place with something for everyone. From the Grosse Pointes to Grosse Ile, from downtown Detroit to Downriver and Western Wayne, the County's cosmopolitan centers, towns and rural communities offer a variety of lifestyle choices.

Wayne County's estimated 2014 median owner-occupied home value was $84,900, almost 47% below the national average of $181,200. The County is an exceptionally diverse county. Migrants historically drawn by the area's good manufacturing jobs have created a rich tapestry of communities. While Wayne County is home to two of the world's largest corporations; General Motors Corporation and Ford Motor Company, it is also home to over 200 foreign-owned and operated businesses from 26 countries. The region's automotive heritage has been a major driver of foreign investment from Europe and Asia. These businesses recognize the advantages of being located in America's manufacturing heartland. These and all companies and their employees benefit from the comfort of proximity to quality schools, prominent universities and 16 hospitals, which include two teaching/research hospitals.

Residents and businesses are attracted by the county's expansive shoreline along the Detroit River, a gateway to Lake St. Clair and the Great Lakes. The area is extremely inviting to commercial shipping, leisure cruise lines and recreational boating. It is home to the Detroit River International Wildlife Refuge, the only international wildlife refuge in North America.

By ship, train, truck or automobile, the County is North America's #1 international border crossing. Over $300 million in trade goods pass through the County's bridges, tunnels and ports with Canada daily. The Detroit-

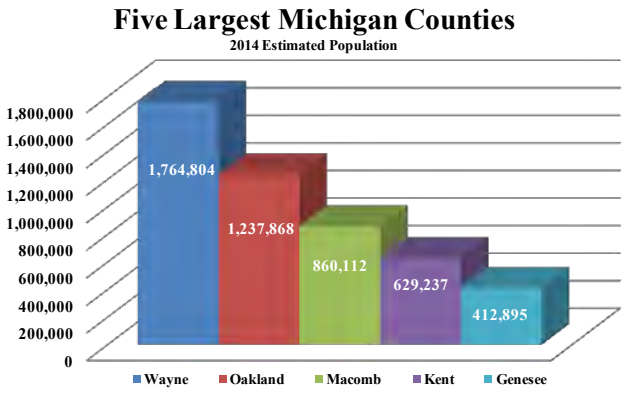
POPULATION DIVERSITY INFORMATION	
Population by Age 2014 (Estimate)	
Under 18	24%
18-24	10%
25-34	13%
35-49	19%
50-64	20%
65 & over	14%
Gender Composition 2014	
Male	48%
Female	52%
Racial Composition 2014	
White	53.5%
Black	39.1%
Other Race	4.0%
Asian or Native American	3.4%

TRANSPORTATION HIGHLIGHTS
Major Highways and Expressways
I-96, I-94, I-75, I-275, I-696, US10, US12, US24,
M5, M10, M39, M85, M102, M153
Rail Lines
Amtrak, CSX., Contrail, Grand Trunks,
Norfolk Southern
Bus Service
SMART, D-DOT
Port Facilities
Detroit Bulk Storage, Inc.
Michigan Marine Terminal
Harridon Terminal, Inc.
Nicholson Terminal and Dock Co.
The Detroit/Wayne County Port Authority
Airport
Detroit Metropolitan (18 miles SW of Detroit)
Detroit City (10 miles from downtown)
Willow Run Freight (25 miles SW of Detroit)
Windsor (Ontario) Airport (8 miles from Detroit-Windsor Tunnel)

Windsor border remains one of the friendliest in the world. The County currently has two automobile/truck crossings into Canada, the Ambassador Bridge and the Detroit-Windsor Tunnel and a third is in the preliminary stages and construction and anticipated to open in 2020. In addition, the County is a rail tunnel that supports rail cargo traffic between the countries.

The County seat is the City of Detroit, Michigan's largest city and the nation's 18th largest city. It is home to three casinos, the North American International Auto Show, the Motown Historical Museum and several historic theatres and entertainment venues.

Wayne County boasts a world-class international airport, renowned health care systems, prestigious educational institutions, sports venues, arts and culture, and many tourist attractions. The Executive and Legislative branches of Wayne County work closely with its 43 municipalities on infrastructure and government policies



that encourage and support thriving communities complete with industrial, commercial and residential initiatives.

The Detroit River and the railroads, once the sole commerce arteries, helped to make the county a prime location for business and economic development in the 21st Century. Today, the I-94 corridor offers a tremendous advantage to attract business development that reaches into numerous communities.

With a $1.56 billion annual budget and a workforce of over 3,800 people, Wayne County's infrastructure of government services are vast and represent vital support for those who want to invest, live, work and raise families here. The CEO believes that strong family values make for a strong county and has been a powerful advocate for family-oriented support services, safe communities, urban parks, appealing waterfronts and vibrant economic areas.

Tree-lined neighborhoods, waterfront developments, an energetic urban center and rural communities allow families of all incomes and sizes to feel at home here. A rich history of homeownership continues with a wide selection of modern lofts, condos, traditional single-family homes, mansions and estates.

Average household size in Southeast Michigan has been decreasing for several decades. However, the average household size in the County remained mostly unchanged between 2000 and 2006 and has edged upward since then peaking in 2009 before slightly declining afterward.

Total Households	
2014	661,414
2013	664,415
2010 (Census)	702,749
2009	836,638
2008	837,844
2007	736,342
Average Household (Persons)	
2014 (Estimate)	2.64
2013	2.64
2010 (Census)	2.56
2009	2.78
2007	2.76

There continues to be an employment shift in the County away from the traditional blue-collar industrial and manufacturing jobs and towards services and professionals. The service sector has seen the largest increase and now accounts for one of every two private sector jobs in the County.

Detroit, in recent years has become a renewed hub of economic revival. From the shores of the Detroit river on its southern border and expanding through an economically booming downtown and mid-town areas and expanding out into the suburban communities, Detroit has become the economic engine of the County. Headquartered in downtown Detroit are General Motors, Blue Cross and Blue Shield of Michigan and more recently Quicken Loans, Rock Ventures and Real Estate properties are now headquartered in the downtown area.

With these companies come the need for an educated workforce. The County has a strong commitment to job development through programs that improve the environment and transportation systems that, in turn, improve the climate for economic development. Some of the best-trained and

educated workers in the County are in the professional and business areas. A key area of future growth will be attraction and retention of high-wage jobs in the services sector and educational opportunities in technical fields.

10 Largest Employers 2014 (excludes Detroit)	
Company	**# of Employees**
Ford Motor Company	39,053
Oakwood Healthcare Inc	6,260
Trinity Health	5,751
Henry Ford Health System	2,755
Dearborn Public Schools	2,349
U.S. Steel—Great Lakes Works	2,132
U.S. Government	1,822
Plymouth-Canton Community Schools	1,749
AAA Michigan	1,693
U.S. Postal Service	1,539

Employment by Industry 2014	
Industry	**# of Employees**
Education and health ser-	160,854
Trade, transportation and	136,547
Manufacturing	124,393
Professional and business	70,776
Leisure and hospitality	81,499
Financial Activities	37,175
Other services	35,475
Mining, logging, and con-	32,171
Government	22,877
Information	12,868

The top employers are listed below. (Detroit is excluded as they have their own demographic section in the Appendix of this document.)Other demographic information for the County, as well as for the city of Detroit, can be found in the Appendix.

WAYNE COUNTY HISTORY

On July 24, 1701, Antoine de la Mothe Cadillac, former commandant of Fort Michilimackinac, landed on the wooded shores of "la place du detroit" (the place of the strait) with his party, and the history of Detroit and Wayne County began. On August 15, 1796, Wayne County was officially established by Winthrop Sargent, secretary and acting governor of the Northwest Territory. The County was named after Major General "Mad Anthony" Wayne who was a career military officer. He led troops during the American Revolutionary War and successfully forced the British Army into surrendering near present day Toledo, Ohio.

Wayne County was originally established to encompass northwestern Ohio; a strip across the northern parts of Indiana and Illinois (including Chicago); all the Lower Peninsula of Michigan; about three-quarters of the Upper Peninsula and about 75,000 square miles of Wisconsin. Over the next 23 years, the boundaries of the County were modified and decreased until September 10, 1822, when the current boundaries – about 626 square miles - were established. Wayne County is bounded on the west by Washtenaw County at Napier and Rawsonville Roads and on the north by Oakland and Macomb Counties at Eight Mile Road also known as Baseline Road. The Detroit River shapes the southeastern side and the Huron River and Monroe County form the southern boundary.

PROFILE OF THE GOVERNMENT

The County is a public corporation, created under the Constitution and Statutes of the State of Michigan. The County has general governmental powers and authority as provided by law. Effective January 1, 1983, Wayne County became the first Home Rule County in Michigan pursuant to a charter adopted by the voters in a special election on November 3, 1981. The County was incorporated under Act No. 293, Public Acts of Michigan, 1967, as amended. It is governed by a Chief Executive Officer (CEO) as head of the executive branch of government who is elected on an at-large basis for a four-year term and a County Commission (the Commission) comprised of 15 members elected on a partisan basis, by district, for two-year terms.

The Commission comprises the legislative branch of the County. It is responsible for establishing ordinances, laws and the appropriating funds through the County budget. The County also elects the following officials on an at-large basis for four-year terms: County Clerk, Register of Deeds, Prosecuting Attorney, Sheriff and County Treasurer. The County Clerk and the Register of Deeds are responsible for the general recording of official records.

The Prosecuting Attorney and Sheriff are responsible for providing quality law enforcement to all people of the County. The Treasurer is responsible for the receipt, custody, and investment of all County funds and the collection of taxes.

The County has primary funding responsibility for the Third Circuit and Probate Courts (judicial branch), although both are separate entities. The Courts are responsible for judicial proceedings within the County. There are three separate divisions of Third Circuit Court: civil, criminal, and family court. The civil division is responsible for the resolution of general civil cases. The criminal division has sole jurisdiction over felonies and high misdemeanors. The family court division is responsible for hearing both domestic relations and juvenile cases. Probate Court has eight judges who have jurisdiction in all matters related to settlement of estates, trusts and appointment of trustees.

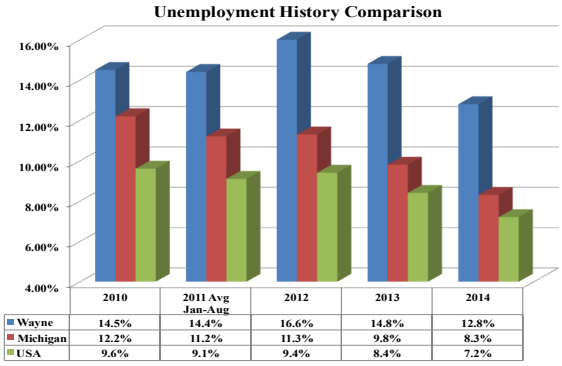
Local Economy

The Local Economy for Wayne County has a lot of room for optimism after years of challenging times. From the newly completed remodeling of Cobo Convention Center to a new hockey arena and business complex currently under construction in what is now known as the District Detroit to Quicken loans and Rock Ventures to the M-1 Rail and beyond there are a lot of projects on the horizon.

Much of the County's economy is driven by its largest city, the City of Detroit (City). Over the last few years, the City has had to face a number of financial challenges, not the least of which was bankruptcy. After years of ignoring the financial realities, the City was put under an Emergency Financial Manager (EFM) by the Governor using Public Act 436. Of the financial tools P.A. 436 made available to the EFM, the City was placed into Bankruptcy in March 2014.

Detroit officially exited bankruptcy in December, 2015 after a federal judge approved Detroit's bankruptcy exit plan. After the City exited bankruptcy , there was a $1.4 billion of reinvestment over a 10 year period for basic services to rehabilitate the city reeling from a decades - long population exodus, disinvestment and cash drain. The bankruptcy exit plan called for more than $90 million to create new city jobs, new software to better track city planning efforts, and restructured payment plans for creditors. The outlook for the City's future now looks brighter than ever and with the election of a new mayor, the City is on its way to being able to provide the core services to its citizens.

Employment Outlook - According to a survey released from the University of Michigan economists, job growth in Michigan will continue for the next two years. The economists also believe within those two years, the state will recover about half of the jobs it lost between 2000 and 2009, and returning to the level of employment last seen at the end of 2006. Currently, the state's unemployment rate has fallen to 5.1% as of December, 2015. According to U.S. Department of Labor for States—Monthly Rankings Seasonally Adjusted



December 2015, Michigan now ranks in a tie for the twenty-ninth lowest unemployment rate at 5.1%. This is a major change from last year's ranking of forty-two.

Michigan's unemployment rate has decreased to 5.1% as of December , 2015. For years, manufacturing, more specifically automotive manufacturing, has been a major employer of Wayne County citizens. During this automotive industry transition other companies are also downsizing or closing. It is estimated Michigan will add 59,400. The pace of job growth is expected to increase 73,200 in 2016.

Housing Industry - There is room for more optimism in the housing market according to Crain's Detroit Business. Drawing information from Realcomp II Ltd., a Michigan realtor- owned Multiple Listing Service, home sales hit 10 year highs in three of five months between May through September, 2015. Sales rose significantly from the same period in 2014. In Wayne County, the hotspots reflecting the biggest one year change were Northville (22% increase over a one year period), Plymouth (20.5%), Grosse Pointes (14.9%), Livonia (14.3%), and Canton Twp (13.9%).

With the state and federal governments unable to provide adequate resources for services, some legislatively mandated, the County relies greatly on property taxes to provide services to our residents. With each and every new foreclosure, the County tax roll is reduced; reduced tax roll leads to reduced services. For local governments, property tax revenue depends heavily on home ownerships along with industrial/commercial

development, forcing decision makers to prioritize goals, services and efforts.

The excitement continues in the city of Detroit with the continued construction of the new Detroit Events Center along with District Detroit. Construction of the Detroit Events Center is expected to be completed by late fall 2017-2018. The center will be the new home of the Detroit Red Wings of the National Hockey League. The District Detroit is a transformational development designed to renovate 50 blocks into a world-class, walkable community where people will live, shop and enjoy the finest in sports, entertainment and dining. The new district will connect downtown Detroit with Midtown. The project is the vision of longtime Detroit boosters and entrepreneurs Mike and Marian Illitch. According to the District Detroit website, the City of Detroit is expected to gain $210 million from the project which will have a total impact of $1.8 billion for the state of Michigan according to the Olympia Development release. With Detroit residents committed to fill at least 51 percent of the construction jobs related to the new events center and initial mixed-use development the project is also estimated to create:

- 8,300 construction and construction-related jobs
- 1,100 permanent jobs
- $100 million in jobs-related income for Detroit residents

Throughout the Detroit Events Center, there will be maximum visibility of two Michigan-based companies, Meijer and Saint Joseph Mercy Health System. These two companies are the first Landmark-level partners which represent the highest level of commitment . As Landmark partners, Meijer and Saint Joseph Mercy Health System will have maximum visibility throughout the Detroit Events Center, through complete partner integration with the Detroit Red Wings and Olympia Entertainment.

Rock Ventures LLC, an umbrella entity managing a diverse portfolio of companies, investments and real estate, including its flagship company Quicken Loans had the biggest increase in employees in the City of Detroit from July 2013 to July 2014 according to Crain's List, 2015. Rock Ventures posted an increase of over 25% increasing from 9,192 employees in July 2013 to 11,524 employees in July 2014. This increase also ranks Rock Ventures as Detroit's Largest Employer ranked by full—time employees July 2014. Rock Ventures is followed by the Detroit Medical Center and the City of Detroit as Detroit's Largest Employers according to Crain's list. Rock Ventures and Bedrock properties together have over $1.5 Billion invested in Detroit, own over 9 million square feet of 60 properties, have created 6,500 jobs in Detroit and has over 12,500 team members working in Detroit. Over 120 tenants have been recruited.

Since 2009, Quicken Loans has leased office space in the Compuware building facing Campus Martius Park in Detroit. The company also houses its employees in Downtown Detroit's First National Building, The Qube, Chrysler House, One Woodward Avenue, and 1001 Woodward – all owned by Quicken Loans' parent company, Rock Ventures.

According to a list of major employers in Detroit compiled by Crain's list, the 5,051 total Detroit employees makes General Motors Detroit's 10th largest employer behind Rock Ventures (11,524), Detroit Medical Center (10,528), the City of Detroit (9,137) Henry Ford Health System (8,879), the U.S. Government (6,358) Detroit Public Schools (6,258), Wayne State University (6,010), Chrysler Group, LLC (5,870). and Blue Cross Blue Shield of Michigan (5,426).

A major catalyst and another major development in Detroit and Wayne County is the M-1 Rail Project. Construction of the $140 million 3.3 mile light rail project began construction in the Summer, 2014 and will initially stretch from downtown Detroit to Grand Boulevard in the New Center area. The M-1 rail project was formed by private sector and philanthropic leaders as a result of the National Football League Super Bowl Detroit hosted in 2006. When tens of thousands of visitors converged on Detroit during that event, it became evident there was a need for reliable transit alternatives that connect to key Detroit destinations within the Downtown, Midtown, New Center, and North End communities.

The M-1 rail is expected to be complete and operational in the spring of 2017, shortly before a massive Detroit Red Wings arena and entertainment district is expected to be completed by the late fall 2017. There will be 20 different stations serving 12 stops along the M-1 rail line with most of the stations being on either side of Woodward, but some will be in the center of the street as well. The first phase of the project was started in July of 2014 and completed in November of 2014. The streetcar will be for people who live, work, and visit the Woodward Avenue corridor and beyond.

There are currently 36,000 residents and 135,000 jobs along with plenty of attractions including Comerica Park, Ford Field, Hart Plaza, Campus Martius, the Fox Theatre, the Detroit Institute of Arts, Wayne State University and many more. Preliminary estimates for projected ridership are around 5,000 to 8,000 riders per day. The streetcar will improve public transit service and

provide greater mobility options along the central Woodward communities.

Wayne County is home to the North American International Auto Show (NAIAS). The NAIAS is among the largest auto shows in the world. Held annually at the Cobo Center (Cobo) in downtown Detroit, the show provides a huge annual economic boost estimated at up to $600 million to this region, benefiting hotels, restaurants, exhibit companies and retail throughout the metro area. Many businesses and families profit from this show throughout the year.

As part of the auto show, the NAIAS Charity Preview event is held every year. The NAIAS Charity Preview is the largest single day charity fund raising event in the county and has raised over $101 million since 1976 with $43 million being raised in the last 10 years. Proceeds directly benefit a wide range of children's charities. Funds raised will support services for children of all ages from birth to 18. For more information on the North American International Auto Show, please go to **www.NAIAS.com**.

In order to do so, the region must find a way to make Cobo more financially attractive to new conventions and exhibitions. As part of this effort, legislation was passed in which Cobo was transferred to a regional authority from the city of Detroit. The new authority bonded up to $288 million for the expansion and renovation of Cobo. The expansion finished in late FY 2015 just in time for the 2016 NAIAS. This should ensure the continuation of the NAIAS and will also attract other conventions and venues to Detroit and Wayne County.

These initiatives are just a few of the developments created by the County to assist its citizens in this extremely difficult economic environment. For more information on these and other Wayne County initiatives please go to **www.waynecounty.com**.

ASSUMPTIONS USED IN DEVELOPMENT OF THE FY 2015-16 ADOPTED BUDGET

REVENUE ESTIMATES

Early in 2014, the initial revenue estimates were developed and subsequently, set the foundation for which the 2015-2016 and 2016-2017 budgets would be created. The State's Uniform Budget and Accounting Act and the County's Charter mandates that the County annually produce a balanced budget. Budgets are defined and driven by the estimated revenue available for the ensuing fiscal year. Revenue estimates were based on current economic and forecasted financial outlooks; historical trends; current policies; expert input and analysis from the County Departments and Offices. The revenue estimates were distributed to all elected officials and department heads and was the starting point for which the County would build the 2015-2016 Budget and 2016-2017 Projected Budget. The projected revenue estimates were refined and finalized during the budget process and eventually formed the basis for the budget adopted by the Commission on September 17, 2015.

The initial forecast for the County reflected revenue reductions in the amount of $110.46 million. The General Fund and General Fund supported Special Revenue Fund revenues were forecasted to decline $13.63 million in FY 2015-2016. The General Fund's revenue sources were forecasted to decline $12.60 million from FY 2014-2015 including a reduction of $12.91 million in discretionary or unrestricted revenues used to support general government operations. Other County Funds which include certain Enterprise, Fiduciary, Internal Service, Special Assessment funds and certain Component units were forecasted to decline an additional $96.83 million in FY 2015-2016. Most of these funds have specific purpose revenue sources and as a result of the non discretionary or restricted nature of these funding sources, expenditures and services have to be aligned to the revenues generated.

The General Fund is primarily responsible for funding all law enforcement and justice administration functions, including the courts, juvenile justice, sheriff, prosecutor and jail medical services. The County is also responsible for funding the operations of most of the County's other elected officials, including the County Clerk, Treasurer, Commission and the County Executive. As a result, it is the focal point in the forecast.

In January, 2015, a new County Executive Officer took office and proceeded to reassess the County's finances. Once completed, a five recovery plan was developed that provided a realistic roadmap to solvency and a state where the County could return to long term planning. While the plan focused on the spiraling legacy cost of pensions and health care for active employees and retires, proposed revenues were keenly scrutinized.

In late May, 2015 the CEO presented the proposed revenue estimates to all County Elected Officials and Department Heads. The County's General Fund projected revenues totaled $535.69 million. The final Adopted Budget includes 535.23 million. Taxes and state revenue sharing, which accounts for the majority of general purpose revenue exclusive of transfers from the Delinquent Tax Revolving Fund program was projected at $362.94 million or 67.75% of total revenue in the General Fund.

Transfers from Delinquent Tax Revolving Fund (DTRF)/ Forfeiture Programs are included in the revenue estimate projection. Although considered "One Time" revenues, the County's General Fund has been dependent on this revenue source since the beginning of the "Great Recession" when the housing market and property tax values significantly declined. The initial estimate for this transfer was $39.45 million but as the result of the Treasurers revised projection, $47.7 million was eventually included in the Adopted Budget.

In the FY 2015-16 budget, the County included $50.01 million of State Revenue Sharing payments to be received from the State. The transfer from the DTRF and the State Revenue Sharing Payments will be utilized to fund public safety, health and welfare programs and general government.

The Detroit Wayne County Mental Healthy Authority (DWCMHA) will appropriate approximately $6.0 million to fund Adult and Juvenile mental health services in the care of the Sheriff and the Juvenile Detention Facility.

In total, the FY 2015-16 Budget includes anticipated total revenues of $535.23 million, a decrease of $14.72 million from the FY 2014-15 Adopted Budget with unrestricted general purpose revenues of $393.45 million exclusive of funds set aside for increasing the Fund Balance of the General Fund. a decrease of $18.22 million from the prior year.

General fund restricted or non general purpose revenues including state and federal grants, charges, fees, and other miscellaneous revenues were forecasted to be $133.30 million, up slightly by $0.31 million from FY 2014-15. These revenues are specific to individual departments and as such, the department is responsible for adjusting their operations as a result of any changes in these sources of revenues.

ACTIONS INCLUDED IN THE FY 2015-16 ADOPTED BUDGET

The Adopted Budget incorporates tough decision-making and priorities. Listed below are some of the actions taken:

The budget incorporates elements of a Financial Recovery Plan which provided realistic roadmap to solvency and a financial state where the County can return to sensible long-term planning. The Recovery Plan required cooperation and shared sacrifice on the part of all stakeholders including Elected Officials, management, unions, employees, local governments and the State of Michigan.

The Plan identifies and targets the root causes of the structural deficit, specifically the spiraling legacy costs of pensions for retirees and health care benefits for active employees and retirees, debt service and poor utilization of the County's real estate holdings. The plan called for the following:

- A 5% reduction in total personnel costs through salary reductions, benefit cost sharing increases and other concessions for employees based on collective bargaining agreements.
- The elimination of retiree health benefits for all active and retired employees.
- Changes to plan design and deductibles for active employees health care.
- Changes to future pension benefits for active employees reducing the future cost of pension expense.
- Other Changes to employee work rules which reduced Overtime, etc.
- General Fund supported programs were required to maintain FY2014-2015 levels of operating expenditures adjusted for changes to Recovery Plan items included in the budget.
- The creation of the Department of Health, Veterans and Community Wellness which is a consolidation of two departments and several divisions and the elimination of one department.
- The Courts, County Clerk and Sheriff Court security units were fully funded per the final court settlement agreement.
- All jail and no-jail related operations for the Sheriff were fully funded at current projected levels; adjusted for reductions resulting from the Recovery Plan.
- Status quo projected state revenue sharing distribution of $50.00 million to be fully utilized for public safety, health and welfare programs and general government expenditures.
- The budget sets aside $10.0 million as an additional payment to the Wayne County Employee Retirement System to be used to accelerate the reduction of the unfunded defined contribution liability of the retirement system.

SUMMARY OF CHANGES BY TYPE OF FUND

The County Adopted Budget for FY 2015-16 totals $1.561 billion, including a General Fund appropriation of $535.23 million. Comparing budgets on an annualized basis, the FY 2015-16 Budget reflects a net decrease in the County's total operating budget of $121.42 million or 7.22%.

	In Millions		
FUND	**FY 2014-2015 ADOPTED**	**FY 2015-2016 ADOPTED**	**CHANGE**
General	$549.95	$535.23	(14.72)
Special Revenue	460.45	428.45	(32.00)
Capital Projects	2.77	11.76	8.99
Debt Service	14.65	11.38	(3.27)
Special Assessment	3.61	3.57	(0.04)
Enterprise	359.24	304.31	(54.93)
Internal Service	148.97	128.42	(20.55)
Fiduciary	8.00	7.71	(0.30)
Component units	134.71	130.11	(4.60)
TOTAL	**$1,682.35**	**$1,560.93**	**(121.42)**
% CHANGE			**-7.22%**

The summary above reflects the changes between the major fund types. Major changes include an increase in the General Fund totaling $14.72 million from FY 2014-15. Refer to the General Fund section of this document for further discussion.

Special Revenue Funds decreased overall by $32.00 million, with the largest decreases in the Juvenile Justice and Abuse/Neglect Fund (-16.35 million) and County's Road Fund (14.19 million). The decrease in the Juvenile Justice and Abuse/Neglect Fund is related to reduce participates in the program. The decrease in the County Roads Fund is the result of less federally funded engineering road construction projects and reoccurring general road maintenance as well as major bridge repairs.

Listed below are other funds with notable changes:

- The Parks Fund was decreased by $0.60 million. The decrease is primarily due to a reduction in Millage funding available for renovations of various parks within the County Park System.
- The Community & Economic Development Fund was decreased by $2.32 million relative to the HOME projects funded by the U.S. Department of Housing and Urban Development (HUD).
- The County Health Fund was decreased by $1.82 million. This is a result of decreased Federal grant funds and general fund allocations which support the County's public health operations.
- The Law Enforcement Fund increased by $2.16 million due to the awards of several Justice Assistance Grants (JAG).
- The Soldiers Relief Fund was reduced by $0.26 million due to a decrease in the utilization of fund balance.
- The Health and Family Services Fund reflects an increase of $1.25 million which is a result of increased federal program funding.
- The Stadium and Land Development Fund is increased by $1.20 million due to anticipated additional Tourist tax collections.

Capital Projects Funds - The $8.99 million increase is largely related to use of fund balance reserves from prior years to fund ongoing capital projects.

Debt Service Funds - The net $3.27 million decrease is primarily related to debt service for completed County projects and fully amortization of the associated debt service.

Special Assessments Fund– The net $0.04 million decrease variance results of fewer Petition projects scheduled for FY 2016 .

Enterprise Funds– The $55.00 million decrease in the Enterprise Funds are primarily the result of decreased delinquent tax collections as well as changes in the sewage disposal system funds.

Internal Service Funds - The funds decreased by a net $20.55 million and significant changes occurred in the following funds:

- Central Services Fund increased by $1.164 million which is primarily a result of lower personnel costs.
- Environment Fund reflects an increase of $0.33 million which is primarily a result of lower personnel costs.
- Health Fund decreased by $17.75 million. Savings are anticipated due to elimination of retiree health care and changes to active employee health care.
- Building and Ground Maintenance Fund decreased $1.32 million which is primarily a result of lower personnel costs.

Fiduciary Fund – There are no changes to this fund.

Component Unit Funds - The $5.028 million net decrease in the Component Unit Funds is mainly a result of lower personnel costs. In FY 2014 the financial reporting for these function was thought to belong in the General Fund due to GASB 61.

BUDGET FORMAT CHANGES

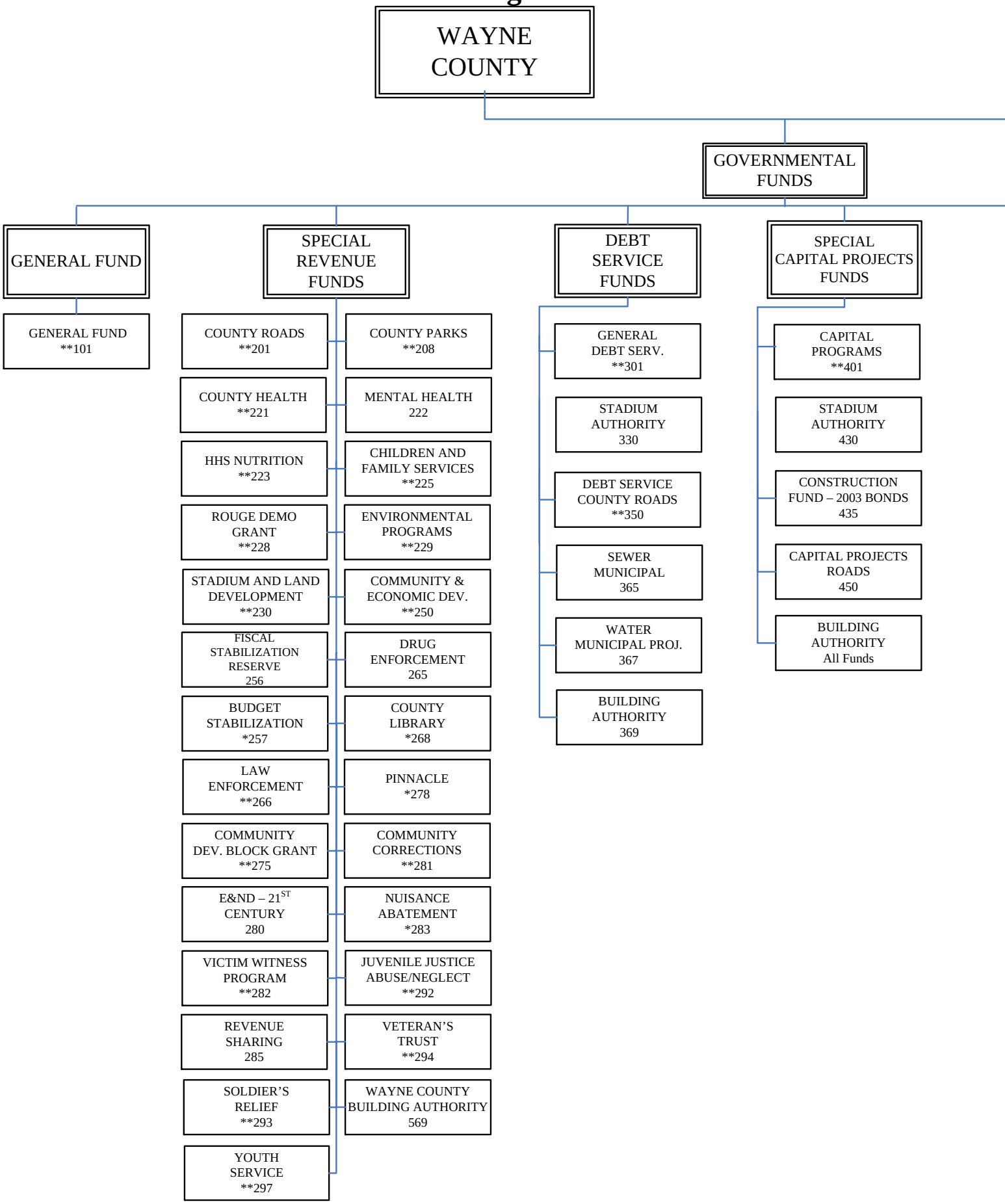
2015-2016 ACCOUNT CHANGES
As the result of the Charter mandated Reorganization Plan, the previous County departments of Children and Family Services, Health and Human Services, Economic Development Growth Engine and the Division of Veterans Affairs have been consolidated forming the Department of Health, Veterans and Community Wellness. Also the County Library System libraries were transferred to the local communities and the Alternative Workforce program was eliminated. Wayne County Land Bank has been transferred from Office of the Treasurer to the Office of the Wayne County Executive.

2014-2015 ACCOUNT CHANGES
For budget purposes only, the Probate Court operations have been moved from the General Fund (101) back to the Probate Court Fund (838) in order to account for this operation separately. Also, the budget relative to the Wayne County Land Bank has been transferred from Department of Corporation Counsel to the Office of the Wayne County Treasurer. Additionally, the Adult Benefit Waiver program was eliminated by the State as part of the Medicaid expansion program under the assumption that this population will be covered by the new Healthy Michigan health program.

2013-2014 ACCOUNT CHANGES
As a result of State Legislation in December, 2012, the County's Mental Health Agency was converted into an independent autonomous Authority effective October, 1, 2013. In addition, for budgetary purposes, due to GASB 61 the Probate Court Fund operations (838) have been moved to the General Fund (101). Also, the budget relative to the Wayne County Land Bank has been moved from the Economic Development Growth Engine to the Department of Corporation Counsel.

2012-2013 ACCOUNT CHANGES
For the fiscal year ending September 30, 2013, several budgetary structural changes were incorporated. The County has created a Fiscal Stabilization Reserve Fund (Fund 256), this fund will be used in accordance with the County's Deficit Elimination Plan. Also, the following budgets, relative to the funds listed below, have been placed into the General Fund: County Libraries (Fund 268); Pinnacle (Fund 278); and Equipment Lease Financing (Fund 765). Lastly, for budgetary presentation purposes, the greater part of the Senior Citizens and Veteran Affairs functions were documented in the Health & Human Service Department. In the current fiscal year, the budgetary presentation is fully recognized in the Senior Citizens and Veteran Affairs Department.

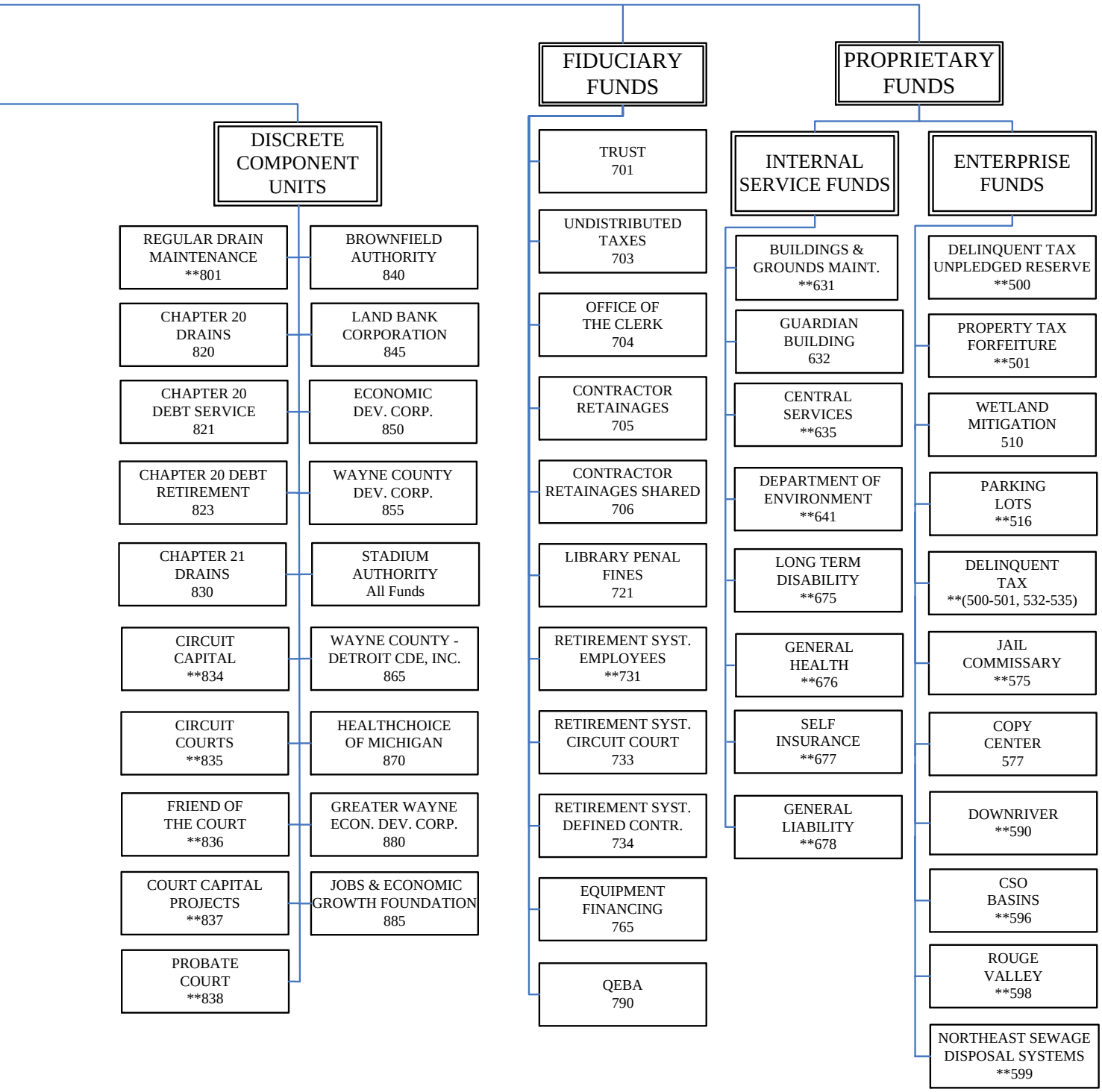
Wayne County, Michigan
Fund Structure Organization Chart



***FY 2012-13 Assets, Liabilities and Fund Balances have been transferred to the General Fund as a result of GASB 54.**

****Appropriated Fund in Enrolled Ordinance 2015-473**

Wayne County, Michigan
Fund Structure Organization Chart



***FY 2012-13 Assets, Liabilities and Fund Balances have been transferred to the General Fund as a result of GASB 54.**

****Appropriated Fund in Enrolled Ordinance 2015-473**

FUND DESCRIPTION

In 1984, Wayne County changed its account structure to reflect the State of Michigan's Uniform Chart of Accounts, which is widely used by most of Michigan's local municipalities. The County budgets and accounts for revenues and expenditures based on the concept of fund accounting. A fund is a self-balancing set of accounts recording cash, liabilities, residual equities or balances, revenue and expenditures together with all of the changes thereto. These transactions are segregated for the purpose of monitoring specific activities or in accordance with laws, regulations or restrictions on the use of these funds.

There are three major categories of funds: Governmental, Proprietary, and Fiduciary with each category consisting of one or more types of funds. Governmental Funds are used to account for functions that finance most of governmental operations and activities. These include the General Fund, special revenue funds, capital project funds and debt service funds. Proprietary funds account for services provided by the County to other funds and governmental units and to account for resources that are financed and operated in a manner similar to private business enterprises. Fiduciary Funds account for assets held in trust or as an agent for others.

The types of funds contained in each specific major fund are described below, followed by the fund name utilized by the County. Although all funds are disclosed, it should be noted that not all of these funds are appropriated.

I. GOVERNMENTAL FUNDS

1. <u>GENERAL FUND</u> - accounts for all financial resources except those to be accounted for in other funds, and represents the County's general operating fund.

101 GENERAL FUND
The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund.

2. <u>SPECIAL REVENUE FUNDS</u> – are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

201 COUNTY ROADS
This fund is used to account for resources associated with the maintenance and construction of certain roads, streets, and bridges located within the County, which are funded principally by the federal government, State of Michigan, and local governmental units within the County.

208 COUNTY PARKS
This fund is used to account for resources related to the preservation, protection, maintenance, and management of County park grounds and facilities including the Warren Valley and the Inkster Valley golf courses.

221 COUNTY HEALTH
This fund is used to account for resources reserved for the purpose of providing health protection, maintenance, and improvement for the residents of Wayne County.

222 MENTAL HEALTH**
This fund is used to account for resources reserved for providing mental health services.

223 HEALTH AND HUMAN SERVICES– NUTRITION
This fund is used to account for resources reserved for providing various food and nutrition programs for the residents of Wayne County.

225 CHILDREN AND FAMILY SERVICES (HEAD START)
This fund is used to account for resources reserved for providing child development services to qualifying children and their families in Wayne County.

228 ROUGE DEMONSTRATION GRANT
This fund is used to account for resources reserved for the Rouge River National Wet Weather Demonstration project.

229 ENVIRONMENTAL PROGRAMS
This fund is used to account for resources reserved for the Land Resource Management Program.

230 STADIUM AND LAND DEVELOPMENT
This fund is used to account for the collection of excise taxes on hotel accommodations and car rentals, which are reserved for stadium and land development and the related expenses of collection.

*These funds have been transferred to the General Fund to comply with GASB 54.
**These funds are not included in the County Appropriation.

250 COMMUNITY AND ECONOMIC DEVELOPMENT
This fund is used to account for resources related to economic development within local communities in Wayne County.

256 FISCAL STABILIZATION RESERVE FUND**
This fund was created to account for resources set aside to eliminate accumulated deficits in various funds.

257 BUDGET STABILIZATION FUND *
This fund was established by charter and is used_to account for resources set aside from the General Fund under the provisions of Public Act 30 of 1978.

265 DRUG ENFORCEMENT PROGRAM
Through covert operations, the Drug Enforcement Unit enforces state drug laws throughout the County and acts in concert with federal law enforcement agencies. This fund accounts for resources for that activity.

266 LAW ENFORCEMENT
This fund is used to account for resources related to several specific purpose or targeted enforcement activities. In addition, this fund provides for technology and other law enforcement grant programs.

268 COUNTY LIBRARY*
This fund is used to account for resources designated for library purposes.

275 COMMUNITY DEVELOPMENT BLOCK GRANTS
This fund is used to account for resources related to the County's community development activities using participating communities to create economic and community development projects funded by the federal block grant.

278 PINNACLE*
This fund is used to account for resources for activities of the Pinnacle Aeropark.

280 ECONOMIC AND NEIGHBORHOOD DEVELOPMENT (E&ND) - 21ST CENTURY**
This fund is used to account for resources related to economic development within Wayne County communities.

281 COMMUNITY CORRECTIONS
This fund is used to account for resources related to alternative work force activity, the County expungement program, and other jail diversion programs.

282 VICTIM WITNESS PROGRAM
This fund is used to account for resources for counseling services, community referrals, public information and prevention, notification of court date, and court support offered to victims of crime.

283 NUISANCE ABATEMENT *
This fund accounts for resources to abate illegal nuisances that are at the root of many of the crime problems in Wayne County such as drugs, guns, prostitution and abandoned buildings.

285 REVENUE SHARING RESERVE FUND **
This fund is used to account for the proceeds of additional property tax revenues as a result of Public Act 357, which provides a funding mechanism for state revenue sharing payments to the County.

292 JUVENILE JUSTICE/ ABUSE AND NEGLECT
This fund is used to account for resources for youth detention and detention diversion programs which include the operation of the Juvenile Detention Facility, various other detention alternative programs and services for delinquents and early intervention services for abused, neglected or at risk youths.

293 SOLDIER'S RELIEF
This fund is used to account for resources reserved for emergency funding for indigent veterans and their families and burial relief provided for eligible veterans.

294 VETERAN'S TRUST
This fund is used to account for resources reserved for emergency funding for indigent veterans provided by the State of Michigan.

297 YOUTH SERVICES
The fund is used to account for resources reserved for youth deterrent and diversion programs and other youth services.

569 WAYNE COUNTY BUILDING AUTHORITY **
This fund is used to account for resources reserved for the operations and maintenance of the Wayne County Building Authority.

*These funds have been transferred to the General Fund to comply with GASB 54.
**These funds are not included in the County Appropriation.

3. DEBT SERVICE FUNDS - are used to account for the accumulation of resources and for repayment of general obligation bond principal and interest from governmental resources, and for special assessment bond principal and interest from special assessment levies when the County is obligated in some manner for the payment.

301 GENERAL DEBT SERVICE
This fund is used to account for resources reserved for the debt service associated with the General Obligation Debt of the County.

330 STADIUM AUTHORITY-DEBT SERVICE**
This fund is used to account for resources reserved for the debt service associated with the construction of professional football and baseball stadiums.

350 DEBT SERVICE - COUNTY ROADS**
This fund is used to account for resources reserved for the debt service associated with the various County Road Bonds.

365 DEPARTMENT OF PUBLIC WORKS (DPW) SEWER MUNICIPAL PROJECTS **
This fund is used to account for resources reserved for the debt service associated with the various County Sewer System projects.

367 WATER MUNICIPAL PROJECTS **
This fund is used to account for resources reserved for the debt service associated with the various County Water Improvement projects.

369 DEBT SERVICE - BUILDING AUTHORITY**
This fund is used to account for resources reserved for the debt service associated with the new construction or major renovations of existing facilities.

4. SPECIAL CAPITAL PROJECTS FUNDS – are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

401 CAPITAL PROGRAMS
This fund is used to account for resources reserved for technology improvements, infrastructure repair and renovation of County buildings, and major equipment purchases.

430 STADIUM AUTHORITY CONSTRUCTION**
This fund is used to account for resources used for construction associated with the professional football and baseball stadiums.

435 CONSTRUCTION FUND – 2003 BONDS **
This fund is used to account for resources used for various infrastructure repair and improvements of County facilities through the sale of bonds.

450 CAPITAL PROJECTS-ROADS **
This fund is used to account for resources used for construction associated with various County road projects.

466 JAIL CONSTRUCTION**
469 WAYNE COUNTY BUILDING AUTHORITY **
These funds are used to account for funding and costs of constructing new facilities or for major renovations of existing facilities.

5. DISCRETE COMPONENT UNITS
Discrete Component Units- are entities that are legally separate from the County but for which the County is financially accountable, or their relationships with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete.

801 REGULAR DRAIN MAINTENANCE
820 CHAPTER 20 DRAINS **
821 CHAPTER 20 DEBT SERVICE **
823 CHAPTER 20 DEBT RETIRMENT **
830 CHAPTER 21 DRAINS **
840 BROWNFIELD REDEVELOPMENT AUTHORITY **
845 WAYNE COUNTY LAND BANK CORPORATION **
850 ECONOMIC DEVELOPMENT COPORATION OF WAYNE COUNTY **
855 DEVELOPMENT CORPORATION OF WAYNE COUNTY **
860 DETROIT-WAYNE COUNTY STADIUM AUTHORITY **

*These funds have been transferred to the General Fund to comply with GASB 54.
**These funds are not included in the County Appropriation.

865 WAYNE COUNTY-DETROIT CDE, INC. **

870 HEALTHCHOICE OF MICHIGAN **

880 GREATER WAYNE COUNTY ECONOMIC DEVELOPMENT CORPORATION **

885 WAYNE REGIONAL JOBS & ECONOMIC GROWTH FOUNDATION **

These funds are used to account for resources used for operations of the Third Circuit Court and Probate Court.

834 CIRCUIT COURTS CAPITAL PROJECTS

835 CIRCUIT COURTS

836 FRIEND OF THE COURT

837 PROBATE COURT CAPITAL PROJECTS

838 PROBATE COURT

II. PROPRIETARY FUNDS

1. INTERNAL SERVICE FUNDS – are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, and to other governmental units, on a cost-reimbursement basis.

631 DEPARTMENT OF PUBLIC SERVICES (DPS) - BUILDINGS & GROUNDS MAINTENANCE

This fund is used to account for resources reserved for the maintenance of all County General Fund Buildings.

632 GUARDIAN BUILDING **

This fund was used to account for resources for the purchase and maintenance of the Guardian Building in FY2008-09. It was discontinued beginning in FY2009-10.

635 CENTRAL SERVICES

This fund is used to account for distribution of operating costs of the County's internal service departments including the Department of Technology.

641 INTERNAL SERVICE FOR ENVIRONMENT

This fund is used to account for distribution of administrative costs to the various sewage districts, drains, and other Public Services - Environment activities.

675 LONG-TERM DISABILITY

This fund is used for the accumulation and disbursement of resources related to long-term disability claims.

676 GENERAL HEALTH

This fund is used to account for accumulate and disburse of resources related to employee health benefits.

677 SELF INSURANCE

This fund is used to account for accumulate and disburse of resources related to worker's compensation claims.

678 GENERAL LIABILITY

This fund is used to account for accumulate and disburse of resources related to general liability claims.

2. ENTERPRISE FUNDS – are used to account for resources that are financed and operated in a manner similar to private business enterprises - where the costs of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges or where periodic determination of net income is appropriate for accountability purposes.

500 DELINQUENT TAX - UNPLEDGED RESERVE DELINQUENT TAX REVOLVING (528-536)

These funds are separate funds used to account for resources advanced by the County to various taxing authorities for unpaid property taxes.

501 PROPERTY TAX FORFEITURE

This fund is used to account for resources related to real property tax foreclosures.

510 WETLANDS MITIGATION FUND **

This fund is used to account for resources for the supporting the operation of a wetland mitigation bank to serve the County of Wayne.

516 PARKING LOT FUND

This fund is used to account for activities related to county employee subsidized parking.

575 JAIL COMMISSARY FUND

This fund is used to account for resources related to the operation of the commissary at the County's jails.

*These funds have been transferred to the General Fund to comply with GASB 54.
**These funds are not included in the County Appropriation.

577 COPY CENTER **
This fund is used to account for resources associated with the operation of the County Clerk's Copy Center.

590 DOWNRIVER, 598 ROUGE VALLEY & 599 NORTHEAST SEWAGE DISPOSAL SYSTEMS
The Downriver Sewage Disposal System, Rouge Valley Sewage Disposal System and Northeast Sewage Disposal System are collectively referred to as the Sewage Disposal Systems. These funds are used to account for resources with operation and maintenance of the sewage treatment facilities. Costs are recovered through development of usage rates, which are billed to the local communities served.

596 CSO BASINS
This fund is used to account for resources related to the construction of combined sewer overflow (CSO) basins in the cities of River Rouge, Inkster, Redford, and Dearborn Heights to reduce wet weather overflow to the rivers and increase the flow to the sewage treatment plants. This fund includes operations, maintenance, replacement, construction and repayment of debt related to the basins.

III. FIDUCIARY FUNDS

Fiduciary funds are comprised of Trust and Agency Funds. Trust funds are used to account for assets held by the County in a trustee capacity. Agency funds are used to account for assets held by the County as an agent for individuals, private organizations, other governments, and/or other funds**.** Due to their custodial nature, with the exception of the operating expenditures related to operating the retirement system in the Retirement System—Employees Fund and debt service budgeted in the Equipment Financing Fund, these funds are not budgeted or included in the appropriation.

701 TRUST **
This fund is used to account for assets held by the County in a trustee capacity.

704 OFFICE OF THE CLERK**
This fund is used to account for funds received by the County Clerk including bonds and various fees.

703 UNDISTRIBUTED TAXES **
This fund is used to account for current tax collections and their subsequent disbursement to other governmental units.

705 CONTRACTOR RETAINAGES **
This fund is used to account for funds retained from contractors involved with County projects.

706 CONTRACTOR RETAINAGES – SHARED **
These funds are used to account for monies retained from contractors involved with Wayne County projects. Disbursements are made to the contractor upon successful completion of the project.

721 LIBRARY PENAL FINES **
This fund is used to account for resources received by District Courts from court fines which are disbursed to fund public libraries.

731 RETIREMENT SYSTEM-EMPLOYEES
This fund accounts for the funds accumulated under the Employee Defined Benefit Pension.

733 RETIREMENT SYSTEM-CIRCUIT COURT **
This fund accounts for funds accumulated under the Circuit Court Commission Bailiffs' Retirement System.

734 RETIREMENT SYSTEM - DEFINED CONTRIBUTION **
This fund accounts for the funds accumulated under the Employee Defined Contribution Pension Plan.

765 EQUIPMENT FINANCING**
This fund is used to account for resources reserved for the principal and interest payments associated with the Equipment Leasing Financing Program activities.

790 QEBA**
This fund establishes a Qualified Excess Benefit Arrangements under Section 415 of the Internal Revenue Code.

*These funds have been transferred to the General Fund to comply with GASB 54.
**These funds are not included in the County Appropriation.

DEPARTMENT AND ACTIVITY ACCOUNTS

The appropriations ordinance makes appropriations for certain county departments, agencies and programs for the purpose of providing services to the public. The County's budget is organized into functional categories that represent a grouping of related operations and programs aimed at accomplishing a broad goal or a major service called departments. These departments are further subdivided into activities, which serve as appropriation units, and each appropriation unit represents a limited set of work responsibilities, with organizational and budget accountability as its primary purpose.

CHART OF REVENUE AND EXPENDITURE ACCOUNTS

The Chart of Revenue and Expenditure Accounts represent the major account categories, which were adopted by the County Commission in its County-wide budget.

REVENUE ACCOUNTS

400 TAXES
Ad valorem property taxes, payments in lieu of taxes, industrial facilities taxes, trailer taxes, penalties and interest on taxes.

450 LICENSES & PERMITS
Marriage licenses, dog licenses, concealed weapon permits.

501 FEDERAL GRANTS AND CONTRACTS
Grants and contracts with the federal government. Not to be confused with reimbursements for services rendered to it by the County.

531 STATE GRANTS AND CONTRACTS
Grants and contracts with the State of Michigan. Not to be confused with reimbursements for services rendered to it by the County.

580 LOCAL CONTRIBUTIONS
Grants and contracts with local foundations and other governmental units. Not to be confused with reimbursements by local municipalities for services rendered to them by the County.

600 CHARGES FOR SERVICES
Revenue generated by departmental charges/ fees, which are established by resolution, ordinance or state law. Reimbursements from various agencies and individuals for services.

655 FINES AND FORFEITS
Bail bond forfeitures and election filing fee forfeitures.

664 INTEREST, DIVIDENDS, RENTS
Interest on investments and rental of County property.

671 OTHER REVENUE
Unclaimed monies accrued revenue accounts.

695 OTHER FINANCING SOURCES
Audit adjustment to prior years, recoveries of insurance or bond premiums, appropriation transfers in.

EXPENDITURE ACCOUNTS

700 PERSONNEL
Salaries and wages including per diem, overtime, shift differential, premium pay, cost of living adjustment, longevity, accumulated annual and sick leave, and worker's compensation supplement.

714 FRINGE BENEFITS
Payroll taxes, medical, dental and hospitalization insurances, and fringe benefits of retirees.

725 PENSION
Pension contributions including options for deferred compensation instead of the County's primary pension program.

726 MATERIALS AND SUPPLIES
Many types of routine consumable and low unit cost items including computer, office, vehicle, photo, photocopying, microfilming, forage, kitchen, clothing, laundry, food, medical and janitorial supplies.

800 SERVICES
Professional services and various kinds of contracts with the exceptions of those included in other accounts described below:

Professional services and fees including jury and witness fees, court filing and transcript fees; medical, dental, psychological, nursing, financial, engineering, legal and indigent attorney services, child care and veterans assistance.

Amounts paid for various services charged to other County departments including financial services, computer services, janitorial, police, construction, telephone and communications.

860 TRAVEL
Travel to conferences, conventions and local travel within the five-county area, extradition and transportation of patients and clients.

862 OPERATING EXPENSES
Freight, advertising, insurance benefits, premium payments, utilities, maintenance of buildings and equipment, some of which may be contracted.

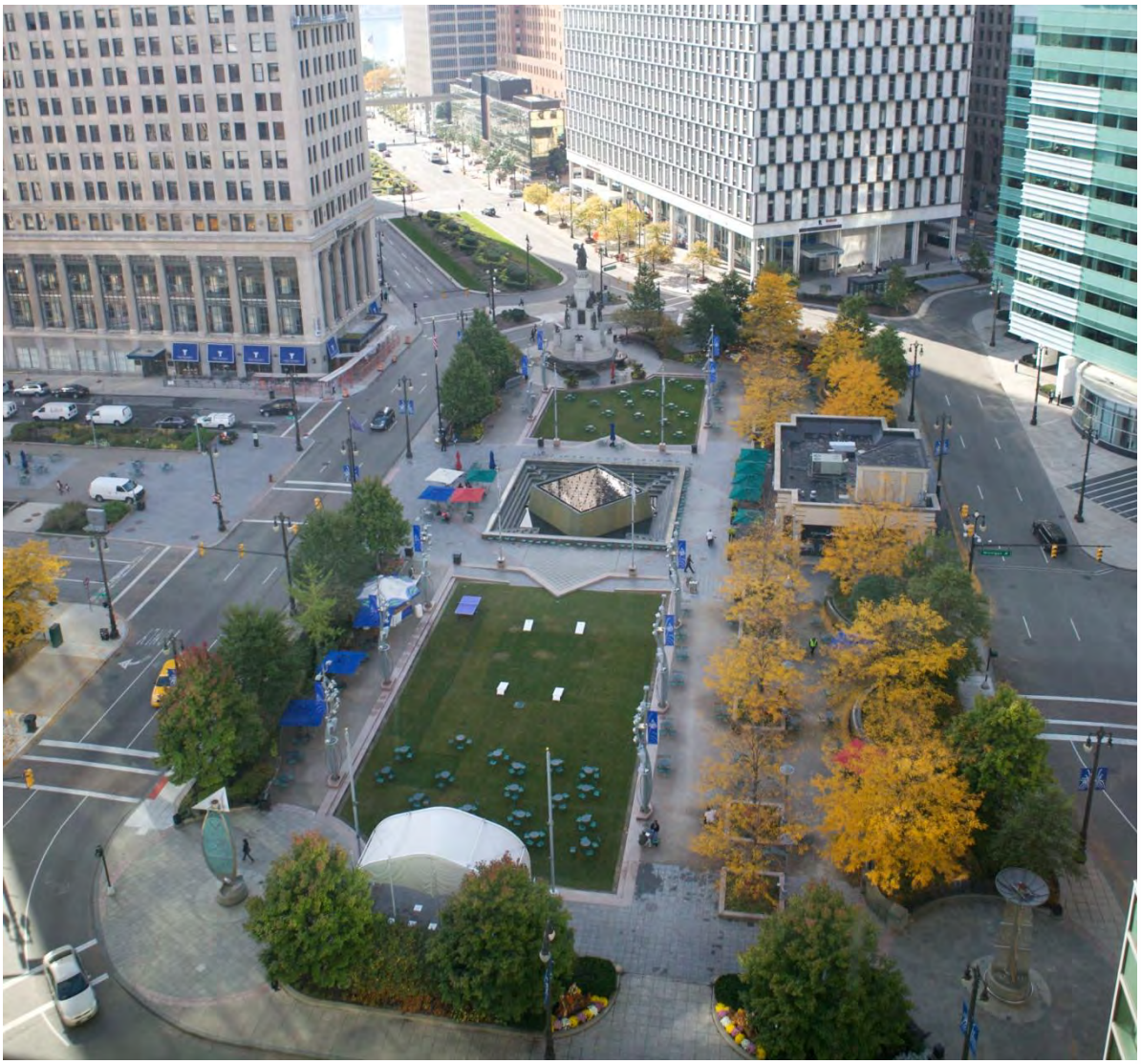
941 RENTALS
Rental of buildings, machinery and equipment.

950 OTHER CHARGES
Contributions and grants to municipalities, agencies and organizations, inmate labor, employee improvement, refunds, miscellaneous interest, taxes, fees adjustments, allowances, and depreciation.

970 CAPITAL OUTLAY
Land, buildings, equipment, machinery, cars, office equipment, books.

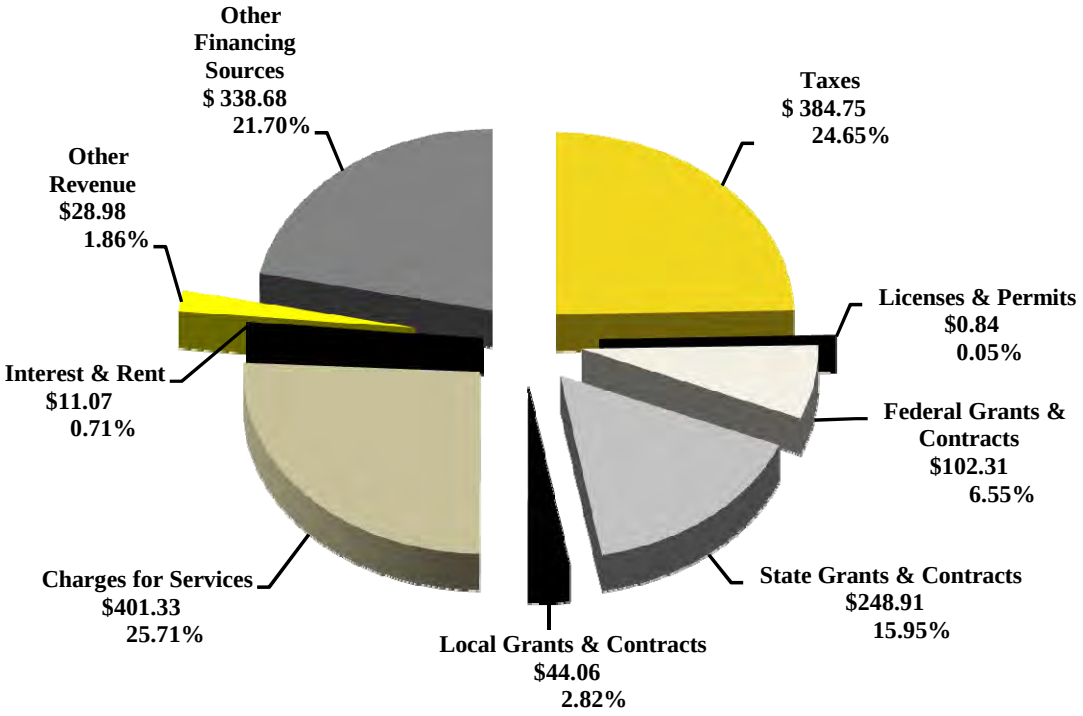
990 DEBT SERVICE
Debt payments to the State of Michigan, principal and interest payments on bonded and other debt.

999 OTHER FINANCING USES
Operating transfers out involve the transfer of resources from the fund that possesses the resources to the fund that utilizes them.



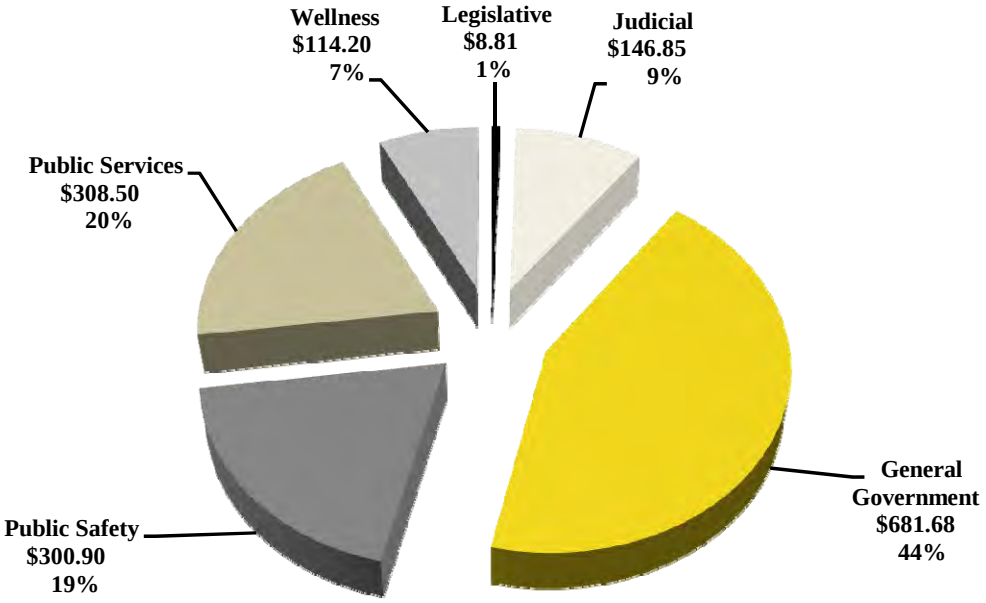
Located in the heart of downtown Detroit, Campus Martius is a historic district, central gathering place and park. It is also surrounded by a large traffic circle; commercial and residential high-rises. Campus Martius is the home of the Woodward Fountain and Michigan Soldiers' and Sailors' Monument.

2015-2016 WAYNE COUNTY BUDGET
WHERE DOES THE MONEY COME FROM
In Millions



TOTAL $1,560.93 BILLION

WHERE DOES THE MONEY GO (BY FUNCTION)
In Millions



TOTAL $1,560.93 BILLION

ALL FUNDS
SUMMARY OF REVENUES AND EXPENDITURES

	2014 ACTUAL	2015 ADOPTED	2016 ADOPTED	2017 PROJECTED
REVENUE				
Taxes	$ 419,985,707	$ 379,523,671	$ 384,754,719	$ 377,507,652
Licenses and Permits	704,587	764,927	840,300	840,200
Federal Grants and Contracts	109,909,462	101,567,192	102,306,823	99,486,591
State Grants and Contracts	249,912,959	245,169,203	248,914,684	250,682,971
Local Grants and Contracts	41,008,525	39,039,753	44,061,061	43,249,929
Charges for Services	393,863,718	429,483,431	401,328,251	390,236,480
Interest and Rent	17,113,323	14,260,164	11,068,065	7,838,527
Other Revenue	32,030,523	28,384,580	28,977,229	29,213,459
Other Financing Sources	422,513,185	444,157,970	338,681,831	269,468,221
TOTAL REVENUE AND OTHER FINANCING SOURCES	**1,687,041,986**	**1,682,350,891**	**1,560,932,963**	**1,468,524,030**
EXPENDITURES				
Legislative	8,441,333	9,551,208	8,807,628	8,507,581
Judicial	143,723,246	151,523,875	146,849,974	146,738,744
General Government	778,438,319	779,715,002	681,675,568	615,434,682
Public Safety	319,904,847	322,200,233	300,898,958	302,205,063
Public Services	284,991,937	318,268,222	308,502,994	283,959,412
Health & Welfare	117,448,411	101,092,351	114,197,841	111,678,548
TOTAL EXPENDITURES	**1,652,948,094**	**1,682,350,891**	**1,560,932,963**	**1,468,524,030**
REVENUES OVER / (UNDER) EXPENDITURES	**$ 34,093,893**	**$ -**	**$ -**	**$ -**

SUMMARY BY FUND

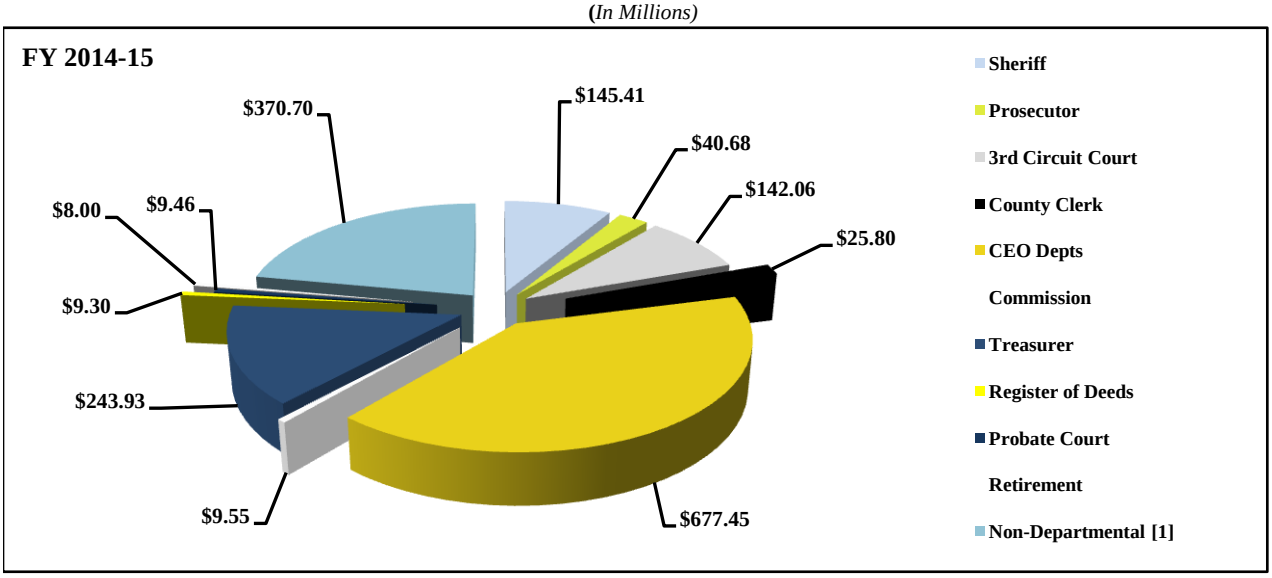
		FY 2014 ACTUAL EXPENDITURES	FY 2015 ADOPTED BUDGET	FY 2016 ADOPTED BUDGET	FY 2016 INCREASE (DECREASE) FROM FY 2015	FY 2017 PROJECTED BUDGET
Governmental Funds						
General Fund						
101	General Fund	$ 566,692,557	$ 549,945,564	$ 535,229,336	$ (14,716,228)	$ 522,190,950
Total General Fund		**$ 566,692,557**	**$ 549,945,564**	**$ 535,229,336**	**$ (14,716,228)**	**$ 522,190,950**
Special Revenue Funds						
201	County Road Fund	115,853,369	147,860,530	133,675,476	(14,185,054)	107,110,417
208	County Park Fund	15,583,770	15,501,769	14,906,179	(595,590)	14,975,608
221	County Health Fund	44,759,896	43,877,630	42,062,605	(1,815,025)	43,796,415
223	HCS - Nutrition	5,242,667	4,722,536	4,072,839	(649,697)	-
225	Health and Family Services	24,812,817	25,061,010	26,306,704	1,245,694	26,145,902
228	Rouge Demonstrations Grant	5,313,475	1,974,741	2,148,397	173,656	2,129,267
229	Enviromental Programs Fund	1,935,808	2,621,057	2,503,027	(118,030)	2,504,100
230	Stadium & Land Development	8,605,763	7,700,000	8,900,000	1,200,000	8,900,000
250	Community & Economic Devel	6,587,944	11,868,180	9,544,142	(2,324,038)	9,545,290
256	Fiscal Stabilization Res Fund	16,000,000	-	-	-	-
265	Drug Enforcement Program Fund	157,678	643,415	617,712	(25,703)	615,903
266	Law Enforcement	4,045,733	5,792,415	7,953,150	2,160,735	7,396,737
275	Comm Devel Blk Grant (CDBG)	13,217,334	12,980,810	12,595,404	(385,406)	12,552,747
281	Community Corrections	2,538,359	2,653,995	2,774,839	120,844	2,503,000
282	Victim Witness Program	2,268,592	2,396,918	2,166,382	(230,536)	2,183,594
292	Juv. Justice and Abuse/Neglect	151,322,344	168,223,046	151,868,062	(16,354,984)	153,482,020
293	Soldiers Relief	2,750,711	2,863,027	2,600,617	(262,410)	2,125,242
294	Veterans Trust Fund	337,957	250,000	250,000	-	250,000
297	Youth Services	4,711,441	3,455,136	3,501,669	46,533	3,402,523
Total Special Revenue Funds		**426,045,659**	**460,446,215**	**428,447,204**	**(31,999,011)**	**399,618,765**
Debt Service Funds						
301	General Debt Service	15,883,941	14,651,786	11,378,653	(3,273,133)	9,582,039
350	Debt Service-County Roads	2,848,538	-	-	-	-
Total Debt Service Funds		**18,732,478**	**14,651,786**	**11,378,653**	**(3,273,133)**	**9,582,039**
Capital Projects Funds						
401	Capital Programs	5,906,983	2,773,419	11,760,315	8,986,896	5,121,844
435	Construction Fund - 2003 Bonds	42,143	-	-	-	-
Total Capital Projects Funds		**5,949,126**	**2,773,419**	**11,760,315**	**8,986,896**	**5,121,844**
Component Unit Funds - Court						
834	Third Circuit Ct Capital Projs	2,394,500	1,530,000	1,950,000	420,000	-
835	Circuit Court	90,207,870	94,265,662	90,436,282	(3,829,380)	92,139,054
836	Friend of the Court	27,325,805	29,455,400	28,787,745	(667,655)	29,024,271
837	Courts Capital Projects	19,053	52,200	52,600	400	52,600
838	Probate Court	8,854,469	9,410,678	8,886,609	(524,069)	8,789,206
Total Component Unit Funds - Court		**128,801,697**	**134,713,940**	**130,113,236**	**(4,600,704)**	**130,005,131**
Component Unit Funds - Other						
801	Regular Drain Fund-Maint.	2,678,076	3,609,844	3,568,295	(41,549)	3,547,370
Total Component Unit Funds - Other		**2,678,076**	**3,609,844**	**3,568,295**	**(41,549)**	**3,547,370**
Total Governmental Funds		**$ 1,148,899,593**	**$ 1,166,140,768**	**$ 1,120,497,039**	**$ (45,643,729)**	**$ 1,070,066,099**

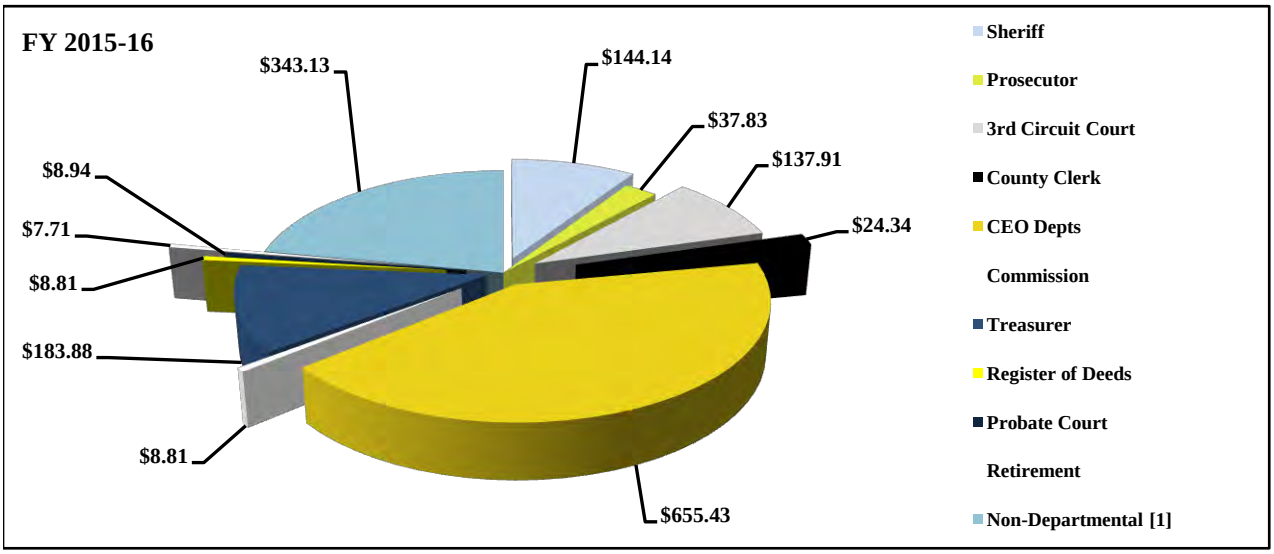
SUMMARY BY FUND

		FY 2014 ACTUAL EXPENDITURES	FY 2015 ADOPTED BUDGET	FY 2016 ADOPTED BUDGET	FY 2016 INCREASE (DECREASE) FROM FY 2015	FY 2017 PROJECTED BUDGET
Proprietary Funds						
Enterprise Funds						
500	Delinq Tax-Unpledged Res	87,540,546	72,518,155	44,559,268	(27,958,887)	38,406,809
501	Property Tax Forfeiture	6,917,752	7,748,400	8,175,328	426,928	7,918,775
516	Parking Lots Fund	3,162,079	65,000	-	(65,000)	-
528	Delinq Tax Revolv - 2008	91,893	-	-	-	-
529	Delinq Tax Revolv - 2009	(164,656)	-	-	-	-
530	Delinquent Tax Revolv - 2010	14,734,526	-	-	-	-
531	Delinquent Tax Revolv - 2011	114,947,706	9,910,000	-	(9,910,000)	-
532	Delinquent Tax Revolv - 2012	11,089,629	118,444,700	8,775,000	(109,669,700)	-
533	Delinquent Tax Revolv - 2013	4,285,157	13,500,000	86,502,700	73,002,700	9,570,000
534	Delinquent Tax Revolv - 2014	-	6,220,000	13,500,000	7,280,000	51,432,700
535	Delinquent Tax Revolv - 2015	-	-	6,220,000	6,220,000	13,500,000
575	Jail Commissary Fund	3,184,717	2,948,000	3,038,487	90,487	3,038,487
590	Downriver Sewage Disp.Sys	36,447,119	37,633,801	40,054,527	2,420,726	39,588,644
596	CSO Basins	2,842,810	5,592,129	6,686,371	1,094,242	6,205,901
598	Rouge Val Sewage Disp Sys	57,078,600	59,143,309	60,940,171	1,796,862	62,777,245
599	N.E. Sewage Disposal Sys	22,471,674	25,515,582	25,858,602	343,020	26,873,608
Total Enterprise Funds		**364,629,551**	**359,239,076**	**304,310,454**	**(54,928,622)**	**259,312,169**
Internal Service Funds						
631	Building & Ground Maintenance	14,535,255	13,821,452	12,505,700	(1,315,752)	12,505,700
635	Central Services	14,524,248	15,656,363	14,492,137	(1,164,226)	13,487,666
641	Environment	3,809,744	4,430,074	4,099,665	(330,409)	4,122,960
675	Long Term Disability Fund	841,570	853,508	978,517	125,009	995,328
676	Health Fund	94,328,978	105,956,551	88,205,140	(17,751,411)	92,320,749
677	Worker Compensation Self Insur	1,879,730	4,231,164	3,526,998	(704,166)	3,467,168
678	General Liability Fund	2,781,427	4,019,935	4,611,391	591,456	4,619,292
Total Internal Service Funds		**132,700,951**	**148,969,047**	**128,419,548**	**(20,549,499)**	**131,518,863**
Total Proprietary Funds		**$ 497,330,501**	**$ 508,208,123**	**$ 432,730,002**	**$ (75,478,121)**	**$ 390,831,032**
Fiduciary Funds						
Fiduciary Funds						
731	Retire Sys Fund-Employee	6,717,999	8,002,000	7,705,922	(296,078)	7,626,900
Total Fiduciary Funds		**$ 6,717,999**	**$ 8,002,000**	**$ 7,705,922**	**$ (296,078)**	**$ 7,626,900**
	Total All Funds	**$ 1,652,948,094**	**$ 1,682,350,891**	**$ 1,560,932,963**	**$ (121,417,928)**	**$ 1,468,524,031**

ALL FUND COMPARISON OF EXPENDITURES

(*In Millions*)



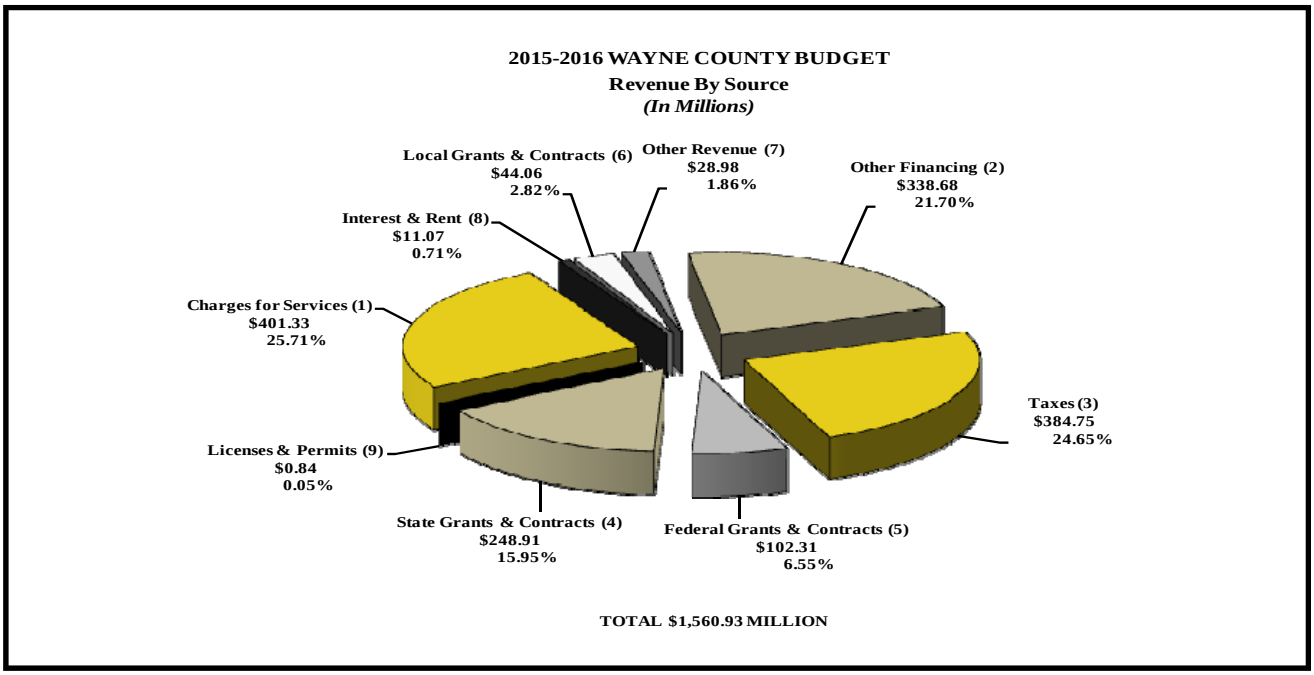


(In Millions)	2015 Adopted Budget	2016 Projected Budget	Incr/Decr 2015 to 2016	2017 Projected Budget	Incr/Decr 2016 to 2017
Sheriff	$ 145.41	$ 144.14	-0.87%	$ 144.10	-0.03%
Prosecutor	40.68	37.83	-7.02%	36.81	-2.69%
3rd Circuit Court	142.06	137.91	-2.92%	137.90	-0.01%
County Clerk	25.80	24.34	-5.65%	23.96	-1.56%
CEO Depts	677.45	655.43	-3.25%	628.87	-4.05%
Commission	9.55	8.81	-7.79%	8.51	-3.41%
Treasurer	243.93	183.88	-24.62%	136.71	-25.65%
Register of Deeds	9.30	8.81	-5.17%	8.90	0.95%
Probate Court	9.46	8.94	-5.53%	8.84	-1.09%
Retirement	8.00	7.71	-3.70%	7.63	-1.03%
Non-Departmental [1]	370.70	343.13	-7.44%	326.30	-4.91%
Total All Funds	**$ 1,682.35**	**$ 1,560.93**	**0.06%**	**$ 1,468.52**	**-5.92%**

[1] Transfers represent inter-fund transfers to other funds to support programs

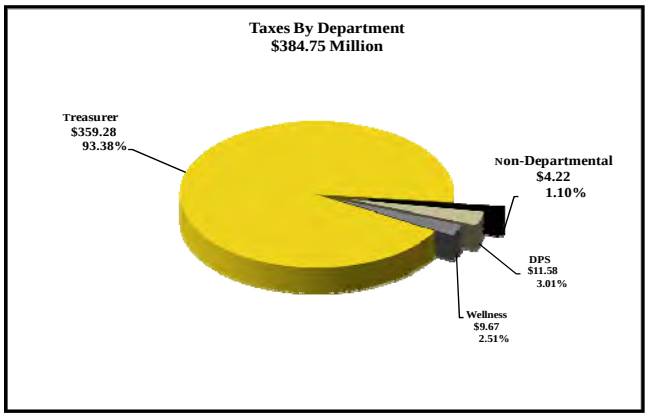
DESCRIPTION OF MAJOR REVENUES - ALL FUNDS

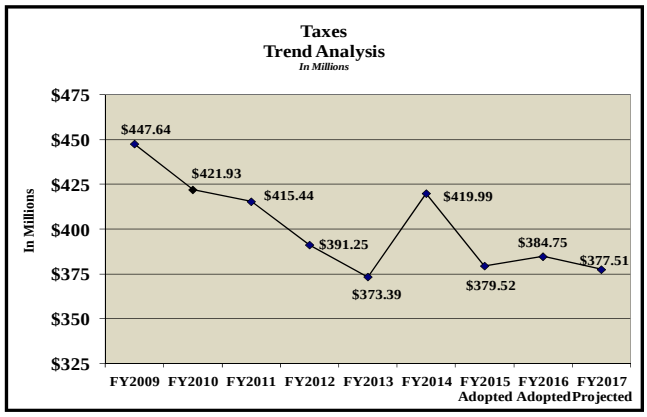
Revenues in the Adopted Budget total $1.561 billion. This represents a decrease in revenues of $121.42 million from the 2014-15 Adopted Budget total of $1.682 billion. There are 46 funds included in the County's 2015-16 appropriation ordinance; including the General Fund, the County's primary operating fund (discussed in the next section), eighteen Special Revenue Funds, one Debt Service Funds, one Capital Project Funds, thirteen Enterprise Funds, seven Internal Service Funds, one Fiduciary Fund and six Component Unit Funds. Revenues are categorized into nine major revenue sources within the County's chart of accounts based on the source of funding. The following is a brief overview of the revenues appropriated. The overview is organized to complement the All Funds financial document on page 3-1.



Number in parenthesis represents rank largest (1) to smallest (9)

TAXES – 24.72%





Taxes are the third largest source of revenue for the county and include general operating and special purpose property taxes and other special assessments. Taxes are budgeted at $384.75 million or 24.72% of the County's 2015-16 total budgeted revenues. Taxes are projected to increase by $5.23 million relative to the prior year.

Property taxes for general operating purposes represent the largest source of revenue in the Taxes category and are based on the assessed Taxable Value (TV) of commercial and residential properties in the County.

The County Assessor is responsible for property tax assessment and equalization of the 43 communities within the County. Prior to FY 2007-08, the assessed taxable values increased between 3.0% to almost 5.0% each year as a result of a strong economy and a stable real estate market. Following FY 2007-08, property taxes declined substantially as the impact of the troubled economy and housing markets took their toll on county property values.

The County Assessor projected assessed property values for residential and commercial properties for the coming year and are the basis for the property taxes included in the 2015-16 Budget. Based on an analysis of key local communities' housing markets (including the City of Detroit), property sales/sales ratios and appraisal studies, it was projected that an additional 2.86% decline in the taxable value below the 2015 taxable values. This is primarily the result of the reevaluation of property values in the City of Detroit. The City has historically had over inflated State Equalized Values (SEV) and Taxable Values (TV) and will be reevaluating properties over a three year period. Additionally, through a vote of the people, the Personal Property Tax (PPT) was repealed. Both the City's reevaluation and the repeal of the PPT reducing the taxable value base affecting anticipated property tax collections in the General, County Parks, Soldiers Relief and Youth Funds. However, offsetting these reductions to the TV, improved collections and reductions in captures of taxes by other taxing authorities such as Downtown Development Authorities, the county is projecting net tax collection revenue available from the operating millages will be $284.34 million. This represents a slight increase of $4.73 million, from the 2014-15 Adopted Budget.

Below is a general discussion regarding the calculation of the County's property taxes:

Taxing Authority:

a. The County may, by ordinance, levy and collect any tax, fee, rent, toll, or excise authorized by law. The County may levy an ad-valorem property tax not in excess of 1% of the State equalized valuation of the taxable property within the County.

b. The County is authorized to levy an ad valorem property tax not to exceed 5.6483 Mills. As provided by law, the 5.6483 Mills is a transfer of the millage allocated to the County from the 15 Mill limitation authorized by Article IX, Section 6 of the state Constitution. This section does not authorize an increase in the rate of taxation as defined by Article IX, Section 31 of the Constitution.

c. An increase in the authorization may be approved by the voters of the County for a period of not more than 20 years provided the increase does not produce a total authorization of more than 10 Mills**.**

d. The County may impose taxes without limitation as to rate or amount for the payment of principal and interest on bonds or evidence of indebtedness approved by the voters.

Net Limitation Tax Rate:

As provided by the Charter, the original net limitation tax rate authorized to be allocated for County government is 6.07 Mills. The original maximum net tax limitation tax to other taxing units in the County is 8.93 Mills. The net limitation tax rate is from the 15 Mill limitation authorized by Article IX, Section 6 of the Constitution. As a result of Michigan Compiled Law 211.34d Millage Rollback of 1995 commonly known as the "Headlee" Rollback Amendment, the maximum net limitation tax rate to be allocated for County government has been reduced to 5.6483 Mills. As provided by Article IX, Section 31 of the Constitution, the net limitation tax rate shall not be increased without a vote of the people.

Millage

The 2015-16 Adopted Budget levies property taxes at the rate of 7.8220 Mills which has not changed in several years. Property taxes and industrial facility taxes related to the County's special purpose millages for Youth Services, Fund 297, (1/10 of the Public Safety Millage, 0.0938 Mills), Soldiers Relief, Fund 293, (0.0368 Mills) and Parks, Fund 208 (0.2459 Mills) are budgeted directly in those funds. The General Fund budget reflects the resulting net Millage amount of 7.4455 Mills, which included 5.6483 Mills - General Purpose, 0.9529 Mills - General Operating and 0.8443 Mills - Public Safety (also known as the 9/10th millage).

MILLAGE COMPONENTS

Millage Type	Millage Amount	Property Taxes	Industrial Facility Taxes
General Fund	5.6483	$220,436,700	$3,842,714
Public Safety (8/4/1998)	.9381		
9/10ths	.8443	33,921,673	574,404
1/10ths	.0938	3,768,628	63,815
Operating (8/8/2000)	.9529	38,248,926	648,288
Soldier Relief	.0368	1,478,524	25,036
Parks (8/5/1996)	.2459	9,879,592	167,293
Total	**7.8220**	**$307,770,043**	**$5,321,550**

Effect of Public Act 357 of 2004 on Property Taxes

In December 2004, the State enacted Public Act 357 of 2004, which eliminated state revenue sharing payments to counties and provided an alternative funding source. This substitute funding mechanism involved a gradual three-year shift of the County General Fund property tax millage from a winter tax levy to a summer tax levy, in one-third increments, and additionally, required the establishment of a County restricted fund, Revenue Sharing Reserve Fund (RSRF). While the RSRF has been depleted and state revenue sharing payments have been restored, the County General Fund Millage continues to be levied in the summer while all other millages are levied in the winter.

Property Taxes

Based on the County's millage rate, the budgeted total property tax levy is $307,770,043. This levy is reduced by an estimated $23,434,914 to reflect Downtown Development Authorities (DDA), Tax Increment Financing Authorities (TIFA), Brownfield Authorities and other recaptured taxes, resulting in a net estimate of $284,335,130 anticipated property taxes.

The general operating millage is now levied in July of each year as a result of Public Act 357. The tax levy for the special purpose millages remain in December. As a result, of the shift in levy dates, the computation of the budgeted levy for FY 2015-16 is derived from a portion of both the 2015 and 2016 projected taxable values. This calculation is shown below**:**

Property Tax Calculation:

Fiscal Year Levy	**FY 2014 Actual**	**FY 2015 Projected**	**Total**
State Equalized Value	$44,430,928,950	$43,158,968,807	
Taxable Value	$40,177,275,195	$39,027,087,839	
Millage Levy	X .0021737	X .0056483	
Property Tax Estimate	$ 87,333,343	$ 220,436,700	$ 307,770,043
Less Reductions for:			
Projected DDA, TIFA & Other Recapture Taxes	$ (6,459,564)	$ (16,975,350)	$ (23,434,914)
FY2014-2015 Property Tax Revenue Total	$ 80,873,779	$ 203,461,350	$ 284,335,130

Industrial and Commercial Facilities Tax (IFT):

Industrial Facilities Tax Abatements are available to any Michigan manufacturer under Public Act 198 of 1974, as amended. The act is designed to provide stimulus in the form of significant tax incentives to companies wanting to renovate and expand aging plants, build new ones, and promote the establishment of research and development laboratories. The granting of property tax incentives under the act is a local option left to the discretion of the legislative body of local governmental units. A total of $3.21 million in Industrial Facility Taxes are budgeted to be collected in fiscal year 2015-2016. This amount has been reduced by an estimated $2.11 million due to captured taxes from the Downtown Development Authority, TIFA and other captured taxes.

IFT Calculation

Industrial and commercial facilities that meet certain criteria are taxed on half of the properties' Taxable Value (TV). All rehabilitation and restoration improvements on these properties are taxed at the full TV in the first year. Of the $3.21 million collected, $3.06 million is collected in the General Fund and $0.15 million is collected in Youth Services, Parks and Veterans Funds. The Industrial and Commercial Facilities Tax is based on actual 2015 taxable value assessment certified by the County Assessor on those properties eligible for the IFT. The calculation to derive the IFT is on the following page.

2014 TV of Eligible Properties	**$ 1,342,493,234**
½ the TV	**x .5**
Sub-Total	**671,246,617**
2014 Rehab and Restoration TV	**9,084,513**
TV by roll	**680,331,130**
Millage Levy	**x.0078220**
Industrial and Commercial Facilities Tax Estimate	**$ 5,3213,550**
Less Projected DDA, TIFA and other Recaptured Taxes	**(2,111,937)**
FY 2014-2015 Industrial and Commercial Facilities Tax Total	**$ 3,209,613**

Other Taxes

In addition to property taxes, this category includes cigarette tax revenue of $4.8 million which is a decrease of $0.3 million from the prior year. Cigarette taxes collected is transferred from the state to the county and legislation requires the funding to be used for indigent healthcare programs. For FY 2015-16, $4.80 million is budgeted for cigarette tax collections in the General Fund.

Tourist tax revenue of $8.9 million, an increase of $1.2 million from prior year has been budgeted for FY 2015-16. Tourist taxes are collected on hotel accommodations and vehicle rentals, and used to pay the debt service requirements and other costs associated with the Comerica Park Baseball Stadium and surrounding land development. These revenues are budgeted in the Stadium and Land Development Fund.

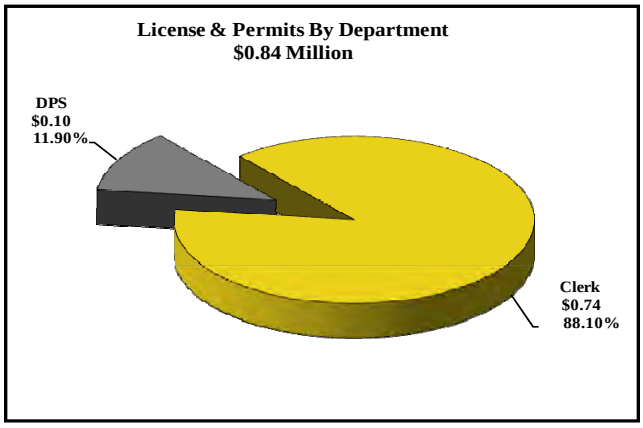
The Treasurer's office is anticipated to collect $79.56 million on properties that have fallen into delinquency as part of the delinquent tax and forfeiture programs. This represents a decrease of $0.42 million from prior year. The programs operate independently under the authority of the County Treasurer and are classified as enterprise funds.

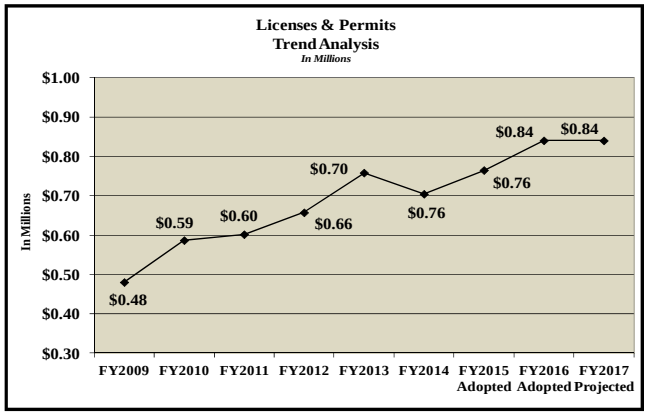
Also in this category, $4.22 million in Property Transfer taxes are collected, from recording the transfer of properties, and budgeted for general purposes in the General Fund. This represents a decrease of $0.28 million over the prior year.

The revenues included in the Other Taxes category are based on debt service requirements of the various activities. In addition, because delinquent tax revenues and property transfer taxes are generally impacted by fluctuations in the local economy, these revenues were estimated based on expert input from the Offices of the Treasurer and the Register of Deeds

LICENSES AND PERMITS- 0.05%

Licenses and Permits, the smallest source of revenue for the county, are budgeted at $0.84 million. This revenue is generated from charges associated with the issuance of concealed weapons permits and, marriage licenses. These

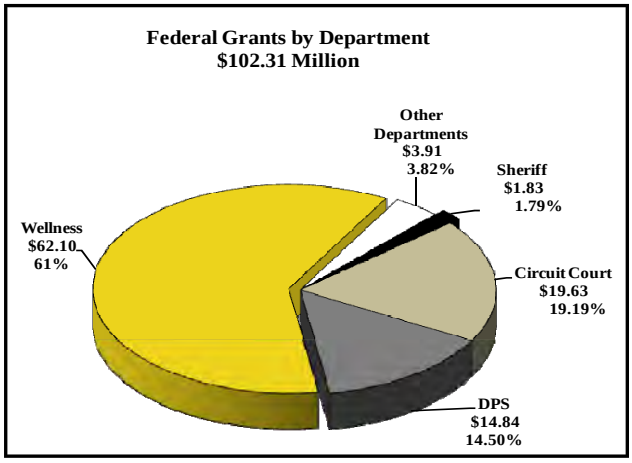


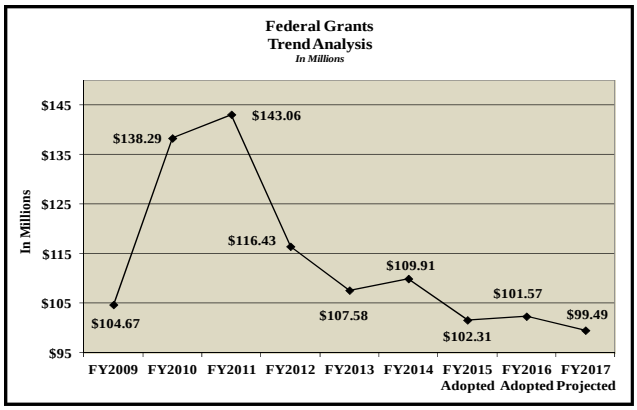


revenues represent a very small portion of the budget and are based on historical collections. The largest request by the public in recent years continues to be for CCW permits which represent $0.70 million of the total.

FEDERAL GRANTS AND CONTRACTS – 6.57%

Numerous federal grants (the fifth largest source of County revenue) are received for health and wellness programs, environmental protection, housing and urban development, public safety - job training, road





improvement or maintenance projects and the Friend of the Court's Cooperative Reimbursement Program**.** In total, Federal Grants and Contracts are budgeted at $102.31 million, an increase of $0.74 million from the 2014-2015 Adopted Budget. These revenues are based on approved federal grant awards. In the trend charts above, the large increases in FY 2010 and FY2011 are mainly due to the one-time ARRA grants distributed to many departments throughout the County.

- The newly formed Department of Health, Veterans and Community Wellness consolidates the previously separate departments of Health and Human Services, Children and Family Services and the Economic Development Growth Engine (EDGE) under one umbrella department. Combined the new department has been awarded $60.07 million in federal funding to support various public health, economic, early childhood development (HeadStart) and juvenile justice and child abuse / neglect initiatives. This represents an increase of $6.77 million. The increase is primarily due to the reclassification of certain public health grants previously considered State grants to Federal grants, $6.17 million.

- Federal grant funding of $19.63 million has been budgeted to support enforcement of child support services through the Third Circuit Court and Friend of the Court operations. This amount represents a decrease of $0.55 million from the prior years' budget. Revenues are determined annually based on a formula from the grantor.

- In the Department of Public Services, $14.84 million represents funding for the infrastructure improvements. This represents a decrease of $5.83 million from the prior year. County road funding of $14.34 million is budget for maintenance and construction of County road. Grant funding of $0.50 million is budgeted for the funding of environmental programs related to the Rouge River Watershed Demonstration Project, a national demonstration of a watershed approach to pollution control and natural resource management. This funding represents an increase of $0.49 million.

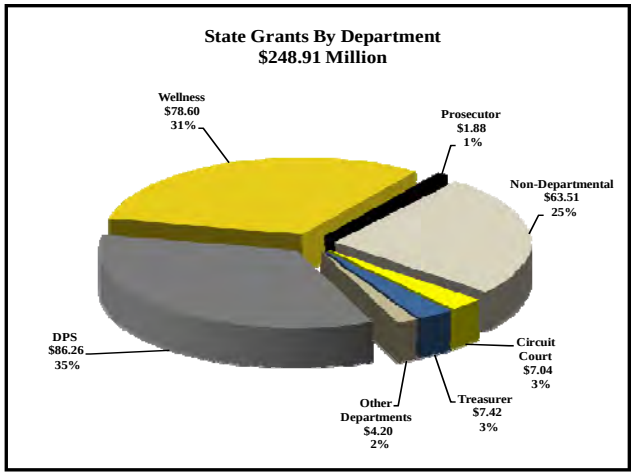
- Several public safety programs are budgeted to receive federal funding for various law enforcement efforts related to improving the protection and safety of the citizens. The Office of the Sheriff receives $1.83 million. Homeland Security is budgeted for $1.00 million and the Prosecutor's Office $2.40 million. The majority of these grants represent the continuation of initiatives which were in place during the 2014-2015 fiscal year. Overall these grants represent a $0.80 million in funding from the previous year.

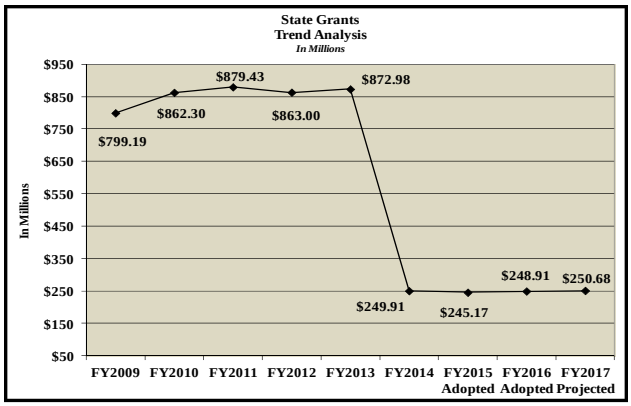
STATE GRANTS AND CONTRACTS – 15.99%

State Grants and Contracts proportionally represent the fourth largest budgeted county revenue source, with $248.91 million or 15.99% of total county revenues and represent a decrease of $3.75 million from prior year. This category historically has included grants for mental health services, public health services, road improvement and maintenance projects, law enforcement training, a portion of judge's salaries, the State's share of juvenile delinquency and abuse/neglect care, election reimbursements and State revenue sharing. Effective October 1, 2013, the Detroit Wayne County Mental Health Agency became a separate Authority and is no longer part of the County Budget. As a result the trend analysis chart depicts the loss of funding previously budgeted for the Agency or $617.95 million.

State Grants and Contracts revenues are based on approved grant awards and contracts, and in certain cases, continuation funding based on the Governor's State budget recommendation.

- In Health, Veterans and Community Wellness (HVCW), State Grants and Contracts are budgeted for $78.6 million, a decrease of $8.86 million in funding from prior year. The decrease is primarily





due to the reclassification of certain public health grants to federal grants, $6.17 million.

- The County, through the Department of Public Services Road's Division, receives $86.26 million in Motor Vehicle Highway Funds for seasonal road maintenance and road improvement projects. This amount represents a budget increase of $4.32 million from the prior year.

- The Office of the Sheriff has budgeted $1.67 million in grant funding for various public safety and officer training programs, representing a slight increase of $0.05 million from the prior year's budget.

- The Office of the Prosecuting Attorney has budgeted $1.88 million in State grants, an increase of $0.2.5 million from the prior year, to provide funding for a number of prosecutorial programs and the evaluation of backlogged sexual assault cases.

- The Third Circuit Court has budgeted $7.04 million for the reimbursement of judge's compensation and support programs including the Friend of the Court, youth diversion and mental health programs, an increase of $0.19 million from the prior year's budget.

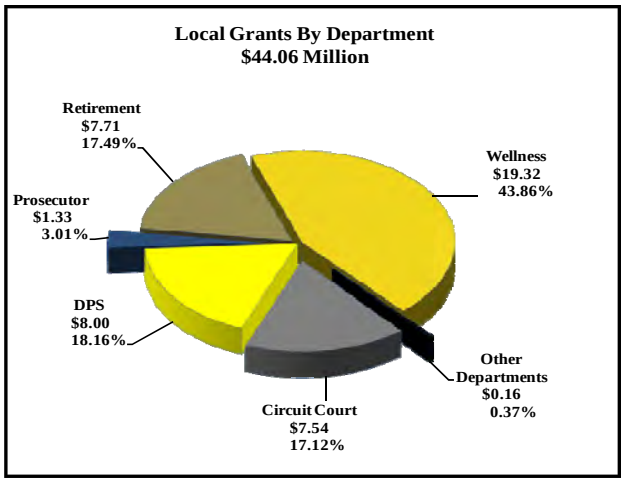
- State Revenue Sharing and State Equity funding are also included in State Grants and Contracts. The Budget includes $50.01 million for State Revenue Sharing payments in FY2015-16 based on information provided in the State Budget. This represents the same funding level as the prior year. This funding supports general county government operations in the General Fund. State Equity Funding is budgeted at $13.50 million, a decrease of $0.10 million from prior years. State Equity is based on information provided in the State proposed Budget.

LOCAL GRANTS AND CONTRACTS – 2.83%

Local grants and contracts comprise $44.06 million or 2.83% of total county revenues, making it the sixth largest source of revenue for the county. Revenues are primarily derived from County allocations of funding and local communities' contributions to fund various programs and operations within the County. These revenues are based on inter-governmental agreements, approved grant awards or statutory requirements. The large fluctuations over the years (as seen in the trend analysis) are mainly due to litigation and negotiations over funding available to Third Circuit Court.

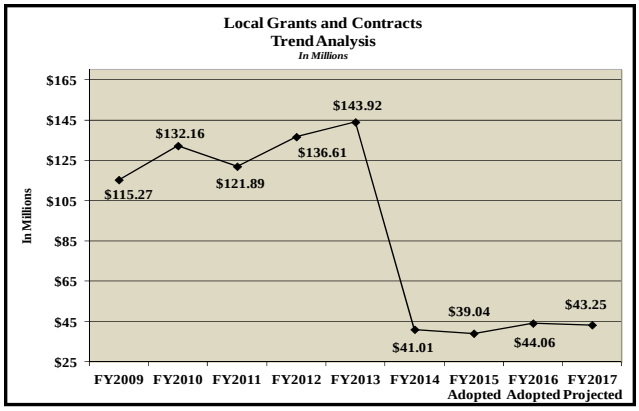
- The Circuit Courts' Friend of the Court Fund, a discrete component unit, is budgeted at $7.54 million from the County General Fund and other county agencies to support the operations of the Third Circuit Courts' Friend of the Court (FOC).

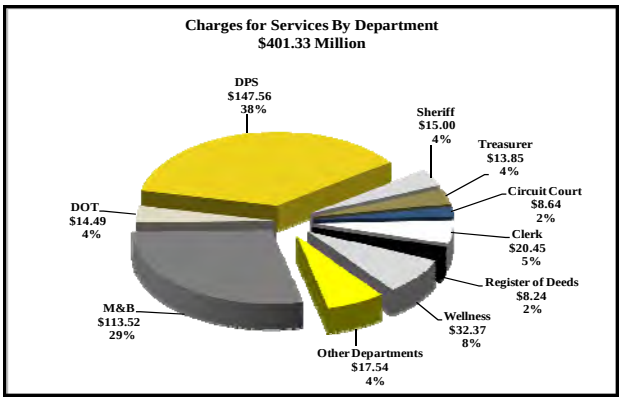
- Department of Health, Veterans and Community Wellness (HVCS) has budgeted $19.32 million from the Detroit Wayne County Mental Health Authority and other donor organizations for child care services. The funding level represents an increase of $4.63 million under the prior year's budget from reduced local donor funding for juvenile justice prevention services.



- The Office of the Prosecuting Attorney has budgeted $1.33 million in local grants. An increase of $1.01 million from the prior year. This increase relates to the restoration of funds for mental health diversion programs.

- The Department of Public Services (DPS) has budgeted $8.00 million representing the communities' obligation to fund the operations of sewage disposal systems, road infrastructure improvements and environmental programs related to the Rouge River National Wet Weather





Demonstration. This is an increase of $0.10 million from prior year.

- The Retirement Commission has budgeted $8.00 million for the administration and maintenance of the retirement funds for the County workforce. This represents the same funding as prior year.

CHARGES FOR SERVICES – 25.71%

Charges for Services are budgeted at $401.33 million or 25.71% of total County revenue. This represents a $28.16 million decrease over the prior year. This revenue source represents various charges and fees for services provided by County departments and are the second largest source of revenue in the County budget.

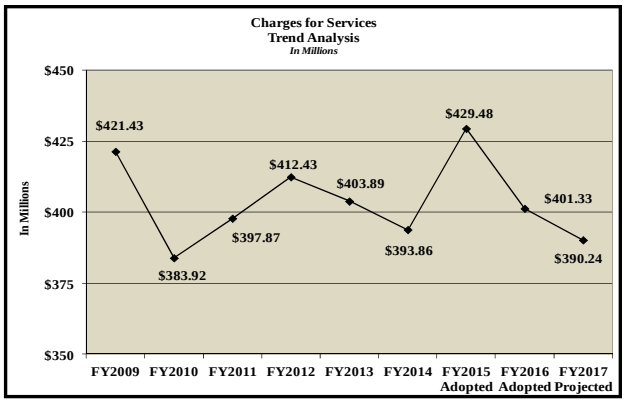
Charges and fees are established by resolution, ordinance or state law. Included in this category are charges for services provided by enterprise funds, such as several sewage disposal systems and inter-departmental charges for the services of internal service funds. Charges for Services revenue includes reimbursements from various agencies and individuals for services provided and are usually contractual or fee based.

- Interdepartmental charges from internal service departments account for $158.04 million, a decrease of $19.12 million from the prior year to support the operations of County departments. In FY 2011-12 Budget, the county transferred the operations of certain internal service departments from the Internal Service Fund to the General Fund.

  - Corporation Counsel, $8.11 million, for legal services, a decrease of $0.79 million.

  - Management and Budget, $16.10 million. Charges for financial services including accounting, accounts receivable, budget, payroll etc., a decrease of $0.10 million.

  - Personnel, $5.02 million. Human Resource Management, a decrease of $0.47 million.



  - DPS Buildings and Maintenance Division, $12.18 million, rent and building maintenance, an increase of $0.51 million from FY 2014-2015.

  - Department of Technology, $14.49 million. Charges are for information and communication technology and support, a decrease of $1.16 million.

  - Office of the Chief Executive Officer, $3.93 million. Charges are for CEO executive staff which supports all CEO departments.

  - The Fringe Benefit Funds including Health, Worker's Compensation, General Liability and Disability Funds collect the costs for employee and retiree benefits for County, Airport Authority and Circuit Court active and retired employees. The costs are ultimately charged to county departments as well as the Wayne County Airport Authority and the Circuit Court. For FY 2015-2016, these funds combined are budgeted for a total of $98.18 million; a decrease of $17.13 million from the prior year.

    The decreases in these funds are primarily the result of budgetary reductions expected for providing these benefits to employees and retirees. Much of the decline in this revenue category can be attributed to lower cost of

health care for County employees and retirees. The County was able to negotiate lower health care expense with the County's unions and also significantly reduce the County's cost for health care for it's retirees. The reduction in health expense represents $20.83 million of the total reduction in the Charges for Services category.

- The Department of Health, Veterans and Community Wellness charges communities and individuals for various services including:
  - Various public health functions are budgeted at $8.65 million for services including restaurant and pool inspection fees, sewage inspection, hearing and vision services, immunization services, health education, etc. Total budgeted revenues decreased by $0.30 million from the prior year.
  - Funding of $7.50 million is budgeted for health services for indigent prisoners in Jail Health Services. This funding comes from parking fees charged to vehicles using public and privately owned parking facilities at and surrounding Wayne County's Detroit Metropolitan Airport. In total, parking fees are budgeted for a total of $14.96, an increase of $0.5 million from the prior year. The remaining $7.46 million of the parking fees will be used to fund the County's local match requirement to the Mental Health Authority. The Airport Parking Tax House Bill 4454 allows for a user tax of 27% of what is collected by the parking facilities. This revenue is highly dependent upon the level of airport passenger traffic and the utilization of the parking facilities in and around the airport.
  - HVCW Administration is budgeted at $6.75 million, an increase of $3.18 million. HVCW consolidated the previously separate departments of Health and Human Services, Children and Family Services and the Economic Development Growth Engine (EDGE) under one umbrella department and as a result those administrative functions that were previously decentralized have been consolidated. The department charges the administrative costs back to the various divisions of HVCW.
  - Under the CEO's Charter required Reorganization Plan, the operations of the Alternative Workforce and County Libraries were eliminated. As a result no charges for services revenue is budgeted in FU 2015-16. This represents a reduction of $1.84 million in revenue in this category.
  - Children and Family Services (CFS), through the Juvenile Justice-Abuse and Neglect Fund, has budgeted $8.51 million for the reimbursement of various programs for the care of delinquent or abused and neglected youths. This amount represents an increase of $0.46 million from the prior year due to an increase in the number of youths eligible for Medicaid reimbursement. Alternative Workforce, a jail diversion program, receives reimbursement from local communities for work performed by participating detainees and is budgeted for $1.28 million, an increase of $0.09 million from prior year due to an increase in the number of requests for services. Additionally, Cooperative Extension Services, providing for educational programs related to agriculture and horticulture is funded at $0.36 million.
- The Sheriff's department has budgeted $15.00 million for the care of criminal offenders. This amount represents a decrease of $2.335 million from the prior year. The change in revenue is a direct result of lower revenue for jail bed sales to Federal State and local law enforcement agencies. Over the last 18-24 months, the jails population in the Wayne County jail system had declined from an average daily population of over 2,200 prisoners to less than 1,800. As a result, bed sale revenue is also projected to decline. Additional detail can be found in the discussion in the section Description of Major Revenues – General Fund.
- The office of the Register of the Deeds has budgeted revenues of $8.24 million, a decrease of $0.55 million from the previous fiscal year.
- The County Clerk has budgeted $20.45 million in revenue for charges for services. To support the operations of the Third Circuit Court, the County Clerk receives $16.25 million from the Circuit Court and other sources, a decrease of $2.22 million from the prior year. The remaining $4.20 million is for the maintenance and storage of county records, and charges associated with county elections.
- The Department of Public Services receives revenue of $147.59 million from the Divisions of Roads, Parks, and Facilities Management (formally Department of Environment), Water Quality and Resource Management in addition to the Building and Maintenance Division mentioned previously:
  - The sewage disposal systems, in the Division of Facilities Management, accounts for $115.38

million, which is an increase of $4.71 million from FY 2014-15. The systems provide sewer services for portions of the County and derive their principal operating revenue through billings to the benefiting governmental entities. The sewage rates charged to these entities are based on operational costs of running the systems. Sewage rates are calculated by dividing the total operational budget by the expected sewage flow for various systems. Typical rates will include a sewage disposal charge based on water consumption and a fixed charge to cover additional system flows.

- The Roads Division has budgeted $18.35 million from permit and inspection fees, representing a decrease of $5.04 million from FY 2014-15.

- The Parks Division has budgeted $1.64 million, an increase of $0.25 million from prior year. These revenues are primarily fees collected for various functions such as the County's Lightfest holiday celebration.

- The Circuit Court charges out for its services for which it provides in the operation of the Courts and for services provided as part the Friend of the Court operations. These collections total $8.68 million which represents an increase of $0.50 million from prior year. This budgeted revenue was based on current and historical collections data.

- The Prosecuting Attorney has budgeted fees of $1.12 million which represents an increase of $0.28 million. The increase is due mainly to projected increases in services contracted out to the Prosecuting Attorney's office to other government agencies.

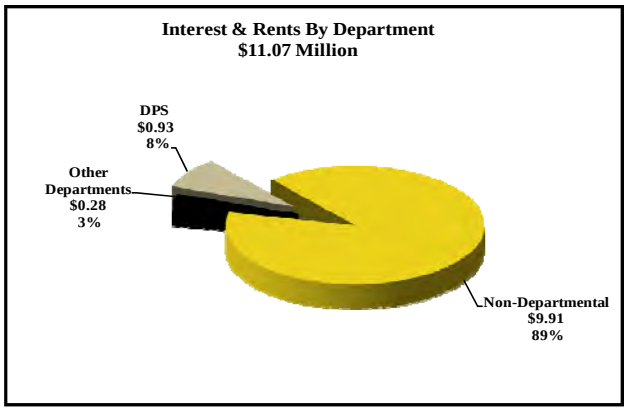
- The Treasurer's Office receives $13.85 million in Charges for Services funding from various sources. This is an increase of $0.24 million which is mainly the result of increased reimbursements from the delinquent tax program for services provided internally by Treasurer's staff.

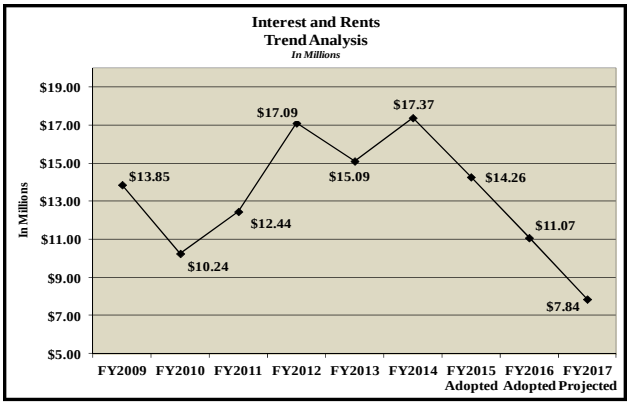
- Non-Departmental (excluding the Fringe Benefit funds mentioned previously) is budgeted for $3.79 million and includes indirect cost allocated revenue, net income or loss on the Guardian Building and County owned parking deck. In FY 2014-15, Airport Parking revenue totaling $6.1 million was included in this category but has been reclassed to another area of the County budget as a result in a change in the accounting for that revenue source.

- Other departments that receive Charges for Services revenue include: $0.98 million in court fees for Probate Court; $0.27 million which includes the partial reimbursement of the Homeland Security – Emergency Management director's salary from Fermi Nuclear Power Plant.

INTEREST AND RENT – 0.71%

Funding in this category accounts for $11.07 million or .71% of total County revenues, and ranks eighth out of nine for sources of total County revenues. The budget in this category decreased by $3.19 million from the previous year. During FY 2014-15, the County eliminated the County library system and the remaining libraries in the system were taken over by the local communities and as a result no rent revenue is budgeted in FY 2015-16 for the library system. Additionally County operations housed at the County's office complex on 640 Temple, Detroit were consolidated into available space at the Guardian Building. These two initiatives result in a reduction in the interest and rent revenue category by $2.93 million.

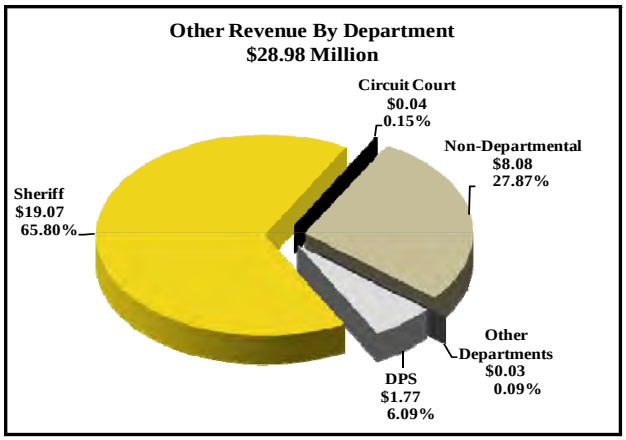


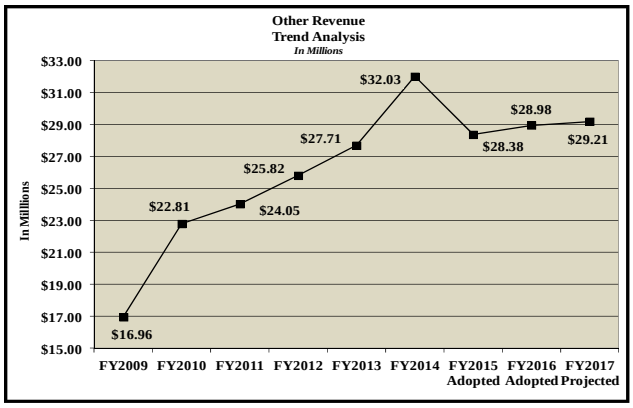


OTHER REVENUE – 1.86%

Other Revenues represent miscellaneous revenues not otherwise categorized. Other revenues are budgeted at $28.98 million or 1.86% of total County revenue, a $0.59 million increase from the prior year budget. The largest portion of this category, $19.07 million, is derived from reimbursement for security services provided by the

Sheriff to the Circuit and Probate Courts, as well as other County operations. In the Department of Public Services – Roads, Other Revenue is budgeted at $1.77 million. In Non-Departmental, revenue from the Convention Facility Liquor tax has increased to $8.07 million as the result of increased convention and other activity at the COBO Convention Center.

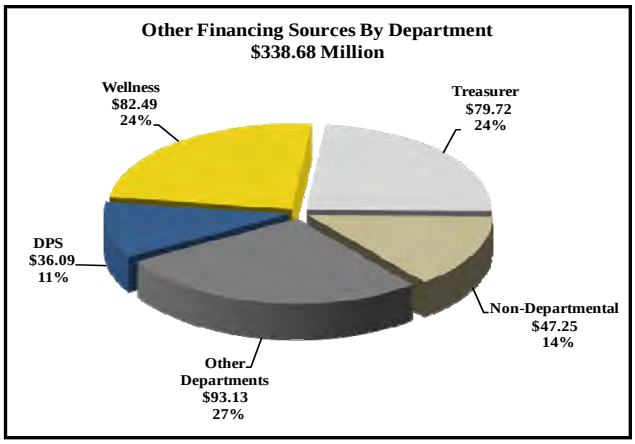


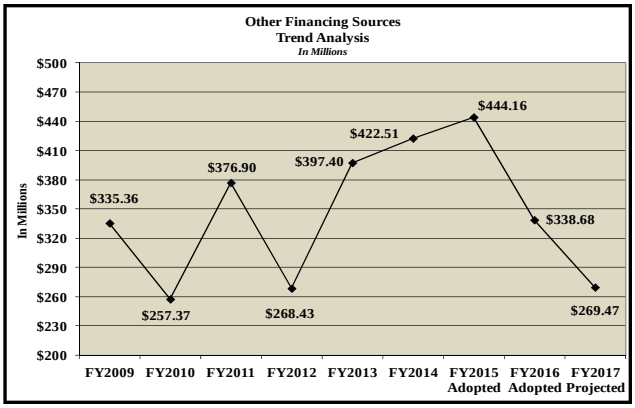


OTHER FINANCING SOURCES –21.70%

Other Financing Sources represent appropriations transferred between County funds for operating purposes of approximately $338.68 million or 21.70% of total County revenue, a decrease of $105.48 million.

This is the second largest source of revenue for the County. Transfers from the General Fund to other funds account for $170.99 million of this total, a decrease of $6.72 million. Other transfers, for operating purposes between funds not affecting the General Fund, amount to $119.71 million. This represents a decrease of $66.97 million from the prior year. This includes a decrease in the transfer from the Delinquent Tax/Forfeiture programs of $29.04 million to the General Fund to support general government operations. The remaining decrease in this category is attributable to inter fund equity transfers between program years in the Delinquent Tax Revolving Fund program.





Other transfers between funds are generally based on funding obligations including those mandated by debt requirements, state statute or law and contractual matching requirements.

For budgetary purposes, the recognition of the use of reserves from Fund Balance or Net Assets is also included in Other Transfers. This funding source is budgeted to be used in various county funds. A discussion of the changes in fund balance can be found later in All Funds section of this document.

SUMMARY OF REVENUES BY FUND AND SOURCE

Fund	Taxes	Licenses and Permits	Federal Grants	State Grants	Local Grants
101-General Fund	$ 279,833,438	$ 740,300	$ 3,412,893	$ 74,616,222	$ 1,486,843
201-County Road Fund	-	-	14,340,000	86,079,000	1,109,100
208-County Park Fund	9,142,176	100,000	-	-	-
221-County Health Fund	-	-	9,574,309	3,181,280	4,430,000
223-HCS - Nutrition	-	-	2,176,855	824,341	-
225-Health and Family Services	-	-	26,306,704	-	-
228-Rouge Demonstrations Grant	-	-	499,292	177,193	37,000
229-Enviromental Programs Fund	-	-	-	-	-
230-Stadium & Land Development	8,900,000	-	-	-	-
250-Community & Economic Devel	-	-	9,544,142	-	-
265-Drug Enforcement	-	-	-	-	-
266-Law Enforcement	-	-	1,466,254	217,000	-
275-Comm Devel Blk Grant (CDBG)	-	-	12,495,404	-	-
281-Community Corrections	-	-	-	2,821,653	-
282-Victim Witness Program	-	-	862,560	780,000	-
292-Juv. Justice and Abuse/Neglect	-	-	2,000,000	72,440,363	15,602,599
293-Soldiers Relief	1,372,460	-	-	-	-
294-Veterans Trust Fund	-	-	-	250,000	-
297-Youth Services	3,501,669	-	-	-	-
301-General Debt Service	-	-	-	-	-
401-Capital Programs	-	-	-	-	-
500-Delinquent Tax Program*	79,562,576	-	-	-	-
501-Property Tax Forfeiture	-	-	-	-	-
575-Jail Commissary Fund	-	-	-	-	-
590-Downriver Sewage Disp.Sys	-	-	-	-	5,702,718
596-CSO Basins	-	-	-	-	293,216
598-Rouge Val Sewage Disp Sys	-	-	-	-	13,186
599-N.E. Sewage Disposal Sys	-	-	-	-	-
631-Building & Ground Maintenance	-	-	-	-	-
635-Central Services	-	-	-	-	-
641-Environment	-	-	-	-	-
675-Long Term Disability Fund	-	-	-	-	-
676-Health Fund	-	-	-	-	-
677-Worker Compensation Self Insur	-	-	-	-	-
678-General Liability Fund	-	-	-	-	-
731-Retire Sys Fund-Employee	-	-	-	-	7,705,922
801-Regular Drain Fund-Maint.	2,442,400	-	-	-	845,895
834-Third Circuit Ct Capital Projs	-	-	-	-	-
835-Circuit Court	-	-	1,967,972	4,614,944	6,834,582
836-Friend of the Court	-	-	17,660,438	1,720,088	-
837-Courts Capital Projects	-	-	-	-	-
838-Probate Court	-	-	-	1,192,600	-
TOTAL	**$384,754,719**	**$840,300**	**$102,306,823**	**$248,914,684**	**$44,061,061**

SUMMARY OF REVENUES BY FUND AND SOURCE

Fund	Charges for Services	Interest and Rent	Other Revenue	Other Financing	Total
101-General Fund	$ 108,670,892	$ 4,897,296	$ 27,144,129	$ 34,427,323	535,229,336
201-County Road Fund	18,353,956	370,000	1,310,000	12,113,420	133,675,476
208-County Park Fund	1,637,000	55,000	290,000	3,682,003	14,906,179
221-County Health Fund	8,647,443	-	-	16,229,573	42,062,605
223-HCS - Nutrition	375,000	-	25,000	671,643	4,072,839
225-Health and Family Services	-	-	-	-	26,306,704
228-Rouge Demonstrations Grant	1,626,450	-	-	(191,538)	2,148,397
229-Enviromental Programs Fund	2,337,200	15,000	-	150,827	2,503,027
230-Stadium & Land Development	-	-	-	-	8,900,000
250-Community & Economic Devel	-	-	-	-	9,544,142
265-Drug Enforcement	381,500	-	-	236,212	617,712
266-Law Enforcement	2,867,421	-	-	3,402,475	7,953,150
275-Comm Devel Blk Grant (CDBG)	100,000	-	-	-	12,595,404
281-Community Corrections	-	-	-	(46,814)	2,774,839
282-Victim Witness Program	-	-	-	523,822	2,166,382
292-Juv. Justice and Abuse/Neglect	401,000	-	-	61,424,100	151,868,062
293-Soldiers Relief	-	-	-	1,228,157	2,600,617
294-Veterans Trust Fund	-	-	-	-	250,000
297-Youth Services	-	-	-	-	3,501,669
301-General Debt Service	-	4,974,039	-	6,404,614	11,378,653
401-Capital Programs	-	-	-	11,760,315	11,760,315
500-Delinquent Tax Program*	-	271,600	-	79,722,792	159,556,968
501-Property Tax Forfeiture	8,175,328	-	-	-	8,175,328
575-Jail Commissary Fund	2,721,000	-	-	317,487	3,038,487
590-Downriver Sewage Disp.Sys	21,009,298	5,500	-	13,337,011	40,054,527
596-CSO Basins	2,997,644	-	151,511	3,244,000	6,686,371
598-Rouge Val Sewage Disp Sys	57,407,653	-	-	3,519,332	60,940,171
599-N.E. Sewage Disposal Sys	25,414,297	-	14,289	430,016	25,858,602
631-Building & Ground Maintenance	12,184,700	321,000	-	-	12,505,700
635-Central Services	14,492,137	-	-	-	14,492,137
641-Environment	4,360,280	158,530	-	(419,145)	4,099,665
675-Long Term Disability Fund	978,517	-	-	-	978,517
676-Health Fund	88,205,140	-	-	-	88,205,140
677-Worker Compensation Self Insur	3,526,998	-	-	-	3,526,998
678-General Liability Fund	4,611,391	-	-	-	4,611,391
731-Retire Sys Fund-Employee	-	-	-	-	7,705,922
801-Regular Drain Fund-Maint.	230,000	-	-	50,000	3,568,295
834-Third Circuit Ct Capital Projs	1,950,000	-	-	-	1,950,000
835-Circuit Court	4,160,506	-	42,300	72,815,978	90,436,282
836-Friend of the Court	2,527,500	-	-	6,879,719	28,787,745
837-Courts Capital Projects	-	100	-	52,500	52,600
838-Probate Court	978,000	-	-	6,716,009	8,886,609
TOTAL	**$401,328,251**	**$11,068,065**	**$28,977,229**	**$338,681,831**	**$1,560,932,963**

ALL FUNDS - EXPENDITURES BY DEPARTMENT

Fund	Fund Name	County Executive	County Commission	County Clerk	Prosecuting Attorney	Sheriff
00101	General Fund	$4,937,926	$8,807,628	$24,343,006	$35,154,834	$132,828,761
00201	County Road Fund	0	0	0	0	0
00208	County Park Fund	0	0	0	0	0
00221	County Health Fund	0	0	0	0	0
00223	HCS - Nutrition	0	0	0	0	0
00225	Health and Family Services	0	0	0	0	0
00228	Rouge Demonstrations Grant	0	0	0	0	0
00229	Enviromental Programs Fund	0	0	0	0	0
00230	Stadium & Land Development	0	0	0	0	0
00250	Community & Economic Devel	0	0	0	0	0
00265	Drug Enforcement	0	0	0	294,454	323,258
00266	Law Enforcement	0	0	0	0	7,953,150
00275	Comm Devel Blk Grant (CDBG)	0	0	0	0	0
00281	Community Corrections	0	0	0	0	0
00282	Victim Witness Program	0	0	0	2,166,382	0
00292	Juv. Justice and Abuse/Neglect	0	0	0	211,524	0
00293	Soldiers Relief	0	0	0	0	0
00294	Veterans Trust Fund	0	0	0	0	0
00297	Youth Services	0	0	0	0	0
00301	General Debt Service	0	0	0	0	0
00401	Capital Programs	0	0	0	0	0
00500	Delinquent Tax Program*	0	0	0	0	0
00501	Property Tax Forfeiture	0	0	0	0	0
00575	Jail Commissary Fund	0	0	0	0	3,038,487
00590	Downriver Sewage Disp.Sys	0	0	0	0	0
00596	CSO Basins	0	0	0	0	0
00598	Rouge Val Sewage Disp Sys	0	0	0	0	0
00599	N.E. Sewage Disposal Sys	0	0	0	0	0
00631	Building & Ground Maintenance	0	0	0	0	0
00635	Central Services	0	0	0	0	0
00641	Environment	0	0	0	0	0
00675	Long Term Disability Fund	0	0	0	0	0
00676	Health Fund	0	0	0	0	0
00677	Worker Compensation Self Insur	0	0	0	0	0
00678	General Liability Fund	0	0	0	0	0
00731	Retire Sys Fund-Employee	0	0	0	0	0
00801	Regular Drain Fund-Maint.	0	0	0	0	0
00834	Third Circuit Ct Capital Projs	0	0	0	0	0
00835	Circuit Court	0	0	0	0	0
00836	Friend of the Court	0	0	0	0	0
00837	Courts Capital Projects	0	0	0	0	0
00838	Probate Court	0	0	0	0	0
	TOTAL	**$4,937,926**	**$8,807,628**	**$24,343,006**	**$37,827,194**	**$144,143,656**

** Includes the sum of funds 529, 53X*

ALL FUNDS - EXPENDITURES BY DEPARTMENT

Fund	Fund Name	Register of Deeds	Treasurer	Circuit Court	Probate Court	Corporation Counsel
00101	General Fund	$8,814,949	$7,246,507	$15,321,306	$0	$8,169,374
00201	County Road Fund	0	0	0	0	0
00208	County Park Fund	0	0	0	0	0
00221	County Health Fund	0	0	0	0	0
00223	HCS - Nutrition	0	0	0	0	0
00225	Health and Family Services	0	0	0	0	0
00228	Rouge Demonstrations Grant	0	0	0	0	0
00229	Enviromental Programs Fund	0	0	0	0	0
00230	Stadium & Land Development	0	8,900,000	0	0	0
00250	Community & Economic Devel	0	0	0	0	0
00265	Drug Enforcement	0	0	0	0	0
00266	Law Enforcement	0	0	0	0	0
00275	Comm Devel Blk Grant (CDBG)	0	0	0	0	0
00281	Community Corrections	0	0	0	0	0
00282	Victim Witness Program	0	0	0	0	0
00292	Juv. Justice and Abuse/Neglect	0	0	1,415,432	0	0
00293	Soldiers Relief	0	0	0	0	0
00294	Veterans Trust Fund	0	0	0	0	0
00297	Youth Services	0	0	0	0	0
00301	General Debt Service	0	0	0	0	0
00401	Capital Programs	0	0	0	0	0
00500	Delinquent Tax Program*	0	159,556,968	0	0	0
00501	Property Tax Forfeiture	0	8,175,328	0	0	0
00575	Jail Commissary Fund	0	0	0	0	0
00590	Downriver Sewage Disp.Sys	0	0	0	0	0
00596	CSO Basins	0	0	0	0	0
00598	Rouge Val Sewage Disp Sys	0	0	0	0	0
00599	N.E. Sewage Disposal Sys	0	0	0	0	0
00631	Building & Ground Maintenance	0	0	0	0	0
00635	Central Services	0	0	0	0	0
00641	Environment	0	0	0	0	0
00675	Long Term Disability Fund	0	0	0	0	0
00676	Health Fund	0	0	0	0	0
00677	Worker Compensation Self Insur	0	0	0	0	0
00678	General Liability Fund	0	0	0	0	0
00731	Retire Sys Fund-Employee	0	0	0	0	0
00801	Regular Drain Fund-Maint.	0	0	0	0	0
00834	Third Circuit Ct Capital Projs	0	0	1,950,000	0	0
00835	Circuit Court	0	0	90,436,282	0	0
00836	Friend of the Court	0	0	28,787,745	0	0
00837	Courts Capital Projects	0	0	0	52,600	0
00838	Probate Court	0	0	0	8,886,609	0
	TOTAL	**$8,814,949**	**$183,878,803**	**$137,910,765**	**$8,939,209**	**$8,169,374**

** Includes the sum of funds 529, 53X*

ALL FUNDS - EXPENDITURES BY DEPARTMENT

Fund	Fund Name	Health, Veterans, Community Wellness	Homeland Security	Management & Budget	Public Service	Sr Citizens & Veterans Aff
00101	General Fund	$39,718,614	$2,359,252	$18,659,089	$528,935	$98,107
00201	County Road Fund	0	0	0	133,675,476	0
00208	County Park Fund	0	0	0	14,906,179	0
00221	County Health Fund	42,062,605	0	0	0	0
00223	HCS - Nutrition	0	0	0	0	4,072,839
00225	Health and Family Services	26,306,704	0	0	0	0
00228	Rouge Demonstrations Grant	0	0	0	2,148,397	0
00229	Enviromental Programs Fund	0	0	0	2,503,027	0
00230	Stadium & Land Development	0	0	0	0	0
00250	Community & Economic Devel	9,544,142	0	0	0	0
00265	Drug Enforcement	0	0	0	0	0
00266	Law Enforcement	0	0	0	0	0
00275	Comm Devel Blk Grant (CDBG)	12,595,404	0	0	0	0
00281	Community Corrections	2,774,839	0	0	0	0
00282	Victim Witness Program	0	0	0	0	0
00292	Juv. Justice and Abuse/Neglect	150,241,106	0	0	0	0
00293	Soldiers Relief	2,600,617	0	0	0	0
00294	Veterans Trust Fund	250,000	0	0	0	0
00297	Youth Services	3,501,669	0	0	0	0
00301	General Debt Service	0	0	0	0	0
00401	Capital Programs	0	0	0	0	0
00500	Delinquent Tax Program*	0	0	0	0	0
00501	Property Tax Forfeiture	0	0	0	0	0
00575	Jail Commissary Fund	0	0	0	0	0
00590	Downriver Sewage Disp.Sys	0	0	0	40,054,527	0
00596	CSO Basins	0	0	0	6,686,371	0
00598	Rouge Val Sewage Disp Sys	0	0	0	60,940,171	0
00599	N.E. Sewage Disposal Sys	0	0	0	25,858,602	0
00631	Building & Ground Maintenance	0	0	0	12,505,700	0
00635	Central Services	0	0	0	0	0
00641	Environment	0	0	0	4,099,665	0
00675	Long Term Disability Fund	0	0	0	0	0
00676	Health Fund	0	0	0	0	0
00677	Worker Compensation Self Insur	0	0	0	0	0
00678	General Liability Fund	0	0	0	0	0
00731	Retire Sys Fund-Employee	0	0	0	0	0
00801	Regular Drain Fund-Maint.	0	0	0	3,568,295	0
00834	Third Circuit Ct Capital Projs	0	0	0	0	0
00835	Circuit Court	0	0	0	0	0
00836	Friend of the Court	0	0	0	0	0
00837	Courts Capital Projects	0	0	0	0	0
00838	Probate Court	0	0	0	0	0
	TOTAL	$289,595,700	$2,359,252	$18,659,089	$307,475,345	$4,170,946

** Includes the sum of funds 529, 53X*

ALL FUNDS - EXPENDITURES BY DEPARTMENT

Fund	Fund Name	Retirement System	Information Technology	Personnel	Non-Departmental	Total
00101	General Fund	$0	$0	$5,018,085	$223,222,963	$535,229,336
00201	County Road Fund	0	0	0	0	133,675,476
00208	County Park Fund	0	0	0	0	14,906,179
00221	County Health Fund	0	0	0	0	42,062,605
00223	HCS - Nutrition	0	0	0	0	4,072,839
00225	Health and Family Services	0	0	0	0	26,306,704
00228	Rouge Demonstrations Grant	0	0	0	0	2,148,397
00229	Enviromental Programs Fund	0	0	0	0	2,503,027
00230	Stadium & Land Development	0	0	0	0	8,900,000
00250	Community & Economic Devel	0	0	0	0	9,544,142
00265	Drug Enforcement	0	0	0	0	617,712
00266	Law Enforcement	0	0	0	0	7,953,150
00275	Comm Devel Blk Grant (CDBG)	0	0	0	0	12,595,404
00281	Community Corrections	0	0	0	0	2,774,839
00282	Victim Witness Program	0	0	0	0	2,166,382
00292	Juv. Justice and Abuse/Neglect	0	0	0	0	151,868,062
00293	Soldiers Relief	0	0	0	0	2,600,617
00294	Veterans Trust Fund	0	0	0	0	250,000
00297	Youth Services	0	0	0	0	3,501,669
00301	General Debt Service	0	0	0	11,378,653	11,378,653
00401	Capital Programs	0	0	0	11,760,315	11,760,315
00500	Delinquent Tax Program*	0	0	0	0	159,556,968
00501	Property Tax Forfeiture	0	0	0	0	8,175,328
00575	Jail Commissary Fund	0	0	0	0	3,038,487
00590	Downriver Sewage Disp.Sys	0	0	0	0	40,054,527
00596	CSO Basins	0	0	0	0	6,686,371
00598	Rouge Val Sewage Disp Sys	0	0	0	0	60,940,171
00599	N.E. Sewage Disposal Sys	0	0	0	0	25,858,602
00631	Building & Ground Maintenance	0	0	0	0	12,505,700
00635	Central Services	0	14,492,137	0	0	14,492,137
00641	Environment	0	0	0	0	4,099,665
00675	Long Term Disability Fund	0	0	0	978,517	978,517
00676	Health Fund	0	0	0	88,205,140	88,205,140
00677	Worker Compensation Self Insur	0	0	0	3,526,998	3,526,998
00678	General Liability Fund	0	0	0	4,611,391	4,611,391
00731	Retire Sys Fund-Employee	7,705,922	0	0	0	7,705,922
00801	Regular Drain Fund-Maint.	0	0	0	0	3,568,295
00834	Third Circuit Ct Capital Projs	0	0	0	0	1,950,000
00835	Circuit Court	0	0	0	0	90,436,282
00836	Friend of the Court	0	0	0	0	28,787,745
00837	Courts Capital Projects	0	0	0	0	52,600
00838	Probate Court	0	0	0	0	8,886,609
	TOTAL	$7,705,922	$14,492,137	$5,018,085	$343,683,977	$1,560,932,963

** Includes the sum of funds 529, 53X*

REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
101	**General Fund**					
101	County Commission	2,045,633	2,103,100	2,103,100	2,020,100	2,020,100
151	Adult Probation	1,169,821	1,290,532	1,290,532	0	0
171	County Executive	3,366,418	2,749,416	2,749,416	3,043,090	3,181,700
172	Pinnacle Aeropark	4,277,153	527,999	527,999	552,245	748,096
179	EDC & Land Bank Administratio	0	0	0	744,365	750,606
191	County Elections	97,870	117,170	117,170	717,774	156,170
201	Management & Budget	686,270	491,400	491,400	141,400	141,400
202	M&B Support Services	14,352,706	16,261,982	16,264,982	16,160,998	16,057,035
210	Corporation Counsel	9,376,005	8,956,507	8,932,587	8,169,374	8,110,166
215	County Clerk	4,606,331	5,032,816	5,209,394	5,360,096	5,366,241
217	County Clerk - Court Services	17,860,266	18,477,953	18,282,406	16,257,806	16,411,760
226	Personnel	5,092,666	5,487,841	5,487,841	5,018,085	5,018,085
229	Prosecuting Attorney	3,800,677	3,796,134	4,147,870	4,870,253	4,034,761
236	Register of Deeds	7,497,889	8,793,231	8,793,231	8,242,449	8,335,117
245	Remonumentation Grant	325,320	502,156	780,225	572,500	563,404
253	County Treasurer	295,911,681	272,169,783	272,437,041	283,858,908	282,203,491
305	Sheriff	1,866	15,000	15,000	62,500	62,500
306	Sheriff Court Services	20,192,653	19,722,263	19,722,263	19,014,729	19,236,090
350	Sheriff - Non Jail Services	4,389,417	6,796,640	6,783,612	4,377,909	4,255,204
351	County Jail	12,269,584	6,599,700	6,599,700	8,183,344	7,598,702
426	Emeregency Management	5,203,407	1,627,500	3,113,030	1,269,002	1,374,255
449	Public Service Programs	147,214	141,185	141,185	175,000	200,000
601	Health & Community Services	204,061	152,625	152,625	2,327,363	2,332,115
602	Indigent Health Care	25,130,033	9,777,746	10,212,755	24,006,571	20,946,286
648	Medical Examiner	716,587	795,000	795,000	785,000	785,000
684	Veterans Affairs	275	0	0	0	0
689	Health & Community Services	2,028,099	2,531,183	2,531,183	0	0
701	DHCWS Central Administration	0	0	0	3,680,686	3,614,680
731	Cooperative Extension Services	330,000	362,610	362,610	347,188	348,369
738	Library Services	3,019,773	3,203,194	1,552,633	0	0
925	Non-departmental	191,636,681	151,462,898	151,462,898	115,270,601	108,339,617
	Total	**$635,736,358**	**$549,945,564**	**$551,059,688**	**$535,229,336**	**$522,190,950**
201	**County Road Fund**					
449	Public Service Programs	119,934,290	147,860,530	153,462,463	133,675,476	107,110,417
	Total	**$119,934,290**	**$147,860,530**	**$153,462,463**	**$133,675,476**	**$107,110,417**
208	**County Park Fund**					
449	Public Service Programs	14,408,922	15,501,769	25,223,653	14,906,179	14,975,608
	Total	**$14,408,922**	**$15,501,769**	**$25,223,653**	**$14,906,179**	**$14,975,608**

REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
221	**County Health Fund**					
326	Jail Medical Diagnostic	14,118,198	13,949,343	13,949,343	12,639,648	14,147,675
327	Jail Mental Health	4,270,090	6,220,800	6,220,800	6,339,641	6,384,974
601	Health & Community Services	19,972,016	20,306,990	21,115,054	19,052,503	19,232,508
605	Other Health Programs	3,175,623	3,400,497	4,190,371	4,030,813	4,031,258
	Total	**$41,535,927**	**$43,877,630**	**$45,475,568**	**$42,062,605**	**$43,796,415**
223	**HCS - Nutrition**					
601	Health & Community Services	4,653,044	4,468,587	4,406,314	3,852,820	0
673	Food Distribuition Program	199,530	253,949	271,309	220,019	0
	Total	**$4,852,574**	**$4,722,536**	**$4,677,623**	**$4,072,839**	**$0**
225	**Health and Family Services**					
685	Hlth & Fam Serv (Head Start)	25,317,205	25,061,010	29,214,109	26,306,704	26,145,902
	Total	**$25,317,205**	**$25,061,010**	**$29,214,109**	**$26,306,704**	**$26,145,902**
228	**Rouge Demonstrations Grant**					
606	Environmental Programs	2,025,949	1,974,741	1,999,741	2,148,397	2,129,267
607	Rouge River Projects	3,300,645	0	0	0	0
	Total	**$5,326,593**	**$1,974,741**	**$1,999,741**	**$2,148,397**	**$2,129,267**
229	**Enviromental Programs Fund**					
606	Environmental Programs	2,195,936	2,621,057	2,621,057	2,503,027	2,504,100
	Total	**$2,195,936**	**$2,621,057**	**$2,621,057**	**$2,503,027**	**$2,504,100**
230	**Stadium & Land Development**					
729	Tourist Tax	8,605,643	7,700,000	7,700,000	8,900,000	8,900,000
	Total	**$8,605,643**	**$7,700,000**	**$7,700,000**	**$8,900,000**	**$8,900,000**
250	**Community & Economic Devel**					
172	Economic & Neighborhood Deve	5,076,891	9,804,854	9,804,854	9,467,267	9,467,267
690	Home Administration	277,410	437,249	437,249	76,875	78,023
728	Economic & Neighborhood Dev	1,522,694	1,578,877	1,978,877	0	0
748	Loan Programs	46,041	47,200	47,200	0	0
	Total	**$6,923,037**	**$11,868,180**	**$12,268,180**	**$9,544,142**	**$9,545,290**
256	**Fiscal Stabilization Res Fund**					
925	Non-departmental	16,000,000	0	0	0	0
	Total	**$16,000,000**	**$0**	**$0**	**$0**	**$0**
265	**Drug Enforcement Program Fund**					
229	Prosecuting Attorney	(2,750)	490,527	490,527	294,454	291,417
313	Sheriff Drug Enforcement	2,043,258	152,888	212,888	323,258	324,486
	Total	**$2,040,508**	**$643,415**	**$703,415**	**$617,712**	**$615,903**

REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
266	**Law Enforcement**					
307	Sheriff Field Services	2,535,533	2,578,281	2,711,509	2,801,602	2,803,008
317	Sheriff Grants	1,580,054	2,679,078	6,765,725	4,699,979	4,139,648
321	Sheriff Training Unit	328,287	535,056	535,056	451,569	454,081
	Total	**$4,443,874**	**$5,792,415**	**$10,012,290**	**$7,953,150**	**$7,396,737**
275	**Comm Devel Blk Grant (CDBG)**					
821	CDBG Administration	598,700	980,365	980,365	1,553,501	1,557,768
822	CDBG Projects	6,965,889	11,538,527	11,638,444	10,520,877	10,473,953
831	CDBG - HUD Loans	5,810,603	461,918	461,918	521,026	521,026
	Total	**$13,375,191**	**$12,980,810**	**$13,080,727**	**$12,595,404**	**$12,552,747**
281	**Community Corrections**					
320	Community Corrections	2,568,359	2,653,995	2,692,995	2,774,839	2,503,000
	Total	**$2,568,359**	**$2,653,995**	**$2,692,995**	**$2,774,839**	**$2,503,000**
282	**Victim Witness Program**					
229	Prosecuting Attorney	2,151,842	2,396,918	2,396,918	2,166,382	2,183,594
	Total	**$2,151,842**	**$2,396,918**	**$2,396,918**	**$2,166,382**	**$2,183,594**
292	**Juv. Justice and Abuse/Neglect**					
130	Circuit Court - Other Circuit	1,205,744	1,493,641	1,493,641	1,415,432	1,393,719
229	Prosecuting Attorney	0	0	276,795	211,524	220,031
320	Community Corrections	151,614	166,678	166,678	166,452	166,451
356	Juvenile Detention Facility	129,701,785	137,039,193	140,380,048	128,719,484	128,206,254
357	Juvenile - State Wards	6,499,540	6,522,600	5,390,423	3,516,200	3,816,200
670	Social Services	20,571,891	23,000,934	23,000,934	17,838,970	19,679,365
	Total	**$158,130,575**	**$168,223,046**	**$170,708,519**	**$151,868,062**	**$153,482,020**
293	**Soldiers Relief**					
684	Veterans Affairs	1,405,344	2,863,027	2,863,027	2,600,617	2,125,242
	Total	**$1,405,344**	**$2,863,027**	**$2,863,027**	**$2,600,617**	**$2,125,242**
294	**Veterans Trust Fund**					
684	Veterans Affairs	337,643	250,000	250,000	250,000	250,000
	Total	**$337,643**	**$250,000**	**$250,000**	**$250,000**	**$250,000**
297	**Youth Services**					
359	Youth Services	3,501,131	3,455,136	3,455,136	3,501,669	3,402,523
	Total	**$3,501,131**	**$3,455,136**	**$3,455,136**	**$3,501,669**	**$3,402,523**
301	**General Debt Service**					
985	Debt Service	15,013,919	14,651,786	14,651,786	11,378,653	9,582,039
	Total	**$15,013,919**	**$14,651,786**	**$14,651,786**	**$11,378,653**	**$9,582,039**

REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
350	**Debt Service-County Roads**					
985	Debt Service	2,845,800	0	13,200	0	0
	Total	**$2,845,800**	**$0**	**$13,200**	**$0**	**$0**
401	**Capital Programs**					
401	Capital Programs	5,204	2,773,419	9,902,221	11,760,315	5,121,844
	Total	**$5,204**	**$2,773,419**	**$9,902,221**	**$11,760,315**	**$5,121,844**
435	**Construction Fund - 2003 Bonds**					
401	Capital Programs	(3,158)	0	0	0	0
	Total	**$(3,158)**	**$0**	**$0**	**$0**	**$0**
500	**Delinq Tax-Unpledged Res**					
254	Delinquent Tax Revolving	95,461,173	72,518,155	72,622,386	44,559,268	38,406,809
	Total	**$95,461,173**	**$72,518,155**	**$72,622,386**	**$44,559,268**	**$38,406,809**
501	**Property Tax Forfeiture**					
254	Delinquent Tax Revolving	6,917,752	7,748,400	8,457,187	8,175,328	7,918,775
	Total	**$6,917,752**	**$7,748,400**	**$8,457,187**	**$8,175,328**	**$7,918,775**
510	**Wetlands Mitigation Fund**					
601	Health & Community Services	(1,387)	0	0	0	0
	Total	**$(1,387)**	**$0**	**$0**	**$0**	**$0**
516	**Parking Lots Fund**					
266	Parking Lots	2,209,988	65,000	0	0	0
	Total	**$2,209,988**	**$65,000**	**$0**	**$0**	**$0**
530	**Delinquent Tax Revolv - 2010**					
254	Delinquent Tax Revolving	17,127,908	0	0	0	0
	Total	**$17,127,908**	**$0**	**$0**	**$0**	**$0**
531	**Delinquent Tax Revolv - 2011**					
254	Delinquent Tax Revolving	37,262,727	9,910,000	9,910,000	0	0
	Total	**$37,262,727**	**$9,910,000**	**$9,910,000**	**$0**	**$0**
532	**Delinquent Tax Revolv - 2012**					
254	Delinquent Tax Revolving	19,321,720	118,444,700	123,227,737	8,775,000	0
	Total	**$19,321,720**	**$118,444,700**	**$123,227,737**	**$8,775,000**	**$0**
533	**Delinquent Tax Revolv - 2013**	0	0	0	0	0
254	Delinquent Tax Revolving	35,949,322	13,500,000	13,500,000	86,502,700	9,570,000
	Total	**$35,949,322**	**$13,500,000**	**$13,500,000**	**$86,502,700**	**$9,570,000**

REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
534	**Delinquent Tax Revolv - 2014**					
254	Delinquent Tax Revolving	0	6,220,000	6,220,000	13,500,000	51,432,700
	Total	**$0**	**$6,220,000**	**$6,220,000**	**$13,500,000**	**$51,432,700**
535	**Delinquent Tax Revolv - 2015**					
254	Delinquent Tax Revolving	0	0	0	6,220,000	13,500,000
	Total	**$0**	**$0**	**$0**	**$6,220,000**	**$13,500,000**
575	**Jail Commissary Fund**					
351	County Jail	3,444,984	2,948,000	2,948,000	3,038,487	3,038,487
	Total	**$3,444,984**	**$2,948,000**	**$2,948,000**	**$3,038,487**	**$3,038,487**
590	**Downriver Sewage Disp.Sys**					
440	Public Works	25,206,693	37,633,801	37,633,801	40,054,527	39,588,644
	Total	**$25,206,693**	**$37,633,801**	**$37,633,801**	**$40,054,527**	**$39,588,644**
596	**CSO Basins**					
440	Public Works	3,473,948	5,592,129	5,782,929	6,686,371	6,205,901
	Total	**$3,473,948**	**$5,592,129**	**$5,782,929**	**$6,686,371**	**$6,205,901**
598	**Rouge Val Sewage Disp Sys**					
440	Public Works	52,447,428	59,143,309	59,180,296	60,940,171	62,777,245
	Total	**$52,447,428**	**$59,143,309**	**$59,180,296**	**$60,940,171**	**$62,777,245**
599	**N.E. Sewage Disposal Sys**					
440	Public Works	22,882,416	25,515,582	25,534,075	25,858,602	26,873,608
	Total	**$22,882,416**	**$25,515,582**	**$25,534,075**	**$25,858,602**	**$26,873,608**
631	**Building & Ground Maintenance**					
265	Buildings	14,547,054	13,821,452	14,279,452	12,505,700	12,505,700
	Total	**$14,547,054**	**$13,821,452**	**$14,279,452**	**$12,505,700**	**$12,505,700**
635	**Central Services**					
258	Information Technology	15,172,436	15,656,363	15,656,363	14,492,137	13,487,666
	Total	**$15,172,436**	**$15,656,363**	**$15,656,363**	**$14,492,137**	**$13,487,666**
641	**Environment**					
540	Public Service-Env. Prog.	3,823,548	4,430,074	4,430,074	4,099,665	4,122,960
	Total	**$3,823,548**	**$4,430,074**	**$4,430,074**	**$4,099,665**	**$4,122,960**
675	**Long Term Disability Fund**					
857	Long term Disability	627,081	853,508	853,508	978,517	995,328
	Total	**$627,081**	**$853,508**	**$853,508**	**$978,517**	**$995,328**

REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
676	**Health Fund**					
865	Health & Liability Insurance	92,531,240	105,956,551	106,356,551	88,205,140	92,320,749
	Total	**$92,531,240**	**$105,956,551**	**$106,356,551**	**$88,205,140**	**$92,320,749**
677	**Worker Compensation Self Insur**					
871	Worker's Compensation	3,748,157	4,231,164	4,231,164	3,526,998	3,467,168
	Total	**$3,748,157**	**$4,231,164**	**$4,231,164**	**$3,526,998**	**$3,467,168**
678	**General Liability Fund**					
865	Health & Liability Insurance	4,199,309	4,019,935	4,369,935	4,611,391	4,619,292
	Total	**$4,199,309**	**$4,019,935**	**$4,369,935**	**$4,611,391**	**$4,619,292**
731	**Retire Sys Fund-Employee**					
237	Retirement Board	10,832,307	8,002,000	8,002,000	7,705,922	7,626,900
	Total	**$10,832,307**	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**
801	**Regular Drain Fund-Maint.**					
441	Drains	1,715,921	3,609,844	3,609,844	3,568,295	3,547,370
	Total	**$1,715,921**	**$3,609,844**	**$3,609,844**	**$3,568,295**	**$3,547,370**
834	**Third Circuit Ct Capital Projs**					
401	Capital Programs	2,368,353	1,530,000	1,530,000	1,950,000	0
	Total	**$2,368,353**	**$1,530,000**	**$1,530,000**	**$1,950,000**	**$0**
835	**Circuit Court**					
130	Circuit Court - Other Circuit	7,055,314	8,662,258	9,208,258	9,101,160	9,228,588
132	Circuit Court-General Fund Sup	85,462,026	85,603,404	85,160,821	81,335,122	82,910,466
	Total	**$92,517,340**	**$94,265,662**	**$94,369,079**	**$90,436,282**	**$92,139,054**
836	**Friend of the Court**					
130	Circuit Court - Other Circuit	27,563,542	29,455,400	29,455,400	28,787,745	29,024,271
	Total	**$27,563,542**	**$29,455,400**	**$29,455,400**	**$28,787,745**	**$29,024,271**
837	**Courts Capital Projects**					
401	Capital Programs	143	52,200	52,200	52,600	52,600
	Total	**$143**	**$52,200**	**$52,200**	**$52,600**	**$52,600**
838	**Probate Court**					
148	Probate Court	9,038,166	9,410,678	9,559,787	8,886,609	8,789,206
	Total	**$9,038,166**	**$9,410,678**	**$9,559,787**	**$8,886,609**	**$8,789,206**
	GRAND TOTAL	**$1,687,041,986**	**$1,682,350,891**	**$1,726,204,084**	**$1,560,932,963**	**$1,468,524,031**

SUMMARY OF EXPENDITURES BY FUND AND OBJECT

Fund	Personnel	Fringe Benefits	Pension	Materials and Supplies	Services and Contractual Services	Travel	Operating Expenses
101-General Fund	$118,031,119	$44,729,701	$31,042,155	$10,979,460	$76,461,937	$657,179	$14,752,489
201-County Road Fund	26,568,047	9,772,358	6,970,377	14,567,150	61,472,238	145,100	6,275,141
208-County Park Fund	3,077,718	1,200,972	791,119	462,679	5,969,572	8,500	728,171
221-County Health Fund	10,760,313	3,974,614	2,725,265	1,641,645	21,992,245	227,667	421,691
223-HCS - Nutrition	500,129	219,117	132,874	333,818	2,795,757	66,500	24,644
225-Health and Family Services	486,856	195,995	129,418	14,233	25,429,186	-	23,641
228-Rouge Demonstrations Grant	662,082	286,182	175,901	90,000	769,907	23,570	38,555
229-Enviromental Programs Fund	771,928	309,818	205,085	28,000	1,046,162	41,500	30,534
230-Stadium & Land Development	-	-	-	-	184,282	-	-
250-Community & Economic Devel	43,057	17,423	11,439	2,000	-	2,238	718
265-Drug Enforcement	297,474	54,779	53,163	12,262	106,278	-	5,000
266-Law Enforcement	1,347,056	540,751	350,233	70,274	286,828	61,159	54,368
275-Comm Devel Blk Grant (CDBG)	524,623	124,276	67,881	4,000	1,031,683	20,000	7,897
281-Community Corrections	192,829	84,421	51,231	5,000	2,426,713	3,000	5,843
282-Victim Witness Program	1,100,661	437,231	292,423	13,559	290,523	6,539	25,446
292-Juv. Justice and Abuse/Neglect	10,956,166	3,897,900	2,862,830	239,598	130,306,518	54,498	248,594
293-Soldiers Relief	170,528	68,995	45,306	9,000	1,755,460	4,500	11,829
294-Veterans Trust Fund	-	-	-	-	250,000	-	-
297-Youth Services	-	-	-	-	216,088	-	-
301-General Debt Service	-	-	-	-	-	-	-
401-Capital Programs	-	-	-	-	1,450,000	-	-
500-Delinquent Tax Programs	-	-	-	2,566,700	28,729,895	-	1,905,000
501-Property Tax Forfeiture	1,393,193	475,230	317,007	61,200	5,422,715	4,000	79,840
516-Parking Lots Fund	-	-	-	-	-	-	-
575-Jail Commissary Fund	191,773	84,909	50,950	89,700	526,174	900	6,577
590-Downriver Sewage Disp.Sys	2,643,537	1,438,217	694,464	2,684,430	12,156,601	13,300	4,442,493
596-CSO Basins	-	-	-	105,000	3,014,844	-	332,000
598-Rouge Val Sewage Disp Sys	-	-	-	38,250	56,021,144	-	352,000
599-N.E. Sewage Disposal Sys	-	-	-	25,750	23,899,004	-	532,800
631-Building & Ground Maintenance	3,664,343	1,524,654	973,540	609,350	1,453,104	51,000	3,846,679
635-Central Services	2,206,219	894,786	586,147	16,100	6,405,796	30,500	440,820
641-Environment	1,549,426	826,139	411,651	73,550	992,691	28,480	67,966
675-Long Term Disability Fund	-	-	-	-	63,834	-	914,683
676-Health Fund	-	-	-	50,000	644,773	-	86,860,367
677-Worker Compensation Self Insur	-	-	-	-	501,423	-	3,025,575
678-General Liability Fund	-	-	-	-	642,401	-	3,968,990
731-Retire Sys Fund-Employee	1,321,180	532,611	351,010	122,500	4,878,959	96,000	85,462
801-Regular Drain Fund-Maint.	-	-	-	12,500	729,900	-	4,287,000
834-Third Circuit Ct Capital Projs	-	-	-	-	-	-	-
835-Circuit Court	21,907,368	6,546,032	7,724,623	1,025,930	46,327,337	408,754	2,050,901
836-Friend of the Court	11,134,043	3,275,649	4,691,865	252,000	5,731,376	41,000	699,388
837-Courts Capital Projects	-	-	-	-	10,000	-	-
838 Probate Court	3,767,398	1,209,646	751,798	142,000	2,140,759	47,000	239,380
TOTAL	**$225,269,066**	**$82,722,406**	**$62,459,755**	**$36,347,638**	**$534,534,107**	**$2,042,884**	**$136,792,482**

SUMMARY OF EXPENDITURES BY FUND AND OBJECT

Fund	Rentals	Other Charges	Capital	Non Capital Assets	Debt Service	Operating Transfers Out	Total
101-General Fund	$30,087,396	$34,835,290	$343,106	$819,883	$900,500	$171,589,121	$535,229,336
201-County Road Fund	963,556	708,824	4,065,000	154,200	1,382,765	630,720	133,675,476
208-County Park Fund	1,114,424	-	659,000	-	-	894,024	14,906,179
221-County Health Fund	245,815	-	-	73,350	-	-	42,062,605
223-HCS - Nutrition	-	-	-	-	-	-	4,072,839
225-Health and Family Services	9,000	18,375	-	-	-	-	26,306,704
228-Rouge Demonstrations Grant	69,200	-	7,000	26,000	-	-	2,148,397
229-Enviromental Programs Fund	55,500	-	6,500	8,000	-	-	2,503,027
230-Stadium & Land Development	8,712,718	3,000	-	-	-	-	8,900,000
250-Community & Economic Devel	-	9,467,267	-	-	-	-	9,544,142
265-Drug Enforcement	72,396	16,360	-	-	-	-	617,712
266-Law Enforcement	9,000	5,199,740	33,741	-	-	-	7,953,150
275-Comm Devel Blk Grant (CDBG)	-	10,815,044	-	-	-	-	12,595,404
281-Community Corrections	4,802	-	1,000	-	-	-	2,774,839
282-Victim Witness Program	-	-	-	-	-	-	2,166,382
292-Juv. Justice and Abuse/Neglect	3,232,236	11,100	30,000	28,622	-	-	151,868,062
293-Soldiers Relief	27,000	-	2,999	5,000	-	500,000	2,600,617
294-Veterans Trust Fund	-	-	-	-	-	-	250,000
297-Youth Services	-	-	-	-	-	3,285,581	3,501,669
301-General Debt Service	-	-	-	-	11,378,653	-	11,378,653
401-Capital Programs	-	-	9,810,315	-	-	500,000	11,760,315
500-Delinquent Tax Programs	-	21,692	-	-	17,570,000	108,763,681	159,556,968
501-Property Tax Forfeiture	205,600	14,293	-	110,000	-	92,250	8,175,328
516-Parking Lots Fund	-	-	-	-	-	-	0
575-Jail Commissary Fund	-	987,701	-	25,000	-	1,074,803	3,038,487
590-Downriver Sewage Disp.Sys	67,000	13,847,267	(3,692,000)	53,000	5,706,218	-	40,054,527
596-CSO Basins	52,800	-	2,737,000	-	444,727	-	6,686,371
598-Rouge Val Sewage Disp Sys	25,500	2,862,506	(250,000)	-	890,771	1,000,000	60,940,171
599-N.E. Sewage Disposal Sys	345,500	371,165	(88,000)	-	772,383	-	25,858,602
631-Building & Ground Maintenance	209,200	173,830	-	-	-	-	12,505,700
635-Central Services	1,524,608	282,548	-	500,550	-	1,604,063	14,492,137
641-Environment	93,843	42,869	-	13,050	-	-	4,099,665
675-Long Term Disability Fund	-	-	-	-	-	-	978,517
676-Health Fund	-	650,000	-	-	-	-	88,205,140
677-Worker Compensation Self Insur	-	-	-	-	-	-	3,526,998
678-General Liability Fund	-	-	-	-	-	-	4,611,391
731-Retire Sys Fund-Employee	206,000	12,200	-	100,000	-	-	7,705,922
801-Regular Drain Fund-Maint.	-	50,000	(2,337,000)	-	825,895	-	3,568,295
834-Third Circuit Ct Capital Projs	-	-	1,950,000	-	-	-	1,950,000
835-Circuit Court	2,460,295	922,853	-	102,000	-	960,189	90,436,282
836-Friend of the Court	2,912,424	20,000	-	30,000	-	-	28,787,745
837-Courts Capital Projects	-	-	-	42,600	-	-	52,600
838 Probate Court	444,061	36,967	-	107,600	-	-	8,886,609
TOTAL	**$53,149,874**	**$81,370,891**	**$13,278,661**	**$2,198,855**	**$39,871,912**	**$290,894,432**	**$1,560,932,963**

EXPENDITURES BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
101	**General Fund**					
101	County Commission	8,441,333	9,551,208	9,551,208	8,807,628	8,507,581
130	Third Circuit Court	13,834,922	15,316,294	15,316,294	15,321,306	15,339,894
148	Probate Court	0	0	0	0	0
151	Adult Probation	3,098,864	3,307,683	3,307,683	2,005,560	2,016,170
171	County Executive	4,827,218	4,138,890	4,138,890	4,193,561	4,349,947
172	Pinnacle Aeropark	4,781,161	1,176,871	1,176,871	552,245	748,096
179	EDC & Land Bank Administratio	0	0	0	744,365	750,605
191	County Elections	1,484,221	2,165,612	2,165,612	2,602,119	2,007,090
201	Management & Budget	2,587,256	2,757,172	2,757,172	2,498,091	2,495,899
202	M&B Support Services	13,715,236	16,261,982	16,264,982	16,160,998	16,057,035
210	Corporation Counsel	8,962,376	8,956,507	8,932,587	8,169,374	8,110,166
215	County Clerk	4,158,515	5,157,672	5,334,250	5,483,081	5,569,729
217	County Clerk - Court Services	17,270,388	18,477,953	18,282,407	16,257,806	16,386,469
226	Personnel	5,142,476	5,487,841	5,487,841	5,018,085	5,018,085
229	Prosecuting Attorney	37,537,224	37,796,134	38,147,870	35,154,834	34,114,690
236	Register of Deeds	7,448,248	8,793,231	8,793,231	8,242,449	8,335,117
245	Remonumentation Grant	299,145	502,156	780,225	572,500	563,404
253	County Treasurer	6,917,014	7,887,764	8,155,022	7,246,507	6,978,453
305	Sheriff	4,827,222	4,858,272	5,075,775	4,639,005	4,682,186
306	Sheriff Court Services	20,207,820	19,722,263	19,722,263	19,014,729	19,236,090
326	Jail Medical Diagnostic	12,114	0	0	0	0
350	Sheriff - Non Jail Services	7,103,550	8,069,082	8,086,054	5,996,996	6,023,943
351	County Jail	116,304,412	103,866,277	103,836,277	103,178,031	103,398,872
426	Emeregency Management	5,489,554	2,661,968	4,147,498	2,359,252	2,481,641
449	Public Service Programs	431,624	498,934	498,934	528,935	589,039
601	Health & Community Services	408,903	485,267	485,267	2,327,363	2,332,115
602	Indigent Health Care	26,988,292	9,777,746	10,212,755	24,006,571	24,009,532
648	Medical Examiner	6,193,934	7,057,500	7,057,500	6,779,273	6,904,709
672	Community Programs	174,234	200,042	200,042	98,107	366,686
684	Veterans Affairs	229,391	283,576	283,576	571,973	663,279
689	Health & Community Services	2,028,099	2,531,183	2,531,183	0	0
701	DHCWS Central Administration	0	0	0	3,680,686	3,614,680
731	Cooperative Extension Services	324,901	362,610	362,610	347,188	348,369
738	Library Services	3,184,494	3,620,224	1,969,663	0	0
925	Non-departmental	69,027,345	65,783,892	61,008,972	62,458,893	47,063,830
996	General Fund Transfers	163,251,072	172,431,758	176,989,175	160,211,825	163,127,549
	Total	**$566,692,557**	**$549,945,564**	**$551,059,689**	**$535,229,336**	**$522,190,950**
201	**County Road Fund**					
449	Public Service Programs	115,853,369	147,860,530	153,462,463	133,675,476	107,110,417
	Total	**$115,853,369**	**$147,860,530**	**$153,462,463**	**$133,675,476**	**$107,110,417**

EXPENDITURES BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
208	**County Park Fund**					
449	Public Service Programs	15,583,770	15,501,769	25,223,653	14,906,179	14,975,608
	Total	**$15,583,770**	**$15,501,769**	**$25,223,653**	**$14,906,179**	**$14,975,608**
221	**County Health Fund**					
326	Jail Medical Diagnostic	13,881,069	13,949,343	13,949,343	12,639,648	14,147,675
327	Jail Mental Health	6,209,635	6,220,800	6,220,800	6,339,641	6,384,974
601	Health & Community Services	20,727,370	20,306,990	21,115,054	19,052,503	19,232,508
605	Other Health Programs	3,941,823	3,400,497	4,190,371	4,030,813	4,031,258
	Total	**$44,759,896**	**$43,877,630**	**$45,475,568**	**$42,062,605**	**$43,796,415**
223	**HCS - Nutrition**					
601	Health & Community Services	5,001,984	4,468,587	4,406,314	3,852,820	0
673	Food Distribuition Program	240,683	253,949	271,309	220,019	0
	Total	**$5,242,667**	**$4,722,536**	**$4,677,623**	**$4,072,839**	**$0**
225	**Health and Family Services**					
685	Hlth & Fam Serv (Head Start)	24,812,817	25,061,010	29,214,109	26,306,704	26,145,902
	Total	**$24,812,817**	**$25,061,010**	**$29,214,109**	**$26,306,704**	**$26,145,902**
228	**Rouge Demonstrations Grant**					
606	Environmental Programs	1,941,895	1,974,741	1,999,741	2,148,397	2,129,267
607	Rouge River Projects	3,371,580	0	0	0	0
	Total	**$5,313,475**	**$1,974,741**	**$1,999,741**	**$2,148,397**	**$2,129,267**
229	**Enviromental Programs Fund**					
606	Environmental Programs	1,935,808	2,621,057	2,621,057	2,503,027	2,504,100
	Total	**$1,935,808**	**$2,621,057**	**$2,621,057**	**$2,503,027**	**$2,504,100**
230	**Stadium & Land Development**					
729	Tourist Tax	8,605,763	7,700,000	7,700,000	8,900,000	8,900,000
	Total	**$8,605,763**	**$7,700,000**	**$7,700,000**	**$8,900,000**	**$8,900,000**
250	**Community & Economic Devel**					
172	Economic & Neighborhood Deve	5,061,559	9,804,854	9,804,854	9,467,267	9,467,267
690	Home Administration	277,410	437,249	437,249	76,875	78,023
728	Economic & Neighborhood Dev	1,190,525	1,578,877	1,978,877	0	0
748	Loan Programs	58,450	47,200	47,200	0	0
	Total	**$6,587,944**	**$11,868,180**	**$12,268,180**	**$9,544,142**	**$9,545,290**
256	**Fiscal Stabilization Res Fund**					
925	Non-departmental	16,000,000	0	0	0	0
	Total	**$16,000,000**	**$0**	**$0**	**$0**	**$0**

EXPENDITURES BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
265	**Drug Enforcement Program Fund**					
229	Prosecuting Attorney	20,090	490,527	490,527	294,454	291,417
313	Sheriff Drug Enforcement	137,588	152,888	212,888	323,258	324,486
	Total	**$157,678**	**$643,415**	**$703,415**	**$617,712**	**$615,903**
266	**Law Enforcement**					
307	Sheriff Field Services	2,373,302	2,578,281	2,711,509	2,801,602	2,803,008
317	Sheriff Grants	1,380,124	2,679,078	6,765,725	4,699,979	4,139,648
321	Sheriff Training Unit	292,307	535,056	535,056	451,569	454,081
	Total	**$4,045,733**	**$5,792,415**	**$10,012,290**	**$7,953,150**	**$7,396,737**
275	**Comm Devel Blk Grant (CDBG)**					
821	CDBG Administration	598,700	980,365	980,365	1,553,501	1,557,768
822	CDBG Projects	6,873,044	11,538,527	11,638,444	10,520,877	10,473,953
831	CDBG - HUD Loans	5,745,590	461,918	461,918	521,026	521,026
	Total	**$13,217,334**	**$12,980,810**	**$13,080,727**	**$12,595,404**	**$12,552,747**
281	**Community Corrections**					
320	Community Corrections	2,538,359	2,653,995	2,692,995	2,774,839	2,503,000
	Total	**$2,538,359**	**$2,653,995**	**$2,692,995**	**$2,774,839**	**$2,503,000**
282	**Victim Witness Program**					
229	Prosecuting Attorney	2,268,592	2,396,918	2,396,918	2,166,382	2,183,594
	Total	**$2,268,592**	**$2,396,918**	**$2,396,918**	**$2,166,382**	**$2,183,594**
292	**Juv. Justice and Abuse/Neglect**					
130	Circuit Court - Other Circuit	1,086,627	1,493,641	1,493,641	1,415,432	1,393,719
229	Prosecuting Attorney	0	0	276,795	211,524	220,031
320	Community Corrections	145,352	166,678	166,678	166,452	166,451
356	Juvenile Detention Facility	128,140,663	137,039,193	140,380,048	128,719,484	128,206,254
357	Juvenile - State Wards	3,480,481	6,522,600	5,390,423	3,516,200	3,816,200
670	Social Services	18,469,221	23,000,934	23,000,934	17,838,970	19,679,365
	Total	**$151,322,344**	**$168,223,046**	**$170,708,519**	**$151,868,062**	**$153,482,020**
293	**Soldiers Relief**					
684	Veterans Affairs	2,750,711	2,863,027	2,863,027	2,600,617	2,125,242
	Total	**$2,750,711**	**$2,863,027**	**$2,863,027**	**$2,600,617**	**$2,125,242**
294	**Veterans Trust Fund**					
684	Veterans Affairs	337,957	250,000	250,000	250,000	250,000
	Total	**$337,957**	**$250,000**	**$250,000**	**$250,000**	**$250,000**
297	**Youth Services**					
359	Youth Services	4,711,441	3,455,136	3,455,136	3,501,669	3,402,523
	Total	**$4,711,441**	**$3,455,136**	**$3,455,136**	**$3,501,669**	**$3,402,523**

EXPENDITURES BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
301	**General Debt Service**					
985	Debt Service	15,883,941	14,651,786	14,651,786	11,378,653	9,582,039
	Total	**$15,883,941**	**$14,651,786**	**$14,651,786**	**$11,378,653**	**$9,582,039**
350	**Debt Service-County Roads**					
985	Debt Service	2,848,538	0	13,200	0	0
	Total	**$2,848,538**	**$0**	**$13,200**	**$0**	**$0**
401	**Capital Programs**					
401	Capital Programs	5,906,983	2,773,419	9,902,221	11,760,315	5,121,844
	Total	**$5,906,983**	**$2,773,419**	**$9,902,221**	**$11,760,315**	**$5,121,844**
435	**Construction Fund - 2003 Bonds**					
401	Capital Programs	42,143	0	0	0	0
	Total	**$42,143**	**$0**	**$0**	**$0**	**$0**
500	**Delinq Tax-Unpledged Res**					
254	Delinquent Tax Revolving	87,540,546	72,518,155	72,622,386	44,559,268	38,406,809
	Total	**$87,540,546**	**$72,518,155**	**$72,622,386**	**$44,559,268**	**$38,406,809**
501	**Property Tax Forfeiture**					
254	Delinquent Tax Revolving	6,917,752	7,748,400	8,457,187	8,175,328	7,918,775
	Total	**$6,917,752**	**$7,748,400**	**$8,457,187**	**$8,175,328**	**$7,918,775**
510	**Wetlands Mitigation Fund**					
601	Health & Community Services	0	0	0	0	0
	Total	**$0**	**$0**	**$0**	**$0**	**$0**
516	**Parking Lots Fund**					
266	Parking Lots	3,162,079	65,000	0	0	0
	Total	**$3,162,079**	**$65,000**	**$0**	**$0**	**$0**
528	**Delinquent Tax Revolv - 2010**					
254	Delinquent Tax Forfeiture - 20(	91,893	0	0	0	0
	Total	**$91,893**	**$0**	**$0**	**$0**	**$0**
529	**Delinquent Tax Revolv - 2010**					
254	Delinquent Tax Forfeiture - 20(	(164,656)	0	0	0	0
	Total	**$(164,656)**	**$0**	**$0**	**$0**	**$0**
530	**Delinquent Tax Revolv - 2010**					
254	Delinquent Tax Revolving	14,734,526	0	0	0	0
	Total	**$14,734,526**	**$0**	**$0**	**$0**	**$0**

EXPENDITURES BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
531	**Delinquent Tax Revolv - 2011**					
254	Delinquent Tax Revolving	114,947,706	9,910,000	9,910,000	0	0
	Total	**$114,947,706**	**$9,910,000**	**$9,910,000**	**$0**	**$0**
532	**Delinquent Tax Revolv - 2012**					
254	Delinquent Tax Revolving	11,089,629	118,444,700	123,227,737	8,775,000	0
	Total	**$11,089,629**	**$118,444,700**	**$123,227,737**	**$8,775,000**	**$0**
533	**Delinquent Tax Revolv - 2013**	0	0	0	0	0
254	Delinquent Tax Revolving	4,285,157	13,500,000	13,500,000	86,502,700	9,570,000
	Total	**$4,285,157**	**$13,500,000**	**$13,500,000**	**$86,502,700**	**$9,570,000**
534	**Delinquent Tax Revolv - 2014**					
254	Delinquent Tax Revolving	0	6,220,000	6,220,000	13,500,000	51,432,700
	Total	**$0**	**$6,220,000**	**$6,220,000**	**$13,500,000**	**$51,432,700**
535	**Delinquent Tax Revolv - 2015**					
254	Delinquent Tax Revolving	0	0	0	6,220,000	13,500,000
	Total	**$0**	**$0**	**$0**	**$6,220,000**	**$13,500,000**
575	**Jail Commissary Fund**					
351	County Jail	3,184,717	2,948,000	2,948,000	3,038,487	3,038,487
	Total	**$3,184,717**	**$2,948,000**	**$2,948,000**	**$3,038,487**	**$3,038,487**
590	**Downriver Sewage Disp.Sys**					
440	Public Works	36,447,119	37,633,801	37,633,801	40,054,527	39,588,644
	Total	**$36,447,119**	**$37,633,801**	**$37,633,801**	**$40,054,527**	**$39,588,644**
596	**CSO Basins**					
440	Public Works	2,842,810	5,592,129	5,782,929	6,686,371	6,205,901
	Total	**$2,842,810**	**$5,592,129**	**$5,782,929**	**$6,686,371**	**$6,205,901**
598	**Rouge Val Sewage Disp Sys**					
440	Public Works	57,078,600	59,143,309	59,180,296	60,940,171	62,777,245
	Total	**$57,078,600**	**$59,143,309**	**$59,180,296**	**$60,940,171**	**$62,777,245**
599	**N.E. Sewage Disposal Sys**					
440	Public Works	22,471,674	25,515,582	25,534,075	25,858,602	26,873,608
	Total	**$22,471,674**	**$25,515,582**	**$25,534,075**	**$25,858,602**	**$26,873,608**
631	**Building & Ground Maintenance**					
265	Buildings	14,535,255	13,821,452	14,279,452	12,505,700	12,505,700
	Total	**$14,535,255**	**$13,821,452**	**$14,279,452**	**$12,505,700**	**$12,505,700**

EXPENDITURES BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
635	**Central Services**					
258	Information Technology	14,524,248	15,656,363	15,656,363	14,492,137	13,487,666
	Total	**$14,524,248**	**$15,656,363**	**$15,656,363**	**$14,492,137**	**$13,487,666**
641	**Environment**					
540	Public Service-Env. Prog.	3,809,744	4,430,074	4,430,074	4,099,665	4,122,960
	Total	**$3,809,744**	**$4,430,074**	**$4,430,074**	**$4,099,665**	**$4,122,960**
675	**Long Term Disability Fund**					
857	Long term Disability	841,570	853,508	853,508	978,517	995,328
	Total	**$841,570**	**$853,508**	**$853,508**	**$978,517**	**$995,328**
676	**Health Fund**					
865	Health & Liability Insurance	94,328,978	105,956,551	106,356,551	88,205,140	92,320,749
	Total	**$94,328,978**	**$105,956,551**	**$106,356,551**	**$88,205,140**	**$92,320,749**
677	**Worker Compensation Self Insur**					
871	Worker's Compensation	1,879,730	4,231,164	4,231,164	3,526,998	3,467,168
	Total	**$1,879,730**	**$4,231,164**	**$4,231,164**	**$3,526,998**	**$3,467,168**
678	**General Liability Fund**					
865	Health & Liability Insurance	2,781,427	4,019,935	4,369,935	4,611,391	4,619,292
	Total	**$2,781,427**	**$4,019,935**	**$4,369,935**	**$4,611,391**	**$4,619,292**
731	**Retire Sys Fund-Employee**					
237	Retirement Board	6,717,999	8,002,000	8,002,000	7,705,922	7,626,900
	Total	**$6,717,999**	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**
801	**Regular Drain Fund-Maint.**					
441	Drains	2,678,076	3,609,844	3,609,844	3,568,295	3,547,370
	Total	**$2,678,076**	**$3,609,844**	**$3,609,844**	**$3,568,295**	**$3,547,370**
834	**Third Circuit Ct Capital Projs**					
401	Capital Programs	2,394,500	1,530,000	1,530,000	1,950,000	0
	Total	**$2,394,500**	**$1,530,000**	**$1,530,000**	**$1,950,000**	**$0**
835	**Circuit Court**					
130	Circuit Court - Other Circuit	6,904,822	8,661,644	9,207,644	9,101,160	9,228,588
132	Circuit Court-General Fund Sup	83,303,048	85,604,018	85,161,435	81,335,122	82,910,466
	Total	**$90,207,870**	**$94,265,662**	**$94,369,079**	**$90,436,282**	**$92,139,054**
836	**Friend of the Court**					
130	Circuit Court - Other Circuit	27,325,805	29,455,400	29,455,400	28,787,745	29,024,271
	Total	**$27,325,805**	**$29,455,400**	**$29,455,400**	**$28,787,745**	**$29,024,271**

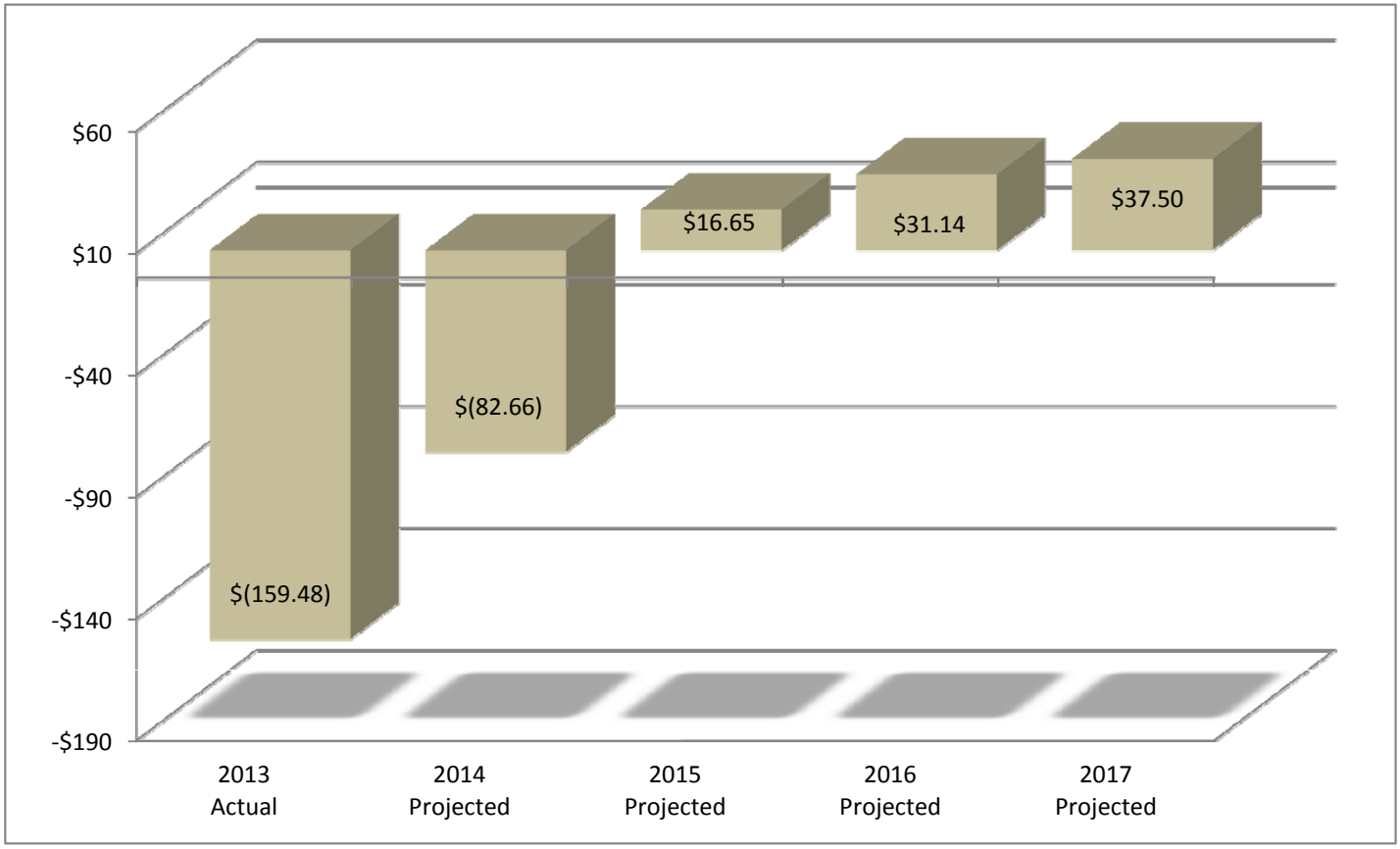
EXPENDITURES BY FUND AND ACTIVITY

FOUR - YEAR TREND

		FY 2014 ACTUAL	FY 2015 ADOPTED	FY 2015 AMENDED	FY 2016 ADOPTED	FY 2017 PROJECTED
837	**Courts Capital Projects**					
401	Capital Programs	19,053	52,200	52,200	52,600	52,600
	Total	**$19,053**	**$52,200**	**$52,200**	**$52,600**	**$52,600**
838	**Probate Court**					
148	Probate Court	8,854,469	9,410,678	9,559,787	8,886,609	8,789,206
	Total	**$8,854,469**	**$9,410,678**	**$9,559,787**	**$8,886,609**	**$8,789,206**
	GRAND TOTAL	**$1,652,948,094**	**$1,682,350,891**	**$1,726,204,085**	**$1,560,932,963**	**$1,468,524,031**

2013 - 2017
GENERAL FUND
UNASSIGNED FUND BALANCE
FIVE YEAR TREND ANALYSIS

In Millions



YEAR

NOTE: In previous budget documents, this graph presented total fund balance. For FY 2014-2015, the presentation was revised to reflect the unassigned (available) fund balance of the General Fund.

PROJECTED UNASSIGNED FUND BALANCES AND UNRESTRICTED NET ASSETS

The Schedules of Unassigned Fund Balance for the governmental funds and Unrestricted Net Assets for the proprietary funds and component units shown on the following pages are intended to show changes in unreserved fund balances and unrestricted net assets for all County funds over a three-year period. The unassigned fund balance represents that portion of a governmental fund's net assets that is available for appropriation. Unrestricted net assets represent that portion of net assets that is neither restricted nor invested in capital assets (net of related debt). The balances at September 30, 2014 are based on audited financial results for the year then ended. Projected unassigned or unreserved balances at September 30, 2015 are based on projected revenues and expenditures for FY 2014-15. The following narrative discusses both changes in unassigned fund balances and unrestricted net assets greater than $0.50 million in FY 2014-15 and all planned uses of either unreserved fund balances or unrestricted net assets in FY 2015-16 and FY 2016-17.

FY 2016-17 Changes in Projected Unassigned Fund Balances and Unrestricted Net Assets

The Schedule of Governmental Funds shows the budgeted net increase of unassigned fund balance totals $6.4 million. This total is comprised of the General Fund - $6.4 million change.

The Schedule of Proprietary Funds shows the budgeted net decrease of $4.5 million of unassigned fund balance. This total is made up of Delinquent Tax/forfeiture Programs (all funds) - $(5.0) million, Downriver Sewage System Fund - $0.7 million, Environment Central Services Fund - $0.5 million, and other less than $0.5 million changes in other funds.

FY 2015-16 Changes in Projected Unassigned Fund Balances and Unrestricted Net Assets

The Schedule of Governmental Funds shows the budgeted net increase of unassigned fund balance totals $14.5 million. This total is comprised of the General Fund - $14.5 million change.

The Schedule of Proprietary Funds shows the budgeted decrease of unrestricted net assets total $1.83 million. The total consists of Delinquent Tax/Forfeiture Programs - $(1.81) million and minor, less than $0.5 million, changes in various other proprietary funds.

FY 2014-15 Changes in Projected Unassigned Fund Balances and Unrestricted Net Assets

The Schedule of Governmental Funds shows the forecasted net increase of unassigned fund balance totals $124.4 million. The Delinquent Tax and Forfeiture Program Funds transferred $180.0 million to the General Fund. Of that amount, 76.07 million was used for operational purposes and the balance of $104 million was used to reduce the accumulated deficit of the General Fund, $82.7 million and increase the budget stabilization fund $20.0 million.

Other significant fund changes include the following: increases in the Drug Enforcement Fund, $0.91 million and Juvenile Justice/Abuse and Neglect Fund, $5.34 million, primarily for deficit elimination.

The Schedule of Proprietary Funds shows a decrease of unrestricted net assets totals $76.1 million. Changes in unrestricted net asses greater than $0.50 million include reduction of $68.0 million in Delinquent Tax and Forfeiture Program Funds as these unrestricted net assets were transferred to the General Fund to reduce the accumulated deficit. Other Proprietary Funds showing reductions included: Downriver Sewage System Fund - $(9.55) million, Rouge Valley Sewage System Fund - $(0.92) million, and Building and Ground Maintenance Fund - $(0.56) million. Offsetting increases in net assets in other Proprietary funds include the Jail Commissary Fund - $1.09 million, Central Services Fund - $ 1.03 million, Workers' Compensation/Self Insurance Fund - $0.5 million and the General Liability Fund - $0.70 million.

UNASSIGNED FUND BALANCES
FOR THE YEARS ENDED SEPTEMBER 30,
(In Thousands)

	UNASSIGNED FUND BALANCE 2014 (Audited)	2014-15 NET CHANGE IN UNASSIGNED FUND BALANCE	UNASSIGNED FUND BALANCE 2015 (Projected)	2015-16 NET CHANGE IN UNASSIGNED FUND BALANCE	UNASSIGNED FUND BALANCE 2016 (Projected)	2016-17 NET CHANGE IN UNASSIGNED FUND BALANCE	UNASSIGNED FUND BALANCE 2017 (Projected)
GOVERNMENTAL FUNDS							
General Fund	$ (82,660)	99,309	16,649	14,486	31,135	6,363	$ 37,498
County Road Fund	-	-	-	-	-	-	-
County Park Fund	-	-	-	-	-	-	-
County Health Fund	(5,033)	(445)	(5,478)	14	(5,463)	115	(5,348)
Mental Health Fund	-	-	-	-	-	-	-
HHS - Nutrition Services Fund	(3,212)	(169)	(3,381)	-	(3,381)	-	(3,381)
Health and Family Services Fund	-	-	-	-	-	-	-
Rouge Demonstrations Grant Fund	-	-	-	-	-	-	-
Environmental Programs Fund	-	-	-	-	-	-	-
Stadium and Land Development Fund	-	-	-	-	-	-	-
Community and Economic Development	(2,279)	(395)	(2,674)	-	(2,674)	-	(2,674)
Budget Stabilization Fund	3,000	20,000	23,000	-	23,000	-	23,000
Drug Enforcement Fund	-	905	905	(24)	882	(234)	647
Law Enforcement Fund	-	-	-	-	-	-	-
Comm Devel Block Grant Fund	-	-	-	-	-	-	-
Community Corrections Fund	-	-	-	5	5	59	63
Victim Witness Program Fund	(6)	(138)	(144)	6	(138)	52	(86)
Juvenile Justice Fund	(225)	5,339	5,114	-	5,114	-	5,114
Soldiers Relief Fund	-	-	-	-	-	-	-
Veterans Trust Fund	-	-	-	-	-	-	-
Youth Services Fund	-	-	-	-	-	-	-
General Debt Service Fund	-	-	-	-	-	-	-
Debt Service - County Roads Fund	-	-	-	-	-	-	-
DPW Sewer Municipal Projects Fund	-	-	-	-	-	-	-
DPW Water Municipal Projects Fund	-	-	-	-	-	-	-
Capital Programs Fund	-	-	-	-	-	-	-
Construction Fund - 2003 Bonds Fund	-	-	-	-	-	-	-
TOTAL GOVERNMENTAL FUNDS	**(90,415)**	**124,407**	**33,992**	**14,488**	**48,479**	**6,354**	**54,833**

UNASSIGNED NET ASSETS
FOR THE YEARS ENDED SEPTEMBER 30,
(In Thousands)

	UNRESTRICTED NET ASSETS 2014 (Audited)	2014-15 NET CHANGE IN UNRESTRICTED NET ASSETS	UNRESTRICTED NET ASSETS 2015 (Projected)	2015-16 NET CHANGE IN UNRESTRICTED NET ASSETS	UNRESTRICTED NET ASSETS 2016 (Projected)	2016-17 NET CHANGE IN UNRESTRICTED NET ASSETS	UNRESTRICTED NET ASSETS 2017 (Projected)
PROPRIETARY FUNDS							
Delinquent Tax/ Forfeiture Programs (All Funds)	85,458	(67,986)	17,472	(1,812)	15,660	(5,012)	10,648
Wetlands Mitigation Fund	(1)	1	-	-	-	-	-
Parking Lots Fund	660	-	660	-	660	-	660
Jail Commissary Fund	1,306	1,091	2,397	(32)	2,366	(317)	2,048
Copy Center	-	-	-	-	-	-	-
Downriver Sewage System Fund	111,269	(9,547)	101,722	46	101,768	678	102,446
CSO Basins Fund	1,944	(8)	1,936	-	1,936	-	1,936
Rouge Valley Sewage System Fund	9,913	(922)	8,991	(23)	8,967	(232)	8,735
Northeast Sewage System Fund	2,008	(446)	1,562	(7)	1,555	(71)	1,484
Building and Ground Maintenance Fund	(281)	(557)	(838)	-	(838)	-	(838)
Central Services Fund	1,317	1,027	2,344	-	2,344	-	2,344
Environment Central Services Fund	96	-	96	-	96	476	572
Long Term Disability Fund	103	-	103	-	103	-	103
Health Fund	4	-	4	-	4	-	4
Workers' Compensation/Self Insurance Fund	6,035	544	6,579	-	6,579	-	6,579
General Liability Fund	3,454	700	4,154	-	4,154	-	4,154
TOTAL PROPRIETARY FUNDS	**223,285**	**(76,103)**	**147,182**	**(1,828)**	**145,354**	**(4,478)**	**140,876**

	UNRESTRICTED NET ASSETS 2014 (Audited)	2014-15 NET CHANGE IN UNRESTRICTED NET ASSETS	UNRESTRICTED NET ASSETS 2015 (Projected)	2015-16 NET CHANGE IN UNRESTRICTED NET ASSETS	UNRESTRICTED NET ASSETS 2016 (Projected)	2016-17 NET CHANGE IN UNRESTRICTED NET ASSETS	UNRESTRICTED NET ASSETS 2017 (Projected)
COMPONENT UNITS*							
Regular Drain Maintenance Fund	-	-	-	-	-	-	-
Circuit Court Consolidated Funds**	2,855	14	2,869	(50)	2,819	(500)	2,319
Probate Court Fund**	1	41	42	-	42	-	42
TOTAL COMPONENT UNITS	**2,856**	**56**	**2,912**	**(50)**	**2,862**	**(500)**	**2,362**

* These Component Units are budgeted on a modified accrual basis; They are presented in the CAFR on a full accrual basis
Certain adjustments are made to Fund Balance to arrive at Net Assets.

** For Financial Reporting Purposes, Circuit And Probate Courts are included in the General Fund. However, for budgeting purposes, they are presented as separate component units.

ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

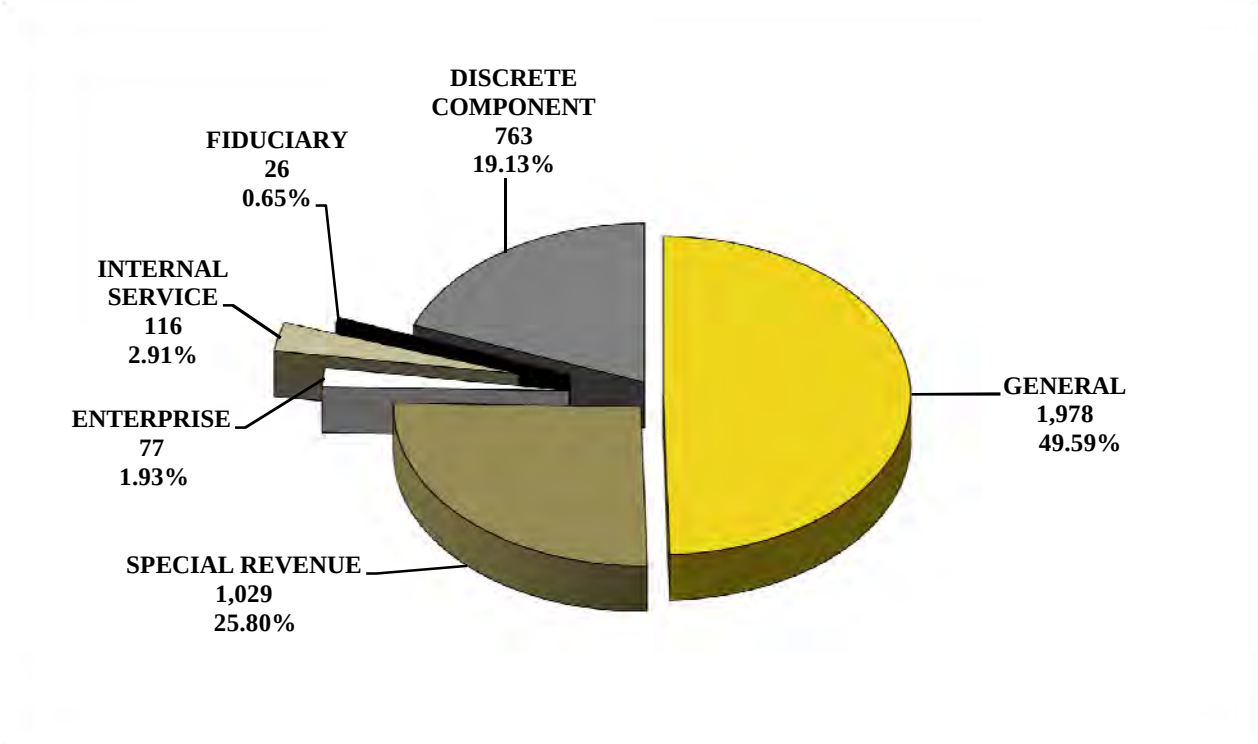
POSITION SUMMARY

WAYNE COUNTY
FULL-TIME POSITIONS

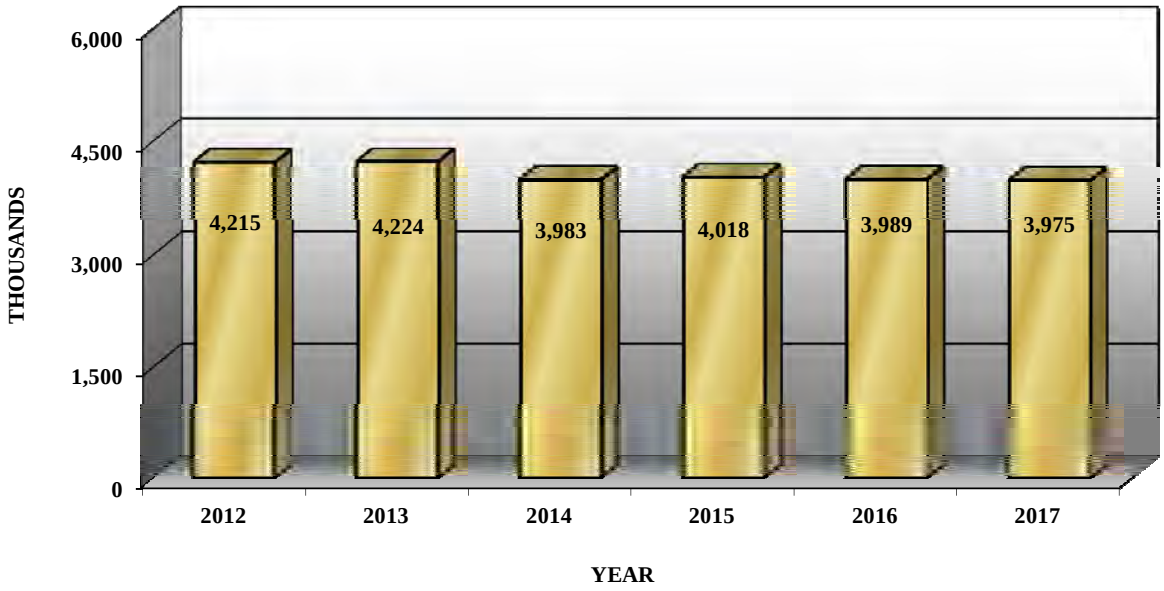
POSITIONS BY FUND

FISCAL YEAR 2015-2016

TOTAL POSITIONS - 3,989



2012-2017 POSITION TREND



SUMMARY OF POSITIONS

			2014 ADOPTED BUDGET	2015 ADOPTED BUDGET	2016 ADOPTED BUDGET	2017 PROJECTED BUDGET
GENERAL FUND						
101	101	COUNTY COMMISSION	49	49	49	49
101	171	COUNTY EXECUTIVE	21	26	21	21
101	191	COUNTY ELECTIONS	3	5	5	5
101	201	MGT&BUD-ASSESS & EQUALIZATION	18	19	18	18
101	202	MGT&BUD-CENTRAL SERVICES	102	96	99	99
101	210	CORPORATION COUNSEL	37	45	46	45
101	215	COUNTY CLERK	23	41	42	42
101	217	COUNTY CLERK - COURT SERVICES	236	236	237	237
101	226	HUMAN RESOURCES/PERSONNEL	23	28	27	27
101	229	PROSECUTING ATTORNEY	200	236	238	237
101	236	REGISTER OF DEEDS	73	73	73	73
101	253	COUNTY TREASURER	66	65	65	65
101	305	SHERIFF ADMINISTRATION	17	17	23	23
101	306	SHERIFF COURT SECURITY	190	194	179	179
101	350	SHERIFF NON JAIL OPEATIONS	36	35	40	40
101	351	SHERIFF JAILS	761	745	786	786
101	426	EMERGENCY MANAGEMENT	3	3	3	3
101	510	ALTERNATIVE WORK FORCE	11	11	0	0
101	601	HEALTH & COMMUNITY SERVICES	0	0	3	3
101	602	INDIGENT HEALTH CARE	13	7	4	4
101	648	MEDICAL EXAMINER	21	0	0	0
101	672	SENIOR CITIZEN SERVICES	1	1	1	0
101	684	VETERANS AFFAIRS	1	0	2	2
101	689	HEALTH AND HUMAN SERVICES	5	9	0	0
101	701	HEALTH AND HUMAN SERVICES	0	0	16	15
101	731	COOPERATIVE EXTENSION SERVICE	0	1	1	1
101	738	LIBRARY SERVICES	19	16	0	0
		SUBTOTAL	**1929**	**1958**	**1978**	**1974**
SPECIAL REVENUE FUNDS						
201	449	PUBLIC SERVICES-ROADS	487	487	486	486
208	449	PUBLIC SERVICES-PARKS	69	69	67	67
221	326	HHS-JAIL MEDICAL DIAGNOSITC	50	54	54	54
221	327	HHS-JAIL MENTAL HEALTH SERVICES	50	43	43	43
221	601	HEALTH & COMMUNITY SERVICES	77	75	78	78
221	605	OTHER HEALTH PROGRAMS	7	10	9	8
223	601	NUTRITION SERVICES	10	9	10	0
225	685	HEAD START	5	5	6	6
228	606	ENVIRONMENTAL PROGRAMS	11	11	10	10
229	606	ENVIRONMENTAL PROGRAMS	13	14	14	14
250	690	HOME ADMINISTRATION	0	0	1	1
250	728	ECONOMIC NEIGHBORHOOD DEV. PROJE	4	5	0	0

SUMMARY OF POSITIONS

			2014 ADOPTED BUDGET	2015 ADOPTED BUDGET	2016 ADOPTED BUDGET	2017 PROJECTED BUDGET
265	229	PROSECUTING ATTORNEY	0	0	1	1
266	307	SHERIFF FIELD SERVICES	13	15	18	18
266	317	SHERIFF GRANTS	4	2	1	1
266	321	SHERIFF TRAINING	1	1	1	1
275	821	CDBG ADMINISTRATION	0	4	4	4
275	831	HUD LOANS	2	0	0	0
281	320	COMMUNITY CORRECTIONS	3	3	3	3
282	229	PROSECUTING ATTORNEY	26	26	26	26
292	130	CIRCUIT COURT	12	14	14	14
292	229	PROSECUTING ATTORNEY	0	0	1	1
292	356	JUVENILE DETENTION FACILITY	228	223	178	178
293	684	VETERANS AFFAIRS	4	6	4	4
		SUBTOTAL	**1076**	**1076**	**1029**	**1018**
ENTERPRISE FUNDS						
501	254	TREASURER - FORFEITURE/DEL. TAX	12	15	19	19
575	351	JAIL COMMISSARY	0	2	2	2
590	440	PUBLIC WORKS	58	56	56	56
		SUBTOTAL	**70**	**73**	**77**	**77**
INTERNAL SERVICE FUNDS						
631	265	PUBLIC SERVICES -BUILDINGS AND GRC	57	62	62	62
635	258	TECHNOLOGY	27	27	28	28
641	540	ENV. INTERNAL SERVICE	25	27	26	26
		SUBTOTAL	**109**	**116**	**116**	**116**
FIDUCIARY FUND						
731	237	RETIREMENT	26	26	26	26
		SUBTOTAL	**26**	**26**	**26**	**26**
DISCREET COMPONENT UNITS						
101	148	PROBATE COURT	67	0	0	0
835	130	CIRCUIT COURT	88	87	87	88
835	132	CIRCUIT COURT - GENERAL FUND OPER.	366	363	356	356
836	130	FRIEND OF THE COURT	252	252	252	252
838	148	PROBATE COURT	0	67	68	68
		SUBTOTAL	**773**	**769**	**763**	**764**
		TOTAL	**3983**	**4018**	**3989**	**3975**

IMPACT OF FULL-TIME EQUIVALENT CHANGES

For FY2015-16, there was a net decrease of 29 full-time equivalent (FTE) positions from the previous year. Most of the decreases were the result of the elimination of the Department of Economic Development Growth Engine (EDGE), the consolidation of the Departments of Health and Human Services, the Department of Children & Family Services and the Division of Veterans Services and Division Community Development. The decreases were off-set by increases in the Sheriff's Office, Prosecuting Attorney, County Clerk, Management and Budget and Department of Technology. A more detailed explanation of the impact of these changes can be found in each individual department section of this document.

County Executive Officer (CEO)

The CEO's Office was decreased by 5 FTE's. This was a result of restructuring of staffing in order to provide greater transparency of the CEO's administrative function.

Third Circuit Court

Third Circuit Court decreased by a net of 7 FTE's which is reflected in the Domestic area (3), Civil Division (2), and 1 each for the Criminal and Juvenile units. There will be no direct effect on the citizens of Wayne County.

County Clerk

The County Clerk was increased by a total of 2 FTE's; an addition of 1 FTE's was allocated for the General Services Division and 1 FTE was increased in the Court Services Division.

Commission

The Commission maintained it's current staffing level of 49 FTEs.

Corporation Counsel

Corporation Counsel was increased by 1 FTE in the Legal division. This increase will help the department provide essential serve to other Wayne County departments.

Register of Deeds (ROD)

The Register of Deeds remained at its current staffing level of 73 FTE's.

Department of Public Services (DPS)

DPS has decreased by a net 5 FTE's; 2 FTEs in the Parks Division, 2 FTEs in Administration and 1 FTE in Facilities Management. These reductions will not have a negative impact on services provided to the citizens of Wayne County.

Homeland Security/Emergency Management

Homeland remained at its current staffing level of 3 FTE's.

Health, Veterans and Community Wellness (HVCW)

As a result of the consolidation of the Departments of Health and Human Services, Children & Family Services and Divisions of Veterans Services and Community Development a net decrease of 60 FTE's was realized. This consolidates 11 division into 6.

The decreases in HVCW were made in order to meet the general fund general purpose target established by the Chief Executive Officer.

Technology

Technology increased its current staffing level by 1 FTE.

Economic Development Growth Engine (EDGE)

EDGE was eliminated as a result of the County's Reorganization Plan. Four FTEs were absorbed into the newly created HVCW department.

Management and Budget (M&B)

M&B increased by a net of 2 FTE's overall. Due to an internal departmental reorganization a shift in staffing and duties called for an increase of 6 FTEs in the Administration division, 2 FTEs in the Grants division as well as one additional FTE in the Financial Reporting and Purchasing divisions. With these moves the Assessment & Equalization function saw a reduction of 1 FTE In addition, in the Direct Management Service functions were reduced by 7 FTEs. These reductions in personnel will not have a negative impact on services provided to the citizens of Wayne County.

Personnel/Human Resources

Personnel was reduced by 1 FTE in Strategic Workforce Administration. This decrease will not have a negative impact on services provided to the citizens of Wayne County.

Probate Court

Probate Court has increased their staffing levels by 1 FTE's in order to better serve the citizens of Wayne County.

Prosecuting Attorney

The Prosecuting Attorney's Office was increased by 4 FTE's in their Trials Division in order to assist the department with providing essential services to the citizens of Wayne County.

Retirement

Retirement remained at its current staffing level of 26 FTE's.

Senior Citizens

Senior Citizens has increased staffing by 1 FTE's in Nutrition Services.

Sheriff

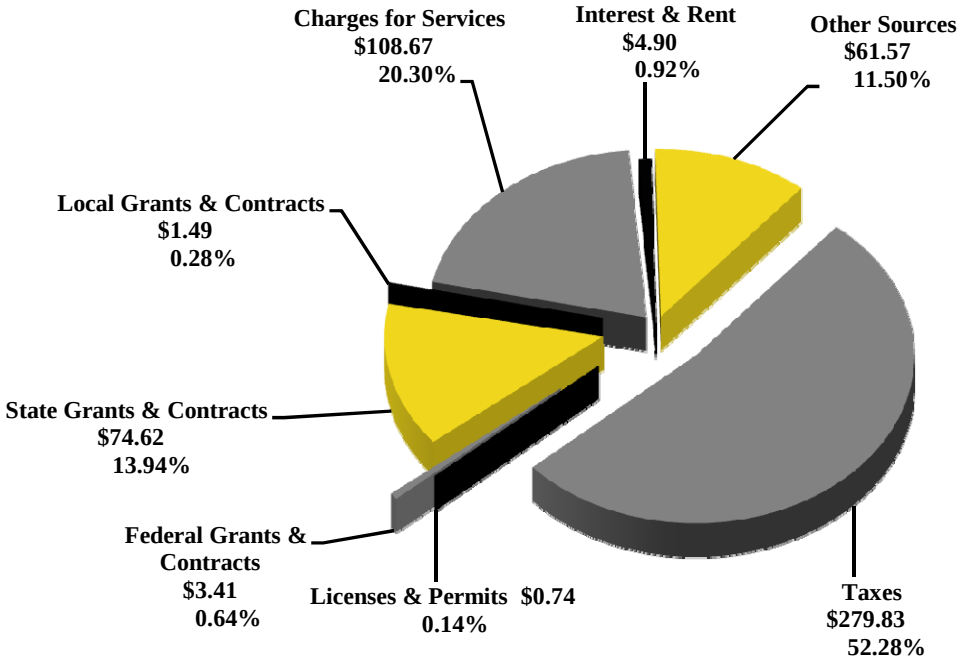
The Sheriff Department was increased by a net total of 39 FTE's for FY2015-16. This net increase was specifically related to addressing staffing needs in the jails above the consent ordered positions for the purpose of deploying Sheriff deputies into the county jails, realigning staff to create efficiencies within the jails and reducing overtime as a direct result.

Treasurer

The Treasurer's Office was increased by a net total of 4 FTE's for FY2015-16. This increase is expected to generate greater efficiencies within the Tax Payer Services/Land Management activity and better service Wayne County Citizens.

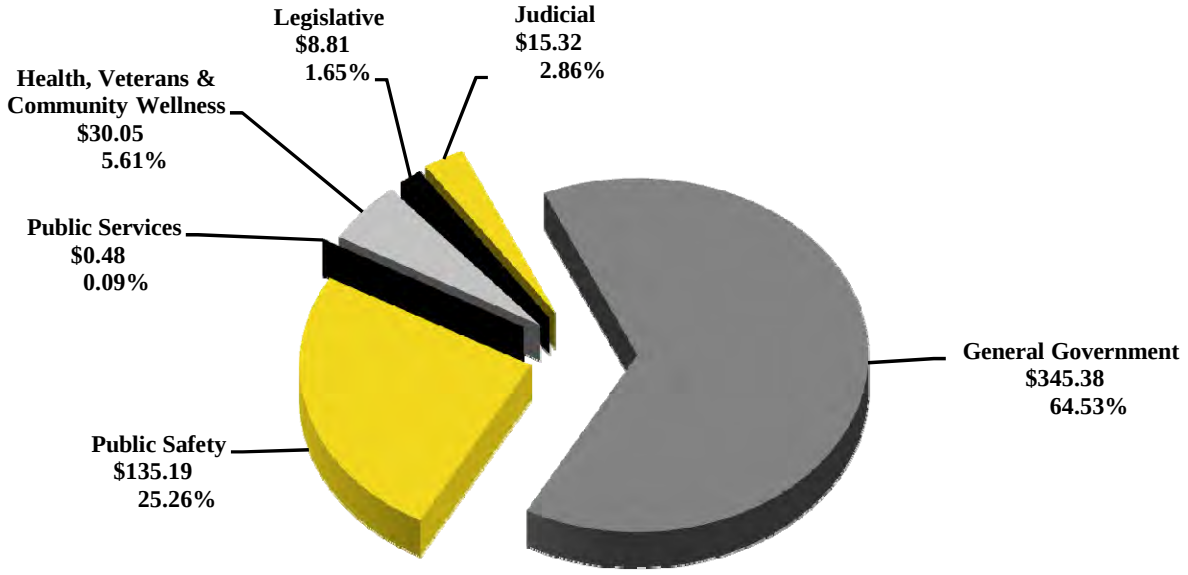
The Coleman A. Young Municipal Center is the seat for the City of Detroit government and home to Third Circuit Court – Civil Court operations; located at 2 Woodward Avenue in Downtown Detroit, Michigan; originally called the City-County Building.

2015-2016 WAYNE COUNTY BUDGET
GENERAL FUND
SOURCES OF REVENUE
In Millions



TOTAL $535.23 MILLION

EXPENDITURE BY FUNCTION
In Millions



TOTAL $535.23 MILLION

GENERAL FUND
SUMMARY OF REVENUES AND EXPENDITURES

	2014 ACTUAL	2015 ADOPTED	2016 ADOPTED	2017 PROJECTED
REVENUE				
Taxes	299,687,505	275,856,955	279,833,438	276,238,190
Licenses and Permits	598,906	669,927	740,300	740,200
Federal Grants and Contracts	8,625,280	4,610,735	3,412,893	3,094,330
State Grants and Contracts	75,929,423	66,472,786	74,616,222	75,867,195
Local Grants and Contracts	1,709,627	774,746	1,486,843	1,220,486
Charges for Services	101,269,111	100,877,711	108,670,892	107,734,715
Interest and Rents	9,975,186	7,537,070	4,897,296	1,686,093
Other Revenue	27,658,873	26,275,263	27,144,129	27,389,090
TOTAL REVENUE	**$ 525,453,911**	**$ 483,075,193**	**$ 500,802,013**	**$ 493,970,299**
EXPENDITURES				
Legislative	8,427,695	9,537,876	8,807,628	8,507,581
Judicial	13,834,922	15,316,294	15,321,306	15,339,894
General Government	111,451,838	119,602,278	113,752,521	112,159,704
Public Safety	154,312,173	140,452,593	135,188,013	135,822,732
Public Services and Works	431,624	498,934	478,935	539,039
Health and Welfare	39,277,700	24,052,425	30,046,556	30,475,418
Non-Departmental	53,822,724	63,159,349	60,086,256	44,819,175
TOTAL EXPENDITURES	**$ 381,558,677**	**$ 372,619,749**	**$ 363,681,215**	**$ 347,663,543**
REVENUES OVER (UNDER) EXPENDITURES	**$ 143,895,234**	**$ 110,455,444**	**$ 137,120,798**	**$ 146,306,756**
OTHER FINANCING SOURCES (USES)				
Operating Transfers In	110,282,447	66,870,371	34,427,323	28,220,651
Operating Transfers Out	(185,133,880)	(177,325,815)	(171,548,121)	(174,527,407)
TOTAL OTHER FINANCING SOURCES	**$ (74,851,433)**	**$ (110,455,444)**	**$ (137,120,798)**	**$ (146,306,756)**
REVENUES AND OTHER SOURCES OVER (OVER) EXPENDITURES AND OTHER USES	**$ 69,043,801**	**$ -**	**$ -**	**$ -**

GENERAL FUND SUMMARY
DETAIL REVENUES AND EXPENDITURES

	2014 ACTUAL	2015 ADOPTED	2016 ADOPTED	2017 PROJECTED
REVENUE				
Taxes				
Current Tax Collections	$ 286,687,684	$ 262,144,594	$ 266,472,951	$ 263,595,303
Sales/Cigarette Taxes	4,792,433	5,100,000	4,800,000	4,800,000
Collected in Lieu of Taxes	1,017,168	350,000	1,050,000	350,000
Industrial Facilities Tax	2,816,081	3,462,361	3,055,487	3,055,487
Penalties and Other Taxes	215,013	300,000	235,000	217,400
Property Transfer Tax	4,159,126	4,500,000	4,220,000	4,220,000
Total Taxes	**$ 299,687,505**	**$ 275,856,955**	**$ 279,833,438**	**$ 276,238,190**
Licenses and Permits				
Marriage and Other Licenses	42,272	50,200	40,300	40,200
Concealed Weapon Permits	556,634	619,727	700,000	700,000
Total Licenses and Permits	**$ 598,906**	**$ 669,927**	**$ 740,300**	**$ 740,200**
Federal Grants and Contracts				
Federal Grants and Contracts	8,625,280	4,610,735	3,412,893	3,094,330
Total Federal Grants and Contracts	**$ 8,625,280**	**$ 4,610,735**	**$ 3,412,893**	**$ 3,094,330**
State Grants and Contracts				
Other State Grants and Contracts	22,242,585	2,860,616	11,104,052	12,355,025
State Sales Tax	40,029,002	50,012,170	50,012,170	50,012,170
State - Court Equity	13,657,836	13,600,000	13,500,000	13,500,000
Total State Grants and Contracts	**$ 75,929,423**	**$ 66,472,786**	**$ 74,616,222**	**$ 75,867,195**
Local Grants and Contracts				
Local Grants - Mental Health	825,000	0	770,000	770,000
Other Local Grants and Contracts	884,627	774,746	716,843	450,486
Total Local Grants and Contracts	**$ 1,709,627**	**$ 774,746**	**$ 1,486,843**	**$ 1,220,486**
Charges for Services				
Indirect Cost Allocation	4,689,912	5,352,100	4,918,600	4,918,600
Board of Prisoners	9,644,956	5,502,500	5,522,000	5,522,000
County Treasurer	186,005	210,000	148,000	150,000
County Clerk	3,509,371	3,726,663	3,732,570	3,738,715
County Elections	97,870	117,170	156,170	156,170
Register of Deeds	6,058,186	6,785,100	6,785,500	6,785,100
Fines and Forfeitures	802,087	825,500	570,000	570,000
Sheriff Court Fees	718,708	2,611,634	861,665	723,477
Jury Trial Fees	614,000	540,000	616,890	616,890
Sheriff Fees and Permits	321,135	368,519	359,264	381,279
Reimbursements-Other Governments	56,489,483	57,438,559	57,979,664	58,103,780
Reimbursements-Agencies,individuals	3,124,283	2,426,653	2,016,475	2,018,442
Parking and Other Fees	6,796,424	6,100,000	14,960,000	14,960,000
Misc Fees and Other Reimbursements	8,216,691	8,873,313	10,044,094	9,090,262
Total Charges for Services	**$ 101,269,111**	**$ 100,877,711**	**$ 108,670,892**	**$ 107,734,715**

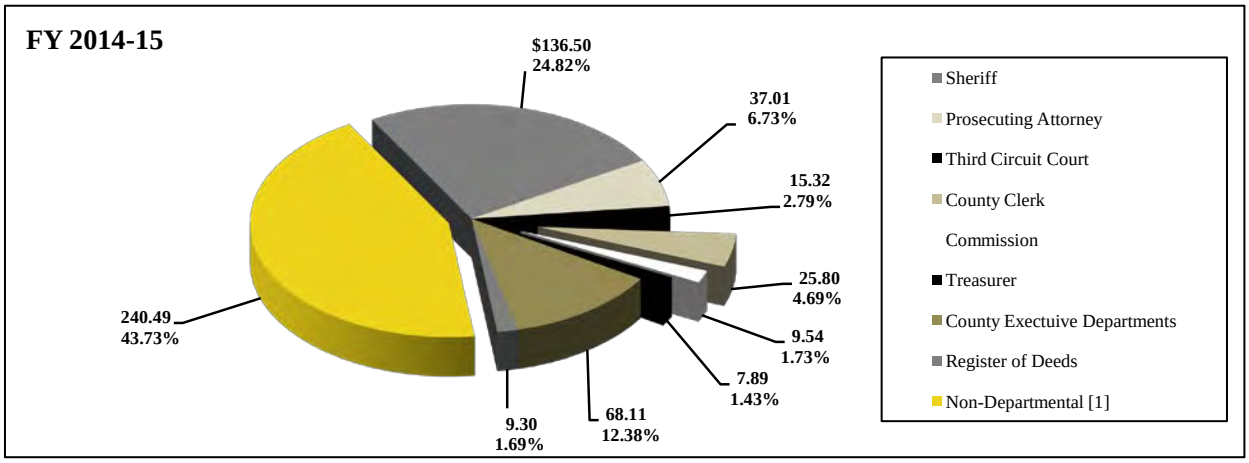
GENERAL FUND SUMMARY
DETAIL REVENUES AND EXPENDITURES

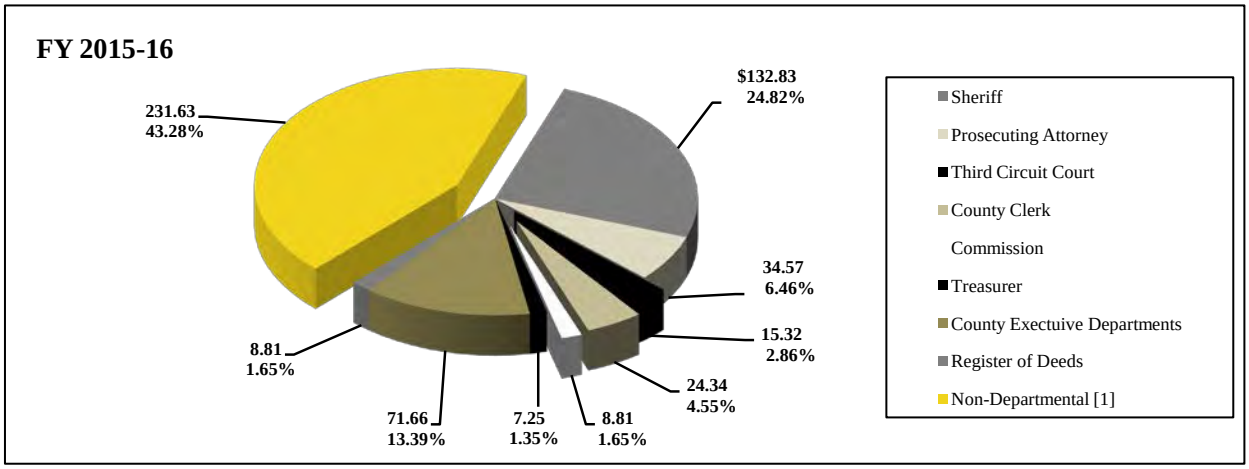
	2014 ACTUAL	2015 ADOPTED	2016 ADOPTED	2017 PROJECTED
Interest and Rents				
Interest and Rents	9,975,186	7,537,070	4,897,296	1,686,093
Total Interest and Rents	**$ 9,975,186**	**$ 7,537,070**	**$ 4,897,296**	**$ 1,686,093**
Other Revenue				
Contractual Police Services	20,189,329	19,720,263	19,012,729	19,234,090
Other Revenues	86,636	55,000	55,000	55,000
Miscellaneous Recoveries	7,382,907	6,500,000	8,076,400	8,100,000
Total Other Revenue	**$ 27,658,873**	**$ 26,275,263**	**$ 27,144,129**	**$ 27,389,090**
TOTAL REVENUE	**$ 525,453,911**	**$ 483,075,193**	**$ 500,802,013**	**$ 493,970,299**
EXPENDITURES				
Legislative				
County Commission	8,427,695	9,537,876	8,807,628	8,507,581
Total Legislative	**$ 8,427,695**	**$ 9,537,876**	**$ 8,807,628**	**$ 8,507,581**
Judicial				
Third Circuit Court	13,834,922	15,316,294	15,321,306	15,339,894
Total Judicial	**$ 13,834,922**	**$ 15,316,294**	**$ 15,321,306**	**$ 15,339,894**
General Government				
Adult Probation	1,980,131	2,017,151	2,005,560	2,016,170
Office of the County Executive	4,827,218	4,138,890	4,937,926	5,100,552
Pinnacle Aeropark	0	0	0	0
County Elections	1,484,221	2,165,612	2,602,119	2,007,090
DMB - Assessments & Equalization	2,587,256	2,757,172	2,498,091	2,495,899
DMB - Central Services	13,653,861	16,261,982	16,160,998	16,057,035
Department of Corporation Counsel	8,962,376	8,956,507	8,169,374	8,110,166
Office of the County Clerk	21,428,902	23,635,625	21,740,887	21,956,198
Human Resources	5,128,201	5,474,412	5,006,180	5,018,085
Office of the Prosecuting Attorney	36,735,264	37,011,776	34,569,930	33,521,535
Office of the Register Of Deeds	7,448,248	8,793,231	8,242,449	8,335,117
R of D Remonumentation Grant	299,145	502,156	572,500	563,404
Office of the County Treasurer	6,917,014	7,887,764	7,246,507	6,978,453
Total General Government	**$ 111,451,838**	**$ 119,602,278**	**$ 113,752,521**	**$ 112,159,704**
Public Safety				
Sheriff	32,138,592	32,649,617	29,650,730	29,942,219
County Jail	115,565,294	103,850,476	103,178,031	103,398,872
Alternative Work Force	1,118,733	1,290,532	0	0
Homeland Security	5,489,554	2,661,968	2,359,252	2,481,641

GENERAL FUND SUMMARY
DETAIL REVENUES AND EXPENDITURES

	2014 ACTUAL	2015 ADOPTED	2016 ADOPTED	2017 PROJECTED
Total Public Safety	**$ 154,312,173**	**$ 140,452,593**	**$ 135,188,013**	**$ 135,822,732**
Public Services and Works				
Public Services - Environment	431,624	498,934	478,935	539,039
Total Public Services and Works	**$ 431,624**	**$ 498,934**	**$ 478,935**	**$ 539,039**
Health and Welfare				
Jail Medical Diagnostic	12,114	0	0	0
Indigent Health Care	26,988,292	9,777,746	16,506,571	16,509,532
Medical Examiner	5,927,272	6,791,777	6,514,668	6,640,757
Health/Community Programs	583,137	685,309	98,107	366,686
Veterans Affairs	229,391	283,576	571,973	663,279
Administration Services	2,028,099	2,531,183	6,008,049	5,946,795
County Libraries	3,184,494	3,620,224	0	0
Cooperative Extension Serv	324,901	362,610	347,188	348,369
Total Health and Welfare	**$ 39,277,700**	**$ 24,052,425**	**$ 30,046,556**	**$ 30,475,418**
Non-Departmental				
Liability Payments	6,777,104	5,000,000	5,000,000	5,000,000
Building Rental	15,574,790	24,012,373	24,127,057	19,372,652
Other Non-Departmental	31,470,830	34,146,976	30,959,199	20,446,523
Total Non-Departmental	**$ 53,822,724**	**$ 63,159,349**	**$ 60,086,256**	**$ 44,819,175**
TOTAL EXPENDITURES	**$ 381,558,677**	**$ 372,619,749**	**$ 363,681,215**	**$ 347,663,543**
REVENUES OVER(UNDER) EXPENDITURES	**$ 143,895,234**	**$ 110,455,444**	**$ 137,120,798**	**$ 146,306,756**
OTHER FINANCING SOURCES (USES)				
Operating Transfers In	110,282,447	66,870,371	34,427,323	28,220,651
Operating Transfers Out	(185,133,880)	(177,325,815)	(171,548,121)	(174,527,407)
TOTAL OTHER FINANCING SOURCES (USES)	**$ (74,851,433)**	**$ (110,455,444)**	**$ (137,120,798)**	**$ (146,306,756)**
REVENUES AND OTHER SOURCES OVER (OVER) EXPENDITURES AND OTHER USES	**$ 69,043,801**	**$ -**	**$ -**	**$ -**

GENERAL FUND COMPARISON OF EXPENDITURES





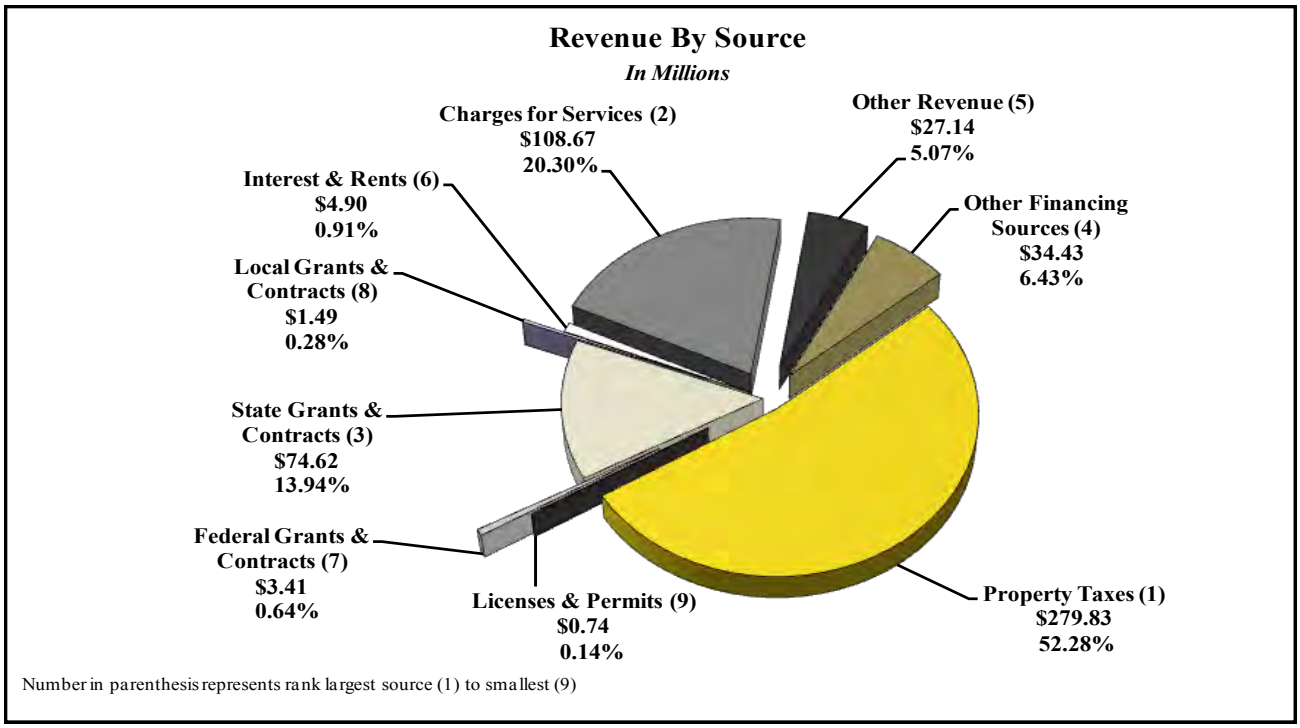
(In Millions)

	2015 Adopted Budget	2016 Adopted Budget	Incr/Decr 2015 to 2016	2017 Projected Budget	Incr/Decr 2016 to 2017
Sheriff	$ 136.50	$ 132.83	-2.69%	$ 133.34	0.39%
Prosecuting Attorney	37.01	34.57	-6.60%	33.52	-3.03%
Third Circuit Court	15.32	15.32	0.03%	15.34	0.12%
County Clerk	25.80	24.34	-5.65%	23.96	-1.56%
Commission	9.54	8.81	-7.66%	8.51	-3.41%
Treasurer	7.89	7.25	-8.13%	6.98	-3.70%
County Exectuive Departments	68.11	71.66	5.22%	72.29	0.88%
Register of Deeds	9.30	8.81	-5.17%	8.90	0.95%
Non-Departmental [1]	240.49	231.63	-3.68%	219.35	-5.30%
Total All Funds	**$ 549.95**	**$ 535.23**	**-2.68%**	**$ 522.19**	**-2.44%**

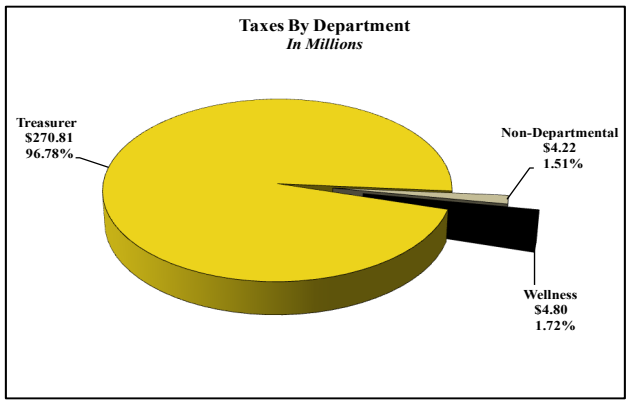
[1] Includes inter-fund transfers to other funds to support other programs

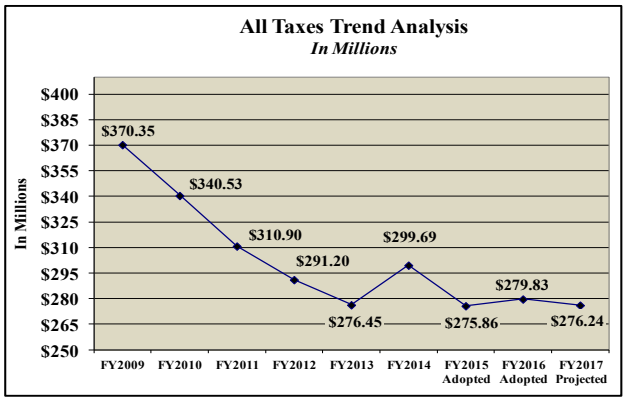
DESCRIPTION OF MAJOR GENERAL FUND REVENUES

General Fund Revenues including transfers from other operating sources total $535.23 million. Major General Fund revenues are categorized using the County's chart of accounts and are based on the sources of funding. Listed below are brief descriptions of major revenue sources collected and accounted for in the County's Adopted General Fund Budget as it appears in the Summary of Revenues and Expenditures in the beginning of this section, as well as the associated percentage of the total revenues in the General Fund (totaling 100%).



TAXES – 52.28%





Taxes total $279.83 which is $3.98 million and 1.44% greater than the prior year's adopted budget. Taxes represent the largest source of revenue for the General Fund.

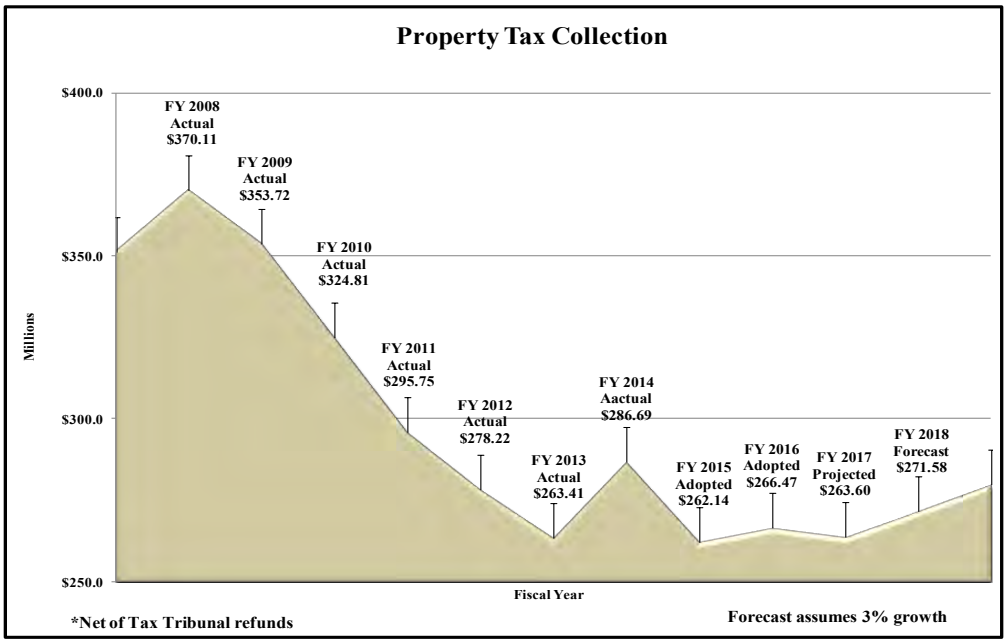
Property tax revenues, based on the levy of the County millage, are budgeted at $266.47 million, an increase of $4.33 million relative to the prior year. Property taxes represent 49.79% of total general fund revenues. Other Taxes included in this category total $13.36 million and will be discussed later in this document.

While tax collections are projected to increase slightly from FY 2014-15, they are still significantly below the historically high FY 2008 levels prior to the "Great Recession" housing crash or as shown in the Tax trend graph, FY 2009 which shows the first of the many years of decline in collections.

While not as severe as in the past few years, the County continues to have one of the highest foreclosure rate in the State and ranks fourth worst only behind the Counties of Muskegon (1 in 705), Shiawassee (1 in 775), and Lapeer (1 in 929). According to Realty-Trac, one out of every 930 housing units received a foreclosure filing as of December, 2015. While this represents an improvement from the prior year where one in every 912 housing units were in some form of the foreclosure process, it still represents a foreclosure rate significantly higher than the State in total or the national average. The small cities and townships surrounding the County's major city, Detroit, such as Harper Woods, Inkster, Redford Township, Lincoln Park, and Allen Park have been the hardest impacted. These communities have foreclosure rations of ranging from approximately one in every 291 to one in every 552 housing properties currently in the foreclosure process.

Property taxes are levied twice annually using two different property tax values. In December 2015, tax collections for the Special Assessment Taxes will be levied based on the County's July 2015 certified taxable values of $40.18 billion. The levy generates tax revenue for the General Fund as well as the County Park, Soldiers Relief and Youth Funds. The General Fund is anticipated to receive $67.01 million from the December levy. The General Operating Tax Levy, the larger of the two levies at $203.46 million, will be levied in July 2016 and is based on the County Assessor's projected County property tax values of $39.03 billion. The two levies, adjusted for tax tribunal refunds of $4.0 million, net to total property tax collections of $266.47. A more in-depth discussion of the calculation of property taxes can be found in the Budget Summary All Funds section.

The chart below illustrates how General Fund Property Taxes peaked in FY 2007-08 and has since declined. The chart, which shows projected tax collection though FY 2017-18, also illustrates the fact that recovery is still projected to be a long way off. Property tax reached the low point in collections in FY 2014-15. It is not anticipated that property tax collections will attain FY 2007-08 collection levels until well beyond FY 2017-18. As the major revenue source, taxes still represent just over fifty-two percent of the $535.23 million total General Fund revenue for FY 2015-16.

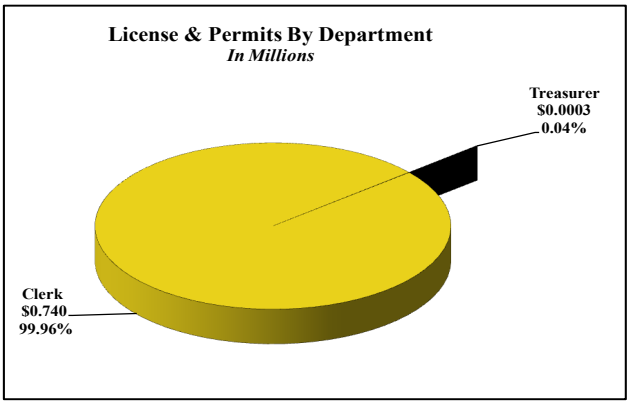


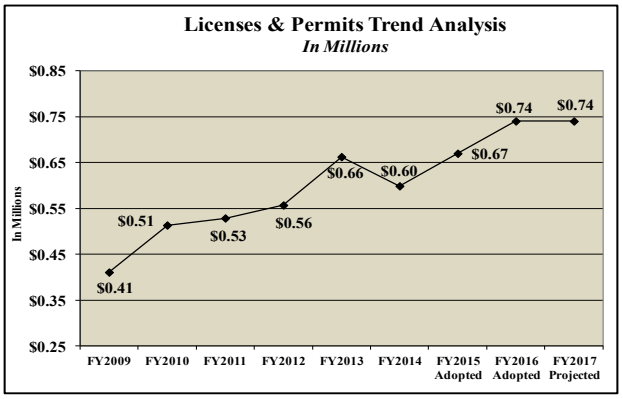
Other Taxes

The County collects taxes from other sources in addition to property taxes. Taxes on Cigarette sales, $4.80 million, in Lieu of Taxes, $1.05 million; and Penalties and Other Taxes, $0.26 million; all project minimal changes from the prior year and are based on collection history provided by the Treasurer's office except for taxes on cigarettes. These taxes do not significantly vary from year to year. Industrial Facilities Taxes, also levied based on the County's declining taxable value is budgeted to decease by $0.41 million to $3.06 million.

Property Transfer taxes, which are taxes paid during mortgage closings, is budgeted at $4.22 million represents a $0.28 million decrease from the FY 2014-15 Adopted Budget. The budget is based on a projection of real estate transactions in the County for FY 2015-16 by the County's Register of Deeds office. Over the past several years this revenue source has decreased due to the decline in the real estate market but in many parts of the County, the real estate market is now on the rise.

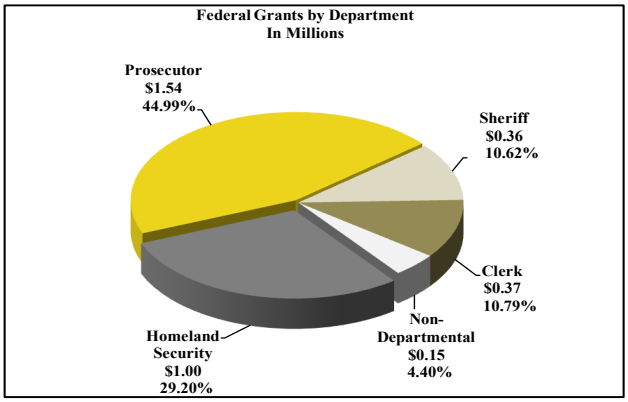
LICENSES AND PERMITS - 0.14%

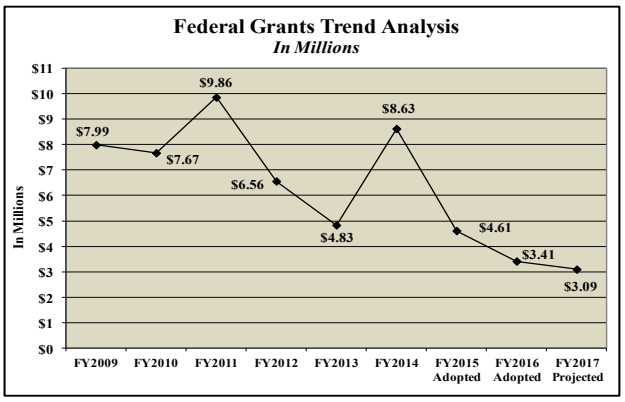




Licenses and Permits total $0.74 million. This revenue is generated from charges associated with the issuance of concealed weapons permits, $0.74 million, and marriages and other licenses, $0.0003 million. These revenues represent a very small portion of the budgets and are based on historical collections.

FEDERAL GRANTS AND CONTRACTS – 0.64%





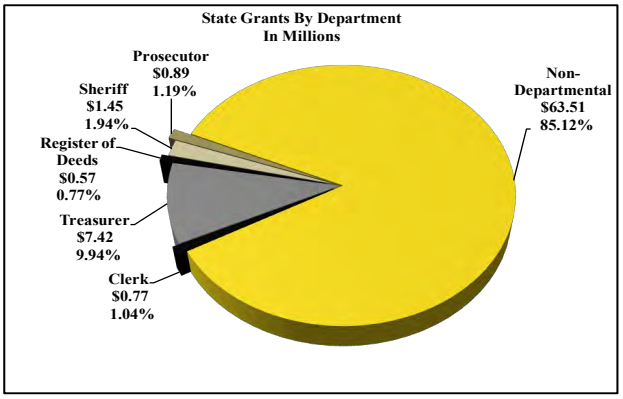
Federal Grants and Contracts totaled $3.41 million, or 0.64%, of the General Fund revenues and ranks seventh out of nine of the major revenue sources. This represents a decrease of $1.19 million and 26% from the 2014-15 Budget. Federal Grants are comprised of funding for crime prevention and victims of crime programs in the County Clerk's Office - $0.37 million and in the Office of the Prosecuting Attorney for Crime investigation and prosecution - $1.54 million; Homeland Security and Emergency Management receives funding for the purchase of disaster and security equipment, first-responder training and educational training to the public - $1.00 million; and the County Sheriff receives funding for patrolling all the waters in the county, enforcing seatbelt laws and identifying undocumented criminal aliens housed in the county jail - $0.36 million. Non-Departmental is budgeted to receive $0.15 million in federal grants to fund projects related to the development of Pinnacle properties. The expected revenue for these programs was based on approved grant awards. The decrease in this category is primarily due to expired grants

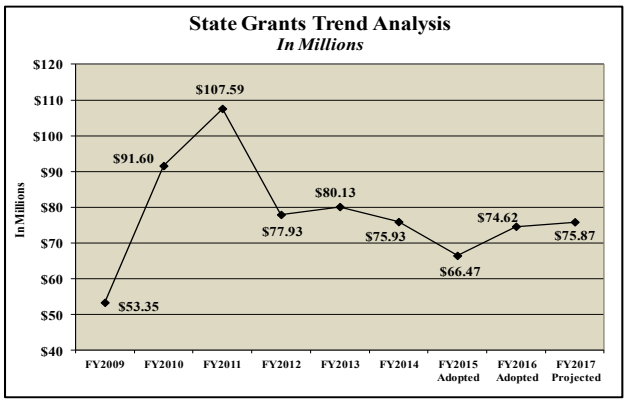
grants in Homeland Security and Emergency Management which are normally awarded annually. At the time the budget was adopted, the County had not been notified of the renewal of these annual grants.

All other revenues in this category are based on approved grant awards and contracts, and in certain cases, continuation funding projections of established long term federal grant programs. These program budgets will be reconciled via the budget amendment process once the final awards and contracts are completed.

In the revenue trend chart, the large increases for FY 2011 are mainly due to the one-time American Recovery and Reinvestment Act (ARRA) grants distributed to many departments throughout the County. The increase for FY 2014 are mainly due to new Department of Justice grant awards to Homeland Security. The major recipients of Federal grant dollars in the General Fund are Homeland Security and the Prosecutor to be used for public safety initiatives.

STATE GRANTS AND CONTRACTS – 13.94%

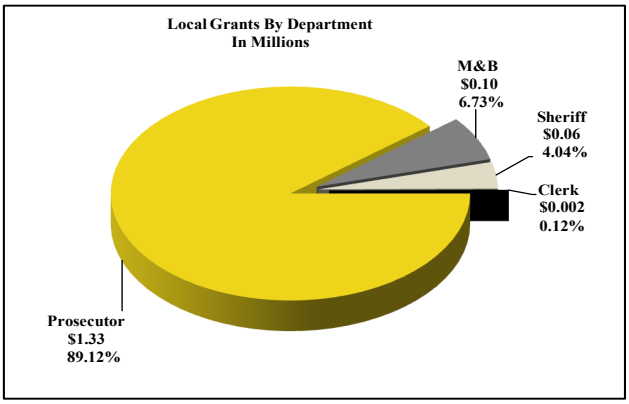


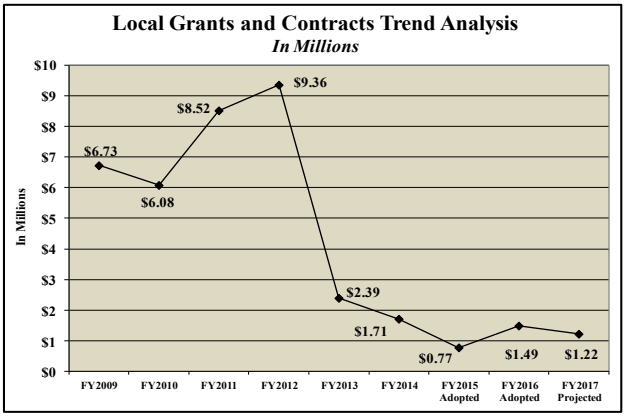


State Grants and Contracts total $74.62 million and is the third largest revenue source for the General Fund. This represents an increase of $8.14 million and 12.25% from the 2014-15 Adopted Budget. This category includes State funded programs such as State revenue sharing payments, $50.01 million the same level as last year. The County uses 100% of the State revenue sharing payments for operations. The County receives $13.50 million in court equity payments to partially offset the cost of the Circuit and Probate Courts. The Sheriff and Prosecuting Attorney receive $2.34 million for crime investigation and prosecution; and the Register of Deeds receives funding for the Remonumentation program, $0.57 million. The County anticipates collecting at least $7.4 million from the State as a replacement for lost personal property tax revenue.

State Grants and Contracts revenues are based on approved grant awards and contracts, and in certain cases such as revenue sharing mentioned above, continuation funding based on the Governor's State budget recommendation. The large increase shown in the trend graph in FY2010 can be attributed to the reinstatement of revenue sharing. In FY2011, there was an increase in funding for the Patient Care Management Services-Adult Benefit Waiver program which provides healthcare for low income county residents. The Program was eliminated in FY 2013-14.

LOCAL GRANTS AND CONTRACTS – 0.28%



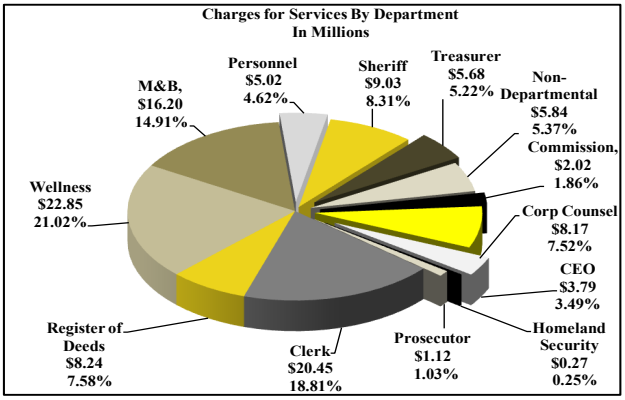


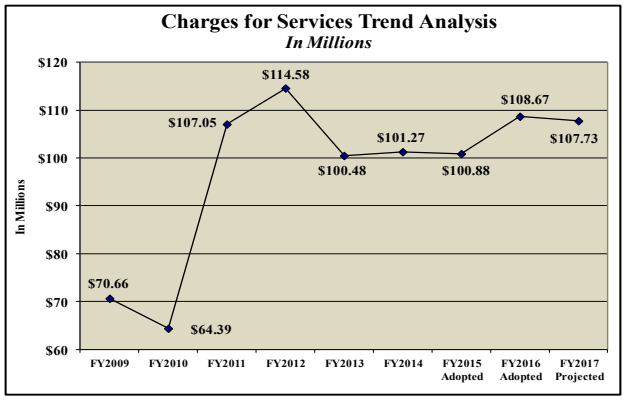
Local Grants and Contracts total $1.49 million and is the eighth largest of the revenue sources for the General Fund. This represents an increase of $0.71 million and 91.91% from the 2014-15 Adopted Budget. Communities reimburse the County for property assessment services totaling $0.45 million based on contractual services with local governments. The Prosecutor receives funds from the City of Detroit for review and oversight of the city's crime lab totaling $0.56 million. In FY 2015, the Prosecutor anticipates receiving a grant from the Detroit Wayne County Mental Health Authority (DWCMHA) totaling $0.77 million to support for the Mental Health Diversion Program.

The trend analysis above shows a large decrease in FY2013 which was the result of the transfer of the jail physical and mental health services to the HHS division of Public Health reducing this category in the General Fund by $4.60 million from prior years.

Revenues in this category are based on approved grant awards and contracts, and in certain cases, continuation funding projections of established long term grant programs.

CHARGES FOR SERVICES – 20.30%





Charges for Services category accounts for $108.67 million of the General Fund's revenue and is the second largest source of revenue in the General Fund. This represents an increase of $1.08 million and 1.78% from the 2014-15 Adopted Budget. A variety of charges and fees for services assessed by numerous departments including inter-departmental charges for services as well as reimbursements from various agencies and individuals for services provided are included in this category.

As seen in the trend graph in the next column above, there is a spike increase in FY2011 that is due to the transfer of operations of three departments (Management and Budget, Personnel and Corporation Counsel) from the Central Services Fund (Fund 635) to the General Fund (101). Other fluctuations that occur over the years are from a change in the volume of services provided to the public by certain departments such as the County Clerk, the Treasurer and Health, Veterans and Community Services or changes in services provided by the Jails such as Board of Prisoner fees to state and federal agencies.

Charges and fees are established by resolution, ordinance, state law and/or intergovernmental or other agreements between the servicing department and service recipient.

- Indirect Cost revenue totals $4.92 million, a decrease of $0.43 million and 8.10%. General governmental functions can be charged to various County operations based on the County's most current indirect cost plan (FY 2013-14).

- Board of Prisoner reimbursements for the boarding of prisoners, $5.52 million, is budgeted from the following sources: $1.75 million from the federal government for federal prisoners, $1.92 million in reimbursements from the State of Michigan for housing diverted felons and parole violators, and $1.85 million for reimbursements from local governments for the housing of ordinance violators. This revenue is increasing $0.01 million or 0.30% . While state and federal revenues are budgeted lower than prior year, reimbursements from local municipalities are budgeted to increase.

- The County Treasurer, $0.15 million, collects fees for tax and deed certifications. Warranty deeds, deeds which contain a Covenant of Warranty, Land contracts and assignments of Land Contract must be certified for payment of property taxes by the Wayne County Treasurer before they can be recorded with the Register of Deeds. This revenue source historically does not change significantly from year to year.

- The County Clerk, $3.73 million, collects revenue from birth, death and marriage certificates, carrying concealed weapons (CCW) permits and campaign finance service fees. These revenues are budgeted relatively flat compared to last year.

- The Register of Deeds collects other fees; recording of deeds, mortgages and other real estate related transactions, $6.79 million. These revenues are budgeted relatively flat compared to last year..

- Fines and Forfeitures includes fees related to bonds posted, prosecution fees and abandoned housing charges and is budgeted for $0.57 million, a decrease of $0.26 million as a result of few circuit court case files.

- Sheriff Court Fees, $0.86 million, are collected for process serving of legal documents, such as personal protection orders, bank foreclosure notices, and jury trial charges. This amount decreased by $1.75 million from prior year as a result of fewer bank foreclosures as the economy improves.

- Reimbursements - Other Government is budgeted $57.98 million which is a $0.54 million and 9.42% increase from prior year's adopted budget. Included in Charges for Services revenue category is revenue for services provided by various general fund departments to other departments or governmental entities. These include: the Department of Corporation Counsel, $8.07 million, for legal services; the Department of Management

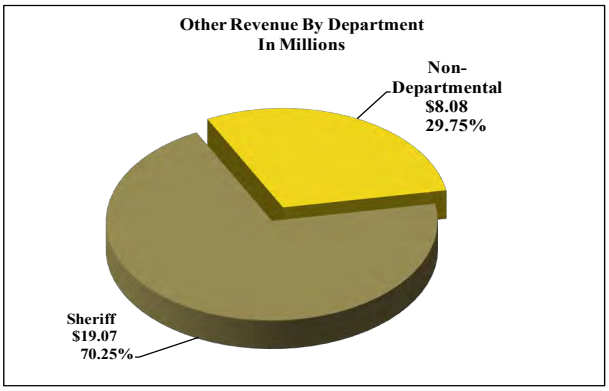
and Budget, $16.14 million, for accounting and financial services; and Personnel, $4.93 million, for human resource management. In addition, the County Clerk provides court services to the Third Circuit Courts, $15.29 million and $13.55 million from various other County departments and agencies are also included in this category. With the exception of the revenue derived from the clerk services to the Circuit Court which is reimbursement for County Clerk staff salaries performing services in support of the Court, these revenues are based on prior year experience or contractual arrangements.

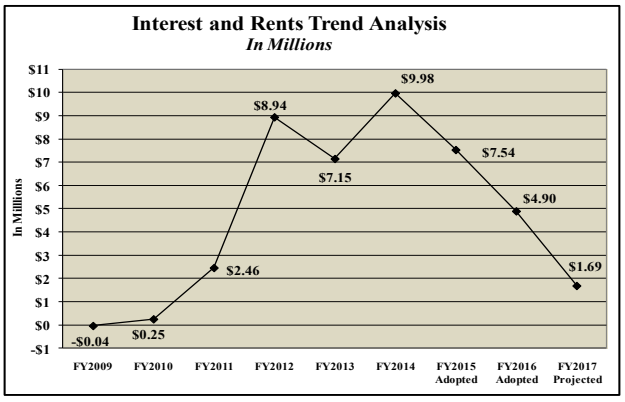
- Reimbursements – Agencies and Individuals budget totals $2.02 million, a decrease from the prior year of $0.41 million. Revenues in this category are derived from autopsies, traffic violations, inmate charges and other reimbursement from other agencies for services provided by the County. The reduction in this category is resulting from lower collection of Sheriff traffic an ordinance fees and is based on actual historical collections.

- Airport Parking Tax revenue of $14.96 million is budgeted and represents the County's share of proceeds from off-site parking taxes at the Wayne County-Detroit Metropolitan Airport. This revenue is dependent on the level of airport parking traffic. The first $6.00 million collected is allocated to the State Aeronautics Fund exclusively for safety and security projects at state airports and after that commitment, the City of Romulus receives $1.50 million for general operating purposes. All remaining collections are directed to the County in support of indigent health programs.

- Miscellaneous Fees and Other Reimbursements, $10.04 million, an increase of $1.17 million and 13.19% compared to prior year. This revenue source includes collection of copy and search services, $1.42 million for the Register of Deeds; Treasurer administrative fees, $4.95 million; $0.27 million from service provided by Sheriff's operations and $3.4 million for several other departments' miscellaneous receipts

INTEREST AND RENT– 0.91%

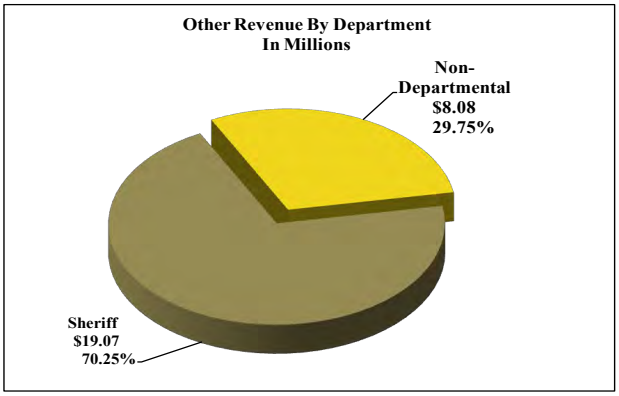


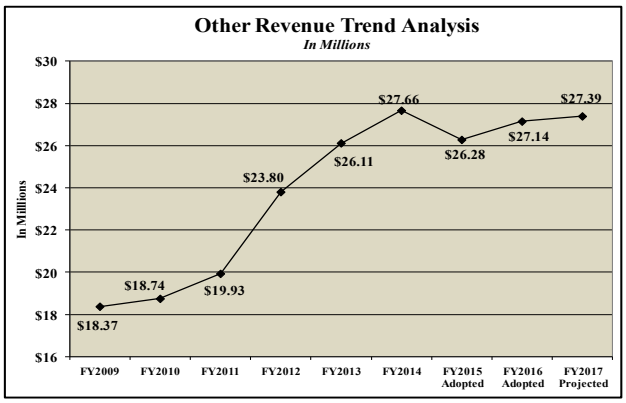


Interest and Rent represents the sixth largest source of revenue in the General Fund, is budgeted at $4.90 million and 0.91% of total General Fund revenues. This represents a decrease of $2.64 million from the prior year. Other revenue sources in this category include building rent reimbursement for the various departments.

During FY 2014-15, the County transferred control of the remaining libraries to the local municipalities and as a result, rent revenue from these operations were not budgeted in FY 2015-16 reducing the revenue in this category by $2.57 million.

OTHER REVENUE – 5.07%

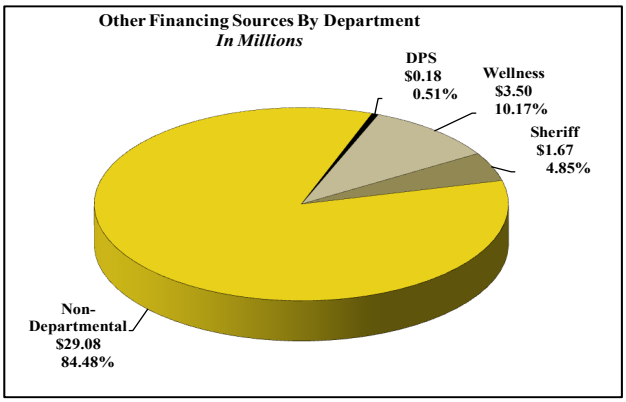


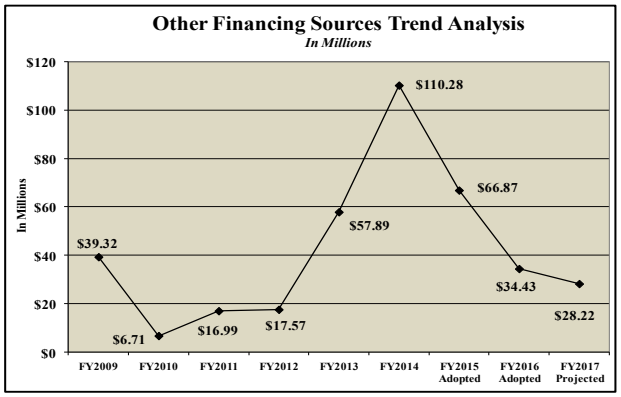


Other Revenue, which is the fifth largest source of revenue in the General Fund, is budgeted at $27.14 million, an increase of $0.86 million from the prior year. Sheriff security to the Third Circuit Court is budgeted at $19.07 million, a decrease of $0.65 million. Also included in this category are Miscellaneous Recoveries, $8.08 million. This revenue is recovered from the State of Michigan, under the Tri-County Convention Facilities Tax – liquor tax and other miscellaneous revenue, and is $4.42 million greater than prior year. The budgeted amount for the liquor tax is an estimate issued by the state.

The sharp increase in FY 2012 in the trend graph is the result of actual higher costs in Sheriff Court Security which occurred as a result of a litigation settlement agreement with the Circuit Court.

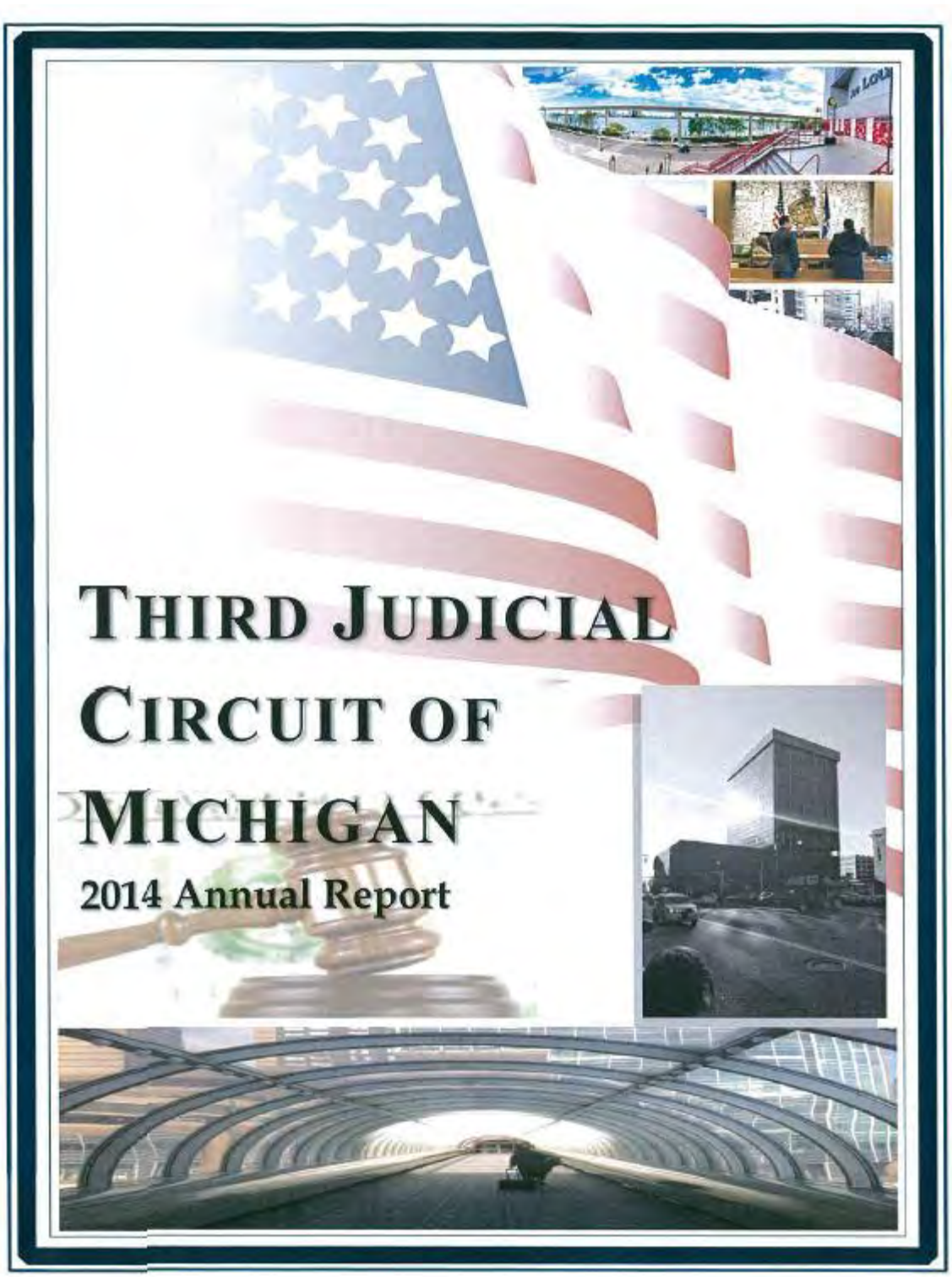
OTHER FINANCING SOURCES – 6.43%





The Other Financing sources ranks fourth out of nine on the list of revenue sources and is budgeted at $34.43 million, a decrease of $31.66 million. This decrease is primarily derived from reduction in the transfers from the Delinquent Tax/Forfeiture Programs required to support General Fund operations, $29.04 million.

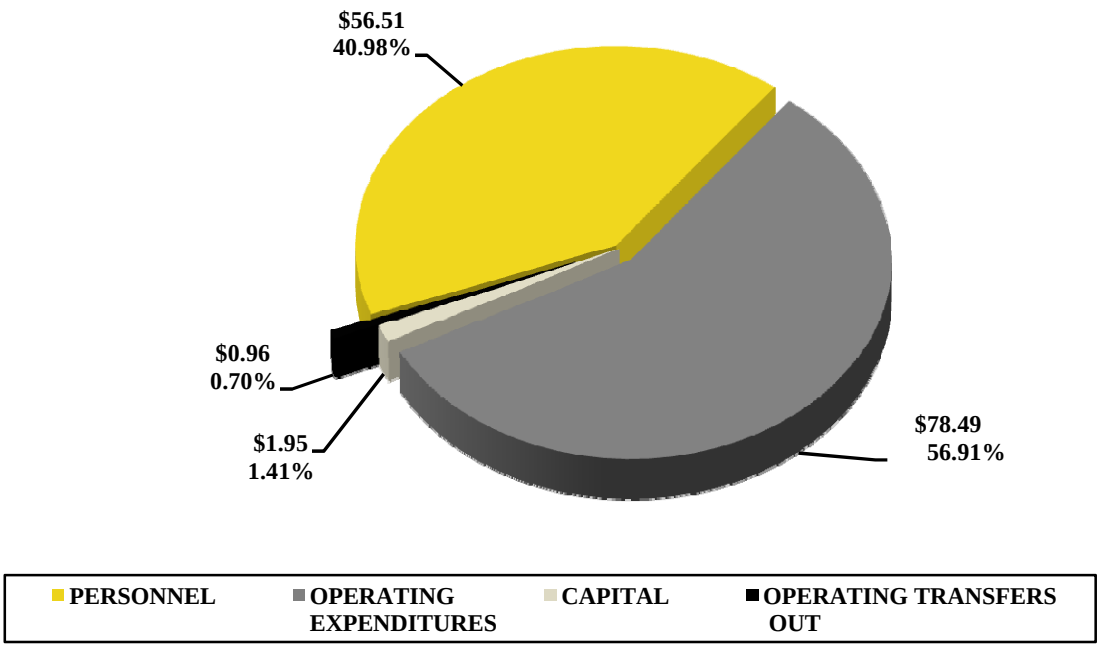
The significant drop shown in the trend graph from FY2009 to FY2010 is due to the elimination of the transfer from the revenue sharing reserve fund which was depleted in FY 2010 and the reduction or elimination of the transfers from delinquent tax funding. In FY 2014, the General Fund received an additional $40.0 million transferred from the Delinquent Tax Revolving Fund applied against the accumulated deficit.



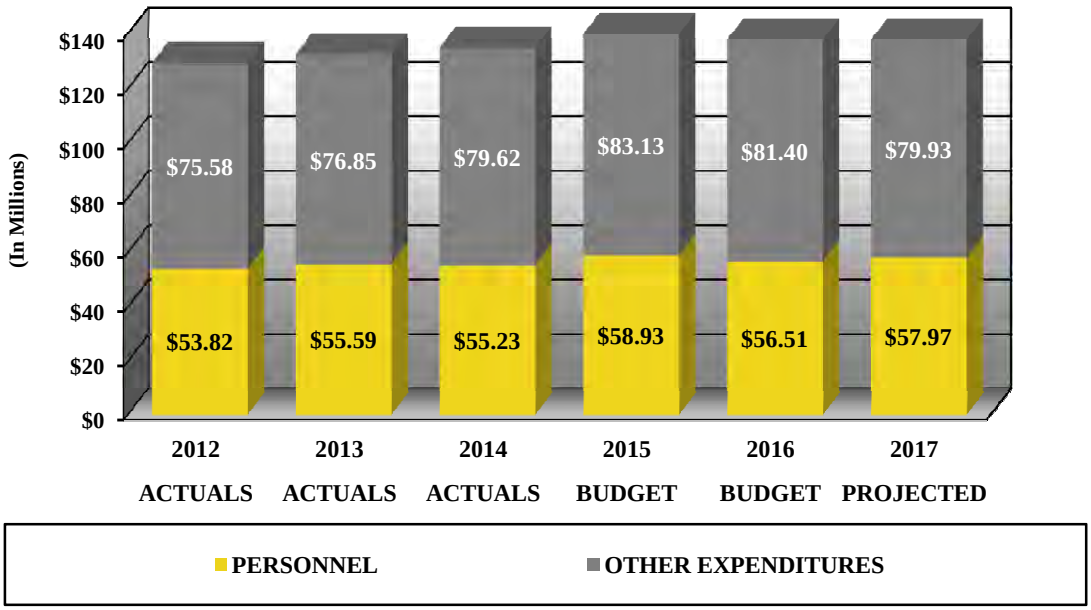
Overall administrative responsibility for the operations of the Third Judicial Circuit of Michigan rests with the Chief Judge and the Executive Court Administrator, under the direction of the State Court Administrator's Office and the Michigan Supreme Court.

WAYNE COUNTY
THIRD CIRCUIT COURT

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



THIRD CIRCUIT COURT

MISSION

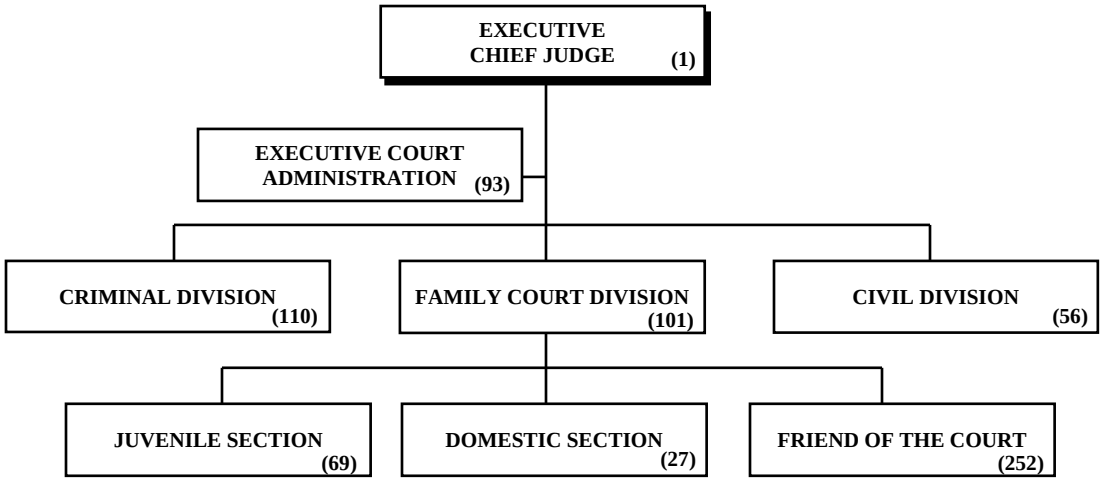
To serve the public by providing a fair, accessible, effective and responsive forum for the resolution of general civil, domestic, criminal and juvenile matters that come before the Court.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$140,202,606**	**$142,060,997**	**$137,910,765**	**$137,896,938**
Departmental Revenue				
Federal Grants and Contracts	18,237,661	20,174,269	19,628,410	19,781,394
State Grants and Contracts	6,983,038	7,218,704	7,042,747	7,031,891
Local Grants - Other	631,095	746,821	707,717	714,860
Grant from Wayne County *	82,542,391	0	0	0
Grant from WC Mental Health	6,995,152	6,915,506	6,834,582	6,938,950
Charges, Fees, and Fines	7,085,433	6,604,921	6,688,006	6,704,273
Bond Proceeds for Technology Upgrade	1,666,000	1,530,000	1,950,000	0
Other Revenue	75,427	41,017	42,300	58,569
Other Financing	500,000	200,000	500,000	500,000
Operating Transfers In	0	83,313,465	79,195,697	80,845,107
Total Revenues	**$124,716,197**	**$126,744,703**	**$122,589,459**	**$122,557,044**
General Fund General Purpose	**$15,486,409**	**$15,316,294**	**$15,321,305**	**$15,339,894**
Total Budgeted Positions	**718**	**716**	**709**	**710**

Contact: **Chief Judge Robert J. Colombo, Jr.**
701 Coleman A. Young Municipal Center • Two Woodward, Detroit, MI 48226
Phone: (313) 224-5430

** Note: The data above excludes the grant from the General Fund in order to present the proper department expenditures. Also, as a result of GASB 61 regarding component units, the Courts are no longer presented as component units and are recorded as part of the General Fund relative to the CAFR. However, for budgetary purposes, the Courts are presented separately.*



THIRD CIRCUIT COURT

MAJOR ACTIVITIES AND DESCRIPTIONS

The overall function of the Court is to carry out justice, resolve disputes, protect individuals, deter and punish crime, ensure fair access, provide for restitution, and generally uphold the law. The National Center for State Courts has cited the Third Judicial Circuit Court as one of the model urban courts in the United States for caseflow management and the timely disposition of the Court's docket. The Court was awarded the 2015 Tyler Technologies Public Sector Excellence Award for its success in innovation and efficiency. The Third Circuit is the largest circuit court in Michigan with 58 judges and three main operating Divisions functioning out of four locations.

The Chief Judge efficiently and effectively operates the Court and sizable bench in a centralized philosophical method with the collaboration of appointed Presiding Judges in each Division to conduct day-to-day operations, the establishment of committees comprised of diversified judges, and an outstanding, goal-oriented administrative team led by the Executive Court Administrator to monitor and direct all functions of the Court, including strategic planning, progress development, and implementation of policies and procedures and a variety of other activities and functions.

CIVIL DIVISION:
Coleman A. Young Municipal Center, 2 Woodward Avenue, Detroit, Michigan
The Civil Division is comprised of 17 Judges, including the Chief Judge. The Civil Division has original jurisdiction in all general civil cases initiated in Wayne County where the amount in controversy exceeds $25,000. This Division serves as the appellate court for civil appeals from every district court in Wayne County, and for administrative agency decisions. The Civil Division includes the Business Court with jurisdiction over business and commercial disputes as defined by statute.

CRIMINAL DIVISION:
Frank Murphy Hall of Justice, 1441 St. Antoine, Detroit, Michigan
The Criminal Division is comprised of 24 Judges, including the Chief Judge Pro Tem, and has sole jurisdiction over all felony and high misdemeanor offenses committed in Wayne County. This Division serves as the appellate court for criminal appeals filed from every district court located in Wayne County. The Criminal Division manages various ancillary services and departments throughout the Court, including Pretrial Services, Adult Drug Court, and Mental Health Court, and acts as the liaison to a variety of outside local, county, state, and federal agencies whose business function impacts this Division.

FAMILY DIVISION – JUVENILE:
Lincoln Hall of Justice, 1025 E. Forest, Detroit, Michigan
The Juvenile Section of the Family Division is comprised of 6 Judges, which includes one cross-assigned Probate Judge, and 13 Juvenile Attorney Referees. The Juvenile Section is responsible for hearing juvenile delinquency matters, child abuse and neglect, adoption, guardianship, and all traffic and ordinance violations committed by juveniles in Wayne County. Other juvenile support and ancillary services provided by this Division include adoptions, the Court Appointed Special Advocate Program, Intake, Juvenile Drug Court, Juvenile Services Unit, and the Clinic for Child Study. In addition to monitoring and support services to youthful offenders, therapists, clinicians, and probation officers provide the Court with progress reports, recommendations, and expert testimony.

FAMILY DIVISION – DOMESTIC RELATIONS:
Coleman A. Young Municipal Center, 2 Woodward Avenue, Detroit, Michigan
The Domestic Relations Section of the Family Division is comprised of 11 Judges, including one cross-assigned Probate Judge. This Section of the Family Division is responsible for hearing all divorce, paternity, personal protection orders, emancipation of minors, name changes, parental waivers, and infectious disease matters filed in Wayne County.

FRIEND OF THE COURT:
Main Office – Penobscot Building, 645 Griswold, Detroit, Michigan
Branch – Coleman A. Young Municipal Center, 2 Woodard Avenue, Detroit, Michigan
Third Circuit's Friend of the Court (FOC) is the largest in the State of Michigan with well over 260,000 domestic relations cases active at any time. The Friend of the Court's departments, and 12 Domestic Relations Attorney Referees' primary responsibilities are case initiation, assessment, enforcement, evaluating, investigating, reporting, and making recommendations to the Court on matters of custody, parenting time, child and spousal support, as well as providing mediation as an alternative method of dispute resolution. The FOC staff serves on a variety of local and state committees and organizations, as well as participates in a number of work sessions, meetings, and conferences to continually work toward the enhancement and improvement of child support programs throughout the state. The FOC also manages a Call Center that handles over 16,000 child support and parenting time calls each month.

THIRD CIRCUIT COURT

***MAJOR ACTIVITIES AND DESCRIPTIONS** continued*

EXECUTIVE COURT ADMINISTRATION:
Court Administration provides for overall supervision of the Court and furnishes a variety of support services to each Division and the Judges. The various departments funded under this activity have personnel serving in each Court location and include Court Administration, Assigned Counsel Services, Budget and Finance including Court Collections in Juvenile and Criminal Divisions, Human Resources, Jury Services, Case Processing, Information Technology Systems Bureau, and Purchasing and Facilities Management.

GRAND JURY: The Circuit Court Judges who are empowered with the responsibility of investigating criminal activity vote to request a citizen's grand jury. Wayne County, through a budget administered by the Circuit Court, funds the expenses of the grand jury. The Chief Judge may also appoint a one-man grand jury, who is a Circuit Court Judge.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

The Court has accomplished many goals and objectives during this fiscal year. The achievements are attributed largely to a centralized approach to the administration of the Court, goal setting, and strategic implementation. Under the direction of the Chief Judge and Executive Court Administrator, the Presiding Judges are responsible for the day-to-day operations of their respective Divisions. The methodology has empowered them to participate in assessing, identifying, and resolving issues that would have otherwise been time consuming and cumbersome to solve.

Another key contributing factor to the success in meeting the Court's objectives is an outstanding leadership team and the appointment of diversified Judges and other Court Executives to committees created for the purpose of strategic planning, policy development and implementation, public relations and communication improvement, and various other project development activities aimed at enhancing and streamlining the Court's operations and service to the public.

The Court has implemented the Odyssey system in the Adoptions and Guardianships, Criminal, Civil, and Family-Domestic Divisions. The programming and conversion for the Juvenile Division is currently ongoing with an anticipated go-live date of October 2015. These steps will allow all Court divisions the ability to use a single case management system – Odyssey.

The current Odyssey system has over 2.4 million current and historical cases. The Court has converted over 5.4 million historical images to cases. The Odyssey system has over 2,000 users, including staff from the Wayne County Prosecutor's Office, Michigan Department of Corrections, Wayne County Sheriff, and local district courts. The public can access the court register of actions through our main court website www.3rdcc.org.

In November 2012, the Court implemented eFiling for Contract case (CK) types in the Civil Division. The eFiling system allows the submission and processing of court documents electronically. The electronically filed documents are then moved throughout the Court system without the need for a paper case file. In addition, eFiling allows the Court to make significant progress towards a paperless environment.

The Civil Division of the Court, except for asbestos cases, is completely electronic. In 2014, the Court processed 2.9 million pages of documents electronically. In addition to saving the costs of paper and printing, staff no longer has to search file shelves to locate files.

The Court has expanded its reach into the area of Social Media. In addition to recent updates to its website, the

Total Submissions eFiling Project 2014	302,987
Total Submissions eFiling Project 2013	291,350
Total Submissions eFiling Project 2012	125,585
Total Submissions eFiling Project 2011	5,758
Cumulative Total Submissions eFiling Project	725,680

Court now has a presence on Twitter, Facebook, and LinkedIn. The Court reaches an audience with valuable information and upcoming events through its monthly E-Newsletter. Social Media has provided an avenue for the Court to communicate timely and efficiently with staff, media, the public, and other stakeholders. For the added convenience of the public, the Court has upgraded the Coleman A. Young Municipal Center for public Wi-Fi in Court locations and has added public kiosks for payments at Lincoln Hall of Justice, Frank Murphy Hall of Justice, and the Coleman A. Young Municipal Center.

Case Processing is entrusted with ensuring that cases timely move from initiation through disposition. To that end, Case Processing provides central support to the bench, gathers and reports required data to the State Court Administrative Office (SCAO), serves as a primary resource to judges and their staff on caseflow methods and procedures, and provides information to the public. Support to the bench includes scheduling and noticing hearings, maintenance of the party/attorney records, development and distribution of statistical and management reports, maintenance of automated caseflow

THIRD CIRCUIT COURT

***FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS** continued*

management programs, and training of judicial staff members. Case Processing prints and mails over 80,000 notices of court events to attorneys and parties and answers over 13,000 phone calls. Case Processing also performs many of the Assigned Counsel Services' functions for the Family Division-Domestic Relations Section.

The Human Resources Department oversees the recruitment and hiring processes, handles labor negotiations, and ensure the Court's compliance with federal and state employment laws, as well as the various codes of conducts and ethics required of Court employees. The Court filled 105 vacancies, conducted 17 desk audits, and updated 37 job descriptions. New collective bargaining agreements were reached with both the Government Administrators Association (GAA) and the Judicial Administrators Association (JAA).

The Information Technology Services Bureau and Human Resources are collaborating to roll out a new employee access and badging system throughout the Court. In cooperation with the State Court Administrative Office, Court employees in all divisions will soon be provided ethics training. Additionally, supervisory skills training will be provided to those who have subordinate staff.

The Office of Budget and Finance is responsible for the processing and recording of accounting and financial information for the Court. The office's responsibilities include budget and accounting services for general fund accounts, grants and contracts, and fiduciary accounts; accounts receivable and accounts payable processing; financial reporting; and collections.

The Collections Unit, which is responsible for the collection of court-imposed costs, fines, and fees, has been a top priority. In February 2015, the unit will be relocating staff to the Criminal Division in an effort to increase collections, as well as continuing to focus dedicated staff in the Juvenile Division. The Collections Unit in the Juvenile Division was established at the start of fiscal year 2014. During fiscal year 2013, $30,338 was collected in court costs and attorney fees. In fiscal year 2014, $228,964 was collected. In addition, the unit serviced 2,887 walk-ins, sent 7,221 delinquency notices, and established 209 payment agreements.

The Accounts Payable Unit, which is responsible for establishing an accounts payable record and the timely payment to vendors, has begun working together with the Criminal and Juvenile Divisions and IT Department to replace the current attorney payment processes with an online system by the end of 2015. During 2014, in addition to processing vendor and contractual payments, this unit processed over 20,000 manual attorney payment service vouchers. Implementing this online attorney payment process will be a significant technological improvement.

The Purchasing and Facilities Management Department is responsible for the procurement of goods and services for all Divisions of the Court. The department also oversees building services and renovations, organizes staff moves, processes metered and interoffice court mail, reports equipment repairs, and transports employees between court locations.

The department accomplished many goals during the last fiscal year. Those called to jury services will benefit from purchase of the new jury vans, the new microwaves and refrigerators in the Jury Deliberation Rooms, the new seating and carpet installation in the Jury Assembly Room located at the Coleman A. Young Municipal Center; and replacement seating and tables for 13 Jury Rooms at the same location. To affect maximum cost-savings, the department also reviewed and negotiated new leasing contracts for copiers and reviewed and eliminated a number of service maintenance agreements on older equipment.

Paint and carpet upgrades were made to four courtrooms. In addition, three departments and 13 Jury Rooms in the Civil Division were repainted and two departments had new carpet installed. Lastly, the carpet was cleaned in 30 Civil and Domestic Division courtrooms located at the Coleman A. Young Municipal Center.

The Civil Division instituted a process of court orders that prevented the former practice of non-unanimous awards for no-fault cases, resulting in more effective case evaluation hearings and awards. The Mediation Tribunal, under the auspices of the Third Circuit Court, experienced a significant financial improvement during the fiscal year. Collection of past due costs and fines was dramatically improved with the Court's show cause system, implemented with court officers for collection.

The Criminal Division works tirelessly to improve the criminal case process through the use of technology and collaboration with our various partners. The annual goals and objectives would not be possible without the continued collaboration of various partners, including but not limited to the Wayne County Sheriff's Office, the Michigan Department of Corrections, Community Corrections, Wayne County District Courts, the Court of Appeals, the Wayne County Criminal Defense Bar and LADA, as well as the Criminal Division staff of the Court, County Clerk's Office, our IT Department, and the Criminal Division Bench.

With the successful deployment and implementation of two videoconference units in the trial courtrooms, the Division has discovered uses that had not been explored previously. As such, this fiscal year the Division seeks to deploy videoconference units in each courtroom. The expansion into all trial courtrooms will allow for reduced costs in the transportation of defendants and those costs associated with the appearance of expert witnesses.

THIRD CIRCUIT COURT

***FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS** continued*

The Criminal Division's Assigned Counsel Services Department had great success with the automation of the defense attorney remote sign up and CAP seminar offerings. The results were the elimination of lines for sign up and a better tracking system for attorneys wishing to remain on the Approved Assigned Counsel Listing. Fiscal year 2015 goals include an expansion of this automation in the area of electronic attorney vouchering. This automation seeks to eliminate the many issues that arise as the result of illegible or incorrect vouchers being submitted.

The Criminal Division continues to expand services to the five Specialty Court Programs and seek grant funding. Through the Criminal Advocacy Program seminars, Specialty Court staff is able to promote the successes of each and spread information of the program requirements and availabilities. Attendance at these seminars provides the Defense Bar with what they need to advocate effectively for their clients. The Specialty Court Programs set an aggressive Community Outreach goal for fiscal year 2015 and provided a Community Health Fair, participated and promoted community job fairs, urban garden projects, and dental clinics.

Pretrial Services continues to streamline services through the use of automation. The improved automation has resulted in more reports being generated in less time and the ability to respond to the weekend arraignment program needs. This efficiency results in fewer jail days for defendants awaiting bond review and reduced overtime to support the weekend arraignment process. With the assistance of the Education Committee for the National Association of Pretrial Services Agencies, pretrial specialists received training to improve defendant interaction and assessment of pretrial release needs.

In the Juvenile Section of the Family Division, the Adoptions Department handled a total of 503 new filings in the fiscal year 2014. In addition, they processed 43 Voluntary Releases of Parental Rights, and 208 requests for release of post-adoption information.

Assigned Counsel Services (ACS) processes attorney assignments and scheduling of house counsel. In fiscal year 2014, ACS processed 2,280 assignment letters, 1,022 orders of appointment, 1,979 EHC appointments, 566 payment inquiries.

Court Appointed Special Advocates (CASA) trained 14 new volunteers and served as the voice of 155 children in the courtroom in fiscal year 2014. In addition, CASA maintains a donation-driven clothing room, which has benefited hundreds of disadvantaged families.

The Clinic for Child Study continues to be predominately funded by Medicaid dollars. Leaving positions unfilled and redistributing staff continues to provide a cost savings, as well as strong results. The Clinic performed the following assessments in 2014: 283 psychological tests, 527 psychological assessments, 336 family assessments, 54 psychiatric assessments, and 49 competency/criminal responsibility evaluations. The Clinic also provided medication management to 155 youth, and treatment to 422 youth. Sixty-five percent (65%) of cases with youth that were provided treatment services were closed successfully. In fiscal year 2014, the Clinic provided case management services to 489 youth, with a 58% success rate on cases that were closed. Diversion services were provided to 252 youth, with a 70% success rate. The goal of diversion and case management is to prevent placement outside of the home. In 2014, the average cost of residential care was $265.72 per day, or $48,361 for a six month placement. Based on the above success rates, the Clinic was responsible for saving over $25 million of State and county funding by keeping youth from being placed outside the home.

The Compliance Unit is responsible for ensuring that court orders meet the criteria needed to obtain federal funding. In fiscal year 2014, Wayne County received $2.2 million for Title IV-E, with this unit screening over 1,300 initial orders for placement.

The Intake Unit deals with walk-in incorrigibility complaints filed by parents. In fiscal year 2014, over 900 families were seen by this unit. Based upon probation officer assessment and services, less than 33% of petitions filed were made official. As a result, over 600 children who were at risk of being placed outside their home were provided services in the community. This intervention prevented possible out-of-home placement and the associated cost.

Juvenile Services established an informal school truancy intervention program in 2013. In fiscal year 2014, over 500 youth were serviced in this program. This intervention is designed to keep youth in school without official court interruption.

The Supervised Treatment for Alcohol and Narcotic Dependency (STAND) program had 85 participants in fiscal year 2014, with 16 of these youth completing the program. Seventy percent (70%) of participants attended Monday support groups, 90% completed substance abuse treatment, and 90% percent attended school. Two additional grants were obtained for fiscal year 2015, and the program is looking to expand services.

Over 290 videoconferences were held in the Division in 2014, utilizing technology in the courtroom which negated the need for MDOC prisoners being brought to court. Other witnesses such as doctors and lab technicians have also testified by videoconference, negating the need to appear in person. This was made possible by a SCAO grant.

THIRD CIRCUIT COURT

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS *continued*

Another SCAO grant enabled the Division to develop educational kiosks. The grant was obtained in 2013, and the kiosks contain descriptions of court processes, hearing types, and resources. How-to videos and testing are envisioned as this project continues to expand.

The Court continues in a two-party Memorandum of Understanding (MOU) with the County regarding juvenile services. The goal of the MOU continues to be providing services for youth in a cost effective manner. Juvenile services cost Wayne County $156.4 million in 2009. By limiting terms of probation and finding alternatives to costly residential placements, that number has dropped to $105.1 million in 2014 with no increase in recidivism.

The Judges and Referees of the Juvenile Division continue to meet and exceed stringent time guidelines set by SCAO in Permanency Indicator Reporting (PIR). In 2014, the Court attained a compliance rate of at least 85% in all categories, and over a 90% rate in five of those categories. Per SCAO definition, 1,398 neglected children achieved permanency.

The Family Domestic Relations Division realized many successes in meeting the growing and diverse needs of families. As anticipated last year, the trends of increased self-representation and out-of-wedlock births greatly impacted the work of the Family Domestic Relations Division in 2014.

The Third Circuit Friend of the Court is the largest FOC in Michigan, with over 266,000 active domestic relations cases. The FOC is an administrative arm of the circuit court, which has as its primary responsibilities investigating, reporting, and making recommendations to the Court on matters of custody, parenting time, and support of minor children; and providing mediation as an alternative method of dispute resolution.

The FOC's mission of encouraging positive relations and ensuring financial security for the children and families are accomplished through the collective efforts of the Referee Department, the Case Establishment Department, the Legal Division, Information Services Division, the FOC Scheduling Office, the Family Assessment, Mediation, and Education Department, and Administrative Operations.

Friend of the Court referees, attorneys, and their support staff process referrals to establish paternity and family support obligations. The attorneys assist the Family Division-Domestic Relations judges at review hearings to ensure that the "best interests of the children" are served.

Once support is established, the departments work in concert to ensure collections, Over 17,000 hearings were scheduled to ensure child support compliance. In 2014, the FOC partnered with external agencies and organizations offering services for bench warrant resolution and arrearage discharge, giving many an opportunity to make good faith payments and avoid arrest.

Leveraging strong county, state, and national partnerships, the FOC continues its outreach efforts through its Friend of the Court For Our Children Consortium. Through public education and awareness, the FOC informs the community of child support, parenting time, and other domestic relations laws and helps ensure the well-being of Wayne County's children and families. The FOC partnered with Wayne County Community College District and presented workshops on all of the WCCCD campuses. The Detroit Public Library hosts the "Every Day Legal Issues" seminar in April and October where the FOC and its legal partners, Legal Aid and Defender's Office and the Salvation Army's William Booth Legal Aid Clinic, provide free child support advice and assistance to the approximate 100 attendees. In 2014, the FOC participated in over 25 outreach events.

The FOC's Family Assessment, Mediation, and Education Department (FAME) provides court-ordered evaluations, mediations, and psychological assessments to resolve parenting time and custody disputes, as well as parent education programs and home assessments for the Court and other jurisdictions. FAME provides a parents' communication program offered through the Michigan State Extension Program and an online parenting education course. It also partners with Growth Works to facilitate supervised parenting time.

FAME services are free or low cost and the emphasis is on providing continuous quality services to the public.

IMPACT ON OPERATIONS

The operating budget of the Third Circuit Court complies with the requirements set forth in the court settlement agreement and statement of understandings with the Executive Office.

THIRD CIRCUIT COURT
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
Third Circuit Court				
Expenditures				
Services and Contractual Serv	15,486,409	15,316,294	15,321,306	15,339,894
Total Expenditures	**$15,486,409**	**$15,316,294**	**$15,321,306**	**$15,339,894**
00292 Juv. Justice and Abuse/Neglect				
130 Other Third Circuit Court Pro				
Revenues				
State Grants and Contracts	631,095	746,820	707,715	696,859
Local Grants and Contracts	631,095	746,821	707,717	696,860
Total Revenues	**$1,262,190**	**$1,493,641**	**$1,415,432**	**$1,393,719**
Expenditures				
Personnel	669,708	792,199	736,474	694,874
Fringe Benefits	261,749	296,643	235,758	243,372
Pension	176,871	227,941	262,597	274,072
Materials and Supplies	3,100	3,400	3,400	3,400
Services and Contractual Serv	103,810	122,900	104,100	103,800
Travel	21,600	21,600	38,600	38,600
Operating Expenses	16,181	15,288	20,803	21,931
Rentals	3,071	3,170	3,200	3,170
Other Charges	6,100	10,500	10,500	10,500
Total Expenditures	**$1,262,190**	**$1,493,641**	**$1,415,432**	**$1,393,719**
00834 Third Circuit Ct Capital Projs				
401 Capital Programs				
Revenues				
Charges, Fees, and Fines	1,666,000	1,530,000	1,950,000	0
Total Revenues	**$1,666,000**	**$1,530,000**	**$1,950,000**	**$0**
Expenditures				
Capital	1,666,000	1,530,000	1,950,000	0
Total Expenditures	**$1,666,000**	**$1,530,000**	**$1,950,000**	**$0**

THIRD CIRCUIT COURT
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00835 Circuit Court				
130 Circuit Court - Other Circuit C				
Revenues				
Federal Grants and Contracts	258,225	153,000	667,972	667,972
State Grants and Contracts	770,000	1,039,014	939,400	939,400
Local Grants and Contracts	6,995,152	6,915,506	6,834,582	6,938,950
Charges, Fees, and Fines	695,958	522,721	620,106	626,873
Other Revenue	75,427	32,017	39,100	55,393
Total Revenues	**$8,794,762**	**$8,662,258**	**$9,101,160**	**$9,228,588**
Expenditures				
Personnel	4,413,682	4,333,790	4,392,234	4,392,234
Fringe Benefits	1,935,385	1,857,252	1,454,853	1,501,306
Pension	1,244,294	1,220,943	1,585,860	1,658,219
Materials and Supplies	49,201	50,950	72,330	73,275
Services and Contractual Serv	788,721	793,692	1,144,755	1,150,099
Travel	214,975	211,727	256,954	258,329
Operating Expenses	88,810	87,496	113,456	113,903
Rentals	14,300	14,300	13,600	13,600
Other Charges	38,394	84,494	60,118	60,623
Non Capital Assets	7,000	7,000	7,000	7,000
Total Expenditures	**$8,794,762**	**$8,661,644**	**$9,101,160**	**$9,228,588**

THIRD CIRCUIT COURT
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00835 Circuit Court				
132 Circuit Court - General Fund S				
Revenues				
Federal Grants and Contracts	900,000	1,300,000	1,300,000	1,300,000
State Grants and Contracts	3,781,943	3,670,261	3,675,544	3,675,544
Local Grants and Contracts	75,959,184	0	0	0
Charges, Fees, and Fines	3,710,975	3,520,200	3,540,400	3,540,400
Other Revenue	0	9,000	3,200	3,176
Other Financing	500,000	200,000	500,000	500,000
Operating Transfers In	0	76,903,943	72,315,978	73,891,346
Total Revenues	**$84,852,102**	**$85,603,404**	**$81,335,122**	**$82,910,466**
Expenditures				
Personnel	18,554,276	18,091,918	17,515,134	17,786,134
Fringe Benefits	6,934,094	6,639,804	5,091,179	5,598,852
Pension	6,360,827	5,360,226	6,138,763	6,502,117
Materials and Supplies	973,100	927,614	953,600	953,600
Services and Contractual Serv	45,368,455	47,854,214	45,182,582	45,520,835
Travel	111,600	183,800	151,800	151,800
Operating Expenses	1,603,721	1,743,755	1,937,445	2,004,573
Rentals	2,742,406	2,637,140	2,446,695	2,446,695
Other Charges	693,095	879,821	862,735	819,860
Non Capital Assets	238,500	231,874	95,000	593,000
Operating Transfers Out	1,272,028	1,053,852	960,189	533,000
Total Expenditures	**$84,852,102**	**$85,604,018**	**$81,335,122**	**$82,910,466**

THIRD CIRCUIT COURT
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00836 Friend of the Court				
130 Friend of the Court Fund				
Revenues				
Federal Grants and Contracts	17,079,436	18,721,269	17,660,438	17,813,422
State Grants and Contracts	1,800,000	1,762,609	1,720,088	1,720,088
Local Grants and Contracts	6,583,207	0	0	0
Charges, Fees, and Fines	2,678,500	2,562,000	2,527,500	2,537,000
Operating Transfers In	0	6,409,522	6,879,719	6,953,761
Total Revenues	**$28,141,143**	**$29,455,400**	**$28,787,745**	**$29,024,271**
Expenditures				
Personnel	11,549,709	11,582,112	11,134,043	11,134,043
Fringe Benefits	4,149,653	4,250,768	3,275,649	3,369,772
Pension	3,989,196	4,275,933	4,691,865	4,810,253
Materials and Supplies	252,000	252,700	252,000	252,000
Services and Contractual Serv	5,695,518	5,893,368	5,731,376	5,756,390
Travel	15,000	41,000	41,000	41,000
Operating Expenses	640,567	671,642	699,388	698,389
Rentals	1,822,500	2,459,877	2,912,424	2,912,424
Other Charges	20,000	20,000	20,000	20,000
Non Capital Assets	7,000	8,000	30,000	30,000
Total Expenditures	**$28,141,143**	**$29,455,400**	**$28,787,745**	**$29,024,271**
TOTAL DEPARTMENTAL REVENUES	**$124,716,197**	**$126,744,703**	**$122,589,459**	**$122,557,044**
TOTAL DEPARTMENTAL EXPENDITURES	**$140,202,606**	**$142,060,997**	**$137,910,765**	**$137,896,938**

THIRD CIRCUIT COURT

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
292 JUV. JUSTICE AND ABUSE/NEGLECT				
130 CIRCUIT COURT				
SUPERVISORY AND PROFESSIONAL	8	7	10	10
SUPPORT STAFF	4	7	4	4
TOTAL POSITIONS	**12**	**14**	**14**	**14**
835 CIRCUIT COURT				
130 CIRCUIT COURT				
ELECTED AND EXECUTIVE	2	2	2	2
SUPERVISORY AND PROFESSIONAL	65	63	74	75
SUPPORT STAFF	21	22	11	11
TOTAL POSITIONS	**88**	**87**	**87**	**88**
835 CIRCUIT COURT				
132 CIRCUIT COURT - GENERAL FUND OPERATIONS				
ELECTED AND EXECUTIVE	97	96	93	93
SUPERVISORY AND PROFESSIONAL	52	52	64	64
SUPPORT STAFF	217	215	199	199
TOTAL POSITIONS	**366**	**363**	**356**	**356**
836 FRIEND OF THE COURT				
130 FRIEND OF THE COURT				
ELECTED AND EXECUTIVE	17	17	18	18
SUPERVISORY AND PROFESSIONAL	102	105	103	103
SUPPORT STAFF	133	130	131	131
TOTAL POSITIONS	**252**	**252**	**252**	**252**
TOTAL DEPARTMENTAL POSITIONS	**718**	**716**	**709**	**710**

THIRD CIRCUIT COURT

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

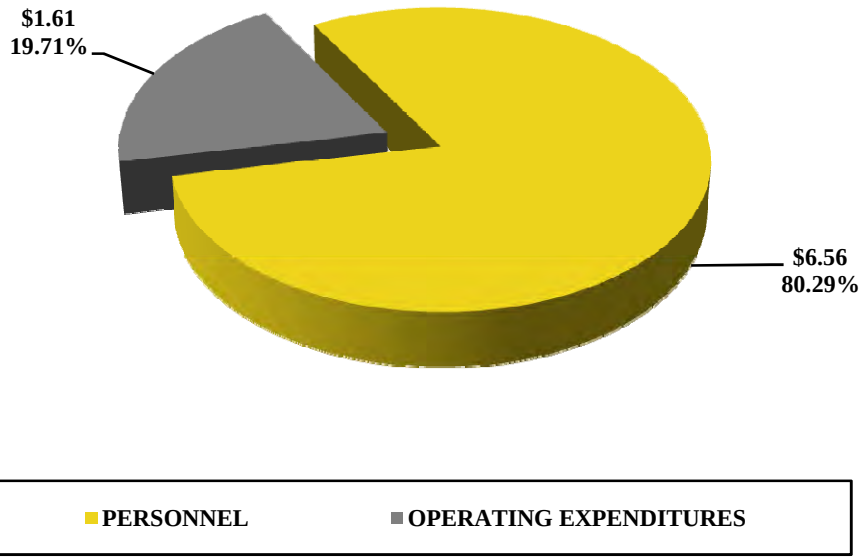
	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Federal Grants and Contracts	(545,859)	This variance is primarily from an anticipated decrease from the Cooperative Reimbursement Program Grant due to reduced expenditures relative to the FOC operations.
State Grants and Contracts	(175,957)	Anticipated revenue reduction from various State grants for Juvenile Programs, Adult Drug Adjudication as well as reduced reimbursement for jurors and judges compensations.
Local Grants and Contracts	(120,028)	Expected revenue from the Mental Health Authority has been reduced based on the most recent contractual agreement.
Charges, Fees, and Fines	503,085	This variance includes additional reimbursement totaling $500,000 for Court capital improvements relative to equipment and technology.
Other Revenue	1,283	Reduced funds related to Court Nondisclosure Agreement (CNA) revenue.
Other Financing	300,000	Higher projected use of funds that are recorded in Circuit Court Fund (835) fund balance.
Operating Transfers In	(4,117,768)	Reduced General Fund revenue support as agreed.
TOTAL REVENUES	**$(4,155,244)**	
EXPENDITURES		
Personnel	(1,022,134)	Projected turnover savings as agreed.
Fringe Benefits	(2,987,028)	Projected reduction due to turnover savings.
Pension	1,594,042	Results from adjusted pension rate.
Materials and Supplies	46,666	Results from projected operational need.
Services and Contractual Services	(2,496,349)	This variance results primarily from reduced sheriff security and county clerk services due to reduced fringe benefits.
Travel	30,227	Anticipated increase in conference attendance.
Operating Expenses	252,911	Includes additional costs for equipment & building repairs as well as utilities.
Rentals	261,432	Increased building rental cost for FOC operation due to additional space occupied.
Other Charges*	(41,462)	The grant to childcare fund increased by $0.11 million and miscellaneous operating cost increased by $0.13 million.
Capital	420,000	Improvements relative to equipment and technology
Non Capital Assets	(114,874)	Reduced anticipated purchases of non-capital equipment/furnishings.
Operating Transfer Outs	(93,663)	Reduced debt service for 2009 capital purchases.
TOTAL EXPENDITURES	**$(4,150,232)**	

** Note: Other charges excludes the Grant from the General Fund expenditure in order to present the proper department expenditures.*

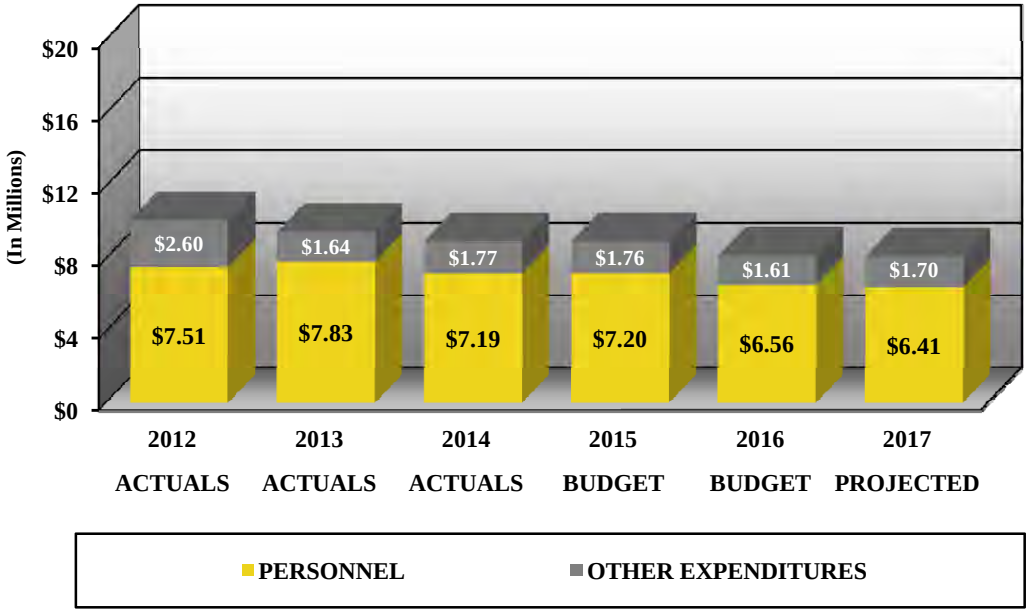
The Department of Corporation Counsel represents the County and its Elected officials in all civil matters, in court and in administrative venues. The Department provides legal consultation and litigation services for thousands of matters yearly, ranging from contracts to lawsuits.

WAYNE COUNTY
CORPORATION COUNSEL

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



DEPARTMENT OF CORPORATION COUNSEL

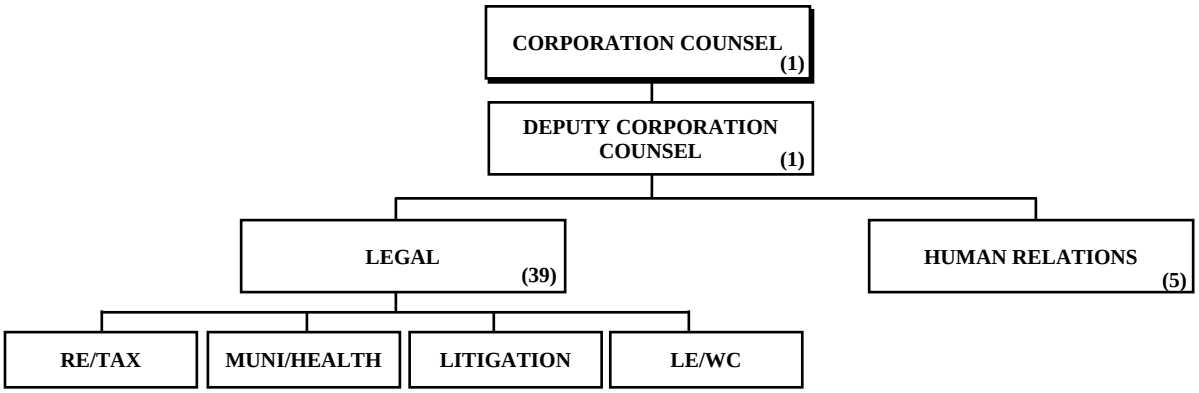
MISSION

The Mission of the Department of Corporation Counsel is to provide legal representation, litigation, legal advice and counsel, and Human Relations business certification services to benefit Wayne County departments and elected officials, so they can legally fulfill their official duties.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$8,589,776**	**$8,956,507**	**$8,110,166**	**$8,110,166**
Departmental Revenue				
Charges, Fees, and Fines	8,589,776	8,956,507	8,110,166	8,110,166
Total Revenues	**$8,589,776**	**$8,956,507**	**$8,169,374**	**$8,110,166**
General Fund General Purpose	**$0**	**$0**	**$0**	**$0**
Total Budgeted Positions	**37**	**45**	**46**	**45**

Contact: **Zenna Faraj Elhasan,** Corporation Counsel
500 Griswold St., 12th Floor • Detroit, MI 48226 • Phone: (313) 224-0055



DEPARTMENT OF CORPORATION COUNSEL

MAJOR ACTIVITIES AND DESCRIPTIONS

LEGAL DIVISION:

ADMINISTRATIVE:
The Administrative Executive Leadership and Customer Satisfaction program provides leadership, strategic direction and administrative support services to department managers, employees and citizens of Wayne County so they can achieve organizational and individual performance results and receive services to address their basic needs.

The Administrative Legal Service program is responsible for the procurement of goods and services, contract management, process improvement, human resources management, technology requests, performance management and finance/accounting issues. These services provide department management with the resources they need to assist clients and constituents in a timely manner.

GENERAL LITIGATION and EMPLOYMENT:
The General Litigation and Employment Team provides attorney consultations, litigation, and legal support services to Wayne County departments and elected officials so they can reduce liability, exposure, and operating costs in the general litigation, labor, employment and workers' compensation areas.

REAL ESTATE, PUBLIC SERVICES and TAX:
The purpose of the Real Estate, Public Services and Tax Team is to provide legal counsel and representation to Wayne County Departments, and elected officials and to provide legal services including timely consultation, document preparation, review, procurement services and representation to support all county development, infrastructure, environmental and tax related activities.

The Real Estate team provides legal advice and facilitates the creation of documents and transactions and engages in negotiations regarding the County's assets for Wayne County Departments and elected officials.

Public Service attorneys oversee transactions regarding County infrastructure projects and legal issues regarding environmental concerns of the County.

The attorneys of the Tax Team provide legal consultation, representation and procurement services to the Office of the Wayne County Treasurer and the Wayne County Assessment and Equalization Division, so that local property taxes are collected and property assessments are applied according to the law.

MUNICIPAL and HEALTH:
The Municipal and Health Team provides legal advice, contract support services, and legal representation so that County Departments and Elected Officials can make informed legal decisions about their business needs.

Lawyers on the Municipal and Health Team provide contract review, interpretation, drafting and negotiating (Contract Support Program); legal research and written and verbal legal advice; and education (through the Education and Training Program) of county employees about County policies and laws so that they can be compliant with the legal requirements involved in their respective departments.

HUMAN RELATIONS and BUSINESS DIVERSITY DIVISION:
The Human Relations Division administers the Business Diversity Program, which provides business enterprise certification and outreach services to business partners so they can compete equitably and become successful in the Wayne County procurement process.

DEPARTMENT OF CORPORATION COUNSEL

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

The General Litigation and Employment Team were successful in dismissing 31 cases by dispositive motion. Since October 1, 2014, 49 new matters have been filed against the County, 25 of which are civil actions seeking monetary damages against the County. Since the turn of the new fiscal year, Litigation and Labor & Employment have obtained 12 dismissals – 10 by dispositive motion and 2 by stipulation. Other significant wins during FY 2014-2015:

- *Corey v. Wayne County Clerk:* The Litigation Team successfully defeated a class action challenge to the clerk's assessment of collection and judgment fees in which Plaintiff sought recoupment in excess of $2 million.
- *Truett v. Wayne County:* This litigation involved a road defect resulting in fatal injuries. The demand was $1.1 million. Corporation Counsel prevailed on summary disposition, which was affirmed on appeal.
- *Renee Newell v. Wayne County, et al:* Labor & Employment teamed up with Litigation to defend this whistleblower action and prevailed at a Jury Trial. The demand in this matter was $8,000,000. The jury returned with a no cause verdict.
- *Citizens against Corruption and Govt. vs. Wayne County, et al:* The Litigation Team defeated Plaintiff's action for mandamus seeking the production of privileged documents from the auditor general.
- *AFSCME v Wayne County:* This is a retiree disability case in which the Michigan Court of Appeals reversed the MERC finding of liability against the County, saving the County more than $1,000,000.00 in medical costs.

Additional accomplishments include:

- 3 Probate Jury trials since the start of FY 2014-2015
- Negotiated settlement with telecommunications provider who had failed to pay the County the monthly 911 surcharge for several years. County received a check for more than $500,000.
- Coordinated Ebola planning and tracking response with Public Health and the State of Michigan.
- Drafted a Public Health Regulation, which was passed by the County Commission that allows for contracting with insurance companies to provide patient access to services at Public Health clinics and the County to bill for these services.
- Provide legal advice and assistance regarding the impact of the Affordable Care Act on the various HealthChoice programs and its provider networks.
- Provide legal guidance and assistance during the winding down stages of the Adult Benefits Waiver (ABW) Program as a result of Medicaid expansion.
- Involved in providing legal guidance and advice on several cost-saving approaches for Jail health, including asset recovery methods, staffing, pharmacy services improvements, reduced emergency room utilization and expanded clinical services at the detention center.
- Drafted informational materials/pamphlet for complainants and respondents under the Ethics Ordinance for the Ethics Board.
- Provided legal representation on several major procurements including the jail food RFP; electronic monitoring; and facilities assessment RFP.
- Reviewed and advised on over one hundred Public Health Policies.
- Assisted, provided legal review, and analysis of over four hundred FOIA requests.
- Successfully defended election matters in state and federal courts concerning the First Amendment, Opens Meeting Act, residency of petition circulators, Voter Rights Act, ballot printing requirements, recall petitions, and residency requirements for the county executive candidates.
- Unclaimed County funds collected for FY14/15: $155,357.
- The SEC Subpoena Project - Labor & Employment negotiated large volume rolling record productions with SEC concerning criminal investigation of municipal investment of a city within the County.
- Assisted with E-discovery efforts for high exposure and critical matters with document productions in excess of 1 million pages.
- Spearheaded an Interagency Agreement between the County Executive, the Sheriff, the Prosecutor, the Third Judicial Circuit Court, the Probate Court, the County Commission, and two District Courts to provide a comprehensive framework for the administration of mental health services amongst the County governmental units.
- Reduced workers compensation costs by 48% from $3,714,696.70 (end of May, 2010) to $1,899,206.36 (end of May, 2014).

DEPARTMENT OF CORPORATION COUNSEL

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS continued

- Human Relations was part of a compliance review by the U.S. Department of Transportation Federal Aviation Administration regarding certification for U.S. DOT's Disadvantaged Business Enterprise and Airport Concessions Disadvantaged Business Enterprise. The Division received overall high marks for its work.
- The Human Relations Division has successfully completed the final integration of all relevant historical certification data into the Vendor Management (VM) System.
- Human Relations streamlined the Wayne County Uniform Certification forms and implemented updates to the VM System to make it more user-friendly.
- Involved in providing legal advice on potential health care saving approaches for the County.
- Secured leases and other contracts for jail site and material maintenance, storage.
- Finalized Brownfield loan and grant for Cardinal Health facility construction near Henry Ford Hospital in Detroit.
- Participated in Detroit Water and Sewage Department (DWSD) rate simplification process to change the foundational way revenue requirements are calculated for DWSD customers.
- Finalized Dearborn CSO agreement for County to meet obligations under Revenue Bond Act for Dearborn CSO to treat County road run off.
- Worked through Detroit bankruptcy to secure a framework for a transition of DWSD to a Regional Authority model (current Great Lakes Water Authority).
- Assisted in securing State Revolving Fund financing for sewage disposal system improvements.
- Establishing a process for addressing notices provided to the County in response to the August 11, 2014 flooding events.
- Establishing the County's disaster declaration (which led to the state and federal declarations) for the area after the August 11 event.
- Negotiated a new Steam Purchase Agreement with Detroit Thermal, which created a savings of at least $150,000 with the potential of saving over $400,000.
- Drafted, negotiated, and entered into MOU with Fish and Wildlife Service for International Wildlife Refuge Visitor Center.
- Advised on multiple abandonment and vacation actions for DPS.
- Assisted in the following sales: the Neudeck Building, vacant property near the Detroit Metropolitan Wayne County (DTW), and 600 Randolph Building (incl. a resolution of lawsuit).
- Delivered training for CDBG procurement to participating communities in Wayne County.
- Handled another increase to the Tax Team Objection to Foreclosure caseload which consumes a significant amount of their time between January and June of each year.
- Tax team successfully defended all circuit court and appellate challenges to the tax foreclosure of property due to the granting of our motions for summary disposition and dismissals of lawsuits.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

- Using the capabilities of the Vendor Management (VM) system, the Human Relations Division will offer a new service component to registered vendors: "Opportunity Blast." "Opportunity Blast" is a request from large/prime firms looking for partnerships with subcontractors, Joint Venture, Mentor Venture, Airport Concessioners Disadvantaged Business Enterprise (ACDBE) and or Disadvantaged Business Enterprises (DBE) businesses. The blast will include all details of the prospective project and any specs that apply. This will expand communication, outreach and provide direct solicitation to VM registered vendors.
- Internal education and external vendor education are a top priority for the Human Relations Division this year. The division will host 3 Contract Manager Training sessions and 5 Business Education Workshops throughout Wayne County this year.
- Propose office-wide development of an e-Discovery Team which will include procuring dedicated vendor to host, process and maintain ESI for litigation, FOIA, and subpoenas. With the amendments to the Federal Rules of Civil Procedure and the roll out of the Pilot Project, the team and vendor will prevent spoliation sanctions and ensure compliance with requirements for technical knowledge.

DEPARTMENT OF CORPORATION COUNSEL

NEW INITIATIVES FOR FISCAL YEAR 2015-2016 *continued*

- Develop Master templates for contracts/leases/ licenses. This will result in faster response times for our clients.
- Training on technical and procedural aspects of real estate transactions resulting in more efficient processing of real property agreements.
- Developing a plan to better utilize the Wayne County Land Bank to increase revenue for the general fund.
- Assistance with the County capital plan that will reduce the County's need for leased space.
- Tax team continues to develop an expedited foreclosure process for auctioned property that has fallen into delinquency and subject to the reversion of title back to the Wayne County Treasurer, with the goal of reducing the time for returning property to productive use by approximately one year.
- Review, summarize, and rewrite FOIA Manual and Policy, forms and guidelines. Conduct training in preparation for countywide roll out of implementation/compliance with the new FOIA provisions which take effect on July 1, 2015.

IMPACT ON OPERATIONS

In the Fiscal Year 2015-2016 budget the Department of Corporation Counsel received one additional FTE in order to provide better assistance to Wayne County Departments requiring legal support.

DEPARTMENT OF CORPORATION COUNSEL

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Charges, Fees and Fines	(787,133)	Concession Savings for Personnel
TOTAL REVENUES	**$(787,133)**	
EXPENDITURES		
Personnel	211,558	Addition of 1 FTEs
Fringe Benefits	(403,764)	Based on published fringe rates.
Pension	(442,706)	Based on published fringe rates.
Materials and Supplies	2,580	Resource allocation due to departmental needs
Services and Contractual Services	3,881	Anticipated Outside Legal Services Increase
Travel	4,482	Resource allocation due to departmental needs.
Operating Expenses	18,280	Resource allocation due to departmental needs.
Rentals	(180,444)	Decrease in Building Rent
Other Charges	(1,000)	Resource allocation due to departmental needs.
TOTAL EXPENDITURES	**$(787,133)**	

DEPARTMENT OF CORPORATION COUNSEL
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
210 Corporation Counsel				
Revenues				
Charges, Fees, and Fines	8,589,776	8,956,507	8,169,374	8,110,166
Total Revenues	**$8,589,776**	**$8,956,507**	**$8,169,374**	**$8,110,166**
Expenditures				
Personnel	3,482,953	3,740,484	3,952,042	3,779,438
Fringe Benefits	1,843,624	1,981,707	1,577,943	1,578,420
Pension	1,426,692	1,476,741	1,034,035	1,049,921
Materials and Supplies	51,000	43,500	46,080	46,080
Services and Contractual Serv	1,061,299	996,923	1,000,804	1,001,757
Travel	27,846	26,200	30,682	26,470
Operating Expenses	74,226	85,361	103,641	100,095
Rentals	500,536	499,591	319,147	422,985
Other Charges	1,600	1,000	0	0
Non Capital Assets	120,000	105,000	105,000	105,000
Total Expenditures	**$8,589,776**	**$8,956,507**	**$8,169,374**	**$8,110,166**
TOTAL DEPARTMENTAL REVENUES	**$8,589,776**	**$8,956,507**	**$8,169,374**	**$8,110,166**
TOTAL DEPARTMENTAL EXPENDITURES	**$8,589,776**	**$8,956,507**	**$8,169,374**	**$8,110,166**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
210 CORPORATION COUNSEL				
ELECTED AND EXECUTIVE	4	3	3	3
SUPERVISORY AND PROFESSIONAL	31	39	38	37
SUPPORT STAFF	2	3	5	5
TOTAL POSITIONS	**37**	**45**	**46**	**45**
TOTAL DEPARTMENTAL POSITIONS	**37**	**45**	**46**	**45**

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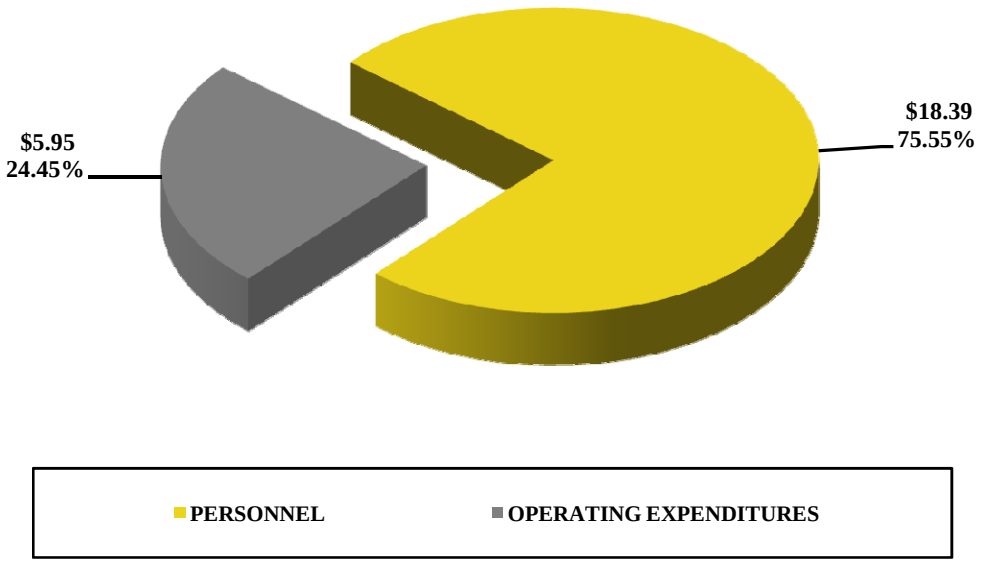
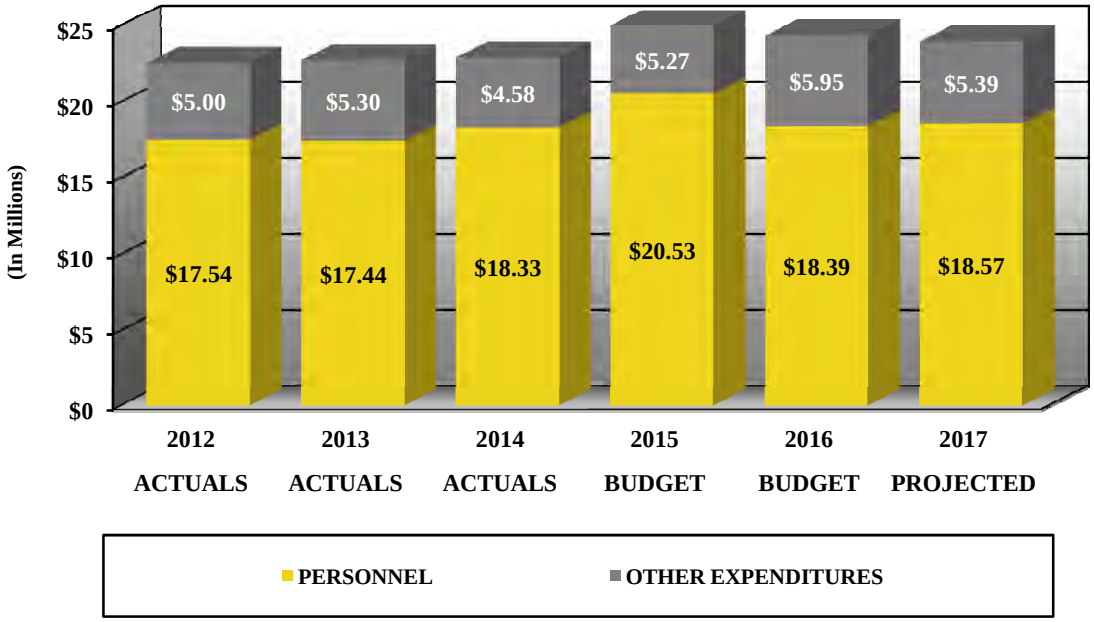
The Wayne County Clerk's Office performs marriage ceremonies. On Valentine's Day Feb 14th, a mass marriage ceremony is performed each year. The age for getting married is 18 without parental consent and 16 with parental consent. A parent must appear with their identification with 16 or 17 year old applicants. Custodial Parents must appear and bring proof of custody.

WAYNE COUNTY CLERK

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



COUNTY CLERK

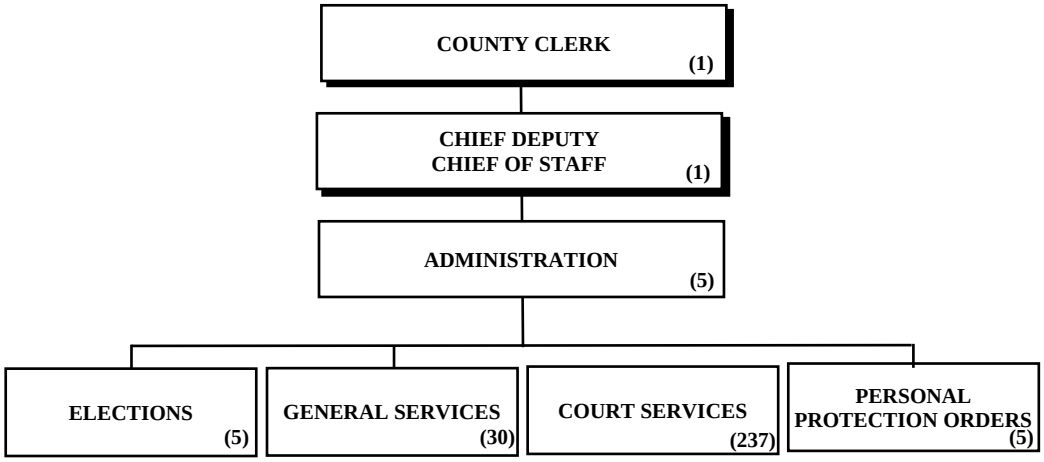
MISSION

To provide and promote efficient, timely, world-class services at a fair cost to the residents of Wayne County, as well as other members of the public requiring our services. To carry out the statutory obligations of administering all federal, state and County elections conducted in Wayne County. The Wayne County Clerk, among many other constitutional and statutorily mandated functions, serves as the Clerk of the Third Judicial Circuit Court of Michigan. The Clerk is also the Keeper of records for the County of Wayne and the Fiduciary/Trustee for all court escrowed funds; to carry-out the statutory functions mandated by these positions effectively and to the benefit of the Wayne County residents.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Adopted	FY 2014-2015 Adopted	FY 2015-2016 CEO Rec.	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$23,732,599**	**$25,801,237**	**$24,343,006**	**$23,963,288**
Departmental Revenue				
Licenses and Permits	620,574	669,727	740,000	740,000
Federal Grants and Contracts	368,326	368,326	368,326	368,326
State Grants and Contracts	0	0	772,804	211,200
Interest and Dividends	6,000	6,000	1,742	1,742
Charges, Fees, and Fines	20,878,648	22,582,886	20,466,108	20,606,207
Interest Income	1,000	1,000	6,696	6,696
Other Financing	0	0	0	0
Total Revenues	**$21,874,548**	**$23,627,939**	**$22,335,676**	**$21,934,171**
General Fund General Purpose	**$1,858,051**	**$2,173,298**	**$2,007,330**	**$2,029,117**
Total Budgeted Positions	**262**	**282**	**284**	**284**

Contact: **Cathy M. Garrett**, County Clerk
211 Coleman A. Young Municipal Center, Two Woodward • Detroit, MI 48226
Phone: (313) 224-6262



COUNTY CLERK

MAJOR ACTIVITIES AND DESCRIPTIONS

DIVISION OF ADMINISTRATION: Provides overall department management and direction. Sets departmental goals and objectives as well as general and quality control standards, ensures goal congruence. Monitors and evaluates departmental operations, and takes the necessary corrective actions to ensure performance is in line with goals and objectives and their respective timelines.

DIVISION OF ELECTION: This division is responsible for coordinating and successfully administering and canvassing all federal, state, county and cross-jurisdictional school district elections conducted in Wayne County as well as monitoring compliance with Michigan Campaign Finance laws for county and local candidates and political action committees. The Elections Division serves as an administrative officer to the Board of Election Commissioners, Board of County Canvassers and the Apportionment Commission.

GENERAL SERVICES DIVISION:
VITAL RECORDS' UNIT: The Wayne County Clerk serves as the general recorder of official records. The Vital Records Unit is responsible for recording all births and deaths in Wayne County including the City of Detroit. The Division also processes Vital Records applications and handles the issuance of marriage licenses, concealed weapon permits, notary commissions, assumed names and co-partnership certificates and records them in the County's Books of Record. The division has three office locations, the two Downtown Offices, Coleman A. Young Municipal Center (CAYMC) and 640 Temple, Westland and Northville Satellite Offices.

THE COUNTY CLERK'S SATELLITE OFFICES: The County Clerk has two Satellite Offices. One is located at 3100 Henry Ruff Road, Westland and the other is at 44405 Six Mile Rd., Northville, MI. These offices provide the residents of Wayne County a much longed-for choice of alternative service locations.

DIVISION OF ARCHIVAL/IMAGING: The County Clerk is the Keeper of records for the County and the Third Circuit Court. The Clerk has made a comprehensive imaging and records management plan, which has as one of its objectives the digitization of all Clerk's stored records, from the year 1992 through 2015. The Clerk has already started the implementation of the plan by the design and development of the department's Electronic Vital Records Information Management System and a Department-wide Integrated Cashiering System. The Department-wide Cashiering System has already been completed and deployed. The next system is the Integrated Imaging System, which will interface with both systems, thereby, fully addressing the Clerk's records management, storage and archival operations. The Request for Proposal (RFP) for the Imaging System has already been submitted to Purchasing Division for processing and subsequent solicitation of proposals from qualified vendors.

FISCAL DIVISION: The Fiscal Division consists of the following units: The Accounting/Cash Management Unit which is responsible for the collection and accounting for all cash flowing into the Office of the Wayne County Clerk, including in addition to internal audit functions and other related accounting tasks. The Budget Unit is responsible for the preparation and administration of all departmental budgets, budget projections, analysis and forecasts. The Budget Unit also handles the current monthly allotment variance analysis and the preparation of the resulting deficit monitoring reports. The Grants Unit is responsible for grants exploration, grants application processing and procurement, as well as grants administration. The Fiscal Division has just acquired a new accounting tool – its newly implemented and deployed Department-wide Cashiering System.

COURT SERVICES DIVISION: This Division is made up of three major sub-divisions: Civil, Family-Juvenile and Criminal Divisions. The Civil sub-division consists of Domestic and Family matters. The Court Clerk Services Unit trains and supervises the court clerks who are assigned to each judge serving in the Third Circuit Court. The Court Clerks record and maintain all case files and other documents pertinent to matters before the court. They administer oaths, take verdicts and assist in carrying out other court functions incidental to the hearing of civil/criminal cases. Each sub-division of the Court Services Division has a Case Initiation Unit and a Personal Protection Order (PPO) Unit.

CASE INITIATION UNIT: The Case Initiation Unit handles the initiation of all new cases. The cases are initiated by entering them into the newly acquired Court's Odyssey System, a Case Management System. being implemented in phases/stages. The Unit also handles the generation of case numbers, case labels, summons and the assignment of the respective cases processed, to the respective Judges of the 3rd Circuit Court.

PERSONAL PROTECTION ORDER (PPO) DIVISION: The PPO Unit located in Suite 928 of the Coleman A. Young Municipal Center, handles the initiation of PPO cases, provides counseling to prospective filers of PPO Cases, assists them with the preparation of paperwork for restraining orders and additional paperwork for the Michigan State Police. The Unit also enters restraining orders into the Law Enforcement Information Network (LIEN) system. The office is designed to serve as a "one stop shop"; handling the filing of PPOs, providing counseling, assisting in the filing of all the necessary paperwork, and collecting any applicable fee, etc., in a single office location.

COUNTY CLERK

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

The Clerk's Election Division administered the 2014-2015 Cross Jurisdictional School Elections successfully and satisfactorily; all the related jurisdictional election expenses have been billed and their reimbursement is being awaited.

The Clerk's Office has added a new tender option to its medium of payments for the department's services. Customers can now pay for the services/products offered by the Clerk's Office by credit or debit card. Remote deposit capacity has also been introduced in the Clerk's Cash Management Unit, saving the County some expense of paying for armored carrier service for cash/check pick-ups. The Clerk's Department-wide Cashiering system is now operational, eliminating many cash receipting manual operations, thereby, improving customer service.

A new state of the art Campaign Finance Reporting and Disclosure System has now been deployed and is being used for the County's Campaign Finance operations. The system has just been enhanced to accommodate many recent changes in Campaign Finance Law.

The statutory due diligence for the escheating of unclaimed property in the Clerk's custody is in progress, being performed by the department's Accounting Division. The escrow and trust accounts have been reconciled and brought up to date, preparatory for the escheat, and the subsequent escheating of unclaimed property will commence in September, 2015.

The Court's new case management system, Odyssey, in the Clerk's Family and Criminal Divisions of the Court Services Activities is being upgraded to make it more user -friendly and compliant with the department's business process/requirements as well as its being fully implemented in the Clerk's Juvenile Division. The Clerk's e-Filing Project has passed its Pilot Project status and has now become a permanent and mandatory civil case filing requirement in the County of Wayne per State Court Administrative Office's (SCAO) directives. Many new case-types have been added to this filing system. However, due to cost factors, the determination as to whether the system is affordable and can be sustained, is yet to be made by the SCAO.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

The Clerk's Office development and implementation of the Electronic Vital Records Management System is in full progress. The System's Go-live date, is tentatively scheduled for July 20, 2015. This system will interface with the Clerk's Integrated Cashiering System, our new Department-wide revenue collecting system. The Integrated Cashiering System will also handle the balancing, reconciling, summarizing and posting of all the Clerk's cash receipts to their respective equivalent accounts in the JD Edwards General Ledger System.

All of the above systems once implemented, will take the Clerk's Office as well as Wayne County into the 21st Century technology-wise. The County Clerk's Office has also executed an Inter Governmental (IGA) Agreement with the City of Detroit, effecting the transfer of the City's Vital Records Operations to Wayne County (the County Clerk's Office). The transferred Operation will be consolidated with the County Clerk's Vital Records Activity at the expiration of the 6-year "un-wind" option, the clause which allows the City to exercise the option of taking its Vital Records Operation back after a period of 6 years, if it so desires and upon satisfying all the conditions stipulated under the provision.

IMPACT ON OPERATIONS

The Clerk has many unfilled positions which have been impacted by the recent Executive Order re freeze on departmental expenditures. The unfilled vacancies are causing backlogs and impacting the Clerk's provision of the mandated services.

COUNTY CLERK
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
191 County Elections				
Revenues				
State Grants and Contracts	0	0	561,604	0
Charges, Fees, and Fines	120,110	117,170	156,170	156,170
Total Revenues	**$120,110**	**$117,170**	**$717,774**	**$156,170**
Expenditures				
Personnel	430,293	541,128	544,268	528,022
Fringe Benefits	82,703	161,607	123,957	126,078
Pension	62,904	109,068	74,674	77,893
Materials and Supplies	547,760	803,500	1,288,600	804,500
Services and Contractual Serv	305,955	456,508	453,758	374,790
Travel	1,500	9,000	13,000	12,000
Operating Expenses	12,816	21,003	44,072	23,017
Rentals	51,509	58,028	54,020	55,020
Other Charges	5,770	5,770	5,770	5,770
Total Expenditures	**$1,501,210**	**$2,165,612**	**$2,602,119**	**$2,007,090**

00101 General Fund				
215 County Clerk				
Revenues				
Licenses and Permits	620,574	669,727	740,000	740,000
Federal Grants and Contracts	368,326	368,326	368,326	368,326
State Grants and Contracts	0	0	211,200	211,200
Charges, Fees, and Fines	2,229,844	3,994,763	4,039,570	4,045,715
Interest Income	0	0	1,000	1,000
Total Revenues	**$3,218,744**	**$5,032,816**	**$5,360,096**	**$5,366,241**
Expenditures				
Personnel	1,064,614	1,680,527	2,002,593	1,991,482
Fringe Benefits	563,396	850,287	784,926	797,545
Pension	423,056	663,239	517,702	540,055
Materials and Supplies	86,495	171,495	254,789	254,789
Services and Contractual Serv	835,955	1,015,303	973,317	959,362
Travel	19,057	22,657	22,657	22,657
Operating Expenses	297,234	353,291	382,961	414,702
Rentals	91,722	215,686	149,711	149,711
Other Charges	25,200	25,200	25,200	70,200
Total Expenditures	**$3,695,695**	**$5,157,672**	**$5,483,081**	**$5,569,729**

COUNTY CLERK
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
217 County Clerk - Court Services				
Revenues				
Interest and Dividends	6,000	6,000	1,742	1,742
Charges, Fees, and Fines	18,528,694	18,470,953	16,250,368	16,404,322
Interest Income	1,000	1,000	5,696	5,696
Total Revenues	**$18,535,694**	**$18,477,953**	**$16,257,806**	**$16,411,760**
Expenditures				
Personnel	8,356,968	8,329,964	8,434,142	8,400,843
Fringe Benefits	4,451,513	4,424,475	3,279,277	3,376,149
Pension	3,918,909	3,768,275	2,628,341	2,732,900
Materials and Supplies	113,817	86,169	106,569	93,569
Services and Contractual Serv	1,208,375	1,337,401	1,298,558	1,273,267
Travel	4,000	4,000	4,000	4,000
Operating Expenses	179,945	179,293	179,865	178,687
Rentals	294,242	340,450	319,126	319,126
Other Charges	7,925	7,926	7,928	7,928
Total Expenditures	**$18,535,694**	**$18,477,953**	**$16,257,806**	**$16,386,469**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
191 COUNTY ELECTIONS				
SUPERVISORY AND PROFESSIONAL	3	5	5	5
TOTAL POSITIONS	**3**	**5**	**5**	**5**
101 GENERAL FUND				
215 COUNTY CLERK				
ELECTED AND EXECUTIVE	6	6	7	7
SUPERVISORY AND PROFESSIONAL	5	8	9	9
SUPPORT STAFF	12	27	26	26
TOTAL POSITIONS	**23**	**41**	**42**	**42**
101 GENERAL FUND				
217 COUNTY CLERK - COURT SERVICES				
ELECTED AND EXECUTIVE	0	1	1	1
SUPERVISORY AND PROFESSIONAL	34	33	40	40
SUPPORT STAFF	202	202	196	196
TOTAL POSITIONS	**236**	**236**	**237**	**237**
TOTAL DEPARTMENTAL POSITIONS	**262**	**282**	**284**	**284**

COUNTY CLERK

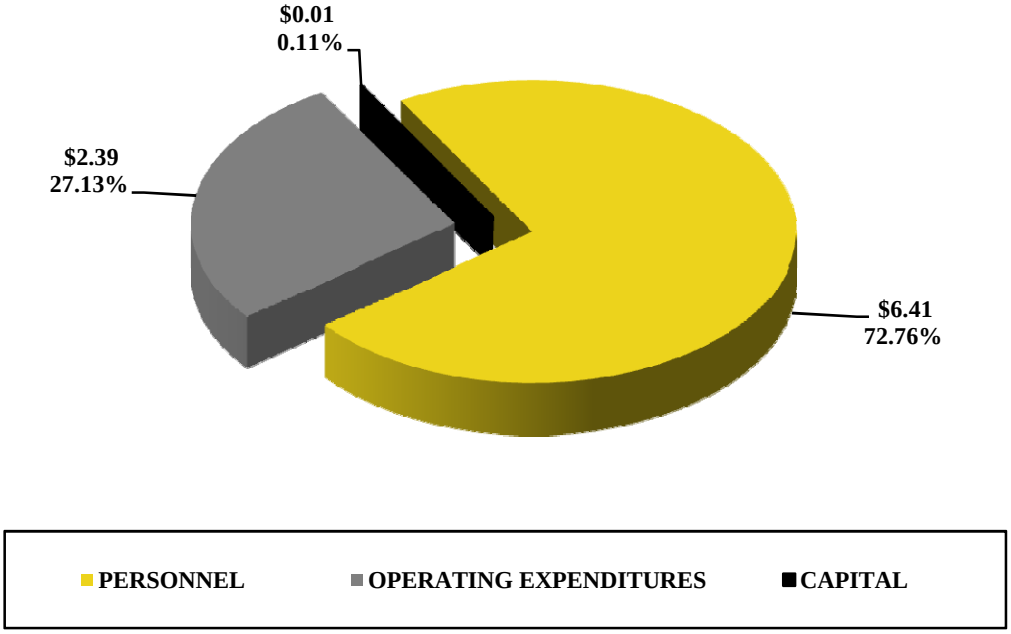
BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Licenses and Permits	70,273	Anticipated revenue increase for CCW permits due to expected increase in applicants.
State Grants and Contracts	772,804	Reflects grant funding for consolidation of City of Detroit activity and Wayne County Vital Records activity also known as Competitive Grant Assistance Program (CGAP) Award. Reflects reimbursement for upcoming Presidential Primary, an occurrence once every 4 years.
Interest and Dividends	(4,258)	Reflects an estimated decrease in interest earned
Charges, Fees, and Fines	(2,136,778)	Decrease largely related to the reduction of the health and pension expenses in the Court Services business unit. As a result, the reimbursement to the Courts has decreased.
Interest Income	5,696	Court Services interest income estimated
TOTAL REVENUES	**$(1,292,263)**	
EXPENDITURES		
Personnel	429,384	Reflects overtime, holiday premium pay and the payments of annual and sick leave which was not budgeted in previous years largely in the Court Service Unit. Also reflects additional 2 FTEs.
Fringe Benefits	(1,248,209)	Decrease in fringe rates.
Pension	(1,319,865)	Decrease in pension rate..
Materials and Supplies	588,794	Increase in ballot costs related to upcoming presidential election.
Services and Contractual Services	(83,579)	Decrease the result of countywide reductions of internal charges.
Travel	4,000	Increase to pay travel costs directly related to the upcoming presidential primary elections.
Operating Expenses	53,311	Increase in expenses related to new CPL business unit. Reflects replacement of old equipment.
Rentals	(91,307)	This variance is due to rent amounts given from the Detroit-Wayne Building Authority.
Non Capital Assets	209,238	This variance is related to funding for CGAP award mentioned above. Grant will provide infrastructure and equipment related to the consolidation of Vital Records Activity for City of Detroit and Wayne County.
TOTAL EXPENDITURES	**$(1,458,231)**	

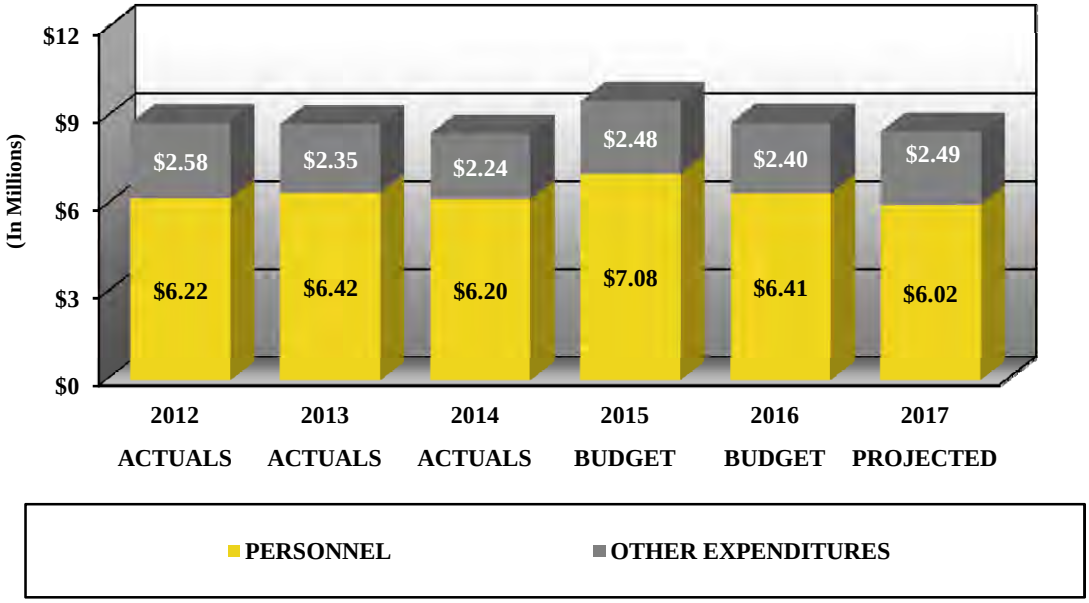
The County Commission represents the legislative branch of Wayne County government and is comprised of fifteen county commissioners elected biennially by the citizens of Wayne County. The chief role of the Commission is to adopt the County's annual budget, as well as enact ordinances.

WAYNE COUNTY COMMISSION

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



COUNTY COMMISSION

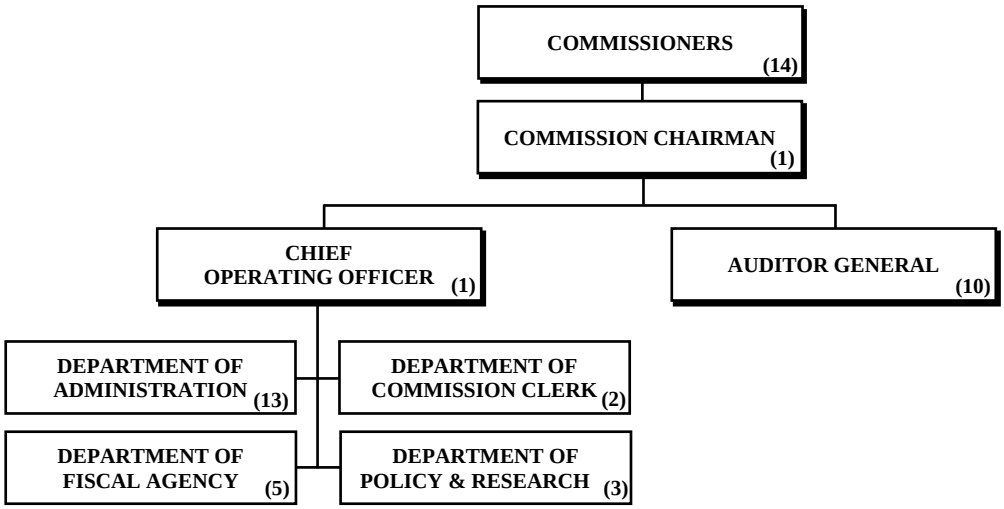
MISSION

The County Commission forms the legislative branch of Wayne County government. The Commission has 15 elected members. The Commission is committed to open government and fiscal integrity. The chief role of the commission is to adopt the annual County budget and to enact ordinances. The commission also approves contracts, appointments and rules. Through its legislative authority, the Commission provides meaningful oversight of executive branch activities to provide assurance to the citizens and other stakeholders of the County that they receive their full value for each dollar expended by the County.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$9,393,982**	**$9,551,208**	**$8,807,628**	**$8,507,581**
Departmental Revenue				
Charges, Fees, and Fines	2,049,886	2,103,100	2,020,100	2,020,100
Total Revenues	**$2,049,886**	**$2,103,100**	**$2,020,100**	**$2,020,100**
General Fund General Purpose	**$7,344,096**	**$7,448,108**	**$6,787,528**	**$6,487,481**
Total Budgeted Positions	**49**	**49**	**49**	**49**

Contact: **Gary Woronchak**, Chairman
500 Griswold St., 7th Floor • Detroit, MI 48226 • Phone: (313) 224-0876



COUNTY COMMISSION

MAJOR ACTIVITIES AND DESCRIPTIONS

COMMISSIONERS: The Wayne County Commission approves and oversees the County's budget. They also approve contracts; draft, adopt, amend and repeal ordinances and resolutions; and make appointments to various boards and commissions.

The work of the Commission is done through open, public committees. There are eight Standing Committees: (1) Ways and Means, (2) Audit, (3) Economic Development, (4) Environment, Drains and Sewers, (5) Government Operations, (6) Health and Human Services, (7) Public Safety, Judiciary and Homeland Security and (8) Public Services. Each committee researches and debates issues that come under its jurisdiction and makes recommendations for action by the full Commission. The full Commission meets formally throughout the year on the first and third Thursdays of each month to review committee recommendations and act upon them. It also meets in scheduled meetings as a Committee of the Whole to provide an additional public forum for extensive discussion of issues with broad interest before full board action.

DEPARTMENT OF ADMINISTRATION: The Department of Administration, headed by the Chief Operating Officer, oversees the daily operations of Wayne County Commission employees and practices.

DEPARTMENT OF FISCAL AGENCY: The Office of Fiscal Agency is the operational arm of the Committee on Ways and Means. The Fiscal Agency reviews, monitors and researches all issues regarding the County Budget from the perspective of providing appropriate legislative oversight. The Agency provides both the Committee on Ways and Means and the Chairperson of the Commission with accurate, independent information and assessments regarding the national, state, and local economy, with particular emphasis upon County revenues and expenses. The Agency provides financial staff support and research assistance to all Commission Committees.

DEPARTMENT OF POLICY AND RESEARCH: The Department of Policy and Research assists the Wayne County Commission and its committees in the performance of Charter-established duties. It reviews, monitors and researches issues regarding County policy related matters, from the perspective of providing appropriate information for policy development and legislative oversight.

DEPARTMENT OF COMMISSION CLERK: The Department of Commission Clerk is responsible for maintaining all official records of the Wayne County Commission.

OFFICE OF LEGISLATIVE AUDITOR GENERAL: The Office of Legislative Auditor General (OAG) has the duties and responsibilities as stated in Section 3.119 of the Wayne County Charter and Section 65 in the Code of County Ordinances which among other things, requires the Auditor General to audit the financial transactions of all county agencies, conduct compliance audits of past or current operations of any county agency, conduct performance audits of agency operations and perform special reviews and assessments as requested by senior county officials.

DEPARTMENT OF PUBLIC INFORMATION: Department of Public Information initiates, develops and conducts planned public relations efforts for the Wayne County Commission in order to elevate the latter's identity in the media and increase public awareness throughout Wayne County and the region. In 2014, the department was responsible for producing 30 newsletters distributed throughout all 43 county municipalities; 35 releases alerting media of Commission activity; numerous celebratory resolutions, certificates and memoriams; calendars as requested through four Commission offices; staffed on- and off-site events and meetings; provided photography at meetings and events; maintained the Commission and Ethics Board websites, including the posting of all agendas and addendas; and provided daily social media updates.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

In FY 2015 the OAG successfully underwent an independent external (peer) review of our quality control systems that assure our audits, reviews and consulting engagements are performed in accordance with Generally Accepted Government Auditing Standards and the International Standards for the Professional Practice of Internal Auditing as promulgated by the Comptroller General of the United States and Institute of Internal Auditors, respectively. The OAG received a clean, or unqualified, opinion from the Association of Local Government Auditors (ALGA) for both standards.

In FY 2015, the OAG succeeded in obtaining a 77% success rate of management's implementation of recommendations identified in our audit/review reports. Moreover, the implementation rate achieved is a testament to elected officials and management's desire and willingness to improve the risk environment in the county despite reduced resources.

The OAG issued a Request for Proposal (RFP) and, with the approval of the Commission, contracted with an external audit firm to perform the mandated annual audit of the County's books and records for fiscal years 2014, 2015, and 2016.

In FY 2015, the OAG upgraded its document management system, TeamMate, and moved to its online hosting services. This upgrade was possible due to the assistance from the Department of Technology. This implementation will allow internet access to TeamMate for OAG staff, thus enhancing accessibility while performing off-site engagements.

As identified in the OAG's 2014 audit of the Delinquent Tax Revolving Fund (DTRF), funding of $76 million is projected to be transferred to the county's General Fund for FY 2015.

COUNTY COMMISSION

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

The OAG intends to integrate the final two modules of our audit software, TeamMate. These modules are TeamRisk and TeamSchedule. Implementation of these modules will enable the OAG to more efficiently and effectively: (1) identify areas where risk is greatest; and, (2) monitor and manage audit activity and management's actions relative to identified risk.

The OAG will seek to implement the initial phase of performing a county-wide risk assessment of county departments, agencies, and programs. This risk assessment will provide the OAG with relevant information on risk management and control activities established by elected officials and executive management, as well as organizational objectives and strategic plans.

For the 2015-2016 audit engagements, the OAG will attempt to identify areas of revenue enhancement and cost savings, as well as perform engagements that concentrate on root cause analysis in instances where there are significant variances between budgeted and actual expenditures as well as assess key business processes that may contribute to the budget variance.

Conduct performance engagements that concentrate on providing an objective analysis to assist management and those charged with governance and oversight in using the information to improve program performance and operations, reduce costs, facilitate decision making by parties with responsibility to oversee or initiate corrective action, and contribute to accountability.

Concentrate on key techniques to improve job productivity – goal is to complete at least 25 engagements in FY 2015- 2016.

Obtain additional professional certifications for OAG staff.

IMPACT ON OPERATIONS

The Fiscal year FY 2015-16 budget for the County Commission represents a status quo budget in order to maintain the charter mandated oversight of the County

COUNTY COMMISSION
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
101 County Commission				
Revenues				
Charges, Fees, and Fines	2,049,886	2,103,100	2,020,100	2,020,100
Total Revenues	**$2,049,886**	**$2,103,100**	**$2,020,100**	**$2,020,100**
Expenditures				
Personnel	4,056,961	4,040,505	3,944,381	3,795,931
Fringe Benefits	1,762,692	1,781,688	1,313,624	1,344,200
Pension	1,262,253	1,253,916	1,151,033	876,388
Materials and Supplies	347,725	366,725	366,725	361,006
Services and Contractual Serv	944,017	1,065,058	973,569	904,558
Travel	184,600	190,600	196,202	173,600
Operating Expenses	100,436	105,764	117,011	116,423
Rentals	656,373	654,695	653,408	853,800
Other Charges	39,550	34,550	34,800	24,800
Capital	5,100	5,100	7,600	7,600
Non Capital Assets	34,275	39,275	49,275	49,275
Operating Transfers Out	0	13,332	0	0
Total Expenditures	**$9,393,982**	**$9,551,208**	**$8,807,628**	**$8,507,581**
TOTAL DEPARTMENTAL REVENUES	**$2,049,886**	**$2,103,100**	**$2,020,100**	**$2,020,100**
TOTAL DEPARTMENTAL EXPENDITURES	**$9,393,982**	**$9,551,208**	**$8,807,628**	**$8,507,581**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
101 COUNTY COMMISSION				
ELECTED AND EXECUTIVE	24	24	25	25
SUPERVISORY AND PROFESSIONAL	22	22	20	20
SUPPORT STAFF	3	3	4	4
TOTAL POSITIONS	**49**	**49**	**49**	**49**
TOTAL DEPARTMENTAL POSITIONS	**49**	**49**	**49**	**49**

COUNTY COMMISSION

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Charges, Fees, and Fines	(83,000)	Union Concession Personnel Savings
TOTAL REVENUES	**$(83,000)**	
EXPENDITURES		
Personnel	(96,124)	Union Concession savings
Fringe Benefits	(468,064)	Based on published rates
Pension	(102,883)	Based on published rates
Services and Contractual Services	(91,489)	Union Concession savings in chargeback departments
Travel	5,602	To better serve needs of department.
Operating Expenses	11,247	Based on published rates
Rentals	(1,287)	Reduction in Building Rent costs
Other Charges	250	Reduction in Misc Operating allocation for Auditor General
Capital	2,500	Office Equipment Increase
Non-Capital	10,000	To better serve needs of department.
Operating Transfers Out	(13,332)	Transfer to Debt service decrease.
TOTAL EXPENDITURES	**$(743,580)**	

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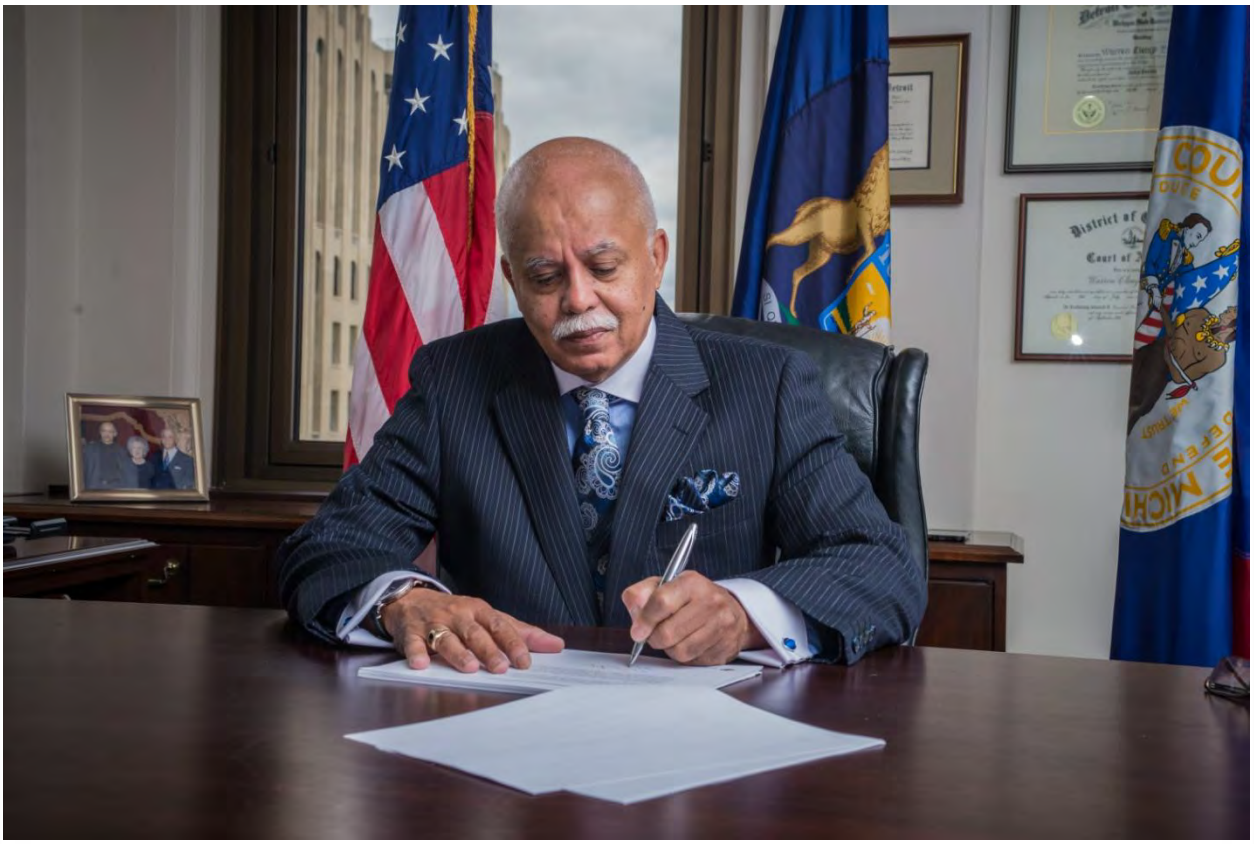
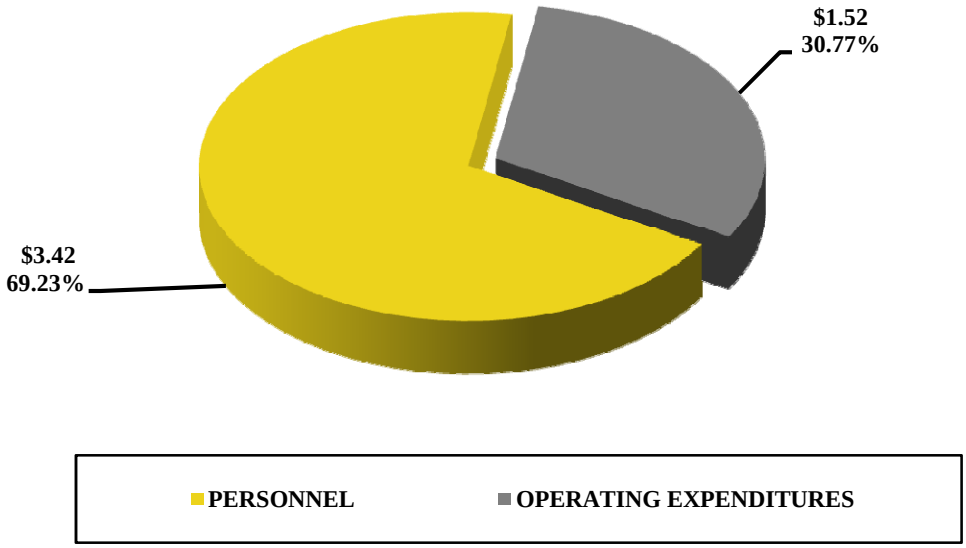


Warren C. Evans
Wayne County Executive

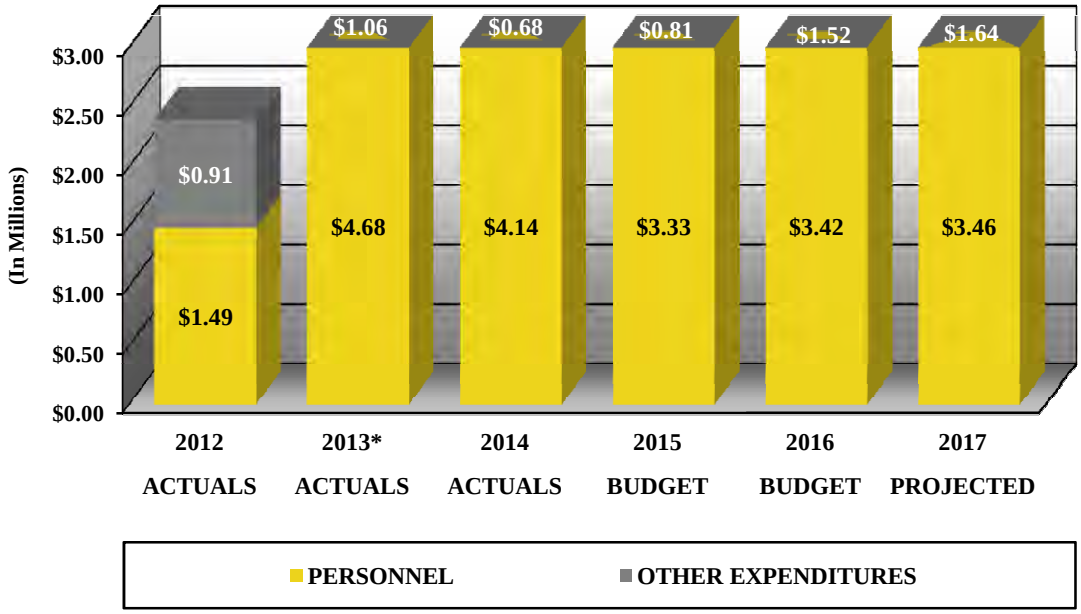
Warren C. Evans became Wayne County's 4th County Executive on January 1, 2015. Executive Evans is a long-time public servant of Wayne County who has established a reputation for achieving results through efficiency, innovation, and strategic collaboration.

WAYNE COUNTY EXECUTIVE

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



** The FY2013 increase reflects the restructure of special project personnel who directly report to the Office of the County Executive.*

OFFICE OF THE COUNTY EXECUTIVE OFFICER

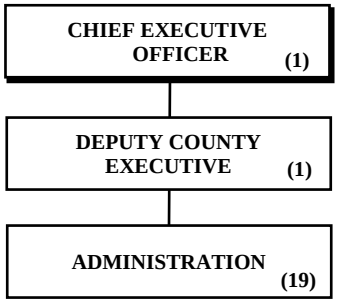
MISSION

The Mission of the Office of the County Executive is to directly, and as the coordinator of the Executive Branch of Wayne County government, provide innovative leadership, and management services to Wayne County residents, businesses and governmental stakeholders so they can enjoy a better quality of life.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$4,098,527**	**$4,138,890**	**$4,937,926**	**$5,100,552**
Departmental Revenue				
Charges, Fees, and Fines	2,787,489	2,749,416	3,787,455	3,932,306
Total Revenues	**$2,787,489**	**$2,749,416**	**$3,787,455**	**$3,932,306**
General Fund General Purpose	**$1,311,038**	**$1,389,474**	**$1,150,471**	**$1,168,246**
Total Budgeted Positions	**21**	**26**	**21**	**21**

Contact: **Warren C. Evans**, Chief Executive Officer
500 Griswold St., 31st Floor • Detroit, MI 48226 • Phone: (313) 224-0291



OFFICE OF THE COUNTY EXECUTIVE OFFICER

MAJOR ACTIVITIES AND DESCRIPTIONS

The executive and administrative power of Wayne County is vested in the Chief Executive Officer (CEO). The CEO has the authority and responsibility under the Wayne County Charter to:

- Supervise, coordinate, direct and control all County facilities, operations and functions except as otherwise provided by law or Charter.
- Implement and enforce the State and local laws, Charter, ordinances, resolutions, orders and rules.
- Submit reports and recommendations to the Commission on matters affecting the County.
- Exercise unified executive authority over Homeland Security assets and programs to preserve and protect lives and property from major emergencies and disasters of all types.
- Exercise the option to veto, subject to Commission override, any ordinance or resolution having the effect of law, or line item in an appropriation ordinance.

GOALS: As Warren C. Evans begins his first term as Wayne County Executive, his Administration will formulate and execute strategies centered on the following goals:

- **Restore Integrity and Maintain Transparency in Governance** – Restore and maintain integrity, transparency and public confidence in government.
- **Eliminate Existing Debt** - Eliminate the existing structural and accumulated financial deficits, as well as create and implement balanced and realistic multi-year budgets. The County faces the daunting task of eliminating a FY 2015 structural operating deficit of $52 million ($74.9 million when pensions are included) and improving a defined benefit pension plan that is only 44% funded.
- **Reform Government Operations** – Ensure that all County operations provide quality services in an operationally sound and fiscally prudent manner. This will entail full reviews and, as needed, restructuring in all executive departments of the County and examining ways to collaborate internally and externally to eliminate redundancies and realize savings from economies of scale.
- **Improve Public Safety** – Make public safety a priority, and enhance quality of life for County residents and attract businesses to invest in the County.
- **Create Real Economic Development** – Promote economic development programs and activities for real job growth that supports small business and development in the County. Wayne County economic development activity is undergoing a complete overhaul and future plans and strategies will be centered on the growth of real sustainable jobs through support of and collaboration with our local communities and regional partners.
- **Maximize Partnerships With Stakeholders** - Collaborate with County stakeholders, including the County's workforce, County Commission, and external partners to achieve common goals that are in the best interest of the County.
- **Develop Regional Strategies** - Regionalism is the key to promoting harmonious relationships, cutting costs, providing better services at all levels of government and more effectively representing the County's varied constituencies. To this end, the Administration is fully engaged in and supports the implementation of the Great Lakes Water Authority and Regional Transit Authority.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

In the CEO's first six months on the job, his Administration has made significant strides in reforming and restructuring County government and implementing policies to improve the County's overall fiscal health. The Administration first worked with credible third party auditors to conduct an audit of the County's financial condition to determine the real deficit number, true revenue numbers, and actual liabilities. This data helped the County to understand the extent of the accumulated and on-going structural deficits.

The Administration developed a Recovery Plan that provides a realistic roadmap to solvency and a financial state where the County can, again, engage in sensible long-term planning. The Plan addresses the County's current financial situation, the causes of the problem, and identifies fixes for the problem. While much work remains, the CEO has already successfully implemented several aspects of the Plan.

The Administration developed an Executive Reorganization Plan in accordance with the requirements of the Wayne County Charter. The Reorganization Plan, which the Wayne County Commission unanimously approved, paves the way for sweeping change in how the County provides services to residents. In particular, a merger between the Departments of Children and Family Services, Health and Human Services, the Veterans Division of the former Senior and Veteran's Services Departments as well as the Community Development Division of the former Economic Development Growth Engine, creates the structure necessary to eliminate

OFFICE OF THE COUNTY EXECUTIVE OFFICER

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS continued

ineffective redundancies and silos in service delivery and provide a better continuum of care for County's residents. Utilizing a valuable report about the County's real estate holdings from O'Keefe and Associates, the Administration is underway to effectively manage the County's owned and leased real estate portfolio. The County is in the process of selling unneeded real estate and consolidating leased County offices to available owned County buildings—an effort that is projected to save the County millions of dollars.

With the settlement of a high exposure lawsuit (MacDonald v Wayne County) involving the County's largest stakeholder, the County is able to implement reform in the area of retiree health care and achieve savings of approximately $20 million per year going forward.

The Administration is engaged in negotiations with unions to address employee-related costs impacting the County's structural deficits and liquidity, including, wages, pensions and healthcare costs.

The CEO is a strong supporter of regionalism with respect to the formation of the Great Lakes Water Authority. The Administration spends countless hours negotiating terms for the leases of the regional water and sewer assets, as well as service agreements, which were finally approved by the Great Lakes Water Authority (GLWA) on June 12, 2015. While a lot of work remains to effectively transfer operations to the GLWA, executing these documents was a major milestone in changing the paradigm of how this important regional utility is managed.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

With the CEO's request to the State of Michigan for a preliminary financial review under PA 436, it is critical that the process be managed to successful completion to ensure long-term financial health for the County. If a financial emergency is declared, of the four options available to eliminate that financial emergency, the CEO is advocating for the Wayne County Commission to select the Consent Agreement. This option is undoubtedly the most effective tool to lead the County to financial stability.

In accordance with the Executive Reorganization Plan, the CEO will fully implement the merger of the new department of Health, Veterans and Community Wellness and establish the Wayne County Economic Development Corporation as the economic development arm of the County.

The Administration will reengineer the County's procurement processes and start to upgrade key IT systems that support our business processes. The entire purchasing process is currently being reviewed from "P2P" - Procurement to Payment. The CEO is taking a holistic approach to evaluate not just how much money the County is spending, but also why, where, and under what authority money is being spent. A completely new web-based system is being considered to replace several disparate systems that do not interconnect, along with antiquated, manual processes that are inefficient and oftentimes redundant. This technology will enable the County to expedite approvals, contracting, payment, and generate robust reporting, resulting in lower supplier costs, reduced risks, improved working capital, increased transparency and much more.

The County will also leverage technology to its fullest extent to enhance other internal operating efficiencies, while continuing to deliver quality mandated services to constituents. Specific technology initiatives include enhanced on-line and mobile access to County services, modernized financial and human resource management systems, improved health and wellness systems, along with automated document routing and other technological enhancements. In support of these initiatives, the County will remain diligent in cyber security efforts in order to protect all County and constituent information assets.

Other restructuring initiatives that are designed to increase revenues, decrease spending and/or enhance operational efficiencies will be pursued as outlined in the Recovery Plan. These other initiatives include billing for public health services, environmental health and other environmental fee increases, third party jail health and Juvenile Detention Facility health services and improvements for the Sheriff's Department.

Integrally related to the County's financial health and a critical component of public safety is the Consolidated Jail Project. While this is an inherited major capital problem and certainly not a new initiative, the CEO is taking a pragmatic approach to solve this problem by selecting the best and most financially prudent option that will not deleteriously affect public safety.

OFFICE OF THE COUNTY EXECUTIVE OFFICER
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
171 County Executive				
Revenues				
Charges, Fees, and Fines	2,787,489	2,749,416	3,043,090	3,181,700
Total Revenues	**$2,787,489**	**$2,749,416**	**$3,043,090**	**$3,181,700**
Expenditures				
Personnel	1,728,251	1,706,581	1,819,220	1,819,220
Fringe Benefits	924,405	898,083	729,009	753,322
Pension	713,988	726,967	483,329	492,096
Materials and Supplies	79,491	85,477	67,407	55,250
Services and Contractual Serv	287,071	353,100	770,495	848,367
Travel	23,165	24,965	21,800	21,800
Operating Expenses	46,220	45,725	66,351	56,153
Rentals	295,936	297,992	229,350	297,139
Other Charges	0	0	6,600	6,600
Total Expenditures	**$4,098,527**	**$4,138,890**	**$4,193,561**	**$4,349,947**
00101 General Fund				
179 EDC & Land Bank Administration				
Revenues				
Charges, Fees, and Fines	0	0	744,365	750,606
Total Revenues	**$0**	**$0**	**$744,365**	**$750,606**
Expenditures				
Personnel	0	0	234,500	234,500
Fringe Benefits	0	0	94,966	98,303
Pension	0	0	62,302	65,230
Materials and Supplies	0	0	116,210	116,210
Services and Contractual Serv	0	0	212,500	212,500
Travel	0	0	10,000	10,000
Operating Expenses	0	0	6,387	6,362
Rentals	0	0	0	2,500
Other Charges	0	0	2,500	0
Non Capital Assets	0	0	5,000	5,000
Total Expenditures	**$0**	**$0**	**$744,365**	**$750,605**
TOTAL DEPARTMENTAL REVENUES	**$2,787,489**	**$2,749,416**	**$3,787,455**	**$3,932,306**
TOTAL DEPARTMENTAL EXPENDITURES	**$4,098,527**	**$4,138,890**	**$4,937,926**	**$5,100,552**

OFFICE OF THE COUNTY EXECUTIVE

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
171 COUNTY EXECUTIVE				
ELECTED AND EXECUTIVE	13	17	12	12
SUPPORT STAFF	8	9	9	9
TOTAL POSITIONS	**21**	**26**	**21**	**21**
TOTAL DEPARTMENTAL POSITIONS	**21**	**26**	**21**	**21**

OFFICE OF THE COUNTY EXECUTIVE OFFICER

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Charges, Fees, and Fines	1,038,039	Increase in Charge for Service revenue due to new Economic Development Corporation (EDC) and Land Bank division being moved into CEO department. Increase also reflects actual charges provided.
TOTAL REVENUES	**$1,038,039**	
EXPENDITURES		
Personnel	347,139	Increase reflects actual costs for individuals housed in the CEO business units as well as EDC and Land Bank.
Fringe Benefits	(74,108)	Based on published fringe rates.
Pension	(181,336)	Based on published fringe rates.
Materials and Supplies	98,140	Increase reflects increase to Vantage Port membership dues as estimated by the Division.
Services and Contractual Services	629,895	Increase in various services provided as a result of the EDC and Land Bank administration. In addition, increase reflects additional contractual services provided.
Travel	6,835	Increase in travel expenses for conferences.
Operating Expenses	27,013	Increase in liability insurance based on published fringe rates. Increase for vehicle repair and maintenance.
Rentals	(68,642)	Decrease of building rent based on an annual allocation of square footage used.
Other Charges	9,100	Reflects various anticipated miscellaneous expenses.
Non Capital Assets	5,000	Computer and equipment for new EDC & Land Bank.
TOTAL EXPENDITURES	**$799,036**	

FUN FEST

Beck Ball Field in Van Buren Township

Senior Center Improvements in Woodhaven

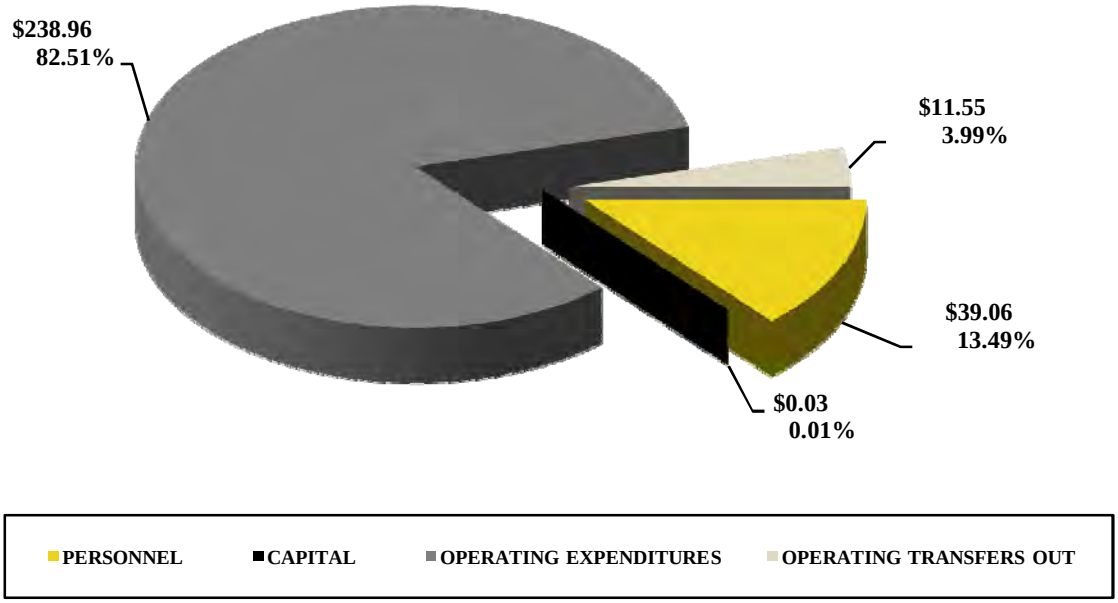
Historic Preservation at Willow School House in Huron Township

Juvenile Detention Facility Classroom

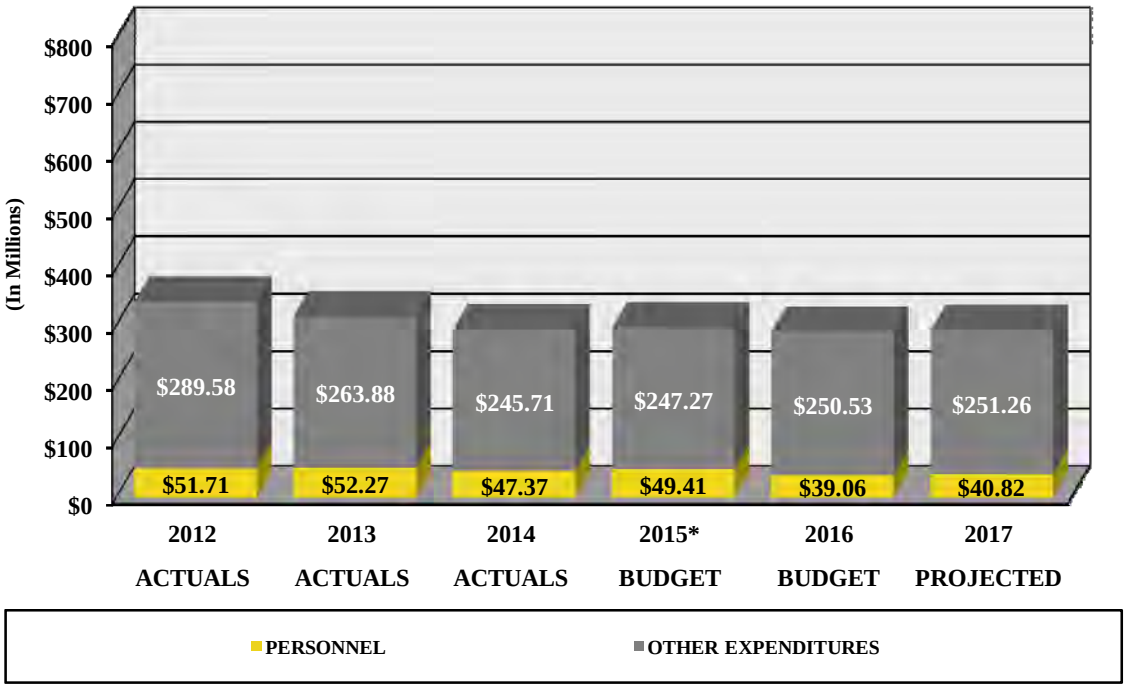
Veteran Services

WAYNE COUNTY
HEALTH, VETERANS AND COMMUNITY WELLNESS

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



** Effective 2015, all years have been recomputed in order to reflect the County Executive's reorganization plan. It consolidated departments formerly known as Children & Family Services (CFS), Economic Development Growth Engine (EDGE), Health & Human Services (HHS) and Veterans Affairs operations.*

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

MISSION

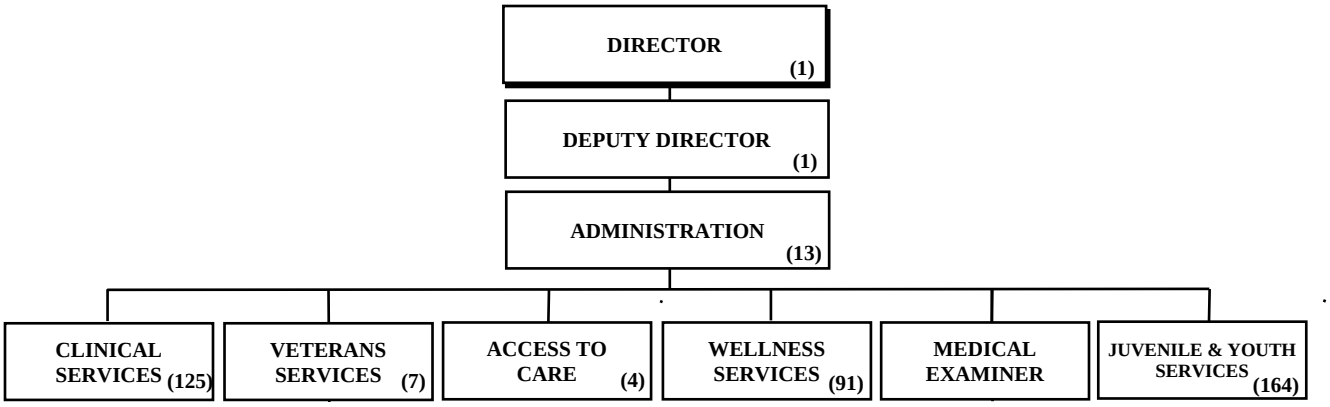
The Mission of the Department of Health, Veterans & Community Wellness (HVCW) is responsible for coordinating and administering health, social, educational and youth services to communities and residents in Wayne County.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$322,837,282**	**$296,679,715**	**$289,595,700**	**$292,078,243**
Departmental Revenue				
Charges, Fees, and Fines	37,458,189	33,226,408	33,186,573	33,311,445
Federal Grants and Contracts	66,629,887	52,776,433	59,920,559	59,715,649
Local Grants and Contracts	19,569,250	14,692,874	19,324,882	19,324,882
Operating Transfers In	65,639,866	82,749,147	77,797,057	79,232,367
Other Financing	1,539,000	5,124,170	3,748,882	564,341
Rents and Expense Recoveries	2,926,522	2,572,020	0	0
Interest Income	300	300	0	0
State Grants and Contracts	110,984,974	86,632,472	77,774,057	79,279,125
Taxes	10,050,795	9,925,634	9,674,129	9,536,126
Total Revenues	**$314,798,783**	**$287,699,458**	**$281,023,894**	**$280,215,839**
General Fund General Purpose	**$8,038,499**	**$8,980,257**	**$8,571,806**	**$11,862,404**
Total Budgeted Positions	**500**	**472**	**406**	**404**

Contact: **Mouhanad Hammami**, Director
500 Griswold St., 10th Floor Detroit, MI 48226 • Phone: (313) 224-8885

Note: Prior years have been restated as a result of the reorganization.



Note: *The FY2015 began the consolidated budgets of Health & Human Services (HHS), Children & Family Services (CFS), Veterans Services (VS) and Community Development (CD) which is estimated to approach $300 million.*

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

MAJOR ACTIVITIES AND DESCRIPTIONS

Wayne County offers a variety of services through direct customer service via several departments covering a range of programs. However, the common bond between these services is the human factor that affects the social and physical wellness of County residents. Overlapping services and redundant programs were identified last year and recommendations of realigning departments along lines of services led to the idea of creating a new service delivery model under a new consolidated department: the Department of Health, Veterans and Community Wellness (HVCW).

The new Department of Health, Veterans and Community Wellness provides services and programs that were offered through the Department of Children and Family Services, Department of Health and Human Services, Department of Seniors and Veterans Affairs and the Division of Community Development (a division of the Department of Economic Development Growth Engine). The logic behind such consolidation is streamline services that better serve County residents with greater efficiency.

This new department is responsible for coordinating and administering health, social, educational and youth services to communities and residents in Wayne County. County residents and clients that in the past used to access these services through individual department touch points will access programs offered by HVCW through a portal entry of trained "case managers and navigators" that help residents with resources and services offered based on their needs. This is based on an evidence based model of "wrap around" service delivery. With this new model residents would have greater access to services and programs that in the past required several layers of cross departmental processes. For an example; a mother that is applying for the Women and Infant Children Public Health program (WIC) at one of the County's WIC clinics would be surveyed for whether her household has a senior that can benefit from the senior nutrition program or other senior services or if a family member is a veteran that needs assistance through our veterans assistance programs, all this is done immediately with no need to be referred somewhere else.

The consolidation allows shared use of administrative staff which centralizes administration and operations in a lean model that is cost efficient and more effective. This new department combines and reassigns functions as they are needed within the new structure and aligns services that are alike in order to increase efficiency, maximize utilization of resources and eliminate redundancy. Also, the new department will benefit from sharing resources, grants and funding streams as one entity.

The identity of the new department as the "Department of Health, Veterans and Community Wellness" and is a fresh look at the traditional model of strict healthcare services or strict human services. The concept of Community Wellness is in line with addressing the social determinants of health and the root causes of health disparities from an upstream perspective. HVCW will provide programs that focus on community development, healthy living and healthy neighborhoods, access to nutrition and exercise, home economics among many others that target disparities and equities as related to social and environmental justice. This is feasible with the inclusion of Community Development from EDGE that administers Community Development Block Grant (CDBG) and Neighborhood Stabilization Programs (NSP) among others. These grants empower communities and enable viability by promoting housing, a suitable living environment, and expanding economic opportunities which is a perfect fit within the mission of the new department and the County's at large.

Other traditional services such as Public and Environmental Health are maintained under the new structure and are enhanced by the use of new processes and shared outlets for residents to access. Furthermore, under HVCW, a Division of Clinical Services is responsible for integrating primary care and public health services in a wrap around model that maximizes efficiencies and benefits to County residents. It is responsible for direct clinical services provided at the Public Health Clinics, County Jails, the Juvenile Detention Facility and other health centers operated by to the County. This division also includes the Community Corrections Unit responsible for administering and coordinating community correction jail based, residential and community based services offered to adult offenders as alternatives to detention.

In addition to innovative delivery models, better customer outreach, service and efficiencies, this consolidated model will result in cost savings for the general fund and will maximize subsidies and grants that the department receives from the federal government and the State. The consolidated model is expected to save close to $3 million.

ADMINISTRATION:

Our mission is to manage the delivery of health and wellness services to the residents of Wayne County through a holistic application of services to youth and families throughout the county. The department has enhanced the overall delivery of services, while strategically utilizing county resources in the community to support all County residents and vulnerable

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

***MAJOR ACTIVITIES AND DESCRIPTIONS** continued*

populations. HVCW Administration ensures that all six divisions are working as one entity in serving the health, social, educational and youth services needs of all communities in the County. In addition, Administration coordinates and facilitates all operational and strategic assistance such as budgeting, contract processing, and personnel related issues and information technology to all divisions.

The department consists of six divisions:

THE DIVISION OF WELLNESS SERVICES: The Division of Wellness Services provides health and wellness programs targeting communities and residents within Wayne County. The Division performs the following functions:

The Public and Environmental Health function is responsible for all public health related programs as required by the Michigan Public Health Code, including prevention and disease control, family health services, nutrition, communicable disease, and public health emergency preparedness. Environmental health services include inspections, licensing, and enforcement for food and food service providers within Wayne County.

The Social Wellness function addresses the social determinants of health and community wellness. These functions focus on community development, healthy living and healthy neighborhoods,, financial education designed to target and eliminate disparities and inequities as related to social and environmental justice. Such programs include physical education, breastfeeding counseling to expectant and nursing parents and senior nutrition. This function houses the Michigan State University Extension program which provides a variety of research based educational programs to County residents to improve their lives and quality of life such as community food systems and children and youth development programs (4H).

The community development leg of this function is responsible for preserving and enhancing existing neighborhoods and community resources within Wayne County. And to implement federal and state funded community development programs that benefit low to moderate income individuals and families. These programs include, but are not limited to Community Development Block Grant (CDBG) and Neighborhood Stabilization Programs (NSP) among others that empower communities and enable viability by promoting housing, a suitable living environment, and expanding economic opportunities.

THE DIVISION OF CLINICAL SERVICES: The Division of Clinical Services is responsible for integrating primary care and public health services in a wrap around model that maximizes efficiencies and benefits to County residents. It is responsible for direct clinical services and diagnostic screenings provided at the Public Health Clinics, County Jails, the Juvenile Detention Facility and other federally funded health centers. These services include but are not limited to physical examinations, vaccinations and inoculations, primary care and disease treatment, dental and behavioral health services.

THE DIVISION OF JUVENILE AND YOUTH SERVICES: The Division of Juvenile and Youth Services is responsible for the administration of juvenile justice system of care and the Head Start early education program. The division provides the following functions:

The Juvenile and Youth Services function is responsible for programs including detention custody and care, residential treatment, and community based services for youth who have had some degree of formal involvement with the Family Division of the Third Circuit Court. The Prevention Services Unit is responsible for the administration and distribution of services which are primarily grant-funded and are designed to help youth avoid formal court action, reduce delinquency adjudications, and help youth remain engaged in school.
The Head Start function serves as an advocate for the health, nutrition, and educational needs of low-income children and parents, and is responsible for planning, coordination and delivery of Head Start and early Head Start services in Wayne County.

THE DIVISION OF VETERANS SERVICES: The Division of Veterans Services coordinates delivery of services designed to address the immediate needs and secure stable living conditions for veterans.

THE DIVISION OF ACCESS TO CARE: The Division of Access to Care is responsible for the administration of the delivery of health care to the indigent adult population who do not qualify for health insurance coverage under the Patient Protection and Affordable Care Act by providing alternative delivery systems of health care coverage to the indigent and those who do not have access to healthcare.

DIVISION OF MEDICAL EXAMINER The Medical Examiner Office is responsible for performing two tasks pursuant to state statute: investigating circumstances of death within Wayne County and examining decedent bodies, including performing autopsies if required.

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

THE DIVISION OF JUVENILE AND YOUTH SERVICES

After a decade and a half of juvenile justice reform, it is evident that uniform assessment, quality case management, consistent accountability, competency development, risk-based use of institutional placements and defined consequences create the best opportunities for juveniles to succeed and thereby improve public safety. By embedding a broad menu of approaches to safely prevent entry into the justice system and eliminate unnecessary and costly institutional placements, the County has demonstrated that local management of juvenile justice systems is the best alignment to help youth develop and maintain essential ties with families, schools and communities.

Listed below are a few noteworthy highlights that reflect a responsible use of tax payer dollars:

- Enrollment days for adjudicated juveniles peaked in FY 2007 at 1,022,642, however since then the total number of youth has declined 67.5%.
- New intake of adjudicated cases has declined by 53.3%% (since FY 2010).
- Ongoing adjudicated caseload has declined by 56.0% (since FY 2010).
- Juveniles are being safely maintained in their communities with a low number of felony convictions during active enrollment.
- The number of juveniles adjudicated/convicted of a new felony offense while actively enrolled with a Care Management Organization (CMO) remained low over the past three years; averaging less than 2.0% of the adjudicated population.
- Residential care utilization has declined for seven consecutive years beginning in 2008. The use of out -of-home placements has been cut in half. The average daily caseload in out-of-home placements declined from 847 in FY 2010 to 442 in FY 2014. This represents a 56.4% drop in non-secure placement and 37.2% in secure placements.
- Total residential care expenditures have declined by $29.5 M since FY 2010 a 46.6% reduction.
- Average daily population (ADP) in short-term secure detention has declined to 108 juveniles, a 53.9% reduction since FY 2010
- County Child Care Fund (CCF) and State Ward expenditures have declined 28% since FY 2010. As a result the total accumulated "savings" over the past five years have reached $146,000,000.
- It is significant that total CCF spending has continued to decline during a period in which Title IV-E revenue for Wayne County plummeted a staggering 70% since FY 2000. Title IV-E (maintenance) pays for qualifying out-of-home placements. Given the depth of federal revenue losses, the county was at great risk of increased spending for out-of-home placements. New program policies and practices have mitigated the impact of lost federal revenue.

Other noteworthy items:

CROSS OVER YOUTH PRACTICE MODEL

Children and Family Services through the Juvenile Services Division coordinated a team of service providers to represent Wayne County and participate in Georgetown University's Cross Over Youth Practice Model in November 2014. The Wayne County team was charged with creating and implementing a coordinated system of care that will address the issues of cross system coordination and collaboration and to identify continuum of care and services to address the unique challenges faced by youth and their families who are involved in the Child Welfare and Juvenile Justice System simultaneously.

MENTAL HEALTH TRAINING ACADEMY

Juvenile Justice in collaboration with the Detroit Wayne County Mental Health Authority developed a training curriculum which provided a vehicle to train juvenile justice staff in Wayne County on relevant mental health challenges to improve their knowledge and skills. The training academy will have a direct impact on the effectiveness of service provisions to youth and families.

IN-SCHOOL SUSPENSION PROGRAM

One county funded Care Management Organization started an In School Suspension Program over seven years ago to reduce the school expulsions and out of school suspensions. Students involved in the program benefit from class work, counseling, and skill development within a restorative practices environment. Youth participating in the program has experienced zero (0) involvement in the juvenile system. Because of the success of the program, the In-School Suspension program has been expanded to other areas including Hamtramack, Central High School and Northwestern High School.

ATTENDANCE PARTICIPATION AND SUPPORT INITIATIVE (A-P-S)

Far too many school districts have adopted student discipline policies that result in entry into the formal justice system. Zero-tolerance policies, intended to make schools safer, are proving ineffective. As students are denied access to necessary services the "school to prison" pipeline swells. Wayne County has launched a new school-based initiative, A-P-S, aimed at reversing this trend.

From February 2013 to September 30, 2013, the Wayne County Attendance Participation and Support Initiative (A-P-S) has provided an alternative to school conflict

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS continued

resolution and expulsion for 370 youth and families enrolled in 25 Detroit area schools. The A-P-S strategy is timely assessment, family engagement, referral and access to services appropriate to assessed need.

A public-private partnership of county, schools and community agencies form the centerpiece of the program. The value of this collaboration is to provide youth effective supports to stay in school, not be adjudicated into the juvenile system, and to strengthen their family ties. Wayne County has contracted with the Juvenile Assessment Center (JAC) to implement this program.

Coordinated community services focus help for everyone in the family. To connect students and families to the "right" service, competent assessment is essential. The underlying reasons for school absences, conflicts in the home and learning failures at school must first be revealed. Youth and caregivers are expected to participate and be actively involved in schooling. Follow up school and family services make sure the services were carried out and that families saw them as useful.

An evaluation of all students that participated in 2013 finds that 98% were retained in school and have not entered the juvenile justice system.

COMMUNITY CORRECTIONS

In the Fall of 2015, the Division celebrated the close of its ninth season of participating in the Urban Farming Initiative, which included a new partnership with The Greening of Detroit. The Division's role in the program is designed to rehabilitate non-violent offenders while providing food to the community.

For the past three years, the Division has co-sponsored, a Community Health Fair with community partners, Detroit Central City Community Mental Health, Wayne County Third Circuit Mental Health Court, Institute for Population Health, Detroit Wayne Mental Health Authority, and the Department of Health Wellness Population. The purpose of the Community Health Fair is to increase health awareness through education and prevention. The health fairs have provided a valuable service to not only the mental health court consumers, and their families, but the entire community.

Wayne County Community Corrections continues to offer community based jail alternatives at four Supportive Services Centers for men and women, and six Residential Treatment Centers.

Services provided include case management, and individual and group counseling sessions focusing on Cognitive Behavioral Therapy (CBT), cognitive skills training, pro-social behaviors, employment, education training, anger management, psychological and medical needs (via off-site referrals) and co-parenting. The goal is to enable participants to live productive, crime-free lives. The programs are designed to assist participants on probation to acquire the skills, attitudes and behaviors necessary to cope with daily life situations without using drugs, or committing crimes.

For women, these services are provided in gender specific groups and settings. Attention is given to gender specific issues such as domestic violence, sexual and physical abuse, interpersonal relationships, health and hygiene, and parenting.

ALTERNATIVE WORK FORCE

Alternative Work Force (AWF) ceased operations on May 31, 2015. Until that time, AWF community services included assisting community agencies with clean-up efforts on their blocks, around their schools, and in their local neighborhood parks.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

The Department of Health, Veterans and Community Wellness was formed during Fiscal Year 2014-15 by combining major functional areas into one department. The initiatives and programs for Fiscal Year 2015-2016 will focus on streamlining services along the new consolidated department and to provide a "no wrong door" entry into any of the services provided across the department.

County residents can access these services through a portal entry of trained "case managers and navigators" that help residents with resources and services offered based on their needs. This is based on an evidence based model of wrap around service delivery. With this new model residents would have greater access to services and programs that in the past required several layers of cross departmental processes. This will coordinate health, social, educational and youth services and enhance delivery to communities and residents in Wayne County.

IMPACT ON OPERATIONS

The 2015-2016 budget for the Department of Health, Veterans and Community Wellness provides for a new service delivery model for the citizens of Wayne County.

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
151 Pre-Trial				
Revenues				
State Grants and Contracts	50,000	10,000	0	0
Charges, Fees, and Fines	1,193,930	1,280,532	0	0
Total Revenues	**$1,243,930**	**$1,290,532**	**$0**	**$0**
Expenditures				
Personnel	414,889	434,589	0	0
Fringe Benefits	221,892	232,322	0	0
Pension	170,434	152,982	0	0
Materials and Supplies	184,472	182,688	116,000	116,000
Services and Contractual Serv	392,605	371,030	212,765	212,873
Operating Expenses	137,539	140,872	126,795	127,297
Rentals	1,766,200	1,793,200	1,550,000	1,560,000
Total Expenditures	**$3,288,031**	**$3,307,683**	**$2,005,560**	**$2,016,170**

00101 General Fund				
601 Public Health Programs				
Revenues				
Charges, Fees, and Fines	0	0	2,327,363	2,332,115
Total Revenues	**$0**	**$0**	**$2,327,363**	**$2,332,115**
Expenditures				
Personnel	0	0	244,207	243,965
Fringe Benefits	0	0	98,936	102,198
Pension	0	0	64,881	67,863
Services and Contractual Serv	0	0	1,913,602	1,913,602
Operating Expenses	0	0	5,737	4,487
Total Expenditures	**$0**	**$0**	**$2,327,363**	**$2,332,115**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
602 Indigent Health Care				
Revenues				
Taxes	5,100,000	5,100,000	4,800,000	4,800,000
State Grants and Contracts	28,011,267	0	0	0
Charges, Fees, and Fines	800,000	1,046,105	15,706,571	15,822,286
Other Financing	0	3,631,641	3,500,000	324,000
Total Revenues	**$33,911,267**	**$9,777,746**	**$24,006,571**	**$20,946,286**
Expenditures				
Personnel	617,912	367,507	229,687	229,120
Fringe Benefits	331,119	193,406	93,061	95,973
Pension	253,566	142,997	61,023	63,733
Materials and Supplies	67,600	8,000	2,500	2,500
Services and Contractual Serv	32,113,561	8,977,661	8,540,397	8,538,510
Travel	1,800	1,400	1,000	1,000
Operating Expenses	13,705	8,151	6,004	5,965
Rentals	12,004	78,624	85,058	112,731
Other Charges	0	0	7,487,841	7,460,000
Operating Transfers Out	0	0	7,500,000	7,500,000
Total Expenditures	**$33,411,267**	**$9,777,746**	**$24,006,571**	**$24,009,532**

00101 General Fund				
648 Medical Examiner				
Revenues				
Charges, Fees, and Fines	705,000	795,000	785,000	785,000
Total Revenues	**$705,000**	**$795,000**	**$785,000**	**$785,000**
Expenditures				
Personnel	1,042,255	0	0	0
Fringe Benefits	487,740	0	0	0
Pension	395,687	0	0	0
Materials and Supplies	131,000	17,500	15,500	15,500
Services and Contractual Serv	3,279,609	6,686,277	6,411,168	6,537,257
Operating Expenses	47,007	88,000	88,000	88,000
Other Charges	350,000	0	0	0
Operating Transfers Out	266,662	265,723	264,605	263,952
Total Expenditures	**$5,999,960**	**$7,057,500**	**$6,779,273**	**$6,904,709**

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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
684 Veterans Affairs				
Expenditures				
Personnel	46,419	45,241	104,001	103,877
Fringe Benefits	24,577	24,055	42,102	43,456
Pension	19,251	18,303	27,631	28,895
Materials and Supplies	7,700	7,700	5,700	5,700
Services and Contractual Serv	99,703	157,508	360,763	449,585
Travel	0	2,000	2,000	2,000
Operating Expenses	1,788	1,769	2,776	2,766
Rentals	0	27,000	27,000	27,000
Total Expenditures	**$199,438**	**$283,576**	**$571,973**	**$663,279**

00101 General Fund				
689 Health And Community Servic				
Revenues				
Charges, Fees, and Fines	1,280,978	2,531,183	0	0
Total Revenues	**$1,280,978**	**$2,531,183**	**$0**	**$0**
Expenditures				
Personnel	388,556	660,606	0	0
Fringe Benefits	186,701	324,537	0	0
Pension	139,937	239,854	0	0
Materials and Supplies	15,625	15,600	0	0
Services and Contractual Serv	1,369,194	1,070,393	0	0
Travel	16,100	26,100	0	0
Operating Expenses	7,115	12,839	0	0
Rentals	157,750	161,254	0	0
Non Capital Assets	0	20,000	0	0
Total Expenditures	**$2,280,978**	**$2,531,183**	**$0**	**$0**

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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
701 HVCW-Central Administratio				
Revenues				
Charges, Fees, and Fines	0	0	3,680,686	3,614,680
Total Revenues	**$0**	**$0**	**$3,680,686**	**$3,614,680**
Expenditures				
Personnel	0	0	1,240,432	1,239,298
Fringe Benefits	0	0	484,771	500,697
Pension	0	0	316,273	330,823
Materials and Supplies	0	0	15,600	15,600
Services and Contractual Serv	0	0	1,355,585	1,191,993
Travel	0	0	14,700	13,300
Operating Expenses	0	0	28,786	28,643
Rentals	0	0	224,539	294,326
Total Expenditures	**$0**	**$0**	**$3,680,686**	**$3,614,680**

00101 General Fund				
731 Cooperative Extension				
Revenues				
Charges, Fees, and Fines	0	362,610	347,188	348,369
Total Revenues	**$0**	**$362,610**	**$347,188**	**$348,369**
Expenditures				
Personnel	0	75,695	73,515	73,326
Fringe Benefits	0	27,514	20,549	21,114
Pension	0	16,412	12,059	12,573
Materials and Supplies	0	0	4,000	4,000
Services and Contractual Serv	0	41,207	61,730	59,270
Travel	0	2,000	1,500	1,500
Operating Expenses	0	1,091	1,247	1,237
Other Charges	0	198,691	172,588	175,349
Total Expenditures	**$0**	**$362,610**	**$347,188**	**$348,369**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
738 Library Services				
Revenues				
State Grants and Contracts	45,800	73,200	0	0
Charges, Fees, and Fines	695,501	557,974	0	0
Rents and Expense Recoveries	2,926,522	2,572,020	0	0
Total Revenues	**$3,667,823**	**$3,203,194**	**$0**	**$0**
Expenditures				
Personnel	1,170,863	1,027,172	0	0
Fringe Benefits	467,131	420,155	0	0
Pension	355,827	308,681	0	0
Materials and Supplies	52,650	34,990	0	0
Services and Contractual Serv	1,149,040	1,366,422	0	0
Travel	3,200	4,201	0	0
Operating Expenses	32,912	44,622	0	0
Other Charges	0	2,400	0	0
Non Capital Assets	436,200	411,581	0	0
Total Expenditures	**$3,667,823**	**$3,620,224**	**$0**	**$0**
00221 County Health Fund				
326 HCS - Jail Medical Services				
Revenues				
Charges, Fees, and Fines	8,284,800	7,956,250	373,100	373,100
Operating Transfers In	5,156,545	5,993,093	12,266,548	13,774,575
Total Revenues	**$13,441,345**	**$13,949,343**	**$12,639,648**	**$14,147,675**
Expenditures				
Personnel	2,845,429	3,362,164	3,546,643	3,541,526
Fringe Benefits	1,470,080	1,673,135	1,326,420	2,117,041
Pension	1,151,120	1,308,175	930,022	1,572,283
Materials and Supplies	517,242	827,400	823,700	861,700
Services and Contractual Serv	7,377,310	6,694,329	5,931,942	5,903,617
Travel	1,000	1,100	500	500
Operating Expenses	69,164	73,040	76,321	76,008
Rentals	10,000	10,000	4,100	75,000
Total Expenditures	**$13,441,345**	**$13,949,343**	**$12,639,648**	**$14,147,675**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00221 County Health Fund				
327 Jail Mental Health Services				
Revenues				
Local Grants and Contracts	0	0	4,230,000	4,230,000
Charges, Fees, and Fines	6,200,000	0	0	0
Operating Transfers In	0	6,220,800	2,109,641	2,154,974
Total Revenues	**$6,200,000**	**$6,220,800**	**$6,339,641**	**$6,384,974**
Expenditures				
Personnel	2,550,429	2,560,711	3,088,964	3,083,580
Fringe Benefits	1,457,923	1,281,265	1,047,338	1,075,168
Pension	1,151,120	998,598	780,822	816,023
Materials and Supplies	279,143	355,724	332,700	335,400
Services and Contractual Serv	716,221	984,668	1,047,197	1,032,451
Travel	500	500	500	500
Operating Expenses	44,164	39,334	42,120	41,852
Rentals	500	0	0	0
Total Expenditures	**$6,200,000**	**$6,220,800**	**$6,339,641**	**$6,384,974**

00221 County Health Fund				
601 Health/Environment Programs				
Revenues				
Federal Grants and Contracts	1,030,292	1,275,119	6,929,882	6,927,283
State Grants and Contracts	7,548,289	7,605,065	2,488,090	2,510,198
Local Grants and Contracts	190,000	63,700	0	0
Charges, Fees, and Fines	8,941,596	9,587,422	8,249,169	8,388,831
Other Financing	(419,000)	0	(143,384)	(114,827)
Operating Transfers In	1,529,010	1,775,684	1,528,746	1,521,023
Total Revenues	**$18,820,187**	**$20,306,990**	**$19,052,503**	**$19,232,508**
Expenditures				
Personnel	3,768,976	3,738,517	3,552,482	3,531,606
Fringe Benefits	1,871,541	1,874,171	1,371,336	1,410,954
Pension	1,442,268	1,379,487	876,058	914,032
Materials and Supplies	253,415	300,603	372,349	353,019
Services and Contractual Serv	10,609,129	12,292,432	12,234,521	12,376,051
Travel	168,279	186,673	213,989	216,264
Operating Expenses	289,723	254,903	266,913	265,726
Rentals	402,208	252,854	121,505	121,505
Non Capital Assets	14,648	27,350	43,350	43,351
Total Expenditures	**$18,820,187**	**$20,306,990**	**$19,052,503**	**$19,232,508**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00221 County Health Fund				
605 Other Health Programs				
Revenues				
Federal Grants and Contracts	650,000	1,352,033	2,644,427	2,644,427
State Grants and Contracts	1,333,981	1,149,686	693,190	690,844
Local Grants and Contracts	0	339,424	200,000	200,000
Charges, Fees, and Fines	1,012,281	67,998	25,174	20,242
Operating Transfers In	34,082	491,356	468,022	475,745
Total Revenues	**$3,030,344**	**$3,400,497**	**$4,030,813**	**$4,031,258**
Expenditures				
Personnel	434,667	458,792	572,224	571,608
Fringe Benefits	207,653	239,879	229,520	236,276
Pension	147,193	159,291	138,363	144,695
Materials and Supplies	88,119	1,004,990	112,896	113,067
Services and Contractual Serv	2,013,726	1,424,544	2,778,585	2,766,442
Travel	24,249	12,529	12,678	12,679
Operating Expenses	24,437	21,230	36,337	36,280
Rentals	55,300	71,742	120,210	120,211
Other Charges	0	7,500	0	0
Non Capital Assets	35,000	0	30,000	30,000
Total Expenditures	**$3,030,344**	**$3,400,497**	**$4,030,813**	**$4,031,258**
00225 Health and Family Services				
685 Hlth & Family Services (Heads				
Revenues				
Federal Grants and Contracts	29,847,009	25,061,010	26,306,704	26,145,902
Total Revenues	**$29,847,009**	**$25,061,010**	**$26,306,704**	**$26,145,902**
Expenditures				
Personnel	436,313	858,106	486,856	485,679
Fringe Benefits	232,909	472,582	195,995	203,868
Pension	173,528	326,622	129,418	135,099
Materials and Supplies	27,100	15,925	14,233	12,816
Services and Contractual Serv	28,914,040	23,335,270	25,429,186	25,252,927
Travel	9,234	0	0	0
Operating Expenses	17,785	22,230	23,641	23,513
Rentals	12,400	10,800	9,000	9,000
Other Charges	23,700	19,475	18,375	23,000
Total Expenditures	**$29,847,009**	**$25,061,010**	**$26,306,704**	**$26,145,902**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00250 Community & Economic Devel				
172 HVCW - Home Programs				
Revenues				
Federal Grants and Contracts	11,200,488	9,804,854	9,467,267	9,467,267
Total Revenues	**$11,200,488**	**$9,804,854**	**$9,467,267**	**$9,467,267**
Expenditures				
Other Charges	11,200,488	9,804,854	9,467,267	9,467,267
Total Expenditures	**$11,200,488**	**$9,804,854**	**$9,467,267**	**$9,467,267**
00250 Community & Economic Devel				
690 Home Administration				
Revenues				
Federal Grants and Contracts	212,855	382,036	76,875	78,023
Operating Transfers In	17,956	55,213	0	0
Total Revenues	**$230,811**	**$437,249**	**$76,875**	**$78,023**
Expenditures				
Personnel	45,000	81,635	43,057	43,057
Fringe Benefits	3,443	25,225	17,423	18,036
Pension	0	16,360	11,439	11,977
Materials and Supplies	0	0	2,000	2,000
Services and Contractual Serv	137,564	312,032	0	0
Travel	1,612	1,300	2,238	2,238
Operating Expenses	0	697	718	715
Rentals	43,192	0	0	0
Total Expenditures	**$230,811**	**$437,249**	**$76,875**	**$78,023**

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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00250 Community & Economic Devel				
728 Economic & Neighborhood De				
Revenues				
Charges, Fees, and Fines	200,000	427,410	0	0
Other Financing	(250,000)	0	0	0
Operating Transfers In	1,416,299	1,151,467	0	0
Total Revenues	**$1,366,299**	**$1,578,877**	**$0**	**$0**
Expenditures				
Personnel	424,291	386,232	0	0
Fringe Benefits	225,771	206,382	0	0
Pension	174,030	154,117	0	0
Materials and Supplies	40,259	62,152	0	0
Services and Contractual Serv	370,649	536,031	0	0
Travel	28,500	29,000	0	0
Operating Expenses	16,137	17,583	0	0
Rentals	78,662	177,380	0	0
Other Charges	8,000	0	0	0
Non Capital Assets	0	10,000	0	0
Total Expenditures	**$1,366,299**	**$1,578,877**	**$0**	**$0**

00250 Community & Economic Devel				
748 Urban Loan Fund				
Revenues				
Federal Grants and Contracts	12,000	12,000	0	0
Interest Income	300	300	0	0
Other Financing	8,000	0	0	0
Operating Transfers In	36,500	34,900	0	0
Total Revenues	**$56,800**	**$47,200**	**$0**	**$0**
Expenditures				
Services and Contractual Serv	6,800	7,200	0	0
Other Charges	50,000	40,000	0	0
Total Expenditures	**$56,800**	**$47,200**	**$0**	**$0**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00275 Comm Devel Blk Grant (CDBG)				
821 CDBG Administration				
Revenues				
Federal Grants and Contracts	703,198	907,802	1,553,501	1,557,768
Operating Transfers In	34,837	72,563	0	0
Total Revenues	**$738,035**	**$980,365**	**$1,553,501**	**$1,557,768**
Expenditures				
Personnel	116,729	188,442	519,580	519,580
Fringe Benefits	36,932	104,530	123,890	127,227
Pension	25,931	74,137	67,881	71,071
Materials and Supplies	6,100	3,500	4,000	4,000
Services and Contractual Serv	524,991	597,732	810,253	809,946
Travel	4,000	8,870	20,000	20,000
Operating Expenses	3,033	3,154	7,897	5,944
Rentals	20,319	0	0	0
Total Expenditures	**$738,035**	**$980,365**	**$1,553,501**	**$1,557,768**

00275 Comm Devel Blk Grant (CDBG)				
822 CDBG Projects				
Revenues				
Federal Grants and Contracts	13,189,507	11,534,827	10,520,877	10,473,953
Operating Transfers In	0	3,700	0	0
Total Revenues	**$13,189,507**	**$11,538,527**	**$10,520,877**	**$10,473,953**
Expenditures				
Personnel	0	7,666	5,043	3,640
Fringe Benefits	0	4,065	386	278
Pension	0	3,038	0	0
Services and Contractual Serv	616,971	24,210	202,930	211,800
Other Charges	12,572,536	11,424,513	10,312,518	10,258,235
Operating Transfers Out	0	75,035	0	0
Total Expenditures	**$13,189,507**	**$11,538,527**	**$10,520,877**	**$10,473,953**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00275 Comm Devel Blk Grant (CDBG)				
831 CDBG HUD Loans				
Revenues				
Federal Grants and Contracts	7,563,501	361,918	421,026	421,026
Charges, Fees, and Fines	97,000	100,000	100,000	100,000
Operating Transfers In	92,650	0	0	0
Total Revenues	**$7,753,151**	**$461,918**	**$521,026**	**$521,026**
Expenditures				
Personnel	131,077	0	0	0
Fringe Benefits	48,268	0	0	0
Pension	32,411	0	0	0
Services and Contractual Serv	944,105	0	18,500	18,500
Travel	2,000	0	0	0
Operating Expenses	1,384	0	0	0
Rentals	35,543	0	0	0
Other Charges	6,558,363	461,918	502,526	502,526
Total Expenditures	**$7,753,151**	**$461,918**	**$521,026**	**$521,026**
00281 Community Corrections				
320 Community Corrections				
Revenues				
State Grants and Contracts	2,522,745	2,522,745	2,821,653	2,561,745
Local Grants and Contracts	131,250	131,250	0	0
Other Financing	0	0	(46,814)	(58,745)
Total Revenues	**$2,653,995**	**$2,653,995**	**$2,774,839**	**$2,503,000**
Expenditures				
Personnel	185,582	190,029	192,829	192,421
Fringe Benefits	105,730	108,687	84,421	86,839
Pension	77,219	69,872	51,231	53,525
Materials and Supplies	4,000	3,200	5,000	5,000
Services and Contractual Serv	2,235,675	2,268,928	2,426,713	2,148,297
Travel	3,500	2,600	3,000	3,000
Operating Expenses	4,787	4,877	5,843	8,116
Rentals	36,502	4,802	4,802	4,802
Capital	1,000	1,000	1,000	1,000
Total Expenditures	**$2,653,995**	**$2,653,995**	**$2,774,839**	**$2,503,000**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00292 Juv. Justice and Abuse/Neglect				
320 HVCW - Community Correcti				
Revenues				
State Grants and Contracts	81,339	83,339	83,226	83,225
Operating Transfers In	81,338	83,339	83,226	83,226
Total Revenues	**$162,677**	**$166,678**	**$166,452**	**$166,451**
Expenditures				
Materials and Supplies	250	250	250	250
Services and Contractual Serv	156,827	161,828	162,002	162,001
Travel	4,600	4,600	4,200	4,200
Other Charges	1,000	0	0	0
Total Expenditures	**$162,677**	**$166,678**	**$166,452**	**$166,451**
00292 Juv. Justice and Abuse/Neglect				
356 Juvenile Delinquency Program				
Revenues				
Federal Grants and Contracts	2,221,037	2,084,834	2,000,000	2,000,000
State Grants and Contracts	59,627,883	63,442,970	62,543,413	63,368,430
Local Grants and Contracts	19,248,000	14,158,500	14,894,882	14,894,882
Charges, Fees, and Fines	7,997,103	8,463,924	351,000	351,000
Operating Transfers In	39,247,439	48,888,965	48,930,189	47,591,942
Total Revenues	**$128,341,462**	**$137,039,193**	**$128,719,484**	**$128,206,254**
Expenditures				
Personnel	12,706,053	12,087,621	10,094,362	10,027,296
Fringe Benefits	5,847,857	5,499,962	3,612,941	3,697,951
Pension	4,933,315	4,161,504	2,566,935	2,677,991
Materials and Supplies	305,950	237,188	235,087	311,587
Services and Contractual Serv	100,805,775	111,231,505	108,685,246	110,128,751
Travel	9,698	9,698	11,698	11,698
Operating Expenses	254,869	236,527	224,957	225,985
Rentals	3,447,445	3,524,638	3,229,036	1,106,884
Other Charges	600	600	600	600
Capital	4,900	5,250	30,000	0
Non Capital Assets	25,000	44,700	28,622	17,511
Total Expenditures	**$128,341,462**	**$137,039,193**	**$128,719,484**	**$128,206,254**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
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	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00292 Juv. Justice and Abuse/Neglect				
357 Juvenile - State Wards				
Revenues				
State Grants and Contracts	20,000	20,000	0	0
Operating Transfers In	6,499,540	6,502,600	3,516,200	3,816,200
Total Revenues	**$6,519,540**	**$6,522,600**	**$3,516,200**	**$3,816,200**
Expenditures				
Services and Contractual Serv	6,519,540	6,522,600	3,516,200	3,816,200
Total Expenditures	**$6,519,540**	**$6,522,600**	**$3,516,200**	**$3,816,200**
00292 Juv. Justice and Abuse/Neglect				
670 Abuse And Neglect Program				
Revenues				
State Grants and Contracts	11,493,670	11,475,467	8,894,485	9,814,683
Charges, Fees, and Fines	50,000	50,000	50,000	50,000
Operating Transfers In	11,493,670	11,475,467	8,894,485	9,814,682
Total Revenues	**$23,037,340**	**$23,000,934**	**$17,838,970**	**$19,679,365**
Expenditures				
Services and Contractual Serv	23,037,340	23,000,934	17,838,970	19,679,365
Total Expenditures	**$23,037,340**	**$23,000,934**	**$17,838,970**	**$19,679,365**
00293 Soldiers Relief				
684 Veterans Affairs				
Revenues				
Taxes	1,370,498	1,370,498	1,372,460	1,333,603
Other Financing	900,000	1,492,529	1,228,157	791,639
Total Revenues	**$2,270,498**	**$2,863,027**	**$2,600,617**	**$2,125,242**
Expenditures				
Personnel	237,931	329,054	170,528	169,817
Fringe Benefits	148,473	173,487	68,995	71,081
Pension	116,734	130,236	45,306	47,237
Materials and Supplies	9,000	7,500	9,000	9,000
Services and Contractual Serv	1,203,625	1,668,668	1,755,460	1,776,807
Travel	2,500	4,500	4,500	4,500
Operating Expenses	13,635	14,582	11,829	11,800
Rentals	27,400	27,000	27,000	27,000
Other Charges	1,200	0	0	0
Capital	5,000	3,000	2,999	3,000
Non Capital Assets	5,000	5,000	5,000	5,000
Operating Transfers Out	500,000	500,000	500,000	0
Total Expenditures	**$2,270,498**	**$2,863,027**	**$2,600,617**	**$2,125,242**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00294 Veterans Trust Fund				
684 Veterans Trust				
Revenues				
State Grants and Contracts	250,000	250,000	250,000	250,000
Total Revenues	**$250,000**	**$250,000**	**$250,000**	**$250,000**
Expenditures				
Services and Contractual Serv	250,000	250,000	250,000	250,000
Total Expenditures	**$250,000**	**$250,000**	**$250,000**	**$250,000**
00297 Youth Services				
359 Youth Services				
Revenues				
Taxes	3,580,297	3,455,136	3,501,669	3,402,523
Other Financing	1,300,000	0	0	0
Total Revenues	**$4,880,297**	**$3,455,136**	**$3,501,669**	**$3,402,523**
Expenditures				
Services and Contractual Serv	248,000	230,599	216,088	234,992
Operating Transfers Out	4,632,297	3,224,537	3,285,581	3,167,531
Total Expenditures	**$4,880,297**	**$3,455,136**	**$3,501,669**	**$3,402,523**
TOTAL DEPARTMENTAL REVENUES	**$314,798,783**	**$287,699,458**	**$281,023,894**	**$280,215,839**
TOTAL DEPARTMENTAL EXPENDITURES	**$322,837,282**	**$296,679,715**	**$289,595,700**	**$292,078,243**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
510 ALTERNATIVE WORK FORCE				
SUPERVISORY AND PROFESSIONAL	3	3	0	0
SUPPORT STAFF	8	8	0	0
TOTAL POSITIONS	**11**	**11**	**0**	**0**
101 GENERAL FUND				
601 HEALTH & COMMUNITY SERVICES				
ELECTED AND EXECUTIVE	0	0	2	2
SUPERVISORY AND PROFESSIONAL	0	0	1	1
TOTAL POSITIONS	**0**	**0**	**3**	**3**
101 GENERAL FUND				
602 INDIGENT HEALTH CARE				
ELECTED AND EXECUTIVE	3	2	1	1
SUPERVISORY AND PROFESSIONAL	6	3	2	2
SUPPORT STAFF	4	2	1	1
TOTAL POSITIONS	**13**	**7**	**4**	**4**
101 GENERAL FUND				
648 MEDICAL EXAMINER				
SUPERVISORY AND PROFESSIONAL	13	0	0	0
SUPPORT STAFF	8	0	0	0
TOTAL POSITIONS	**21**	**0**	**0**	**0**
101 GENERAL FUND				
684 VETERANS AFFAIRS				
ELECTED AND EXECUTIVE	0	0	1	1
SUPPORT STAFF	1	0	1	1
TOTAL POSITIONS	**1**	**0**	**2**	**2**
101 GENERAL FUND				
689 HEALTH AND HUMAN SERVICES				
ELECTED AND EXECUTIVE	2	5	0	0
SUPERVISORY AND PROFESSIONAL	2	2	0	0
SUPPORT STAFF	1	2	0	0
TOTAL POSITIONS	**5**	**9**	**0**	**0**
101 GENERAL FUND				
701 HEALTH AND HUMAN SERVICES				
ELECTED AND EXECUTIVE	0	0	9	8
SUPERVISORY AND PROFESSIONAL	0	0	6	6
SUPPORT STAFF	0	0	1	1
TOTAL POSITIONS	**0**	**0**	**16**	**15**
101 GENERAL FUND				
731 COOPERATIVE EXTENSION SERVICE				
SUPERVISORY AND PROFESSIONAL	0	1	1	1
TOTAL POSITIONS	**0**	**1**	**1**	**1**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
738 LIBRARY SERVICES				
ELECTED AND EXECUTIVE	1	1	0	0
SUPERVISORY AND PROFESSIONAL	12	9	0	0
SUPPORT STAFF	6	6	0	0
TOTAL POSITIONS	**19**	**16**	**0**	**0**
221 COUNTY HEALTH FUND				
326 HHS-JAIL MEDICAL DIAGNOSITC				
ELECTED AND EXECUTIVE	2	2	2	2
SUPERVISORY AND PROFESSIONAL	37	42	44	44
SUPPORT STAFF	11	10	8	8
TOTAL POSITIONS	**50**	**54**	**54**	**54**
221 COUNTY HEALTH FUND				
327 HHS-JAIL MENTAL HEALTH SERVICES				
SUPERVISORY AND PROFESSIONAL	42	38	39	39
SUPPORT STAFF	8	5	4	4
TOTAL POSITIONS	**50**	**43**	**43**	**43**
221 COUNTY HEALTH FUND				
601 HEALTH & COMMUNITY SERVICES				
ELECTED AND EXECUTIVE	2	2	0	0
SUPERVISORY AND PROFESSIONAL	48	52	54	54
SUPPORT STAFF	27	21	24	24
TOTAL POSITIONS	**77**	**75**	**78**	**78**
221 COUNTY HEALTH FUND				
605 OTHER HEALTH PROGRAMS				
SUPERVISORY AND PROFESSIONAL	4	6	5	4
SUPPORT STAFF	3	4	4	4
TOTAL POSITIONS	**7**	**10**	**9**	**8**
225 HEALTH AND FAMILY SERVICES				
685 HEAD START				
ELECTED AND EXECUTIVE	2	2	2	2
SUPERVISORY AND PROFESSIONAL	2	2	2	2
SUPPORT STAFF	1	1	2	2
TOTAL POSITIONS	**5**	**5**	**6**	**6**
250 COMMUNITY & ECONOMIC DEVELOPMENT				
690 HOME ADMINISTRATION				
SUPPORT STAFF	0	0	1	1
TOTAL POSITIONS	**0**	**0**	**1**	**1**
250 COMMUNITY & ECONOMIC DEVELOPMENT				
728 ECONOMIC NEIGHBORHOOD DEV. PROJECT				
ELECTED AND EXECUTIVE	4	3	0	0
SUPERVISORY AND PROFESSIONAL	0	2	0	0
TOTAL POSITIONS	**4**	**5**	**0**	**0**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
275 COMM DEVEL BLK GRANT (CDBG)				
821 CDBG ADMINISTRATION				
ELECTED AND EXECUTIVE	0	1	4	4
SUPERVISORY AND PROFESSIONAL	0	1	0	0
SUPPORT STAFF	0	2	0	0
TOTAL POSITIONS	**0**	**4**	**4**	**4**
275 COMM DEVEL BLK GRANT (CDBG)				
831 HUD LOANS				
ELECTED AND EXECUTIVE	1	0	0	0
SUPPORT STAFF	1	0	0	0
TOTAL POSITIONS	**2**	**0**	**0**	**0**
281 COMMUNITY CORRECTIONS				
320 COMMUNITY CORRECTIONS				
ELECTED AND EXECUTIVE	1	1	1	1
SUPERVISORY AND PROFESSIONAL	2	2	2	2
TOTAL POSITIONS	**3**	**3**	**3**	**3**
292 JUV. JUSTICE AND ABUSE/NEGLECT				
356 JUVENILE DETENTION FACILITY				
ELECTED AND EXECUTIVE	8	8	5	5
SUPERVISORY AND PROFESSIONAL	67	66	56	56
SUPPORT STAFF	153	149	117	117
TOTAL POSITIONS	**228**	**223**	**178**	**178**
293 SOLDIERS RELIEF				
684 VETERANS AFFAIRS				
ELECTED AND EXECUTIVE	0	1	0	0
SUPERVISORY AND PROFESSIONAL	4	4	4	4
SUPPORT STAFF	0	1	0	0
TOTAL POSITIONS	**4**	**6**	**4**	**4**
TOTAL DEPARTMENTAL POSITIONS	**500**	**472**	**406**	**404**

DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015Adopted Budget	Description of Change
REVENUES		
Taxes	(251,505)	Anticipated Cigarette tax revenue relative to indigent health programs.
Federal Grants and Contracts	7,144,126	Mostly, this variance represents increased revenue for community development projects and the WIC program.
State Grants and Contracts	(8,858,415)	Primarily, this reduction is derived from WIC revenue re-classed to Federal Grants - $(3.2) million and Childcare Program reduction - $(5.66) million.
Local Grants and Contracts	4,632,008	Restored revenue from the Mental Health Authority for Jail Mental Health program.
Charges, Fees, and Fines	(1,231,157)	Net decrease is from various fees charged services for Public Health Programs and the Library System.
Interest Income	(300)	Anticipated reduction relate to the Urban Loan program.
Rents and Expense Recoveries	(2,572,020)	Eliminated reimbursements from community libraries due the elimination of the WC Library System.
Other Financing	(586,211)	Reduced use of revenue in fund balance relative to the former Pinnacle Aeropark, ABW Program, WIC, and Veterans/Soldiers program.
Operating Transfers In	(4,952,090)	Decreased general fund transfer due to Abuse/Neglect Childcare Program operational changes.
TOTAL REVENUES	**$(6,675,564)**	
EXPENDITURES		
Personnel	(2,695,369)	Staffing reduction due to reorganization and consolidation.
Fringe Benefits	(4,067,275)	This variance is from reduced staffing as well as health care reduction due to revised plan design.
Pension	(3,581,324)	This variance is from reduced staffing as well as pension plan multiplier reduction.
Materials and Supplies	(1,014,395)	Mostly, this variance results from medical supplies being re-classed to miscellaneous professional services for the Federal Qualifying Health Center operations.
Services and Contractual Services	(8,054,205)	Primarily this variance represents reduced Abuse/Neglect Childcare provider services.
Travel	(4,568)	Reduced mileage for various operations.
Operating Expenses	(29,580)	Decreased costs for equipment and vehicle repairs; maintenance and utilities.
Rentals	(737,044)	Several operations moved from the 640 Temple Building and relocated to the Guardian Building. In addition, the Environmental Health Program move from the RESA Building.
Other Charges	6,001,764	This variance is derived mainly from the transfer of the Mental Health Authority payment from Non-Departmental budget.
Capital	24,749	Planned purchase of office equipment and furnishings.
Non Capital Assets	(411,659)	Due to the elimination of WC Library System, this variance represents elimination of books and machinery costs for the libraries.
Operating Transfers Out	7,484,891	This represents funding transferred from Indigent Health program in the general fund to the Jail Health Services in the special revenue.
TOTAL EXPENDITURES	**$(7,084,015)**	

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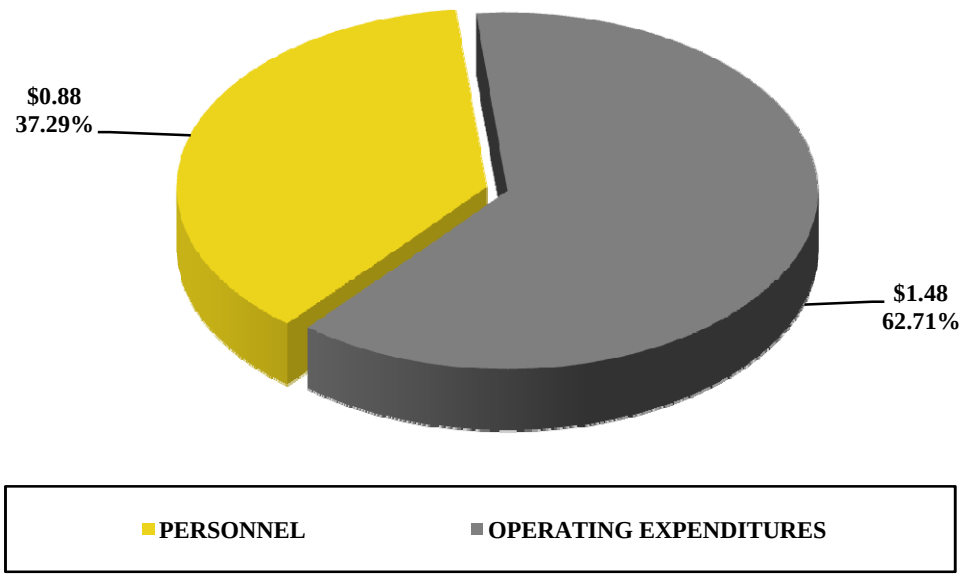
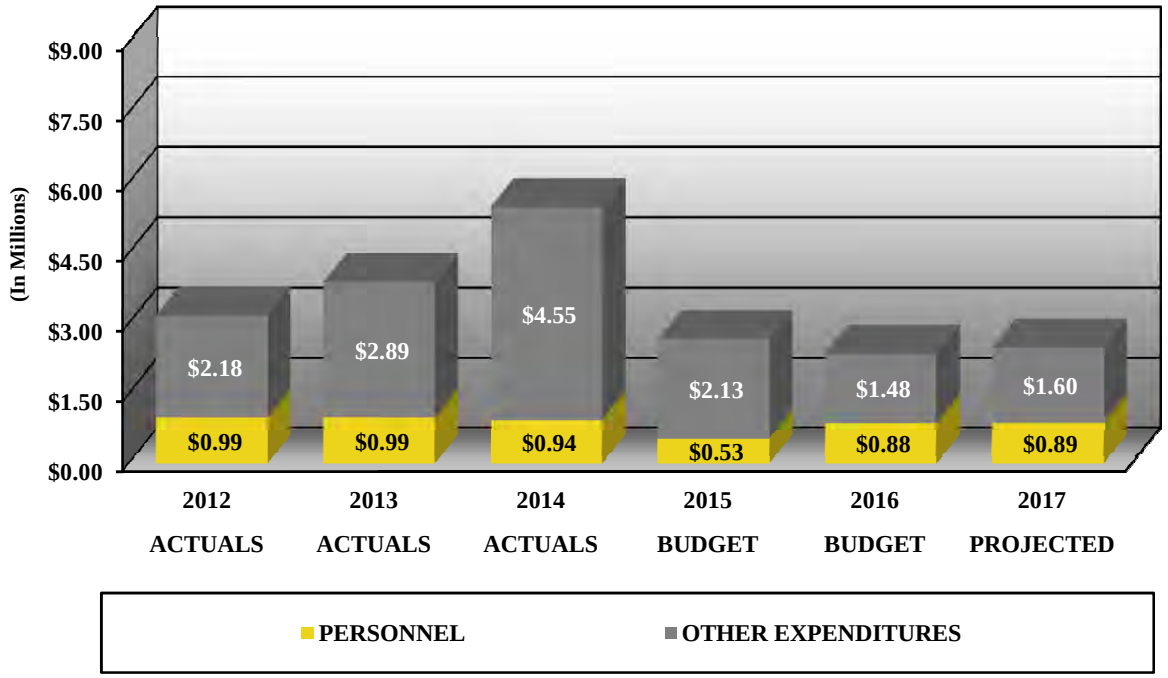
Responsible for providing emergency preparedness information, disaster response and hazed mitigation services to the citizens of Wayne County. The Department of Homeland Security and Emergency Management engages surrounding communities, as well as agencies, in routine training and case scenarios exercises to better prepare for proper action in the event of a natural or manmade disaster.

WAYNE COUNTY
HOMELAND SECURITY/EMERGENCY MANAGEMENT

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

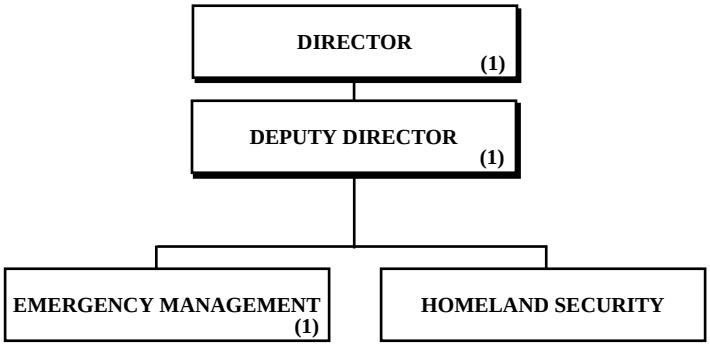
MISSION

The mission of the Homeland Security and Emergency Management Department (DHSEM) is to provide emergency preparedness information and training, disaster response and hazard mitigation services to the general public and other governmental entities so they can be better prepared for emergencies, protect critical infrastructures, and preserve the environment from natural and man-made hazards.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$3,986,813**	**$2,661,968**	**$2,359,252**	**$2,481,641**
Departmental Revenue				
Federal Grants and Contracts	2,937,000	1,355,000	996,502	1,101,755
State Grants and Contracts	70,000	0	0	0
Charges, Fees, and Fines	72,500	272,500	272,500	272,500
Total Revenues	**$3,079,500**	**$1,627,500**	**$1,269,002**	**$1,374,255**
General Fund General Purpose	**$907,313**	**$1,034,468**	**$1,090,250**	**$1,107,386**
Total Budgeted Positions	**3**	**3**	**3**	**3**

Contact: **Tadarial J. Sturdivant**, Director
10250 Middlebelt Road • Romulus, MI 48174 • Phone: (313) 224-5920



DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

MAJOR ACTIVITIES AND DESCRIPTIONS

ADMINISTRATION: Promulgate and enforce department policy and procedures; approve, reject or revise section recommendations; supervise overall department activities; represent the department as necessary; authorize the use of resources; direct and control emergency operations.

SUPPORT SERVICES SECTION: Perform clerical work for the Department; prepare departmental payrolls; maintain personnel, inventory, chemical facility and accounting records; requisition supplies and equipment; answer telephones and staff reception desks; prepare grant applications and manage grant awards.

DIVISION OF EMERGENCY MANAGEMENT:
TECHNICAL SERVICES SECTION: Perform chemical, biological, and radiological sampling, analysis and modeling; perform hazard and capability assessment and development; provide technical training programs. Work with federal, state, and local agencies to coordinate the development of monitoring protocols and the selection and procurement of equipment for use in detecting the release of biological, chemical and radiological hazards; and ensure that, to the extent permitted by law, all appropriate and necessary intelligence and law enforcement information relating to homeland security in Wayne County is disseminated to and exchanged among appropriate departments and agencies responsible for providing for the health and safety of the Wayne County population.

DIVISION OF HOMELAND SECURITY:
PREPAREDNESS, RESPONSE, RECOVERY AND MITIGATION SECTION: Manage all facilities, personnel, equipment, supplies and materials necessary for normal and emergency activities; prepare, provide and coordinate emergency personnel training programs; develop and maintain mutual aid and resource availability agreements; prepare and manage financial assistance grants. Develop, maintain, analyze and implement emergency plans and procedures; develop and coordinate simulated emergency test exercises; perform and coordinate public awareness programs and campaigns; operate and supervise the operation of communications and warning systems. Coordinate efforts to prepare for and mitigate the consequences of terrorist threats or attacks that may impact Wayne County.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

The Department in nearing the successful completion of the Border Interoperability Demonstration Project (BIDP). We greatly improved interoperable communications for first responders by updating a communications tower in Ecorse, MI to the State radio system. Interoperable communications were added to the Detroit Windsor Tunnel which allows first responders on both sides of the border to communicate. An added benefit of the tunnel communications is that cell phone coverage in the tunnel is greatly increased. Radios and gateway devices were provided to 10 Michigan and Canadian partners to allow them to communicate seamlessly and have redundant communications in case primary communications failed. The benefit of the BIDP project is that cross border communications between first responders exist where before there were no formal pathways. Also, citizens can use their cell phones and first responders can use their radios in the Detroit Windsor Tunnel. We have already seen the use of the BIDP communications at planned events such as the Detroit Fireworks, and this benefit will be seen into the future at planned events and emergencies. An additional success of the BIDP is the collaboration between the BIDP partners in the US and Canada. And, we will continue this collaboration through exercises and drills for years to come. First responders and citizens are safer because of the success of the BIDP project.

The department is now a FEMA approved user in The Integrated Public Alert Warning System (IPAWS). This is a nationwide alerting system that sends emergency notices over weather and satellite radios, TV, cell phones, and the internet. The advantage of IPAWS is that emergency alerts are instantaneous and notify citizens by all possible broadcast or communication devices. This system allows local emergency managers as well as the President to broadcast emergency warnings. Wayne County is one of the 24 counties in the State of Michigan that has IPAWS capability. In addition to weekly testing of the system, Wayne County DHSEM is in the process of expanding training so that more of our staff is certified to send out an emergency message.

IPAWS is an important tool in keeping citizens of Wayne County safe, and Wayne County DHSEM is on the forefront of this program. Wayne County is also introducing the system to our 43 communities making the Wireless Emergency Alerts portion of the system available to send out emergency notification within their city, township and community's boundary's.

DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS continued

Interoperable communications is based on the principle that we need redundant communications in emergencies. The department successfully completed The RACES Radio Project which provides redundant communications in Wayne County in case the statewide system fails. This increases interoperability for Wayne County, the UASI region and the State of Michigan. With no internet, no power, no commercial communications lines, emergency traffic will get through which is a significant advantage for emergency responders in Wayne County, as well as our citizens. Ultimately we will have the ability of passing both critical voice traffic and data files without the use of the normal infrastructure – a technological advantage for Wayne County.

The department led the forefront of Regional Response to the severe weather event of August 11, 2014 that led to a Federal Disaster Declaration. Wayne County was the first county to declare a disaster after the event. All disaster response was coordinated through the department. An upwards of 93 million dollars of federal disaster relief was received by Wayne County residents.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

DHSEM will initiate an Alert and Warning siren project which will improve mass notification in areas where capabilities are currently lacking by improving the ability of authorities to disseminate critical information to the public during an incident of terrorism or other significant event.

DHSEM will train Community Emergency Response Teams (CERT) throughout Wayne County in Damage Assessment. This will ensure immediate response to those residents and businesses affected by disasters in rapidly assessing initial damage. This information is crucial if there be a need for State and Federal Disaster Declarations. This training will be part of a Region Wide CERT exercise which will enhance our community teams as well as identify any gaps in their response.

IMPACT ON OPERATIONS

The Fiscal Year 2015-2016 budget for Homeland Security represents a status quo budget in order to maintain essential Homeland Security services.

DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
426 Emergency Management				
Revenues				
Federal Grants and Contracts	2,937,000	1,355,000	996,502	1,101,755
State Grants and Contracts	70,000	0	0	0
Charges, Fees, and Fines	72,500	272,500	272,500	272,500
Total Revenues	**$3,079,500**	**$1,627,500**	**$1,269,002**	**$1,374,255**
Expenditures				
Personnel	614,191	348,204	664,099	663,840
Fringe Benefits	98,545	78,842	141,531	144,974
Pension	110,300	107,640	73,088	76,451
Materials and Supplies	2,624,825	1,404,018	777,205	914,753
Services and Contractual Serv	321,018	496,988	475,650	453,975
Travel	0	0	2,339	2,339
Operating Expenses	9,314	17,656	16,720	16,689
Rentals	208,620	208,620	208,620	208,620
Total Expenditures	**$3,986,813**	**$2,661,968**	**$2,359,252**	**$2,481,641**
TOTAL DEPARTMENTAL REVENUES	**$3,079,500**	**$1,627,500**	**$1,269,002**	**$1,374,255**
TOTAL DEPARTMENTAL EXPENDITURES	**$3,986,813**	**$2,661,968**	**$2,359,252**	**$2,481,641**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
426 EMERGENCY MANAGEMENT				
ELECTED AND EXECUTIVE	2	2	2	2
SUPERVISORY AND PROFESSIONAL	1	1	1	1
TOTAL POSITIONS	**3**	**3**	**3**	**3**
TOTAL DEPARTMENTAL POSITIONS	**3**	**3**	**3**	**3**

DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Federal Grants and Contracts	(358,498)	Expiration of grants that were not renewed.
TOTAL REVENUES	**$(358,498)**	
EXPENDITURES		
Personnel	315,895	Reinstatement of granted funded project consultants
Fringe Benefits	62,689	Based on published fringe rates.
Pension	(34,552)	Based on published fringe rates.
Materials and Supplies	(626,813)	Expiration of grants that were not renewed that fund reimbursable supplies
Services and Contractual Services	(21,338)	Decrease in central service support allocations associated with Collective Bargaining Agreement savings.
Travel	2,339	Increase in Solution Area Planner mileage reimbursement.
Operating Expenses	(936)	Based on published fringe rates.
TOTAL EXPENDITURES	**$(302,716)**	

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Wayne County

Michigan

For the Fiscal Year Beginning

October 1, 2014

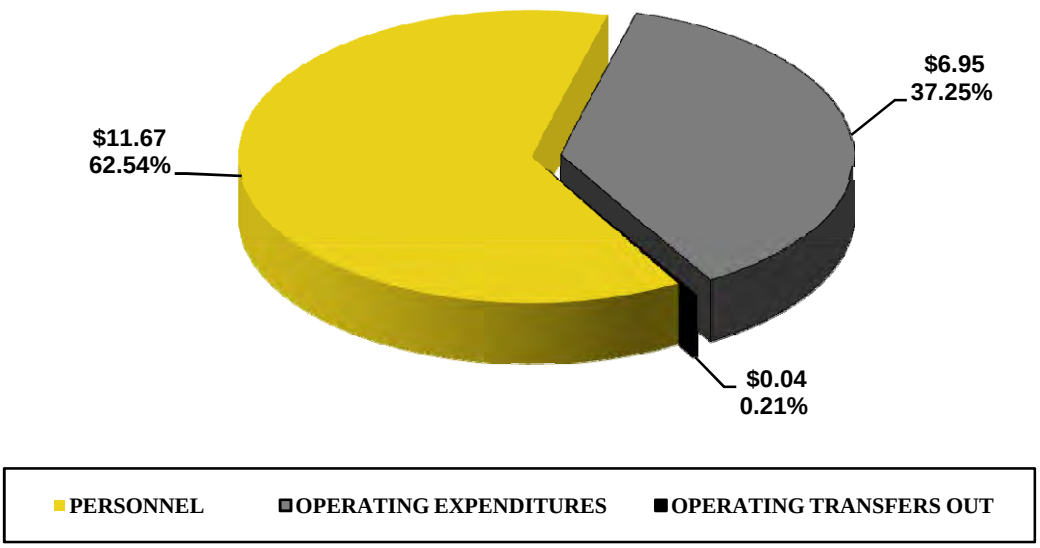
Executive Director

Wayne County received three awards from the Government Finance Officers Association Awards (GFOA) for high standards in financial reporting and budget compilation. Each award is an annual award and applied for separately. Such awards are as follows:

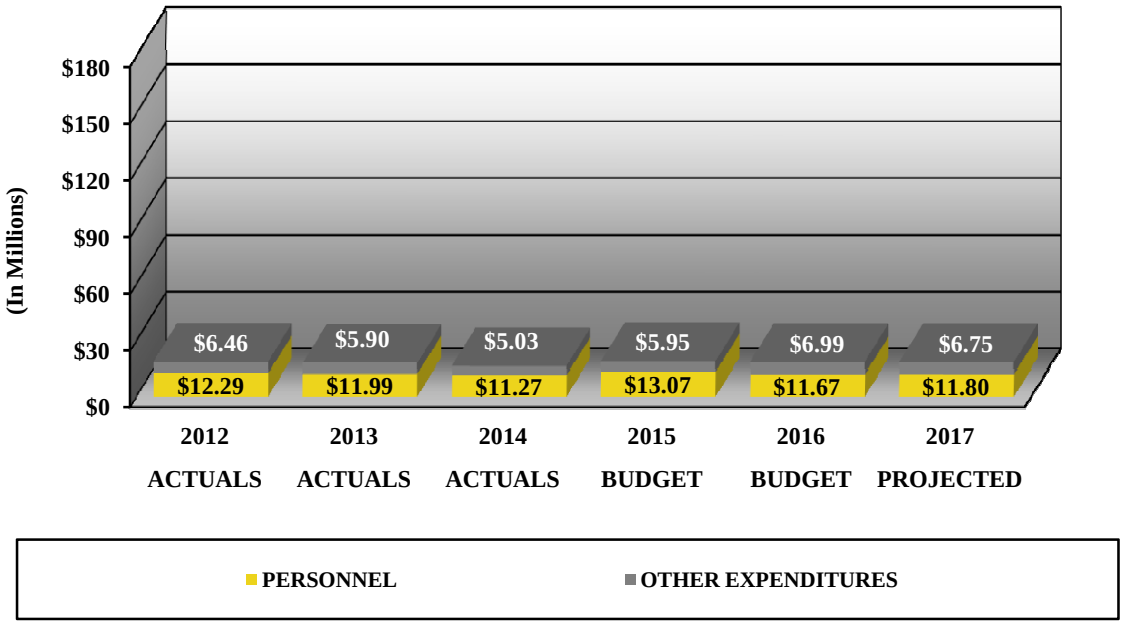
- *Distinguished Budget Presentation Award for its annual budget for the fiscal year beginning October 1, 2014 for the twentieth consecutive year.*
- *Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report for the year ended September 30, 2014. Award has been received for sixteen of the last nineteen years.*
- *Outstanding Achievement in Popular Annual Financial Reporting for the year ended September 30, 2014. Award has been received for fourteen of the last seventeen years.*

WAYNE COUNTY
DEPARTMENT OF MANAGEMENT AND BUDGET

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



DEPARTMENT OF MANAGEMENT AND BUDGET

MISSION

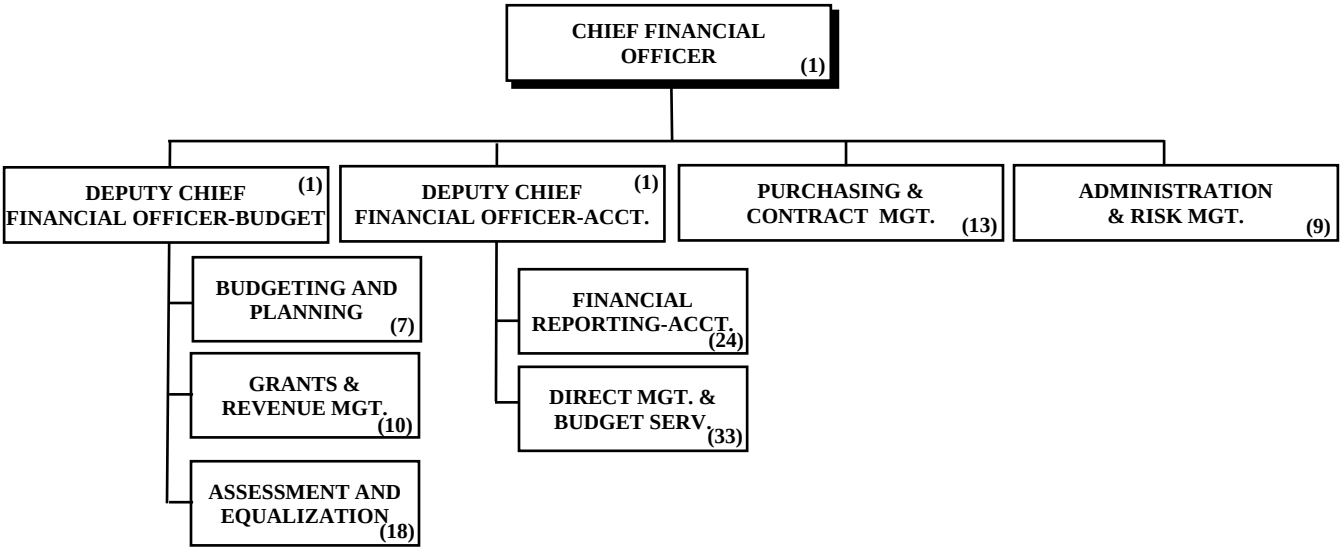
The Mission of the Department of Management and Budget is to provide financial services, information and asset protection to elected policymakers, county departments, program administrators and the public, so they can have the information they need to make decisions and achieve their desired results.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$18,617,220**	**$19,019,154**	**$18,659,089**	**$18,552,934**
Departmental Revenue				
Local Grants and Contracts	450,000	450,000	100,000	100,000
Interest Income	0	0	1,500	1,500
Charges, Fees, and Fines	15,815,587	16,303,382	16,200,898	16,096,935
Total Revenues	**$16,265,587**	**$16,753,382**	**$16,302,398**	**$16,198,435**
General Fund General Purpose	**$2,351,633**	**$2,265,772**	**$2,356,691**	**$2,354,499**
Total Budgeted Positions	**120**	**115**	**117**	**117**

Contact: **Tony Saunders**, Chief Financial and Restructuring Officer
500 Griswold St. • Detroit, MI 48226 • Phone: (313) 224-0420

Note: Prior years have been restated as a result of the reorganization.



DEPARTMENT OF MANAGEMENT AND BUDGET

MAJOR ACTIVITIES AND DESCRIPTIONS

DIVISION OF ADMINISTRATION AND RISK MANAGEMENT:
The Administration Division provides support services to the operating divisions of the Department of Management and Budget and assists the Chief Financial Officer (CFO) in coordinating those operations. The Division establishes, maintains and executes County fiscal policies and procedures; oversees departmental personnel and grievance issues; departmental technology and reporting matters relating to financial applications data, systems, integration, management, and control; Freedom of Information Act (FOIA) responses; County-wide building lease matters and with the assistance of Corporation Counsel, the resolution of lessor/lessee compliance matters; County-wide debt activity including issuance and related compliance (in conjunction with the Divisions of Budgeting and Planning and Financial Reporting), financial advisor and bond counsel contract management, and administrative assistance to other debt issuing departments and agencies as needed; electronic contract and document approval processes; the County credit card; gasoline cards; mailroom and stockroom; and petty cash authorization and usage. The Division also serves as liaison with the County Commission, Commission's Fiscal Analysts, and the Legislative Auditor General regarding budgetary and fiscal issues.

DIVISION OF ASSESSMENT AND EQUALIZATION:
The Assessment and Equalization Division's major responsibility is the compilation and reporting of assessment and tax related data pertaining to each city and township within the County for the purpose of equalization of assessments and the analysis of property tax rates, as required by the General Property Tax Law and other related statutes. The Division also serves to advise the Wayne County Commission in regard to the equalization of assessments and the apportionment of property taxes. Additionally, this Division provides assistance to Wayne County communities regarding the valuation, assessment and audit of property, as well as assistance in assessment and tax roll preparation, including the maintenance of a coordinated mapping system, tax billing and other related services.

DIVISION OF BUDGETING AND PLANNING:
The Division of Budgeting and Planning consists of three units – Budget Development and Maintenance, Strategic Planning and Forecasting (policy improvements consistent with performance based objectives, and strategic business plan philosophies), and Analysis and Reporting (effective use and integration of technology in budget development). The Budgeting and Planning Division's primary responsibility is to prepare a comprehensive budget for the County and for recommendation to the County Executive. The Division monitors departmental spending in accordance with allotment schedules, ensures that appropriations are not exceeded, and enforces the budget policies of the County.

DIVISION OF FINANCIAL REPORTING:
The Financial Reporting Division consists of the accounting, cash management and accounts payable, and payroll units. These three units perform the critical accounting, financial reporting, vendor disbursement, payroll, and employee parking functions for the County. These functions specifically include the processing of general ledger transactions; the design and monitoring of an internal control structure to ensure County assets are protected; the compilation and issuance of internal and external financial statements and reports that are in compliance with statutory requirements and in conformity with generally accepted accounting principles; the timely payment to vendors of verified obligations and services and related year end reporting coordinating cash planning with the Office of the County Treasurer and assuring that all financial reporting for cash and investments conform to generally accepted accounting principles; biweekly payrolls and required withholdings in accordance with collective bargaining agreements and regulatory requirements; and the evaluation of parking needs for employees and visitors. The Division provides monthly interim financial statements and the year-end Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR).

DIVISION OF GRANTS AND REVENUE MGT:
The Division of Grants and Revenue Management oversees the County's pre- and post-award administration of all grants, collaborative agreements and contracts; monitors compliance with all federal and state grantor regulations and requirements; maintains historical files on grants and contracts, creates specialized internal and external reports, assists with the County's administration of its cost allocation plans, conducts program reviews as required by the Home Rule Charter, and coordinates the Federal Single Audit. The division provides assistance to departments and Elected officials departments for audits and reviews performed by the county and Legislative Auditor General.

DIVISION OF DIRECT MANAGEMENT AND BUDGET SERVICES:
This division provides on-site financial support activities such as accounting, accounts receivable billings and collections, purchasing support, budget development and oversight, assistance with accounts payable and preparation of financial statements. In addition, this division is responsible for preparation and submission of reports to a myriad of internal and third party users.

DEPARTMENT OF MANAGEMENT AND BUDGET

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

The Financial Reporting Division issues monthly financial reports that are available to management within 15 days of month-end. This Division also issued the 2014 Comprehensive Annual Financial Report within the State's requirement.

The Assessment and Equalization Division, for the first time ever, performed a sales and appraisal study for equalization of all classes of property on the City of Detroit, fulfilling a State Tax Commission directive to review market data and assessments within the City, in order to evaluate equity within property assessment, considered a major force behind tax delinquency issues within the County. The Division also partnered with the Wayne County Register of Deeds to implement new software and customizations to existing applications to allow for electronic importing of property sale and deed data, dramatically reducing data entry time, substantially mitigating chances for human error, and improving timely access to public records to enhance property assessment by expanding the pool of usable data.

Direct Management & Budget Services: The Health, Veterans and Community Wellness (HVCW) finance unit enhanced the reimbursement process with the State of Michigan Child Care Division creating a faster turnaround time, thus improving cash flow and expenditure transparency. In addition, the unit in conjunction with HVCW (Juvenile and Youth Service Division) and the Department of Technology (DOT) developed a meal reconciliation database system that would assist in accurate meal ordering, thus greatly reducing meal overages for our Juvenile Detention Facility.

The Budgeting and Planning Division received the Distinguished Budget Presentation Award from the GFOA for the twenty first consecutive year.

The Financial Reporting Division received the Certificate of Achievement for Excellence in Financial Reporting from the GFOA for the fifteenth year. In addition, they have received the GFOA's Award for Outstanding Achievement in Popular Financial Reporting for the fourteenth year.

The Purchasing & Contract Management Division implemented a policy to email all purchase orders and blanket orders to vendors and departments instead of printing and mailing hard copies. This new policy supports the County's current paperless initiative with a large reduction in the amount of paper used day to day.

The Accounts Payable and Cash Management units continue to work with vendors to migrate certain vendor payments to electronic funds transfer.

With a sharp deterioration of the 2011 Global marketplace and the US operating performance, The Risk Management Division held to only a 4.6% increased cost of insurance policy renewal premiums over the prior year, while reducing the Insurance Broker and Advisory Services fee by 50% and was able to add enhancements to certain coverage provisions. The 2011 deteriorating conditions were driven primarily by high catastrophic related losses (tornados, flooding, Hurricane Irene, wild fires), low investment yields, diminishing reserves and a weak macroeconomic environment. Additionally, the Division's subrogation efforts have increased steadily to a 98% collection.

The department is spearheading the development of a long-term financial plan for the County. A long-term financial plan is a critical component of any government's strategy for effectively managing its resources in both robust and lean economic environments. The plan includes economic and environmental analyses, critical issues, financial strategy and financial policy review, forecasts, and planning and budget linkages. The County has engaged the Government Finance Officers Association (GFOA) to assist in the development of the plan.

The department, in conjunction with the Department of Technology, is assessing the day-to-day procurement, financial reporting, budgetary, position management and eGovernment operations of the County. The goal of this Project Transformation Initiative is to streamline these processes through re-engineering, implementation of technology, and data consolidation, thereby increasing the County's fiscal responsiveness to operational and economic challenges and to its service delivery needs.

DPS Finance unit spent hundreds of hours during 2013 working with the Department of Technology to automate numerous daily, weekly, monthly and yearly processes.

Among the processes completed was the Road fund monthly billing to the Michigan Department of Transportation. This billing enabled the Road fund to receive cash in less than a week after submission, thereby increasing not only the Road fund's cash position but the County's as whole as well.

DEPARTMENT OF MANAGEMENT AND BUDGET

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

It is anticipated that DOT will complete all projects in the first quarter of 2014. Once completed, there will be some tweaking of the processes to insure that other members of the DPS Finance management team can understand and execute them.

Lastly, DPS Finance submitted and received approval for a reorganizational plan that incorporated some succession planning. One key position has been filled, another should be filled in January and a reclassification request has been submitted to PHR for review and approval. Once the key positions have been filled, training in those positions can be accelerated.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

The Assessment and Equalization Division anticipates further refinements to the processes involved in county equalization, having recently streamlined in operations to de-emphasize the assessing function and focus more sharply upon the core, statutorily-mandated function of equalization. Among the refinements will be the review and audit of all tax exemption and special acts-related tax certificates to ensure compliance with legislative requirements for filing, public hearings, district determinations, and certificate administration. The Division also anticipates further collaboration with the City of Detroit to partner to share resources and reduce redundant business operations within similarly-aligned agencies. The Division will also move toward complete modernization of all computer hardware and network servers, with the goal to improve efficiency, enhance automated processes, and avoid computer performance degradation and possible crashes that slow workflow and create the necessity for costly overtime and place attainment of reporting deadlines in jeopardy.

The Grants & Revenue Management Division will develop policies required in accordance with Federal regulations stipulated in 2 CFR200. Assist departmental grants managers in developing specific policies for grant programs.

The Department continues to review and refinance all debt obligations which will result in both long term and short term savings. In addition, the Department reviewed and refined the internal service chargeback process to provide a more viable distribution of costs. This is an ongoing review; therefore, there will be other refinements to the chargeback model.

The Purchasing & Contract Management Division, in conjunction with several other departments is currently reviewing the entire P2P (Purchase to Pay) process. High level goals include an increase in spend visibility, process improvements, contract compliance and consolidation, ease of use, and communication between Wayne County and its supply base. This project is ongoing and will extend into 2016 and beyond.

Direct Management & Budget Services; DPS Finance's biggest initiative for the future will be to continue to automate, streamline and document all processes and to work on succession planning.

DEPARTMENT OF MANAGEMENT AND BUDGET
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
201 Management And Budget				
Revenues				
Local Grants and Contracts	450,000	450,000	100,000	100,000
Charges, Fees, and Fines	41,400	41,400	41,400	41,400
Total Revenues	**$491,400**	**$491,400**	**$141,400**	**$141,400**
Expenditures				
Personnel	1,022,070	1,108,847	1,059,924	1,067,805
Fringe Benefits	519,260	562,051	402,914	419,906
Pension	417,103	431,601	280,271	295,636
Materials and Supplies	50,500	50,500	47,700	47,700
Services and Contractual Serv	485,499	277,694	353,253	344,548
Travel	30,800	30,800	23,600	23,804
Operating Expenses	53,765	55,752	52,357	52,472
Rentals	179,136	161,928	161,928	161,928
Non Capital Assets	76,399	77,999	116,144	82,100
Operating Transfers Out	8,500	0	0	0
Total Expenditures	**$2,843,032**	**$2,757,172**	**$2,498,091**	**$2,495,899**
00101 General Fund				
202 M&B Support Services				
Revenues				
Charges, Fees, and Fines	15,774,187	16,261,982	16,159,498	16,055,535
Interest Income	0	0	1,500	1,500
Total Revenues	**$15,774,187**	**$16,261,982**	**$16,160,998**	**$16,057,035**
Expenditures				
Personnel	5,608,740	5,746,895	5,998,524	5,948,628
Fringe Benefits	2,935,005	3,001,527	2,361,929	2,432,402
Pension	2,236,024	2,215,672	1,567,675	1,636,934
Materials and Supplies	153,460	133,502	120,265	120,260
Services and Contractual Serv	3,155,772	3,415,974	4,198,137	4,081,132
Travel	63,899	49,202	59,035	59,033
Operating Expenses	1,010,222	1,040,594	1,249,423	1,247,786
Rentals	529,222	537,856	412,404	524,559
Other Charges	14,968	7,560	117,631	4,800
Capital	2,000	2,000	2,000	1,000
Non Capital Assets	3,501	47,700	32,975	501
Operating Transfers Out	61,375	63,500	41,000	0
Total Expenditures	**$15,774,188**	**$16,261,982**	**$16,160,998**	**$16,057,035**
TOTAL DEPARTMENTAL REVENUES	**$16,265,587**	**$16,753,382**	**$16,302,398**	**$16,198,435**
TOTAL DEPARTMENTAL EXPENDITURES	**$18,617,220**	**$19,019,154**	**$18,659,089**	**$18,552,934**

DEPARTMENT OF MANAGEMENT AND BUDGET

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
201 MGT&BUD-ASSESS & EQUALIZATION				
ELECTED AND EXECUTIVE	2	2	2	2
SUPERVISORY AND PROFESSIONAL	3	5	6	6
SUPPORT STAFF	13	12	10	10
TOTAL POSITIONS	**18**	**19**	**18**	**18**
101 GENERAL FUND				
202 MGT&BUD-CENTRAL SERVICES				
ELECTED AND EXECUTIVE	20	20	20	20
SUPERVISORY AND PROFESSIONAL	64	59	62	62
SUPPORT STAFF	18	17	17	17
TOTAL POSITIONS	**102**	**96**	**99**	**99**
TOTAL DEPARTMENTAL POSITIONS	**120**	**115**	**117**	**117**

DEPARTMENT OF MANAGEMENT AND BUDGET

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Local Grants and Contracts	(350,000)	Loss in contributions from local communities.
Charges, Fees, and Fines	(102,484)	Decrease in Chargeback revenues due to decreases in Health care and Long Term Disability expenses and Management & Budget operating budgets.
Interest Income	1,500	
TOTAL REVENUES	**$(450,984)**	
EXPENDITURES		
Personnel	202,706	Increase is related to additional staffing.
Fringe Benefits	(798,735)	Based on published fringe rates.
Pension	(799,327)	Based on published fringe rates.
Materials and Supplies	(16,037)	Decrease in office and printing supplies, postage.
Services and Contractual Services	857,722	Increase in chargeback's and contractual services.
Travel	2,633	Increase related to travel for conferences and parking.
Operating Expenses	205,434	Increase in Equipment Repair & Maintenance and Insurance & Bonds.
Rentals	(125,452)	Decrease of building rent expenses and equipment rental.
Other Charges	110,071	Increase to miscellaneous operating.
Non Capital Assets	23,420	Increase in computer equipment.
Operating Transfers Out	(22,500)	Decrease to debt service related to bonds.
TOTAL EXPENDITURES	**$(360,065)**	

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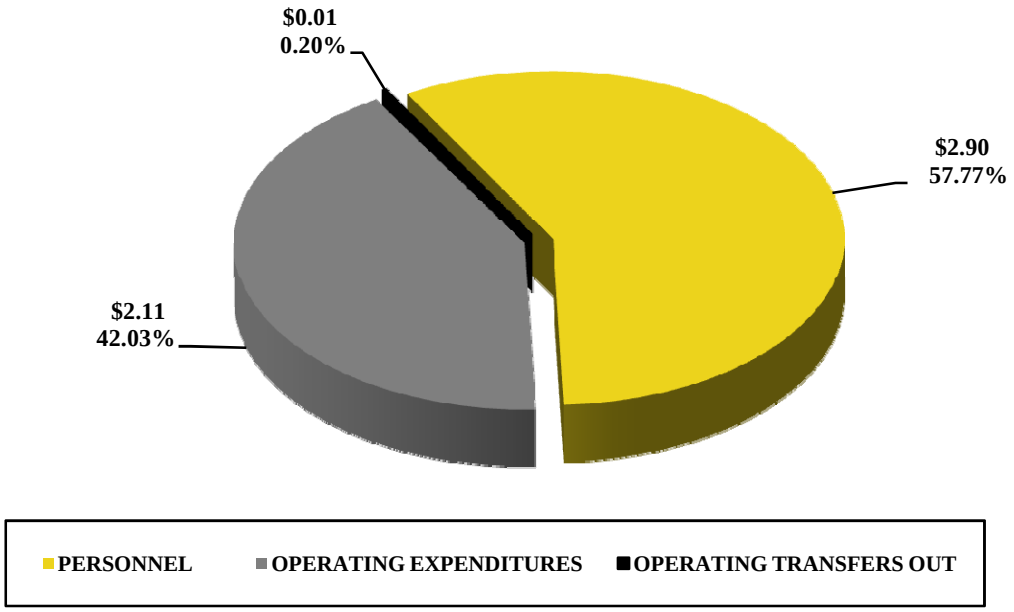
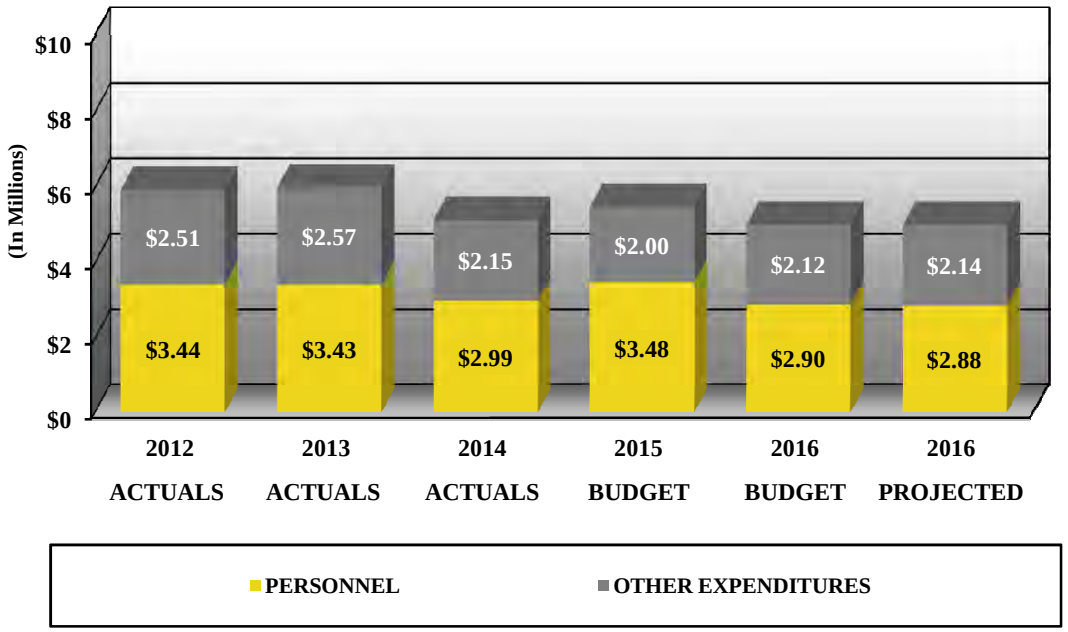
The Department of Personnel/Human Resources is committed to exhibiting professionalism, being considerate of the employee's needs by providing accurate and timely responses and delivering information in a detailed format that uses plain language.

WAYNE COUNTY
PERSONNEL/HUMAN RESOURCES

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

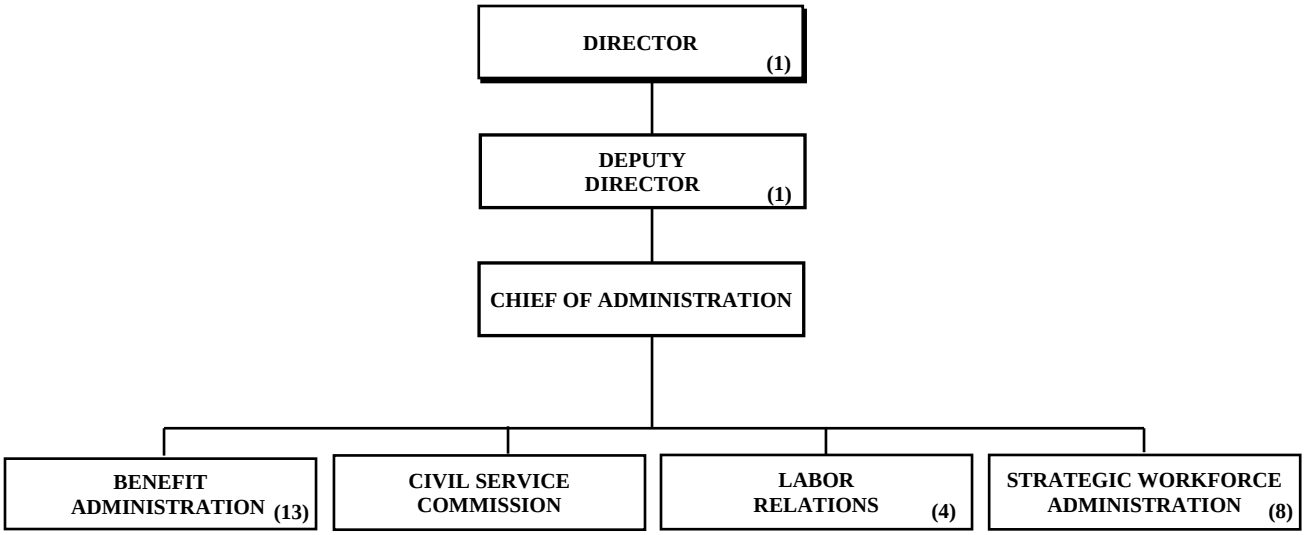
MISSION

The Mission of the Personnel and Human Resources Department is to acquire and retain the right talent through the development of effective 21st Century Human Resource solutions focused on engaging, educating and empowering internal and external stakeholders.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$4,873,816**	**$5,487,841**	**$5,018,085**	**$5,018,085**
Departmental Revenue				
Charges, Fees, and Fines	4,873,816	5,487,841	5,018,085	5,018,085
Total Revenues	**$4,873,816**	**$5,487,841**	**$5,018,085**	**$5,018,085**
General Fund General Purpose	**$0**	**$0**	**$0**	**$0**
Total Budgeted Positions	**23**	**28**	**27**	**27**

Contact: **Tish King**, Director
500 Griswold St., 9th Floor • Detroit, MI 48226 • Phone: (313) 224-5907



DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

MAJOR ACTIVITIES AND DESCRIPTIONS

The Department of Personnel and Human Resources (P/HR) is responsible for the management of human resources and labor relations functions of County government. P/HR provides strategic workforce management, civil service appeals, labor relations, benefit administration, and limited organizational development services to job applicants, employees, departments, and other government agencies.

The department consists of four divisions coordinated by The Department of Personnel and Human Resources.

DIVISION OF STRATEGIC WORKFORCE ADMINISTRATION: Responsible for the management and coordination of activities relating to legal compliance, policy development, recruitment and selection, on-boarding, classification, compensation, personnel information, payroll administration and displacements/ layoffs. In addition, this division implements and assesses organizational development and effectiveness initiatives that align resources with operating objectives and optimization of service (OD/OE) The division provides very limited organizational development to County departments and agencies utilizing the Learning Management System (LMS).

EXAMINATION: Recruit applicants, conduct examinations and fill vacancies. Review and approve, develop, implement and assess organizational development and effectiveness initiatives that align resources with operating objectives and optimization of services; Policy & Standard Operating Procedure (SOP) development; P/HR Audit & Controls; Document Management (DM) support; Resource Mapping-displacements (bumping process); Oversight of county wide eLearning & Training Support; Support for the Commission/Boards on the Status of Ethics & Fraud Countywide; Administration of Management Development Program; Support Customized Training for Departments; Support Succession Planning Design, Implementation and Evaluation; Customer Service Surveys.

CERTIFICATION: Maintain eligibility lists and certify names from appropriate lists to fill vacancies in accordance with collective bargaining agreements and Civil Service Rules.

CLASSIFICATION: Create new classes and maintain the classification plan. Audit reclassification requests and determine pay grade for new classes. Review position allocation.

PERSONNEL INFORMATION: Maintain PeopleSoft Human Resource Information System and employee records. Assist other departments with personnel transactions and process employment verification requests. Respond to FOIA requests.

DIVISION OF CIVIL SERVICE COMMISSION: The Division of Civil Service Commission is a charter mandated independent body that is responsible for adjudicating appeals that arise from Wayne County's employment examination processes for classified employees. The Civil Service Commission also serves as the dispute resolution body for non-represented classified employees.

DIVISION OF LABOR RELATIONS: Responsible for the negotiation and administration of collective bargaining agreements, including the processing of grievances, arbitrations, and general oversight of Labor/ Management Relations, Equal Employment Opportunity (EEO) compliance and investigations surrounding harassment and discrimination on behalf of Wayne County. The director of this division will also be under the direct supervision of the Chief Executive Officer (CEO).

DIVISION OF BENEFIT ADMINISTRATION: Provides employment cost management and employment health and wellness services to Wayne County employees, retirees, and eligible dependents. It is responsible for the management of employee benefits, workers' compensation, long-term disability programs, return-to-work and occupational safety programs.

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

Updated Deficit Elimination Plan:

- Developed health care proposals for present retirees projected to reduce costs county-wide by over $20 million annually.
- Developed health care proposals for active employees projected to reduce costs county-wide by almost $9 million annually.
- Developed proposals to significantly reduce annual required contribution to fund pension liabilities.
- Developed implementation strategy for above.

Implemented Affordable Care Act (ACA) tracking and reporting requirements.

Revised new hire orientation.

Implemented process for categorization of contingent labor.

Streamlined PeopleSoft union codes .

Completed annual full audit of health claims.

Developed recruitment plan - Wayne County Sheriff's Office (WCSO).

Developed Employee Handbook.

Amended and deployed 2015-16 Conflict Of Interest (COI) reporting.

Upgraded Support for Improvement in Governance and Management (SIGMA) testing application.

Successfully transitioned staff between previous and new administration.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

Implement Deficit Elimination Plan (DEP) wage and benefit components.

Continue to develop position analysis (PAs).

Continue to update all Personnel/Human Resources policies and procedures.

Develop long term health and wellness plan communications.

Continue developing a legal compliance and internal control process.

Develop recruitment plan - Nurses.

Review Human Resource Information System (HRIS) solutions, implementation upon approval.

Develop supervisor handbook.

Legal fee avoidance – preparing to act as lead trial attorney in an upcoming Act 312 arbitration with Sheriff supervisory union, AFSCME Local 3317.

IMPACT ON OPERATIONS

Advanced technology has not been acquired which creates significant inefficiencies within the current staffing levels.

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
226 Personnel And Human Resources				
Revenues				
Charges, Fees, and Fines	4,873,816	5,487,841	5,018,085	5,018,085
Total Revenues	**$4,873,816**	**$5,487,841**	**$5,018,085**	**$5,018,085**
Expenditures				
Personnel	1,477,979	1,851,478	1,771,783	1,733,158
Fringe Benefits	786,880	939,200	676,973	683,309
Pension	615,042	693,703	452,129	462,634
Materials and Supplies	33,240	34,966	35,065	36,409
Services and Contractual Serv	1,045,426	1,097,959	1,061,406	1,036,075
Travel	11,701	12,697	12,697	12,697
Operating Expenses	585,513	585,639	774,947	761,089
Rentals	259,260	258,770	220,780	292,613
Other Charges	40,500	0	400	101
Non Capital Assets	4,000	0	0	0
Operating Transfers Out	14,275	13,429	11,905	0
Total Expenditures	**$4,873,816**	**$5,487,841**	**$5,018,085**	**$5,018,085**
TOTAL DEPARTMENTAL REVENUES	**$4,873,816**	**$5,487,841**	**$5,018,085**	**$5,018,085**
TOTAL DEPARTMENTAL EXPENDITURES	**$4,873,816**	**$5,487,841**	**$5,018,085**	**$5,018,085**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
226 HUMAN RESOURCES/PERSONNEL				
ELECTED AND EXECUTIVE	7	7	7	7
SUPERVISORY AND PROFESSIONAL	9	11	11	11
SUPPORT STAFF	7	10	9	9
TOTAL POSITIONS	**23**	**28**	**27**	**27**
TOTAL DEPARTMENTAL POSITIONS	**23**	**28**	**27**	**27**

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Charges, Fees, and Fines	(469,756)	Concession Savings for Personnel
TOTAL REVENUES	**$(469,756)**	
EXPENDITURES		
Personnel	(79,695)	Concession Savings
Fringe Benefits	(262,227)	Concession Savings in Health
Pension	(241,754)	Based on published fringe rates
Materials and Supplies	99	Increase in Office Supplies
Services and Contractual Services	(36,553)	Decrease in chargeback's from other County departments.
Operating Expenses	189,308	Increase in Equipment Maint. & Repair.
Rentals	(37,990)	Decrease of building rental expenses.
Other Charges	400	Increase in Miscellaneous Operating expenses.
Operating Transfers Out	(1,524)	Decrease to debt service related to bonds.
TOTAL EXPENDITURES	**$(469,756)**	

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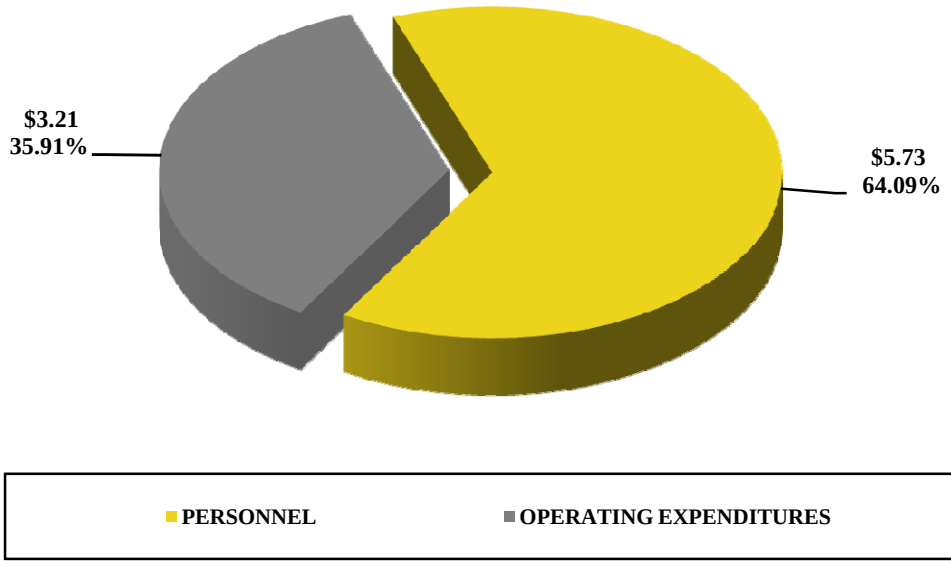
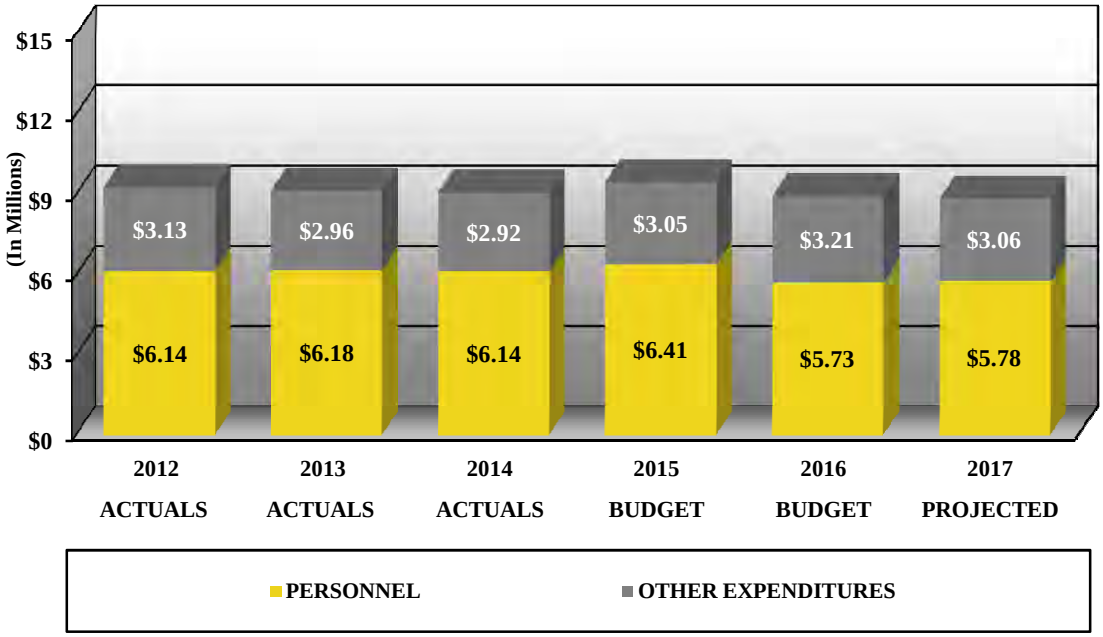
Probate Court's most valuable and costly resource is its employees. To ensure this resource is utilized to its fullest, staff training initiatives continue. Staff receive computer training for various upgrades to case management, and networking software. In addition, continuing training is provided on internal procedures involving the Estates Protected Individuals Code (EPIC) and the Mental Health Code. EPIC and the Mental Health Code are the statutes that define probate law. Wayne County Probate Court is continually updating internal policies and procedures to its employee Electronic User Guide ensuring these laws are effectively followed.

WAYNE COUNTY
PROBATE COURT

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2015



PROBATE COURT

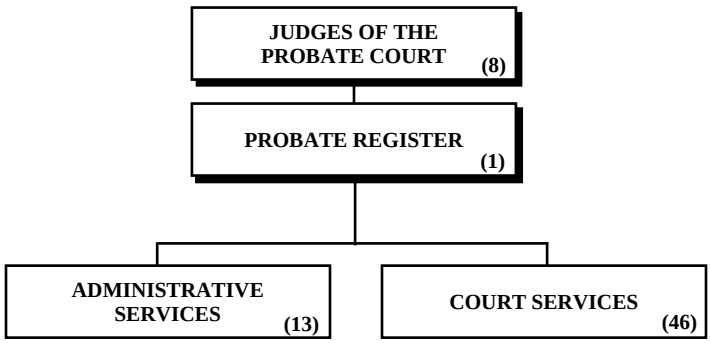
MISSION

The Mission of the Wayne County Probate Court is to administer justice with fairness, equality, and integrity. To resolve matters before the court in a timely manner with trained and motivated staff, and to provide courteous and prompt service in a manner that inspires public trust and confidence. The vision of the Wayne County Probate Court is to provide leadership for the continuous improvement of a justice system that is responsive to the diverse and changing needs of the public and accountable for the efficient and effective use of public resources.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$9,058,711**	**$9,462,878**	**$8,939,209**	**$8,841,806**
Departmental Revenue				
State Grants and Contracts	1,185,100	1,191,500	1,192,600	1,192,600
Charges, Fees, and Fines	932,000	948,000	978,000	979,000
Interest Income	100	0	100	100
Other Financing	71,400	52,200	53,500	52,500
Operating Transfers In	0	7,271,178	6,715,009	6,617,606
Total Revenues	**$2,188,600**	**$9,462,878**	**$8,939,209**	**$8,841,806**
General Fund General Purpose	**$6,870,111**	**$0**	**$0**	**$0**
Total Budgeted Positions	**67**	**67**	**68**	**68**

Contact: **Judge Freddie G. Burton Jr.**
1219 Coleman A. Young Municipal Center, Two Woodward • Detroit, MI 48226 • Phone: (313) 224-5672



PROBATE COURT

MAJOR ACTIVITIES AND DESCRIPTIONS

The Probate Court has jurisdiction in all matters relating to: settlement of estates of all deceased persons residing or leaving property in Wayne County, with or without a will; settlement of trusts; appointment of trustees; appointment of guardians and conservators of minors who reside or are found in Wayne County; appointment of guardians and conservators of adults who are legally incapacitated or developmentally disabled and reside or are found in Wayne County; involuntary commitment or assisted out-patient treatment of mentally ill persons for treatment; issuance of secret marriages; ordering treatment for minors who have substance abuse problems; adjudicating child custody actions brought by a minor's guardian; and resolving disputes regarding durable powers of attorney for health care.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

- In order to maximize its use of scarce judicial resources and provide the most efficient service possible to the public, the Court implemented a major restructuring program effective January 2, 2015. This created a "single stop" procedure for cases by eliminating the Court's Judicial Service Analyst Department. Duties previously assigned to the Judicial Service Analysts have been reassigned to case initiation and the Court's six courtrooms. This new workflow is projected to improve overall efficiencies throughout the court and reduce the aggregate wait time to process pleadings. This change also reduced the number of Court employees from 62 to 60.

- As a result of many electrical issues that have surfaced at the Coleman A. Young Municipal Center, Probate Court contracted with Wayne County's Department of Technology to relocate the Court's data center to Secure/24. This contract provides the means for the Court and County to share resources and resulted in no additional cost to Wayne County.

- Effective July 2011, Wayne County Probate Court began expiring letters of authority which certify a fiduciaries authority to act. Previously, with no expiration date, there was no reason to request updated letters unless additional copies were required. As a result of this change, certified fees for copies of letters of authority have increased by over 42%.

- Probate Court has continued its collection efforts in an effort to defray general fund support. Over the past four years the Court has collected over $175,000 for the reimbursement of court costs in which fiduciaries were ordered to pay for not properly closing probate estates. In addition, over $80,000 has been collected for the reimbursement of attorney fees.

- Effective October 1, 2014 the funding for mandated adult guardianship reviews was restored by Wayne County. As a result, the dwindling attorney volunteer program was terminated and assignments for which the attorneys are compensated were reinstated.

- Probate Court has implemented a new attorney payment policy which requires court appointed attorneys to be more proactive in providing financial information when requesting their payments. In addition, policies and procedures have been developed to ensure that court staff is uniformly trained in the approval of attorney payment requests.

- The Wayne County Probate Court began utilizing email for many of the notices sent to attorneys and agencies. This change resulted in lower supply and postage costs.

- The Wayne County Probate Court improved its hearing reminder process by providing complete information to the petitioner including thorough instructions of the hearing process. This process reduces the need for the court to mail out hearing notices to the interested parties. This change resulted in reductions of postage, supplies and staffing requirements.

- Legal Publication Costs - Effective October 2013, Probate Court implemented a new process in determining a petitioner's ability to pay for legal publication as required by law. In the first five months publication costs have reduced by over 50%. This reduction is still being evaluated to determine if it is solely a result of the new procedure for determining indigency.

PROBATE COURT

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

With the economic challenges facing Wayne County in fiscal year 2015-16, the Wayne County Probate Court will continue to strive to be an effective steward of County funds while providing quality customer service. The Court will continue to look for every opportunity to increase efficiency while reducing costs to the residents of Wayne County. Through the use of technology, the Court continues to strive towards the goal of less paper in the workplace.

New initiatives include:

JUDICIAL DATA WAREHOUSE: The Wayne County Probate Court has begun a project to work toward including case data in the Judicial Data Warehouse (JDW). The JDW is a statewide database of cases maintained by the State Court Administrative Office (SCAO). This system will also enable the Court to directly and more efficiently search for case information from other Courts, which will enhance our ability to provide service to the public. The Court is investigating additional potential uses of this system by its staff.

GUARDIAN AD LITEM AND ATTORNEY ASSIGNMENTS: To ensure that Guardian ad Litem (GAL) and attorney appointments are made only when required by specific case circumstances or law, the Court has clarified its practice in this area. The Court is optimistic that this new practice will reduce the number of indigent GAL and attorney appointments, thereby reducing the cost to the County for this item.

CONTINUITY OF OPERATION PLAN (COOP): To ensure Wayne County Probate Court continues to provide the services which are mandated by state law and court rule, the Court continues to work with Wayne County in the development of a COOP. This plan will address all issues ranging from court closures due to weather to closures related to catastrophic events.

STAFF TRAINING: As the number of Court employees continues to decline, it is imperative that the Court remains diligent in providing staff with advanced training. In times of economic challenge, staff training becomes an extremely effective tool in maintaining service levels.

FILE VIEWING ROOM: With the elimination of the Judicial Service Analyst Department, the Wayne County Probate Court is considering the construction of a File Viewing Room for the users of Wayne County Probate Court. This room will provide the public or attorneys the much needed space to review files.

MICROFILM PROJECT: Under state law the Wayne County Probate Court is required to microfilm court records prior to destroying them. For over 50 years the Wayne County Probate Court has complied. However, these reels of film have started to deteriorate compromising the Court's ability to reproduce the documents contained on the film. The Court has begun the process of identifying a solution to this issue that will ensure all records remain available to individuals affected by orders of the Wayne County Probate Court.

PROBATE COURT
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
148 Probate Court				
Revenues				
State Grants and Contracts	1,185,100	0	0	0
Charges, Fees, and Fines	932,000	0	0	0
Total Revenues	**$2,117,100**	**$0**	**$0**	**$0**
Expenditures				
Personnel	3,843,350	0	0	0
Fringe Benefits	1,593,264	0	0	0
Pension	944,272	0	0	0
Materials and Supplies	125,000	0	0	0
Services and Contractual Serv	1,708,934	0	0	0
Travel	40,200	0	0	0
Operating Expenses	234,165	0	0	0
Rentals	409,529	0	0	0
Other Charges	26,497	0	0	0
Non Capital Assets	62,000	0	0	0
Total Expenditures	**$8,987,211**	**$0**	**$0**	**$0**
00837 Courts Capital Projects				
401 Capital Programs				
Revenues				
Interest Income	100	0	100	100
Other Financing	71,400	52,200	52,500	52,500
Total Revenues	**$71,500**	**$52,200**	**$52,600**	**$52,600**
Expenditures				
Services and Contractual Serv	50,000	10,000	10,000	10,000
Non Capital Assets	21,500	42,200	42,600	42,600
Total Expenditures	**$71,500**	**$52,200**	**$52,600**	**$52,600**

PROBATE COURT
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00838 Probate Court				
148 Probate Court				
Revenues				
State Grants and Contracts	0	1,191,500	1,192,600	1,192,600
Charges, Fees, and Fines	0	948,000	978,000	979,000
Other Financing	0	0	1,000	0
Operating Transfers In	0	7,271,178	6,715,009	6,617,606
Total Revenues	**$0**	**$9,410,678**	**$8,886,609**	**$8,789,206**
Expenditures				
Personnel	0	3,827,163	3,767,398	3,756,723
Fringe Benefits	0	1,609,586	1,209,646	1,244,057
Pension	0	971,343	751,798	784,163
Materials and Supplies	0	126,000	142,000	142,001
Services and Contractual Serv	0	2,084,487	2,140,759	1,980,759
Travel	0	40,500	47,000	47,000
Operating Expenses	0	233,175	239,380	238,982
Rentals	0	473,654	444,061	444,061
Other Charges	0	32,770	36,967	37,060
Non Capital Assets	0	12,000	107,600	114,400
Total Expenditures	**$0**	**$9,410,678**	**$8,886,609**	**$8,789,206**
TOTAL DEPARTMENTAL REVENUES	**$2,188,600**	**$9,462,878**	**$8,939,209**	**$8,841,806**
TOTAL DEPARTMENTAL EXPENDITURES	**$9,058,711**	**$9,462,878**	**$8,939,209**	**$8,841,806**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 PROBATE COURT				
148 PROBATE COURT				
ELECTED AND EXECUTIVE	11	0	0	0
SUPERVISORY AND PROFESSIONAL	17	0	0	0
SUPPORT STAFF	39	0	0	0
TOTAL POSITIONS	**67**	**0**	**0**	**0**
838 PROBATE COURT				
148 PROBATE COURT				
ELECTED AND EXECUTIVE	0	11	11	11
SUPERVISORY AND PROFESSIONAL	0	17	11	11
SUPPORT STAFF	0	39	46	46
TOTAL POSITIONS	**0**	**67**	**68**	**68**
TOTAL DEPARTMENTAL POSITIONS	**67**	**67**	**68**	**68**

PROBATE COURT

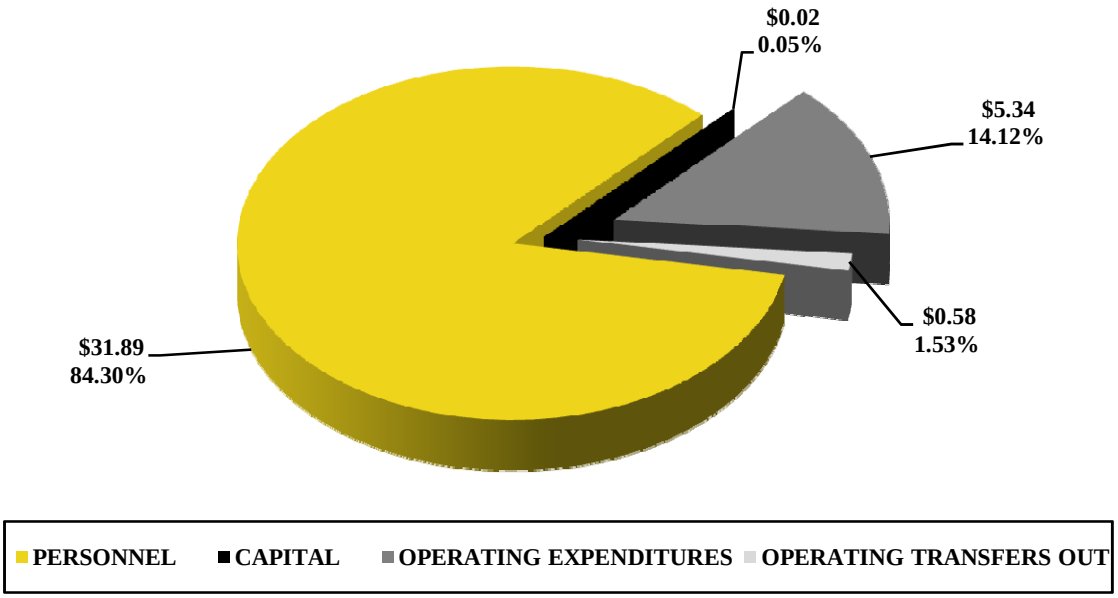
BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
State Grants and Contracts	1,100	Projected increase relative to judges salaries.
Charges, Fees, and Fines	30,000	Projected increase in court fees.
Interest Income	100	
Other Financing	1,300	Anticipated Use of Fund Balance.
Operating Transfers	(556,169)	Revenue decrease largely the result of salary health, and pension reductions.
TOTAL REVENUES	**$(523,669)**	
EXPENDITURES		
Personnel	(59,765)	Projected turnover savings.
Fringe Benefits	(399,940)	Decrease to health care rate.
Pension	(219,545)	Reflects decrease in retirement rate.
Materials and Supplies	16,000	Increase in postage & offices supplies.
Services and Contractual Services	56,272	Increase due to increase in Indigent Attorney Fees.
Travel	6,500	Increase in travel to provide funding for required judicial conferences for 8 Probate Court Judges.
Operating Expenses	6,205	Reflects increased fringe rate and advertising costs.
Rentals	(29,593)	Decreased rent for CAYMC Building..
Other Charges	4,197	Increase to Miscellaneous expenses.
Non Capital Assets	96,000	Increase in court computer network upgrades and equipment replacement.
TOTAL EXPENDITURES	**$(523,669)**	

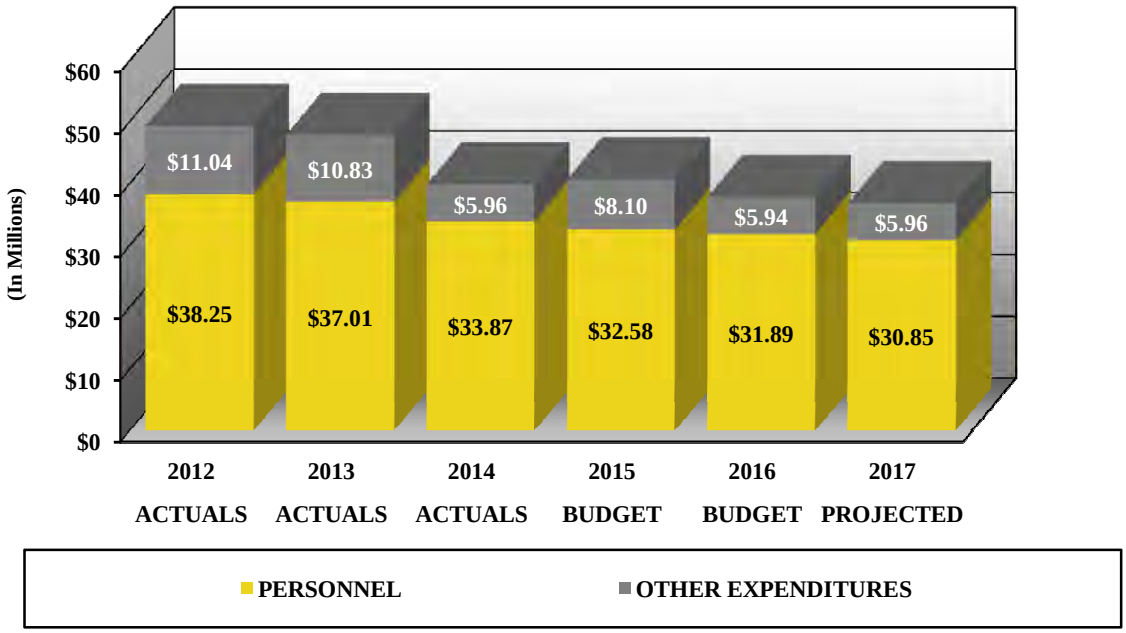
The Prosecuting Attorney is the Elected Official responsible for the prosecution of those individuals charged with a crime in Wayne County.

WAYNE COUNTY
PROSECUTING ATTORNEY

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



PROSECUTING ATTORNEY

MISSION

The Mission of the Wayne County Prosecuting Attorney's Office is to pursue justice and to safeguard the community by demanding accountability for those who commit crimes and to enhance the quality of life by changing the culture of violence.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$36,914,432**	**$40,683,579**	**$37,827,194**	**36,809,732**
Departmental Revenue				
Federal Grants and Contracts	1,738,066	2,695,345	2,398,089	2,123,399
State Grants and Contracts	1,583,847	1,628,630	1,883,147	1,597,209
Local Grants and Contracts	1,106,244	318,746	1,325,101	1,058,744
Charges, Fees, and Fines	1,634,315	787,973	1,068,000	1,068,000
Fines and Forfeitures	50,000	50,000	50,000	50,000
Other Financing	0	418,527	233,372	239,296
Operating Transfers In	801,960	784,358	584,904	593,155
Total Revenues	**$6,914,432**	**$6,683,579**	**$7,542,613**	**6,729,803**
General Fund General Purpose	**$30,000,000**	**$34,000,000**	**$30,284,581**	**$30,079,929**
Total Budgeted Positions	**226**	**262**	**266**	**265**

Contact: **Kym L. Worthy**, Prosecuting Attorney
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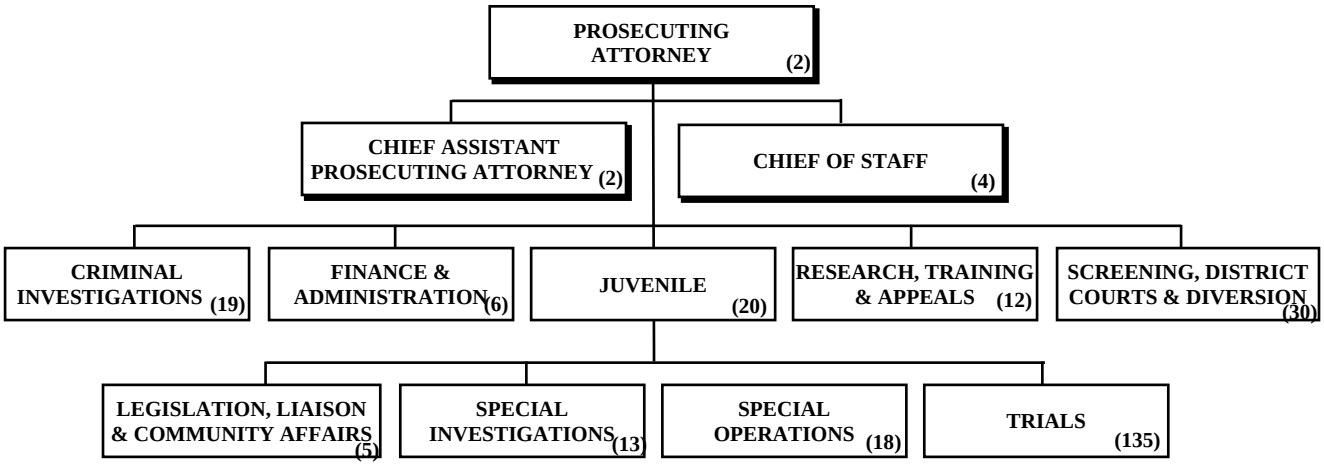

PROSECUTING ATTORNEY

MAJOR ACTIVITIES AND DESCRIPTIONS

PROSECUTING ATTORNEY: The Prosecuting Attorney is an elected constitutional official who is the Chief Law Enforcement Officer of Wayne County. The Prosecuting Attorney establishes the policies and leads the activities of the Office. The Directors of Communications, Detroit Rape Kit Initiative, Information Technology, Training and Continuing Legal Education (CLE) report directly to the Prosecutor, as well as the Special Assistant Prosecutors, the Chief Assistant Prosecutor, the Chief of Staff and the Division Chiefs.

CHIEF ASSISTANT PROSECUTOR: Pursuant to statute, the Prosecutor has designated one Chief Assistant that will discharge all the functions and perform all the duties of the office in case the Prosecutor is sick, absent, or disabled. The Chief Assistant also reviews cases with immigration and deportation issues and resolves disputes among defense counsel and the prosecutor's office. Moreover, the Chief Assistant oversees and coordinates the Legislative, Screening and Trial Divisions.

CHIEF OF STAFF: This position handles the personnel functions of the Assistant Prosecutors, coordinates the defense of any civil litigation, and interacts with the Chiefs, other County divisions and offices headed by elected officials in implementing the procedures required to carry out the policy directives of the Prosecutor. This position also handles discipline and other administrative functions pertaining to the attorney staff, including labor negotiations. Additional duties include critically examining existing protocols to streamline processes, exploring and acquiring non-traditional funding, assisting with Inspector General inquiries, and negotiating leases, MOU's and inter-agency agreements.

DIVISION OF FINANCE/ADMINISTRATION: The Finance and Administration Division is responsible for all aspects of financing for the Wayne County Prosecuting Attorney Office, personnel and payroll administration, as well as file management and record retention. Specifically, the Finance and Administration Division is broken down into two units. The Finance Unit is comprised of Accounting, Payroll Administration, Grants Management, Budgeting, and Procurement. The primary functions of the Accounting area include general ledger account and bank reconciliations, preparation of journal vouchers, budget adjustments, service vouchers, accounts receivables and payables, financial reporting and statistical analysis as well as the processing of tuition and mileage reimbursements. The Payroll Administration function of the Finance Unit processes biweekly payroll, performs biweekly review of payroll records for errors and irregularities, manages usage of leave banks, tracks concession compliance and distributes payroll checks as well as assisting employees with other payroll related issues and changes. The Grants Management functions of the Finance Unit are to manage grants totaling millions of dollars, prepare annual budgets, applications and renewals, to process Document Approval Forms (DAF), billings and invoices, subsidiary ledgers, internal controls compliance reviews, and compilations and statistical reports as well as to seek additional sources of funding. The Finance Units' Budgeting area primary functions are the preparation of the annual departmental budget and its management for the Wayne County Prosecutors Office. This area prepares departmental requests, analytical comparisons of CEO recommended budget, performs quarterly projections, monthly financial reviews, analyzes spending allotments, prepares long-term financial planning analysis, budget variation reports, deficit elimination plans, and five-year revenue forecasts. The last area of the Finance Unit is the Procurement area. The functions performed relate to obtaining quotes and bids, development of Request-for-Proposals/Qualifications, vendor contract negotiations, evaluation committee, processing requisitions and receipts for goods and services. The second unit of the Finance and Administration Division is the Administration Unit. This unit encompasses Personnel, File and Transcript Management, and Record Retention. The Personnel function is the central hub for the maintenance of personnel related records ranging from initiation of employment through separation or retirement of employees. Additional duties include assisting in labor contract negotiations, tracking benefit compliance, maintaining signatories, and general job descriptions, if any. The File Management function is a central depository for all closed criminal case files. Annually, an average of 75,000 case files are closed and managed through this area. Specifically, closed cases are prepped, sorted and temporarily filed on shelving, logged, boxed and scanned for record retention. Additionally, periodic reviews are performed on closed case files for destruction. The Transcript Management functions focuses on daily pick-up of Court transcripts, maintenance of subsidiary log, scanning and indexing of received transcripts, as well as the filling of transcript request. This unit is also responsible for the retention of records within the Prosecutor's Office and at its off-site storage facilities. This unit has experienced staff shortages and is currently under staffed with multiple vacancies that have not been replaced.

JUVENILE DIVISION: This Division is responsible for the review, charging, litigation and oversight of juvenile delinquency matters that fall within the jurisdiction of the Family Division of the Wayne County Third Judicial Circuit Court. This Division is responsible for courtroom assignments that include preliminary hearings and examinations, pretrial conferences, evidentiary hearings,

PROSECUTING ATTORNEY

***MAJOR ACTIVITIES AND DESCRIPTIONS** continued*

adjudications (trials), dispositions, and post-disposition matters, such as progress reviews and change of placement hearings. In addition to reviewing thousands of new cases each year, the Juvenile Division also operates weekly Teen Courts in several Detroit Public high schools. This Division also oversees the Right TRAC program, which diverts first-time offenders of minor delinquent acts from the formal court system.

DIVISION OF LEGISLATION, LIAISON, AND COMMUNITY AFFAIRS: This Division works closely with the state and local legislatures, all County departments and Elected Officials, policy agencies, community organizations and the Wayne County Commission, to ensure proper implementation of the criminal justice system in Wayne County. Also, this Division includes the Director of Grants, whose duties include participation in the state Association of Prosecuting Attorneys (PAAM), under MCL 49.101 et. seq., and in the improvement of substantive and procedural state law pursuant to ABA Standard for Prosecutors 3-1.2.

DIVISION OF CRIMINAL INVESTIGATION: The Criminal Investigation Division (CID) is the investigative arm of the Wayne County Prosecutor's Office. Detectives assigned to this unit are unique in that they come to us with specialized investigative skills honed from years of experience at other law enforcement agencies. Their primary responsibility is pre-trial and special investigations. They support the Assistant Prosecutors in presenting the best case possible, ensuring that the investigation which leads to court adjudication is thorough and complete, as mandated by state law. In addition, the division initiates criminal investigations usually by request from the Prosecutor or Chief of Staff. These investigations are very sensitive and complex in nature. These crime investigations range from Embezzlement to Fraud, and Criminal Sexual Conduct to Murder. In addition, the office is mandated by policy to investigate fraud or other alleged criminal activity by employees of the County. Detectives attend training throughout the year in various areas of law enforcement. This training includes, but is not limited to, Firearms, Homicide, Child Abuse and Fraud investigative courses, Threat Assessment and Executive Protection, as well as training on the Law Enforcement Information Network (LEIN), Lexis Nexus, TLO and other data bases. The division is also responsible for the safety and security of the Prosecutor and staff. Threats to the Prosecutor, Elected Officials, Assistant Prosecutors, Judges, staff and witnesses do occur and they are investigated thoroughly to determine the source and credibility of the information. These investigations are performed by a newly established unit of the division, the Threat Assessment Response Unit (TARU). In addition, the CID now has a Forensic Computer Unit, which has the capability to forensically analyze cell phones, computers and various data storage equipment that are used in the commission of a crime, or to obtain intelligence regarding a crime. The Criminal Investigations Division has also established a Deed Fraud Unit. This unit was established to curb the rising tide of deed fraud within the County.

DIVISION OF SCREENING AND DISTRICT COURTS: This Division s responsible for the review of most criminal complaints presented by nearly 100 different law enforcement agencies in Wayne County. The attorneys in this division represent the people of the State of Michigan at felony preliminary examinations, misdemeanor proceedings and trials as well as state traffic violations in 27 different district courts. Over 28,000 to 30,000 cases are submitted for review each year for possible felony and misdemeanor charges or for state traffic violations. The division is also responsible for a number of different programs that help reduce the Court's congested docket and save the county money by resolving cases at earlier stages in the criminal justice system. Programs such as the Pre-Exam Program, Pre-Trial Diversion, Mental Health Diversion and Mental Health Court, and the Check Enforcement Program ensure early dispositions of criminal cases, by pleas with special sentencing programs or by supervision of offenders without actually filing criminal warrants. This Division has recently been severally impacted by layoffs: crucial weekend warrant typist and several assistant prosecutors were laid off by the county on March 15, 2013 and, as a result, courtrooms have been lacking a prosecutor and backlogs in warrants have occurred, many of which involve allegations of dangerous felonies.

DIVISION OF TRIALS: The Trial Division includes General Trials, the Special Victims Unit (SVU), Special Prosecutions, Felony Non-Support Unit and Victim Services. General Trials is responsible for the Circuit Court adjudications in approximately 28 courtrooms of all felony cases not assigned to other special units within this Division. SVU includes the Child Abuse, Domestic Violence, Felony Non-Support, Sexual Assault Team, and Elder Abuse units. The Child Abuse Unit prosecutes sexual and/or physical assaults involving children under 15 years old and Internet Crimes involving sexual exploitation of children. The Child Abuse Unit also prosecutes homicides of babies/young children as well as cases where children under the age 13 are necessary witnesses to all sorts of crimes. The Domestic Violence Unit handles assault crimes involving a domestic relationship. The Elder Abuse Unit vertically prosecutes all assaultive and financial exploitation crimes involving adults 65 years old or older. Additionally, the Unit

PROSECUTING ATTORNEY

***MAJOR ACTIVITIES AND DESCRIPTIONS** continued*

vertically prosecutes crimes under the Vulnerable Adult Act, regardless of the age of the vulnerable adult and all cases that arise out of incidents that occur in long term care facilities, nursing homes, and licensed or unlicensed adult foster care facilities. The Felony Non-Support Unit prosecutes non-custodial parents for support of their minor children, when they have illegally failed to pay child support. Special Prosecutions includes Homicide, Major Drugs, the Prosecutor's Auto Theft and the Animal Protection units. The Homicide Unit reviews all homicide warrant requests presented from every community within Wayne County. The Unit also assists local police agencies with case investigation, often very complex and lengthy, prior to a proper warrant presentation. The more complex cases and those involving multiple defendants are retained for vertical prosecution by the assistant prosecutors in the unit. Other homicide cases, such as single defendant cases, may be transferred to the General Trial Division. Last year, the Major Drug Unit went from being a unit of four APAs to just one APA. The Major Drug Unit is responsible for the prosecution of all cases involving over 50 grams of a controlled substance. In addition, the Unit handles all cases of Delivery of Narcotics where death results. All major drug cases are handled vertically, from the preliminary search warrant stages to motions, trials and through to sentencing. Also, the Major Drug Unit is solely responsible for reviewing all narcotics-related search warrants before the warrants are presented to the Magistrate for signing – this is easily over several hundred search warrants in one month alone. It is not uncommon to have a line of officers waiting in the MDU office for their search warrants to be reviewed by the one remaining APA. The Auto Theft Unit prosecutes the epidemic of crimes related to motor vehicle theft, identity theft, chop shops, carjacking, insurance fraud and fleeing and eluding cases. The scope of the Auto Theft Unit was expanded by the addition of a small grant from DTE to fund a prosecutor to assist with utility fraud prosecutions. The Animal Protection Unit (APU) is responsible for the prosecution of all cases involving animal abuse. The APU is a volunteer unit, dedicated to the vertical prosecution of all animal cruelty, fighting and killing cases. Cases within the APU are vertically prosecuted from warrant through sentencing. This Unit is designed to combat the underground criminal community that breeds, trains, houses and sells fighting animals. The Trials Division has recently experienced severe staff shortages due to layoffs to attorneys and the failure to obtain replacements for vacant positions.

DIVISION OF RESEARCH, TRAINING, AND APPEALS: This Division is responsible for the initiation of and response to all post-conviction matters. Included are evidentiary hearings in the Circuit Court on such matters as ineffective assistance of counsel, recanting witnesses, and newly discovered evidence. Also heard in the Circuit Court are motions for relief from judgment, motions for new trial, motions for re-sentencing, motions to withdraw a plea, and motions for bond, among other motions. The Division is also responsible for all post-conviction litigation in the appellate courts, including the Michigan Court of Appeals, Michigan Supreme Court, and the United States Supreme Court. Often these take the form of interlocutory and emergency appeals by this office from trial court rulings, and also responses to such appeals by the defense. The Division also litigates direct appeals, that is, appeals by defendants from criminal convictions, and appeals by this Office from dismissals of cases by both the district court and circuit court. Briefs are filed in these matters, and oral arguments heard in the appellate courts. Appellate Assistant Prosecuting Attorneys appear primarily in the Court of Appeals and the Michigan Supreme Court, but also have appeared in Federal District Court and the Sixth Circuit Court of Appeals (responding to Federal Petitions for Habeas Corpus and conducting oral argument on those matters). The Division has appeared 13 times in the United States Supreme Court. The Appeals Division also acts as a resource for the trial division, assisting with research, fielding questions, alerting attorneys of changes in the law, and providing training through noteworthy case memoranda and lunchtime lectures. Appellate prosecutors also assist in the work of the Conviction Integrity Unit. The Chief of Appeals however, was laid off on March 15, 2013, which has severely impacted the function of the Division. Timothy M. Baughman had been Chief of Appeals for 27 years since his appointment in 1986 and is a national expert in criminal law and procedure. There is currently no Division Chief of Appeals. In addition, the Appeals Division has recently experienced a significant loss of attorneys that the county has failed to replace. The Division is down 7 attorneys and would need an additional 9 attorneys to be serviceable.

DIVISION OF SPECIAL OPERATIONS: This Division consists of eight specialized units: the Asset Forfeiture Unit, the Drug House Unit, the Vehicle Seizure Unit, the Community Prosecution Unit, the Deed & Mortgage Fraud Unit, the Wayne County Arson Reduction Unit (WAR), the Extradition, Freedom of Information Act (FOIA), and Parole Review Unit and the Public Integrity Unit. The Asset Forfeiture Unit function is to positively impact the quality of life within Wayne County. To accomplish this important function, the

PROSECUTING ATTORNEY

***MAJOR ACTIVITIES AND DESCRIPTIONS** continued*

attorneys and staff assigned to this Unit conduct civil litigation in several areas including: drug asset forfeiture of real and personal property that is engaged in containing, conveying, facilitating, or transporting illegal drugs; filing of nuisance abatement actions against real property used for illegal prostitution activities, illegal after-hours clubs and bars engaged in illegal alcohol sales and narcotics use and distribution, and illegal fencing operations; combating identity theft; engaged in environmental enforcement; utilizing omnibus forfeiture; pursues illegal gambling operations; operates the vehicle seizure programs that target vehicles used or intended to be used for the purposes of prostitution, drugs, and while operated by drunken drivers. The Asset Forfeiture Unit also handles the mental health docket, and conducts training for police departments. The Deed and Mortgage Fraud Unit is a joint task force in which an experienced prosecutor works with the Register of Deeds to investigate and prosecute highly-complex deed and mortgage fraud throughout Wayne County. The Community Prosecution Unit consists of experienced trial prosecutors who are assigned to Detroit Police Precincts or Districts to assist the police in the investigation and vertical prosecution of non-fatal shootings and other violent crime in the community, as well as meeting directly with local citizens to address their concerns. This Unit also implements the Comprehensive Violence Reduction Project (CVRP) federal program by dedicating an experienced prosecutor to combat gun and gang violence in the Northwest District of Detroit. The Arson Reduction Unit (WAR) investigates and vertically prosecutes cases of arson for profit, as well as arson related homicides and injuries or killing of firefighters. The Public Integrity Unit thoroughly reviews all allegations of public official corruption or police misconduct and prosecutes police or public officials if evidence of criminality exists. Special Operations Division also includes the Extradition, Freedom of Information Act (FOIA), & Parole Review Unit. The Extradition/Parole/FOIA Unit was created with the intention of bringing violent offenders to justice and keeping dangerous prisoners behind bars. The unit fights on behalf of crime victims and the community regarding contested paroles considered by the Michigan Parole Board. This unit also handles commutations and pardon requests. We also assist victims to argue against a prisoner's parole at Parole Board hearings in Lansing. The unit has successfully kept convicted murderers, child molesters, rapists, and kidnappers, other assaultive and dangerous felons in prison for the length of their sentence under the law. The Extraditions Unit works in conjunction with state and federal law enforcement agencies across the United States to guarantee Wayne County defendants, who are not within the State of Michigan, are returned to stand trial. International extraditions are coordinated with the Department of Justice to bring back defendants who have fled the country. The goals of the FOIA section include: to timely comply with statutory requirements, WCPO policy and procedures, deadlines imposed by the Freedom of Information Act, to promptly respond to public requests for information by granting or denying requests under the law, and in providing requested materials that have been appropriately redacted pursuant to the statute. In addition, the Unit assists in Interstate Agreement on Detainers (IAD), Governor's Warrants, Material Witnesses, Freedom of Information Act (FOIA), Subpoenas, Writs, Prisoner inquiries, Michigan Department of Corrections (MDOC)/Federal Bureau of Prisons (FBOP) inquiries, and SAI Bootcamp objections. Finally, the Special Operations Division is also responsible for the Federal Gun Program, which refers qualified weapon cases to the U.S. Attorney's Office for federal prosecution. Special Operations Division is extremely short staffed since seven staff members were laid off on March 15, 2013, including five assistant prosecutors, as well as investigators and support staff. This has resulted in severe backlogs in warrants and felony investigations, many of which involve allegations of dangerous felonies, mortgage fraud and public and police misconduct.

DIVISION OF SPECIAL INVESTIGATION: This Division coordinates the major long-term investigations of the office and supervises the Conviction Integrity Unit (CIU). The CIU oversees and coordinates all issues relating to forensic evidence. This includes the review of evidence that previously had been tested by the former Detroit Police Crime Laboratory and the establishment and coordination of re-testing procedures. CIU also oversees the current testing of all other forensic evidence. CIU is also coordinating the review and analysis of over 11,000 previously unprocessed sexual assault kits recently discovered abandoned in the possession of the Detroit Police Department. DNA testing of only a very few of these kits has resulted in several positive "hits", including some serial rapists. It is imperative that the County fund the rape kit testing and prosecution initiative since further DNA testing could result in up to 3,000 rape cases, each with victims that demand justice. The Special Investigation Division also supervises all Innocence Project Cases received by our office.

PROSECUTING ATTORNEY

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

- Did you know that the Criminal Investigations Division and the Mortgage and Deed Fraud Unit of the Wayne County Prosecutor's Office is a leader in the area in the U.S.? Law enforcement agencies in other cities, such as Chicago, have come to our office to learn about our unit and establish their own using us as an example. Two cases in particular are worth mentioning here. One case involved several entities with international implications, involving businesses as far away as England. The other involved money possible being shipped abroad to persons or entities within a restricted area. However, both of these complex criminal enterprise cases had to be reassigned and have been delayed due to the layoff of the Detectives assigned to them.

- In the year 2011, the division established our on Forensic Computer Unit, which has the capabilities to forensically analyze computers that are used in the commission of a crime, or to obtain intelligence regarding a crime. With the advancement in technology and its potential use by the criminal element, it was imperative that we keep abreast of this advancing method to subvert the law.

- The Appellate Division of the Wayne County Prosecutors Office argued several highly publicized cases before the Michigan Court of Appeals and the U.S. Supreme Court. Currently being litigated in the Michigan Supreme Court is the issue of the applicability of Miller v Alabama limiting life sentences without parole for 1st - degree murders committed by murderers under the age of 18 to juvenile murderers who have already had their appeal from their conviction.

- Did you know that self-defense can apply in some circumstances to the charge of felony-in-possession of a firearm?

- Did you know that judges cannot sentence below the sentencing-guidelines range without specifying substantial and compelling reasons that justify the departure downward?

- The Sexual Assault Team (SAT) is a highly specialized division within the Special Victim's Unit. This unit handles cases in which the victim is sixteen years old, and older. The unit also handles cases in which sexual assaults occurred before the victim was age sixteen years. The unit also handles CODIS (Combined DNA Information System) cases. The SAT was founded at the beginning of 2009 to address the issues and complexities of prosecuting sexual assault cases, and give the necessary attention to these victims. The formation of the unit was in response to the overwhelming amount of sexual assault cases presented to the Prosecutor's office, and the need to give these cases special attention and focus. The unit has just completed its third year of existence. The attorneys have at least mid-level to high-level prosecutorial and trial experience. This unit represents the first time in the history of the Wayne County Prosecutor's Office that there has been an official sexual assault unit for adult victims. This unit is partially funded by the Detroit Police Department's Edward Byrne Memorial Justice Assistant Grant (JAG) funds.

- The Elder Abuse Unit is a subunit of the Special Victims Unit. The Elder Abuse Unit vertically prosecuted 213 cases in 2012 with an overall conviction rate of 94%. At that time, the Unit was staffed by one Lead Attorney and three Assistant Prosecuting Attorneys. In 2013, the Unit prosecuted 292 cases while staffed by one less Assistant Prosecuting Attorney. The Elder Abuse Unit is committed to vertical prosecution of all cases that fall within its enumerated criteria. Vertical prosecution allows for the development of better follow up investigations and case continuity which increases the likelihood of successful prosecutions.

- Since the inception of the Felony Non-Support Unit (FNS) it has secured more than $86,000,000 dollars for children and families. None of this money goes to the prosecutor's office; all of it goes to the Wayne County children who have been without support illegally. This unit is grant funded and the work is mandated.

- The Wayne County Community Prosecutors are assigned full time to all the Detroit Police Precincts and Districts in the city of Detroit, to vertically prosecute violent crime. They provided the citizens with a sympathetic ear in the criminal justice system, solutions to their problems, an avenue for their complaints and an advocate with the police and the courts.

- In 2013, the Wayne County Prosecutor's Office and the Community Prosecution Unit continued its long standing partnership with the U.S. Attorney's Office under the Federal Gun Program. Under this program, certain defendants charged by the Wayne County Prosecutor's Office with state felony charges are referred for federal prosecution if they are also subject to federal criminal jurisdiction. Typically, these dangerous defendants are subject to significantly enhanced federal sentences and have only been charged primarily with weapons offenses in state courts. As a result, these dangerous

PROSECUTING ATTORNEY

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS continued

individuals face lengthy prison sentences in the federal system and make our local communities much safer. The Public Integrity Unit acts as the initial interface on the public's complaints alleging governmental or police misconduct. The Unit investigates and where appropriate prosecutes cases involving criminality by police officers, elected and appointed officials and attorneys.

- The Wayne County Arson Reduction Unit (WAR) investigates and prosecutes arson-related offenses involving residential and commercial real estate properties that are insured against fire loss where it appears that profit is the motive for the crime. Arson -for-profit crimes result when an individual burns or has someone else burn his or her residence or business property in order to fraudulently obtain insurance benefits. The collaboration of efforts in the WAR program has enhanced the public's awareness regarding the prosecution of arsonists, who are jeopardizing the safety of Wayne County citizens and firefighters. Further, it has brought greater public awareness to the devastating effects that arson has on communities, neighborhoods and property values. Due to budget cuts, there is only one APA handling these cases.

- In 2012, more than 1,500 youth were referred to one of our specialized Juvenile Division diversion programs, saving the County millions of dollars.

- The WCPO Teen Courts operated in the following Detroit Public Schools: Denby, Northwestern, Central, Martin Luther King, Communication Media & Arts, Western International Academy, Westside Academy, Fredrick Douglass Academy and East English Village. This grant is due to run out in September 2016.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

Short term priority is to maintain a serviceable level and to perform all mandated functions.

A long term priority will be to assign two Assistant Prosecuting Attorneys per court room. We will continue to partner with community stakeholders in a continuing effort to increase the multi-disciplinary approach to prosecuting cases.

Establish a Wayne County Elder Abuse Fatality Review Team. The Team's goal is to raise awareness about the seriousness and prevalence of elder abuse in Wayne County by examining the deaths of elderly and vulnerable citizens that occur in long term care facilities, short term care facilities, hospitals and/or private residences to determine if their deaths were caused by or related to elder or vulnerable adult abuse and, if so, encourage the development of policies, protections and reforms to improve community response and prevent similar deaths in the future.

IMPACT ON OPERATIONS

The Fiscal Year 2015-2016 budget maintains the current funding level of the Prosecutor's office.

PROSECUTING ATTORNEY
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
229 Prosecuting Attorney				
Revenues				
Federal Grants and Contracts	875,506	1,832,785	1,535,529	1,260,839
State Grants and Contracts	833,847	878,630	891,623	597,178
Local Grants and Contracts	1,106,244	318,746	1,325,101	1,058,744
Charges, Fees, and Fines	1,634,315	715,973	1,068,000	1,068,000
Fines and Forfitures	50,000	50,000	50,000	50,000
Total Revenues	**$4,499,912**	**$3,796,134**	**$4,870,253**	**$4,034,761**
Expenditures				
Personnel	15,091,579	16,258,730	18,306,102	17,279,361
Fringe Benefits	7,574,493	7,667,946	6,789,395	6,722,121
Pension	5,874,103	6,118,308	4,485,582	4,517,056
Materials and Supplies	354,463	328,329	344,996	332,699
Services and Contractual Serv	4,148,332	4,730,528	3,866,743	3,915,770
Travel	208,450	168,825	189,367	189,367
Operating Expenses	325,000	340,295	428,403	405,819
Rentals	3,108	20,961	51,708	51,708
Other Charges	20,000	1,295,354	4,134	4,134
Capital	20,000	2,500	20,000	20,000
Non Capital Assets	78,424	80,000	83,500	83,500
Operating Transfers Out	801,960	784,358	584,904	593,155
Total Expenditures	**$34,499,912**	**$37,796,134**	**$35,154,834**	**$34,114,690**

00265 Drug Enforcement Program Fund				
229 Prosecuting Attorney				
Revenues				
Charges, Fees, and Fines	0	72,000	0	0
Other Financing	0	418,527	294,454	291,417
Total Revenues	**$0**	**$490,527**	**$294,454**	**$291,417**
Expenditures				
Personnel	0	402,160	197,023	190,937
Fringe Benefits	0	50,335	47,094	47,998
Pension	0	16,579	26,475	27,720
Materials and Supplies	0	5,282	4,062	4,062
Services and Contractual Serv	0	10,600	19,800	20,700
Operating Expenses	0	5,571	0	0
Total Expenditures	**$0**	**$490,527**	**$294,454**	**$291,417**

PROSECUTING ATTORNEY
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00282 Victim Witness Program				
229 Prosecuting Attorney				
Revenues				
Federal Grants and Contracts	862,560	862,560	862,560	862,560
State Grants and Contracts	750,000	750,000	780,000	780,000
Other Financing	0	0	(61,082)	(52,121)
Operating Transfers In	801,960	784,358	584,904	593,155
Total Revenues	**$2,414,520**	**$2,396,918**	**$2,166,382**	**$2,183,594**
Expenditures				
Personnel	1,079,228	1,075,737	1,100,661	1,096,179
Fringe Benefits	557,964	565,804	437,231	450,496
Pension	443,213	426,638	292,423	304,920
Materials and Supplies	13,542	13,559	13,559	13,559
Services and Contractual Serv	292,330	286,704	290,523	283,885
Travel	6,527	6,540	6,539	9,317
Operating Expenses	21,716	21,936	25,446	25,238
Total Expenditures	**$2,414,520**	**$2,396,918**	**$2,166,382**	**$2,183,594**
00292 Juv. Justice and Abuse/Neglect				
229 Prosecuting Attorney				
Revenues				
State Grants and Contracts	0	0	211,524	220,031
Total Revenues	**$0**	**$0**	**$211,524**	**$220,031**
Expenditures				
Personnel	0	0	125,330	128,540
Fringe Benefits	0	0	49,201	51,163
Pension	0	0	33,298	35,756
Materials and Supplies	0	0	861	196
Travel	0	0	0	1,553
Operating Expenses	0	0	2,834	2,823
Total Expenditures	**$0**	**$0**	**$211,524**	**$220,031**
TOTAL DEPARTMENTAL REVENUES	**$6,914,432**	**$6,683,579**	**$7,542,613**	**$6,729,803**
TOTAL DEPARTMENTAL EXPENDITURES	**$36,914,432**	**$40,683,579**	**$37,827,194**	**$36,809,732**

PROSECUTING ATTORNEY

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
229 PROSECUTING ATTORNEY				
ELECTED AND EXECUTIVE	16	20	21	20
SUPERVISORY AND PROFESSIONAL	153	167	167	167
SUPPORT STAFF	31	49	50	50
TOTAL POSITIONS	**200**	**236**	**238**	**237**
265 DRUG ENFORCEMENT PROGRAM				
229 PROSECUTING ATTORNEY				
SUPERVISORY AND PROFESSIONAL	0	0	1	1
TOTAL POSITIONS	**0**	**0**	**1**	**1**
282 VICTIM WITNESS PROGRAM				
229 PROSECUTING ATTORNEY				
SUPERVISORY AND PROFESSIONAL	26	26	26	26
TOTAL POSITIONS	**26**	**26**	**26**	**26**
292 JUV. JUSTICE AND ABUSE/NEGLECT				
229 PROSECUTING ATTORNEY				
SUPERVISORY AND PROFESSIONAL	0	0	1	1
TOTAL POSITIONS	**0**	**0**	**1**	**1**
TOTAL DEPARTMENTAL POSITIONS	**226**	**262**	**266**	**265**

PROSECUTING ATTORNEY

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Federal Grants and Contracts	(297,256)	Grants expired that were not renewed.
State Grants and Contracts	254,517	Initiation of Right Trac program
Local Grants and Contracts	1,006,355	Reinstatement of Mental Health Funding
Charges, Fees, and Fines	280,027	Increase in revenue derived from Intergovernmental agreements.
Other Financing	(185,155)	One time Utilization of Use of Fund Balance in Drug Enforcement Fund (265) in FY 2015.
Operating Transfers In	(199,454)	Decrease in required GFGP need for Victim Witness operations.
TOTAL REVENUES	**$859,034**	
EXPENDITURES		
Personnel	1,992,489	Increase of 4 FTEs as well as salary increases for attorney staff
Fringe Benefits	(961,164)	Based on published fringe rates.
Pension	(1,723,747)	Based on published fringe rates.
Materials and Supplies	16,308	Resource allocation due to departmental needs.
Services and Contractual Services	(850,766)	Decrease in Central Service costs.
Travel	20,541	Resource allocation due to departmental needs.
Operating Expenses	88,881	Based on published fringe rates.
Rentals	30,747	Out-Country Office Rent
Other Charges	(1,291,220)	Lawsuit Settlement in FY 2015
Capital	17,500	One time purchase of Office Equipment in FY 2016
Non Capital Assets	3,500	Resource allocation due to departmental needs.
Operating Transfers Out	(199,454)	Decrease in required match for Victim Witness program activities.
TOTAL EXPENDITURES	**$(2,856,385)**	

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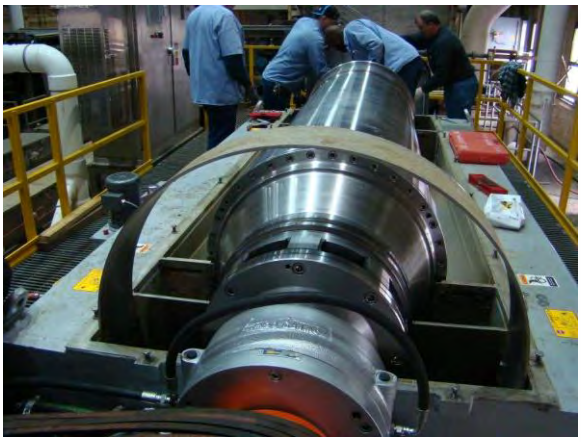
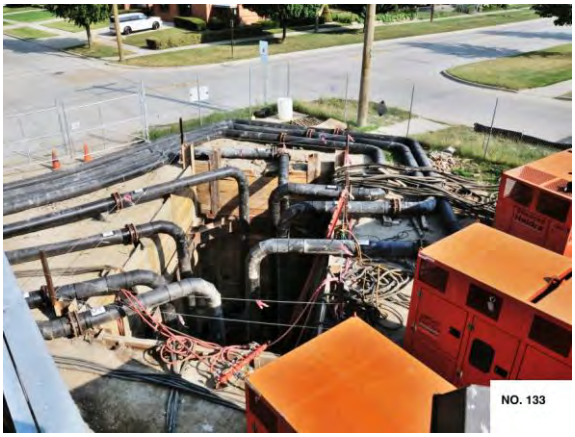
Certified Maintenance Mechanic from the Facilities Management Division preparing for corrective maintenance at the bottom of a primary settling tank at the Downriver Wastewater Treatment Facility



Maintenance staff from the Facilities Management Division troubleshoot sludge dewatering equipment at the Downriver Wastewater Treatment Facility

"Grow Zone" established by the Water Quality Management and Facilities Management Divisions to filter storm water from the Marter Road Booster Pump Station, Northeast Sewage Disposal System

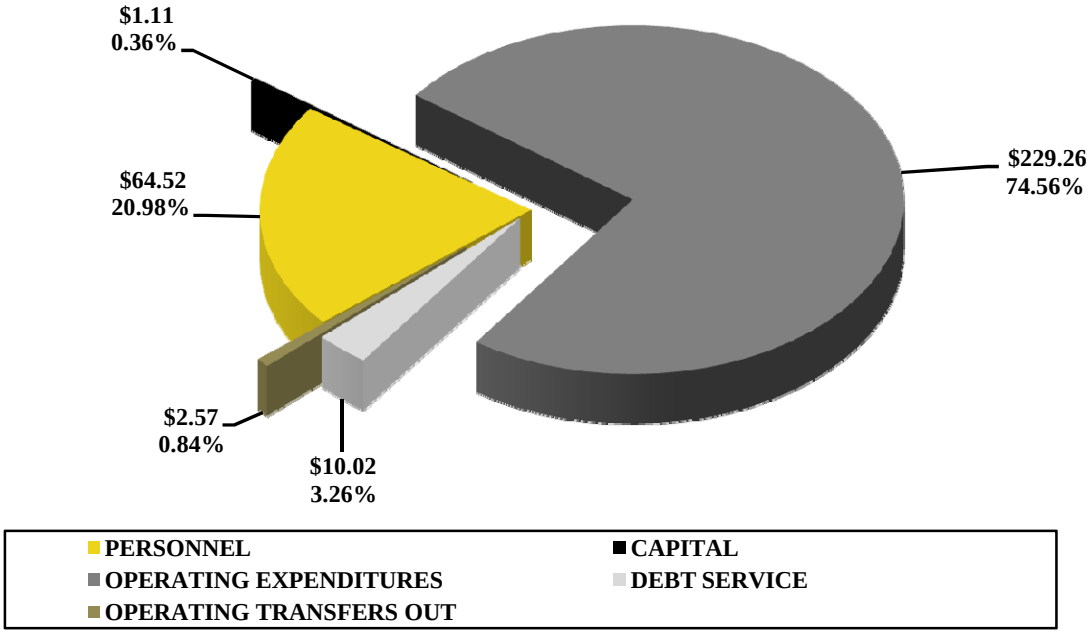


Bypass pumping operation during improvements to the Facilities Management Division's Marter Road Booster Pump Station, Northeast Sewage Disposal System

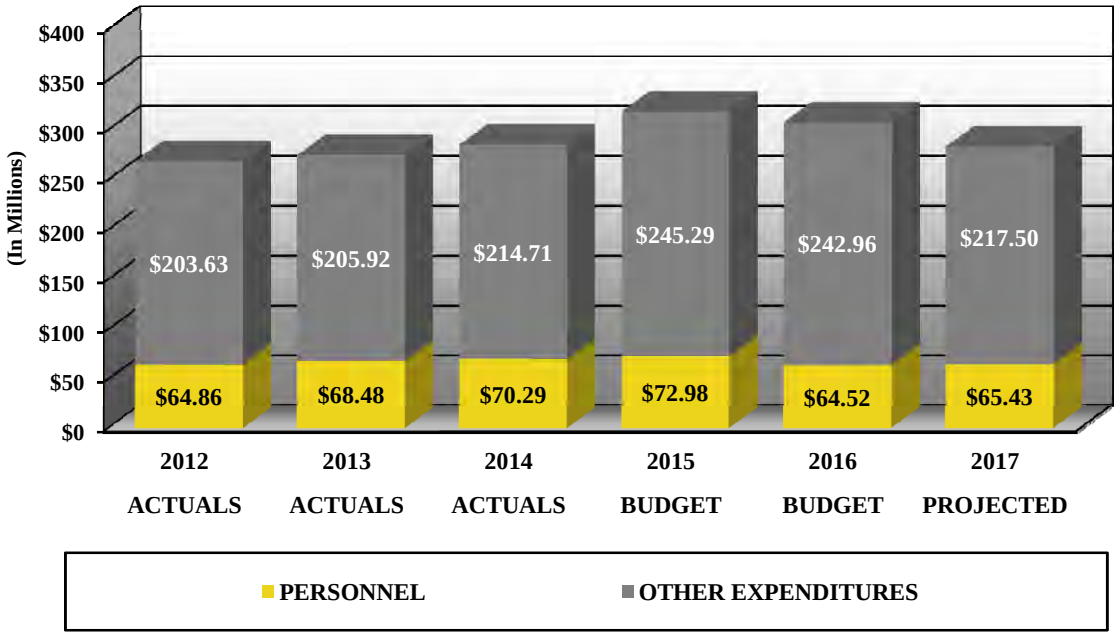
Students from East Middle School, City of Plymouth, participate in the Water Quality Management Division's "bug hunt" in the Rouge River

WAYNE COUNTY
DEPARTMENT OF PUBLIC SERVICES

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



DEPARTMENT OF PUBLIC SERVICES

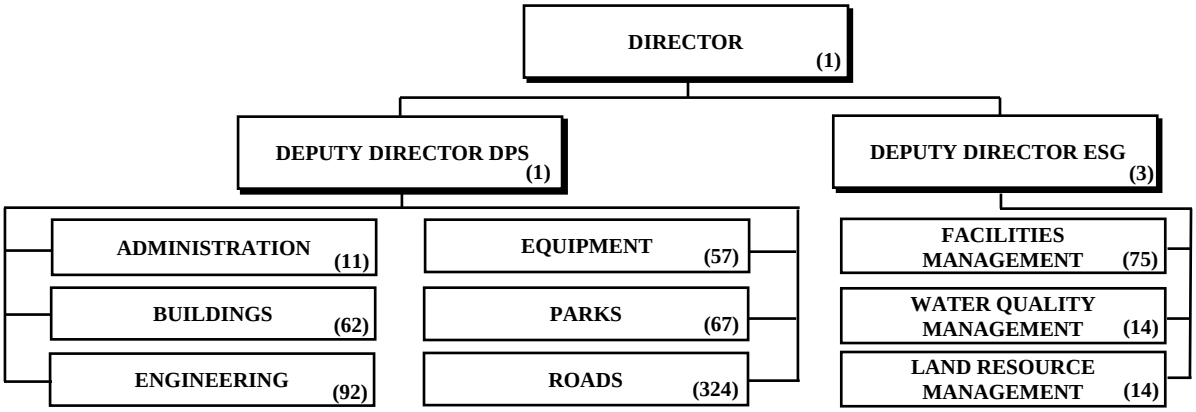
MISSION

The Mission of the Department of Public Services is to provide roads, buildings and parks maintenance services, recreational opportunities as well as high-quality, cost-effective stormwater, wastewater, and solid waste services to Wayne County residents, municipalities, businesses and visitors so they can experience safe, convenient and reliable travel, abundant recreational opportunities, proficient and well managed drains and environmentally sound solid waste disposal.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$288,915,406**	**$318,268,222**	**$307,475,345**	**$282,929,859**
Departmental Revenue				
Taxes	12,791,170	11,157,227	11,584,576	11,326,036
Licenses and Permits	95,000	95,000	100,000	100,000
Federal Grants and Contracts	21,403,370	20,672,000	14,839,292	14,565,000
State Grants and Contracts	79,275,142	81,940,600	86,256,193	86,095,129
Local Grants and Contracts	10,424,675	7,907,806	8,001,115	7,441,851
Gain or Loss on Sale Secur	165,800	165,800	165,800	165,800
Charges, Fees, and Fines	123,638,550	148,141,516	147,558,478	136,756,908
Interest Income	87,000	43,500	148,500	148,500
Rent and Expense Recoveries	1,099,732	1,137,913	776,530	775,023
Other Revenue	1,753,000	1,882,500	1,600,000	1,600,000
Other Financing	29,992,088	40,689,949	32,425,902	20,322,549
Operating Transfers In	7,832,130	4,076,662	3,665,024	3,244,024
Total Revenues	**$288,557,657**	**$317,910,473**	**$307,121,410**	**$282,540,820**
General Fund General Purpose	**$357,749**	**$357,749**	**$353,935**	**$389,039**
Total Budgeted Positions	**720**	**726**	**721**	**721**

Contact: **Beverly Watts**, Interim Director
400 Monroe • Detroit, MI 48201 • Phone: (313) 224-7600



DEPARTMENT OF PUBLIC SERVICES

MAJOR ACTIVITIES AND DESCRIPTIONS

DIVISION OF ADMINISTRATION: The Division of Administration is responsible for providing central control and coordination of the operations of the other five divisions of the Public Services Group. The Administration Division provides follow-up to assure timely completion of internal processing of grants, contracts and personnel needs. The Administration Division is also responsible for personal computing support, department fiscal control and scheduled review of Department administrative and operating procedures.

DIVISION OF BUILDINGS: The Division of Buildings is responsible for efficiently maintaining, operating, controlling and managing all Wayne County General Fund buildings. The goal is to maintain the facilities so that they remain secure, occupied, attractive, and environmentally safe and that all systems operate in a proper and acceptable manner. Buildings Division also provides proper housing for Wayne County agencies and a number of State agencies in both County owned buildings and leased facilities. The objectives are accomplished through the use of Tradesman, Housekeepers and Support staff.

DIVISION OF ENGINEERING: The Division of Engineering is responsible for providing engineering and technical services as necessary to support the programs and activities of the two operating divisions (Parks and Roads) and three support divisions (Administration, Buildings, and Equipment).

DIVISION OF EQUIPMENT: The Division of Equipment provides support services for the daily activities (mowing, asphalt paving, street sweeping, snow and ice control, etc.) of the various Department of Public Services divisions. This division also maintains safe and reliable automotive and heavy equipment inventory for the General Fund units. A complete machine shop is also maintained and operated for the benefit of all County Departments and divisions as requested. The Inventory/ Personal Property Management (IPPM) Unit orders and stocks approximately 4,600 items such as vehicle repair parts, aggregate, paint, general hardware and fuel for all county departments.

DIVISION OF FACILITIES MANAGEMENT:

DRAIN OPERATIONS: This unit of the Facilities Management Division (FMD) is responsible for the maintenance and operation of over 500 established drainage districts extending over 1,500 miles, and all ancillary facilities to the drains. The drains/sewers staff perform three main types of work: drain inspection, service request maintenance and preventative maintenance. Drain inspection work is primarily performed during the leaf-off season from fall until spring. The information from these annual inspections provides the unit with the ability to plan and schedule for upcoming maintenance projects. Service request maintenance is work performed, as needed, in response to service requests from citizens, and other municipalities. Preventative maintenance is work that may be performed year-round to preserve the functional integrity of County drains.

WASTEWATER TREATMENT FACILITIES: The Facilities Management Division operates the Downriver Sewage Disposal System, which includes operations of the Downriver Wastewater Treatment Facility (DWTF). The DWTF is capable of treating 225 million gallons per day (MGD) of raw sewage, and currently serves municipalities in Wayne County with a combined population of approximately 270,000 residents. Located on a 34-acre site in the City of Wyandotte, recent expansion and upgrades at the DWTF make it and the Downriver Sewage Disposal System a state of the art and world-class operation. The mission of the DWTF is to provide its customers with efficient, cost effective wastewater transport, treatment and disposal services. FMD continues to implement improvements through changes proposed by the Comprehensive Assessment and Master Planning Project (CAMPP).

WASTEWATER CONVEYANCE SYSTEMS, PUMP STATIONS, AND CSO BASINS: This unit of Facilities Management Division maintains and operates wastewater conveyance systems which serve customers in Wayne, Macomb, and Oakland Counties. The systems, called the Northeast Sewage Disposal System and the Rouge Valley Sewage Disposal System, transport wastewater to the city of Detroit Water and Sewerage Department (DWSD) facilities. Additionally, this unit maintains and operates a number of Combined Sewer Overflow (CSO) pumping station. As such, the Division is responsible for maintaining the interceptors, all associated pump and lift stations and an extensive flow monitoring system.

INDUSTRIAL PRETREATMENT PROGRAM: The Industrial Pretreatment Program (IPP) performs a vital environmental function by monitoring the processes and discharge of sanitary wastes from industries in the Downriver Sewage Disposal System. The duties of the IPP unit include, but are not limited to, issuing permits, performing inspections, sampling and lab work, and enforcement. The Michigan Department of Environmental Quality (MDEQ) has recognized Wayne County's IPP as one of the most comprehensive programs in the State of Michigan.

DIVISION OF PARKS: The Wayne County Parks Division is responsible for protecting, maintaining, and programming park areas, open spaces, and recreation and leisure facilities for the purpose of enhancing the quality of life for families and citizens served by the County of Wayne .

DEPARTMENT OF PUBLIC SERVICES

***MAJOR ACTIVITIES AND DESCRIPTIONS** continued*

DIVISION OF LAND RESOURCE MANAGEMENT: The Land Resources Management Division is responsible for protecting Wayne County's land and water resources through its solid waste management and soil erosion control programs. The Division provides regulatory oversight to solid waste facilities and issues soil erosion permits for new development projects. The Division also provides residents with recycling and blight control services through the Household Hazardous Waste (HHW) and County Lending Environmental Assistance to Neighborhoods (CLEAN) programs.

DIVISION OF ROADS: The Division of Roads is responsible for maintenance of the road system of approximately 1,440 County primary and local roadways and 462 miles of State trunk lines and freeways. It is the mission of the Division of Roads to protect and extend the useful life of all of the roads under the Division's jurisdiction and to keep those roads reasonably safe for public travel.

DIVISION OF WATER QUALITY MANAGEMENT: The Water Quality Management Division works to protect and restore Wayne County's rivers, lakes and streams through the advancement of a holistic watershed management approach. The Division partners with communities, businesses, residents and others to reduce discharges of storm water, combined sewer overflows, and sanitary sewer overflows to the County's waterways. The Division spends significant effort to facilitate and coordinate Wayne County's compliance with the federally required Storm Water Permit issued by the Michigan Department of Environmental Quality (MDEQ). Compliance activities include illicit discharge complaint response, source identification and elimination; system mapping; water quality monitoring; public education and involvement; and pollution prevention and good housekeeping including water pollution management projects, green infrastructure retrofit planning, streambank stabilization and habitat protection/restoration efforts. In addition, the Water Quality Management Division aggressively pursues grants and other funding sources with internal and external partners, to achieve storm water permit compliance and Wayne County water resource protection/ restoration goals as cost efficiently as possible. The Division provides specialized engineering services for capital improvements, regulatory compliance, and other requirements of the County's wastewater and storm water systems operated by the Facilities Management Division.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

The Roads Division used 4152 tons of asphalt to refill approximately 138,416 potholes and resurface 9 miles of county local roads. During the winter, the division used approximately 54,218 tons of salt.

Pot Hole Blitz - To make Wayne County roadways safer to drive on, Wayne County Roads hired 60 temporary seasonal employees to work from April 2014 to October 2014. This allowed the Roads Division to perform pothole patching which was desperately needed after a record setting winter snow fall. Additionally, Roads Division was responsible for clearing a record amount of snow from the roadways, which they did an excellent job of. Snow fall amounts during the winter of 2014 were second only to the record set in 1880-1881 of 93.6 inches.

The Equipment division continued its fleet modernization efforts with the purchase of new ten-yard dump-trucks and several new five-yard dump-trucks. These welcome additions are equipped with computerized automatic vehicle location (GPS) which allows real-time on line viewing of snow-and-ice control efforts, and replace older units that have far exceeded their useful life-cycle.

The Engineering Division started and completed the management and inspection of 8 road improvement and reconstruction projects that had a combined total construction cost of $15 million dollars. The Parks Division continues to seek greater efficiencies to best serve the public. The Capital Improvement Program slated for FY 2014-2015 continues with aggressive upgrades and will bring several major projects to completion. In the past year Parks has completed the following projects:

- A First Responders Memorial to honor the fallen First Responders of Wayne County was erected in Hines Park on the northwest corner of Hines Drive and Haggerty in Plymouth Township
- The First Annual First Responders Memorial Half Marathon and 5K race was held at Hines Park.
- Completion of Bennett Arboretum Phase I historic tree collection improvements
- Completion of the Elizabeth Park Northpointe Riverwalk.
- Completion of the installation of playscape, shelter, and site improvements at Kinloch and Colonial Parks.
- Exercise stations in Hines and Elizabeth Park were repaired.
- The opening of the new Chateau on the River at Elizabeth Park which replaces the former Elizabeth Park Shelter.
- Phase II of ball diamond renovations.
- New safety surfacing for play structures.

DEPARTMENT OF PUBLIC SERVICES

***FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS** continued*

The Parks Division will undertake the following projects in FY 2014-2015:

- Continued development of the Detroit River International Wildlife Refuge.
- Implement Phase III of the bike path paving which will go from Haggerty to Seven Mile Road. This will complete the bike path renovations in Hines Park along Hines Drive.
- Application for accreditation from the Commission for Accreditation of Park and Recreation Agencies.
- Continue ball diamond renovations throughout the park system.
- Start the Elizabeth Park Greenway and Shoreline Restoration utilizing a $300,000 grant awarded by the Michigan Natural Resources Trust Fund.
- Continue to upgrade the comfort stations to meet ADA accessibility requirements.
- The Parks Division will continue to thoroughly research, review, and apply for appropriate grants to supplement funds allocated.

In July 2014, the Downriver Wastewater Treatment Facility (DWTF) was awarded a third Platinum Peak Performance Award from the National Association of Clean Water Agencies (NACWA). The prestigious Platinum Peak Award recognizes member facilities for outstanding 100% compliance of their National Pollutant Discharge Elimination System permit limits for five or more consecutive years.

In 2014, the Wayne County Drain Commissioner held hearings under the Michigan Drain Code to revise and update certain drainage district boundaries to more accurately define the lands that are benefitted by a particular drain and to revise apportionment percentages to improve the accuracy of tax assessment rolls for drains. These hearings benefitted over 50,000 Wayne County property owners.

The Engineering Services Group (ESG) successfully obtained approximately $3 million in grants under the Stormwater, Asset Management, and Wastewater (SAW) grant program administered by the Michigan Department of Environmental Quality. These grants benefitted Wayne County's storm water permit compliance efforts and offset capital improvement costs for wastewater facilities in the Downriver Sewage Disposal System and Milk River Intercounty Drain Drainage District.

Land Resource Management Division successfully completed its tenth year of the Household Hazardous Waste (HHW) collection program in 2014. The division held four events in FY 2014, which were hosted by Dearborn, Van Buren Township, Taylor and Westland. These collection days were held on Saturdays in May, June, August and October with over 7,100 Wayne County residents from 41 different communities participating. More than 780,000 pounds of household hazardous waste was collected at these events.

The Land Resource Management Division CLEAN program conducted 14 clean up projects in 2014 and 10 community scrap tire collection events. A total of 660 cubic yards of waste and 12,679 scrap tires were cleaned up as a result of these projects.

The Water Quality Management Division has maintained Wayne County's compliance with our countywide Storm Water Discharge Permit from MDEQ for 16 consecutive years. In 2014, the federal grants supporting Wayne County's Rouge River National Wet Weather Demonstration Project ended in June after 22 years. A summary of the river restoration activities and the successes achieved in restoring the Rouge River over two decades is available online at www.waynecounty.com and includes over $550,000 invested in 383 Rouge River restoration activities implemented by 75 different communities and organizations, thousands of hours volunteered, millions of educational pieces distributed, and much more.

Last year, more than 154 facilities were inspected for illicit connections to storm sewers or to the County's waterways, which resulted in the prevention of more than 4,525,000 gallons of polluted water from entering the surface waters of Wayne County.

Pollution prevention activities continue to be blended into existing services to provide cost-effective benefits. For example, "no mow" or "grow zones" are being established on Parks properties and along County Road right of ways to reduce the amount and intensity of mowing operations while infiltrating storm water into the ground, thereby reducing storm water runoff and associated sediment and nutrient pollution loadings to the Detroit River and Lake Erie. To date, estimated cost savings of $750,000 have been realized through reduced mowing at the grow zones. In 2014, WQMD completed the grant funded project "Restoring Community Trees in an Urban Watershed" which resulted in the planting of over 1,100 trees within County road right of ways and on Parks properties within the Rouge River watershed. An additional 1,000 tree seedlings and 27 trees were planted at Michigan Green Schools in partnership with local communities and schools.

DEPARTMENT OF PUBLIC SERVICES

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

There were 132 schools recognized in 2014 as Wayne County Green Schools for implementing a minimum of 10 Specific energy-saving and environmentally friendly activities. This program has grown from 12 schools in the first year (2008). Wayne County's program is the second largest Green Schools Program in Michigan. Over 533 students from 18 schools were involved in the Downriver watersheds macroinvertebrate monitoring program last year. These "bug hunts" help assess surface water quality conditions and track progress of storm water permit and watershed restoration activities.

Design and construction of $94 million in improvements to Wayne County wastewater systems is underway as of April 2015. Low interest loans were obtained from the Clean Water Revolving Fund to finance nearly all of the project costs. In addition, over $5 million in storm water and watershed management projects are also underway.

The Equipment Division will continue to focus on improvements to the preventative maintenance program to improve reliability and to extend the useful life of the fleet. Recently, the Equipment Repair Unit has implemented annual safety inspections for all over-the-road and off-highway equipment. This procedure allows management the ability to schedule upcoming maintenance and reduce costly repairs. In addition, the IPPM Unit will continue efforts to reduce inventory costs through "just in time" delivery, "order on request only" and maintaining minimum levels of supplies while still meeting customer demands.

Equipment will continue its fleet modernization efforts with the planned purchase of ten snow plow/dump trucks, twelve solar powered arrowboard flashers, ten attenuator trailers, ten pick-up trucks, four heated asphalt trailers, six sedans, and three front-end loaders to replace equipment that has exceed its life cycle.

The Facilities Management Division will continue to improve the process for assessment and collection of drain taxes through hearings to revise and update drainage district boundaries and hearings to revise and update drain assessment apportionment percentages.

The Water Quality Management Division (WQMD) will continue to work with other County divisions, local communities and others to implement innovative measures to cost-effectively manage storm water from the County's roads and properties that is discharged into rivers, lakes and streams. These measures will include maintaining and expanding "grow zones" along County roads, drains and parks, revisions to the County's storm water management program and implementation of our new grant funded projects including Collaborative Invasive Species Control in the Rouge and Detroit River AOCs, Emerald Ash Borer Restoration and Urban Reforestation in the Alliance of Downriver Watersheds, and Stormwater Management Plan Implementation.

WQMD will continue to aggressively seek partnerships and alternative sources of funding, such as grants under the Great Lakes Restoration Initiative and others to offset the costs associated with implementing the County's required storm water management activities and improvements to wastewater systems.

IMPACT ON OPERATIONS

The Department has invested in increased modernization in equipment, resulting in increased efficiency in operations. The Department has continued using its low salt initiative in the Roads Division, which has significantly reduced salt expenditures. This approach has permitted the Department of Public Services to be able to maintain responsive and effective snow and ice removal services, despite continual decreases in Act 51 funds and record setting snow falls.

Savings to the Environmental Services Group (ESG) budget have been realized through amendments to the user fee ordinance enacted to generate revenue commensurate with permit program costs. In addition staff will continue to seek cost effective methods of providing core services.

DEPARTMENT OF PUBLIC SERVICES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
449 DPS Engineering				
Revenues				
Operating Transfers In	145,000	141,185	175,000	200,000
Total Revenues	**$145,000**	**$141,185**	**$175,000**	**$200,000**
Expenditures				
Services and Contractual Serv	196,849	150,436	128,935	139,039
Other Charges	290,000	282,370	350,000	400,000
Non Capital Assets	15,900	16,128	0	0
Operating Transfers Out	0	50,000	50,000	50,000
Total Expenditures	**$502,749**	**$498,934**	**$528,935**	**$589,039**
00201 County Road Fund				
449 DPS Roads				
Revenues				
Federal Grants and Contracts	18,855,970	20,662,000	14,340,000	14,340,000
State Grants and Contracts	79,275,142	81,940,600	86,079,000	85,890,129
Local Grants and Contracts	1,539,880	1,112,000	1,109,100	1,109,100
Charges, Fees, and Fines	3,229,720	23,390,800	18,353,956	3,494,448
Interest Income	50,000	30,000	100,000	100,000
Rents and Expense Recoveries	260,000	271,000	270,000	270,000
Other Revenue	1,463,000	1,592,500	1,310,000	1,310,000
Other Financing	10,277,308	18,861,630	12,113,420	596,740
Total Revenues	**$114,951,020**	**$147,860,530**	**$133,675,476**	**$107,110,417**
Expenditures				
Personnel	26,362,688	26,257,384	26,568,047	26,560,589
Fringe Benefits	12,668,523	12,488,211	9,772,358	10,085,428
Pension	10,811,898	10,324,840	6,970,377	7,295,910
Materials and Supplies	12,101,800	12,110,200	14,567,150	14,567,150
Services and Contractual Serv	35,397,156	71,436,586	61,472,238	36,242,859
Travel	111,700	143,200	145,100	145,100
Operating Expenses	6,462,057	6,526,096	6,275,141	6,273,032
Rentals	766,312	783,068	963,556	493,708
Other Charges	362,824	708,824	708,824	708,824
Capital	4,216,500	4,216,500	4,065,000	4,065,000
Non Capital Assets	87,700	178,200	154,200	154,200
Debt Service	1,435,350	1,433,350	1,382,765	393,617
Operating Transfers Out	4,166,512	1,254,071	630,720	125,000
Total Expenditures	**$114,951,020**	**$147,860,530**	**$133,675,476**	**$107,110,417**

DEPARTMENT OF PUBLIC SERVICES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00208 County Park Fund				
449 DPS Parks				
Revenues				
Taxes	9,067,436	8,729,117	9,142,176	8,883,336
Licenses and Permits	95,000	95,000	100,000	100,000
Charges, Fees, and Fines	1,330,000	1,383,000	1,637,000	1,637,000
Interest Income	20,000	7,500	28,000	28,000
Rents and Expense Recoveries	24,000	24,000	27,000	27,000
Other Revenue	290,000	290,000	290,000	290,000
Other Financing	2,524,766	1,993,941	687,979	1,016,248
Operating Transfers In	2,988,593	2,979,211	2,994,024	2,994,024
Total Revenues	**$16,339,795**	**$15,501,769**	**$14,906,179**	**$14,975,608**
Expenditures				
Personnel	3,296,003	3,055,272	3,077,718	3,077,718
Fringe Benefits	1,674,992	1,537,353	1,200,972	1,240,165
Pension	1,319,615	1,183,126	791,119	828,301
Materials and Supplies	480,493	474,444	462,679	463,246
Services and Contractual Serv	5,859,705	6,025,571	5,969,572	5,962,620
Travel	9,500	8,500	8,500	8,500
Operating Expenses	573,111	546,781	728,171	727,610
Rentals	1,102,783	1,091,511	1,114,424	1,114,424
Capital	1,128,000	700,000	659,000	659,000
Non Capital Assets	7,000	0	0	0
Operating Transfers Out	888,593	879,211	894,024	894,024
Total Expenditures	**$16,339,795**	**$15,501,769**	**$14,906,179**	**$14,975,608**

DEPARTMENT OF PUBLIC SERVICES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00228 Water Quality Management				
606 Evironmental Programs				
Revenues				
Federal Grants and Contracts	200,000	10,000	499,292	225,000
State Grants and Contracts	0	0	177,193	205,000
Local Grants and Contracts	0	0	37,000	15,000
Charges, Fees, and Fines	1,898,436	1,964,741	1,626,450	1,904,075
Other Financing	0	0	(191,538)	(219,808)
Total Revenues	**$2,098,436**	**$1,974,741**	**$2,148,397**	**$2,129,267**
Expenditures				
Personnel	676,168	700,512	662,082	659,768
Fringe Benefits	380,729	396,163	286,182	294,548
Pension	279,385	272,572	175,901	183,525
Materials and Supplies	192,530	48,430	90,000	90,000
Services and Contractual Serv	431,372	412,778	769,907	765,223
Travel	16,870	27,450	23,570	23,570
Operating Expenses	36,714	37,386	38,555	38,433
Rentals	69,200	65,300	69,200	69,200
Capital	0	0	7,000	0
Non Capital Assets	15,468	14,150	26,000	5,000
Total Expenditures	**$2,098,436**	**$1,974,741**	**$2,148,397**	**$2,129,267**

00228 Water Quality Management				
607 Rouge River Projects				
Revenues				
Federal Grants and Contracts	2,347,400	0	0	0
Local Grants and Contracts	1,920,600	0	0	0
Total Revenues	**$4,268,000**	**$0**	**$0**	**$0**
Expenditures				
Services and Contractual Serv	4,268,000	0	0	0
Total Expenditures	**$4,268,000**	**$0**	**$0**	**$0**

DEPARTMENT OF PUBLIC SERVICES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00229 Enviromental Programs Fund				
606 ESG - Environmental Program				
Revenues				
Charges, Fees, and Fines	2,235,200	2,283,200	2,337,200	2,337,200
Interest Income	10,000	3,000	15,000	15,000
Other Financing	225,918	334,857	150,827	151,900
Total Revenues	**$2,471,118**	**$2,621,057**	**$2,503,027**	**$2,504,100**
Expenditures				
Personnel	696,224	762,262	771,928	769,143
Fringe Benefits	364,832	403,376	309,818	319,516
Pension	287,403	297,034	205,085	213,950
Materials and Supplies	28,500	29,000	28,000	28,000
Services and Contractual Serv	951,853	991,992	1,046,162	1,041,074
Travel	41,000	41,500	41,500	41,500
Operating Expenses	36,288	28,393	30,534	30,417
Rentals	55,000	55,500	55,500	55,500
Capital	1,018	0	6,500	0
Non Capital Assets	9,000	12,000	8,000	5,000
Total Expenditures	**$2,471,118**	**$2,621,057**	**$2,503,027**	**$2,504,100**
00350 Debt Service-County Roads				
985 Debt Service				
Revenues				
Operating Transfers In	2,848,537	0	0	0
Total Revenues	**$2,848,537**	**$0**	**$0**	**$0**
Expenditures				
Debt Service	2,848,537	0	0	0
Total Expenditures	**$2,848,537**	**$0**	**$0**	**$0**
00516 Parking Lots Fund				
266 Parking Lots Fund				
Revenues				
Charges, Fees, and Fines	129,219	65,000	0	0
Total Revenues	**$129,219**	**$65,000**	**$0**	**$0**
Expenditures				
Services and Contractual Serv	122,798	58,579	0	0
Other Charges	2,500	2,500	0	0
Depreciation	3,921	3,921	0	0
Total Expenditures	**$129,219**	**$65,000**	**$0**	**$0**

DEPARTMENT OF PUBLIC SERVICES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00590 Downriver Sewage Disp.Sys				
440 DPW - Systems				
Revenues				
Local Grants and Contracts	5,844,970	5,434,082	5,702,718	5,330,342
Charges, Fees, and Fines	18,031,306	18,348,145	21,009,298	21,142,249
Interest Income	11,000	5,000	5,500	5,500
Other Financing	13,410,194	13,846,574	13,337,011	13,110,553
Total Revenues	**$37,297,470**	**$37,633,801**	**$40,054,527**	**$39,588,644**
Expenditures				
Personnel	2,617,863	2,602,232	2,643,537	2,633,820
Fringe Benefits	1,355,695	1,333,940	1,438,217	1,465,482
Pension	1,071,246	1,005,146	694,464	724,401
Materials and Supplies	2,366,690	2,573,553	2,684,430	2,684,430
Services and Contractual Serv	10,195,181	9,730,006	12,156,601	8,340,809
Travel	31,000	41,700	13,300	13,300
Operating Expenses	4,166,180	4,370,298	4,442,493	4,442,041
Rentals	68,000	65,000	67,000	67,000
Other Charges	29,000	34,000	46,500	46,500
Depreciation	13,410,194	13,781,574	13,800,767	13,788,415
Capital	(4,016,000)	(3,503,000)	(3,692,000)	0
Non Capital Assets	8,000	12,000	53,000	53,000
Debt Service	5,891,151	5,484,082	5,706,218	5,329,446
Operating Transfers Out	103,270	103,270	0	0
Total Expenditures	**$37,297,470**	**$37,633,801**	**$40,054,527**	**$39,588,644**

00596 CSO Basins				
440 DPWs - Systems				
Revenues				
Local Grants and Contracts	540,905	507,459	293,216	153,366
Gain or Loss on Sale of Secur	151,511	151,511	151,511	151,511
Charges, Fees, and Fines	1,926,616	2,470,159	2,997,644	3,250,024
Other Financing	1,378,000	2,463,000	3,244,000	2,651,000
Total Revenues	**$3,997,032**	**$5,592,129**	**$6,686,371**	**$6,205,901**
Expenditures				
Materials and Supplies	111,500	110,000	105,000	105,000
Services and Contractual Serv	1,582,357	2,289,650	3,014,844	2,687,224
Operating Expenses	325,500	324,000	332,000	332,000
Rentals	17,000	39,250	52,800	52,800
Capital	1,236,000	2,138,000	2,737,000	2,724,000
Debt Service	724,675	691,229	444,727	304,877
Total Expenditures	**$3,997,032**	**$5,592,129**	**$6,686,371**	**$6,205,901**

DEPARTMENT OF PUBLIC SERVICES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00598 Rouge Val Sewage Disp Sys				
440 DPW - Systems				
Revenues				
Local Grants and Contracts	3,094	2,531	13,186	9,373
Charges, Fees, and Fines	55,037,782	55,861,242	57,407,653	59,703,959
Interest Income	1,000	0	0	0
Other Financing	2,830,867	2,833,536	3,073,332	3,063,913
Operating Transfers In	850,000	446,000	446,000	0
Total Revenues	**$58,722,743**	**$59,143,309**	**$60,940,171**	**$62,777,245**
Expenditures				
Materials and Supplies	43,500	39,200	38,250	38,250
Services and Contractual Serv	55,744,832	54,638,873	56,021,144	59,862,895
Operating Expenses	121,000	376,000	352,000	352,000
Rentals	17,000	29,600	25,500	25,500
Other Charges	27,500	24,000	22,000	22,000
Depreciation	2,830,867	2,833,536	2,840,506	2,832,079
Capital	(315,000)	(310,000)	(250,000)	(2,230,000)
Debt Service	253,044	249,708	890,771	874,521
Operating Transfers Out	0	1,262,392	1,000,000	1,000,000
Total Expenditures	**$58,722,743**	**$59,143,309**	**$60,940,171**	**$62,777,245**

00599 N.E. Sewage Disposal Sys				
440 DPW - Systems				
Revenues				
Local Grants and Contracts	16,725	0	0	0
Gain or Loss on Sale of Secur	14,289	14,289	14,289	14,289
Charges, Fees, and Fines	23,717,675	25,109,882	25,414,297	26,430,869
Other Financing	345,035	356,411	430,016	428,450
Operating Transfers In	0	35,000	0	0
Total Revenues	**$24,093,724**	**$25,515,582**	**$25,858,602**	**$26,873,608**
Expenditures				
Materials and Supplies	14,400	45,500	25,750	25,750
Services and Contractual Serv	23,091,812	23,749,663	23,899,004	24,828,114
Operating Expenses	455,000	455,000	532,800	532,800
Rentals	319,000	340,700	345,500	345,500
Other Charges	12,500	12,500	12,500	12,500
Depreciation	345,035	356,411	358,665	357,761
Capital	(860,000)	(192,000)	(88,000)	0
Debt Service	33,687	32,093	772,383	771,183
Operating Transfers Out	682,290	715,715	0	0
Total Expenditures	**$24,093,724**	**$25,515,582**	**$25,858,602**	**$26,873,608**

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Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00631 Building & Ground Maintenance				
265 DPS Buildings				
Revenues				
Charges, Fees, and Fines	12,193,584	12,690,104	12,184,700	12,184,700
Interest Income	(5,000)	(2,000)	0	0
Rents and Expense Recoveries	665,431	708,082	321,000	321,000
Other Financing	(1,000,000)	0	0	0
Operating Transfers In	1,000,000	425,266	0	0
Total Revenues	**$12,854,015**	**$13,821,452**	**$12,505,700**	**$12,505,700**
Expenditures				
Personnel	3,366,806	3,643,587	3,664,343	3,664,343
Fringe Benefits	1,816,835	1,943,980	1,524,654	1,573,625
Pension	1,398,996	1,466,021	973,540	1,019,297
Materials and Supplies	726,500	726,450	609,350	609,350
Services and Contractual Serv	1,247,104	1,464,784	1,453,104	1,446,642
Travel	42,900	41,000	51,000	51,000
Operating Expenses	3,850,439	4,148,048	3,846,679	3,758,290
Rentals	219,200	211,200	209,200	209,200
Other Charges	22,040	23,187	20,083	20,206
Depreciation	148,195	148,195	153,747	153,747
Capital	15,000	0	0	0
Non Capital Assets	0	5,000	0	0
Total Expenditures	**$12,854,015**	**$13,821,452**	**$12,505,700**	**$12,505,700**

00641 Environment				
540 Department of Environment				
Revenues				
Charges, Fees, and Fines	3,629,012	4,295,243	4,360,280	4,442,384
Rents and Expense Recoveries	150,301	134,831	158,530	157,023
Other Financing	0	0	(419,145)	(476,447)
Total Revenues	**$3,779,313**	**$4,430,074**	**$4,099,665**	**$4,122,960**
Expenditures				
Personnel	1,389,615	1,558,483	1,549,426	1,544,299
Fringe Benefits	750,205	1,154,511	826,139	843,196
Pension	571,936	594,639	411,651	429,573
Materials and Supplies	52,735	61,350	73,550	73,550
Services and Contractual Serv	730,191	839,911	992,691	989,072
Travel	15,115	16,365	28,480	28,480
Operating Expenses	110,218	64,547	67,966	68,703
Rentals	100,659	93,860	93,843	93,843
Depreciation	53,839	38,608	42,869	41,244
Capital	0	0	0	4,000
Non Capital Assets	4,800	7,800	13,050	7,000
Total Expenditures	**$3,779,313**	**$4,430,074**	**$4,099,665**	**$4,122,960**

DEPARTMENT OF PUBLIC SERVICES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00801 Regular Drain Fund-Maint.				
441 DPW - Drains				
Revenues				
Taxes	3,723,734	2,428,110	2,442,400	2,442,700
Local Grants and Contracts	558,501	851,734	845,895	824,670
Charges, Fees, and Fines	280,000	280,000	230,000	230,000
Operating Transfers In	0	50,000	50,000	50,000
Total Revenues	**$4,562,235**	**$3,609,844**	**$3,568,295**	**$3,547,370**
Expenditures				
Materials and Supplies	0	12,500	12,500	12,500
Services and Contractual Serv	344,874	345,610	729,900	530,200
Operating Expenses	5,972,000	4,345,000	4,287,000	58,825,000
Other Charges	0	50,000	50,000	50,000
Capital	(2,322,000)	(1,995,000)	(2,337,000)	(56,675,000)
Debt Service	567,361	851,734	825,895	804,670
Total Expenditures	**$4,562,235**	**$3,609,844**	**$3,568,295**	**$3,547,370**
TOTAL DEPARTMENTAL REVENUES	**$288,557,657**	**$317,910,473**	**$307,121,410**	**$282,540,820**
TOTAL DEPARTMENTAL EXPENDITURES	**$288,915,406**	**$318,268,222**	**$307,475,345**	**$282,929,859**

DEPARTMENT OF PUBLIC SERVICES

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
201 COUNTY ROAD FUND				
449 PUBLIC SERVICES-ROADS				
ELECTED AND EXECUTIVE	13	13	14	14
SUPERVISORY AND PROFESSIONAL	105	108	108	108
SUPPORT STAFF	369	366	364	364
TOTAL POSITIONS	**487**	**487**	**486**	**486**
208 COUNTY PARK FUND				
449 PUBLIC SERVICES-PARKS				
ELECTED AND EXECUTIVE	2	2	3	3
SUPERVISORY AND PROFESSIONAL	16	15	14	14
SUPPORT STAFF	51	52	50	50
TOTAL POSITIONS	**69**	**69**	**67**	**67**
228 ROUGE DEMONSTRATIONS GRANT				
606 ENVIRONMENTAL PROGRAMS				
ELECTED AND EXECUTIVE	1	1	1	1
SUPERVISORY AND PROFESSIONAL	8	8	8	8
SUPPORT STAFF	2	2	1	1
TOTAL POSITIONS	**11**	**11**	**10**	**10**
229 ENVIRONMENTAL PROGRAMS FUND				
606 ENVIRONMENTAL PROGRAMS				
ELECTED AND EXECUTIVE	1	1	1	1
SUPERVISORY AND PROFESSIONAL	9	10	11	11
SUPPORT STAFF	3	3	2	2
TOTAL POSITIONS	**13**	**14**	**14**	**14**
590 DOWNRIVER SEWAGE DISP.SYS				
440 PUBLIC WORKS				
SUPERVISORY AND PROFESSIONAL	14	14	16	16
SUPPORT STAFF	44	42	40	40
TOTAL POSITIONS	**58**	**56**	**56**	**56**
631 BUILDING & GROUND MAINTENANCE				
265 PUBLIC SERVICES -BUILDINGS AND GROUND MAINTENANCE				
ELECTED AND EXECUTIVE	2	3	3	3
SUPERVISORY AND PROFESSIONAL	4	4	4	4
SUPPORT STAFF	51	55	55	55
TOTAL POSITIONS	**57**	**62**	**62**	**62**
641 ENVIRONMENT				
540 ENV. INTERNAL SERVICE				
ELECTED AND EXECUTIVE	2	2	2	2
SUPERVISORY AND PROFESSIONAL	9	10	10	10
SUPPORT STAFF	14	15	14	14
TOTAL POSITIONS	**25**	**27**	**26**	**26**
TOTAL DEPARTMENTAL POSITIONS	**720**	**726**	**721**	**721**

DEPARTMENT OF PUBLIC SERVICES

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Taxes	427,349	Increase in Property Tax revenue for Parks.
Licenses and Permits	5,000	Increase in Park Permit Fee revenue.
Federal Grants and Contracts	(5,832,708)	Decrease due to completion of Capital Improvement Projects.
State Grants and Contracts	4,315,593	Increase in State Grants to Roads.
Local Grants and Contracts	93,309	Increase due to changes in Debt.
Charges Fees and Fines	(583,038)	Decrease is due to Building Consolidations
Interest Income	105,000	Higher return on investments.
Rent and Expense Recoveries	(361,383)	Decrease in Building Rental Fees.
Other Revenue	(282,500)	Decrease due to completion of Road Maintenance Projects.
Other Financing	(8,264,047)	Decrease in Use of Fund Balance for Roads and Parks Projects.
Operating Transfers In	(411,638)	Decrease in Buildings General Fund Allocation.
TOTAL REVENUES	**$(10,789,063)**	
EXPENDITURES		
Personnel	357,349	Increase due to staffing changes.
Fringe Benefits	(3,899,194)	Based on published fringe rates.
Pension	(4,921,241)	Based on published fringe rates.
Materials and Supplies	2,466,032	Increase anticipated in winter maintenance.
Services and Contractual Services	(4,480,337)	Decrease due to completion of Roads Construction Projects.
Travel	(8,265)	Decrease in Conference expenses.
Operating Expenses	(288,210)	Decrease in Liability Payments.
Rentals	221,534	Increase in Building rent.
Other Charges	72,526	Increase in Drain Assessments.
Depreciation	34,309	Increase in depreciated assets.
Capital	53,000	Increase in copier purchases.
Non Capital Assets	8,972	Increase in computer purchases.
Debt Service	1,280,563	Increase due to changes in Debt budget presentation.
Operating Transfers Out	(1,689,915)	Decrease in transfer for Debt related to bonds.
TOTAL EXPENDITURES	**$(10,792,877)**	

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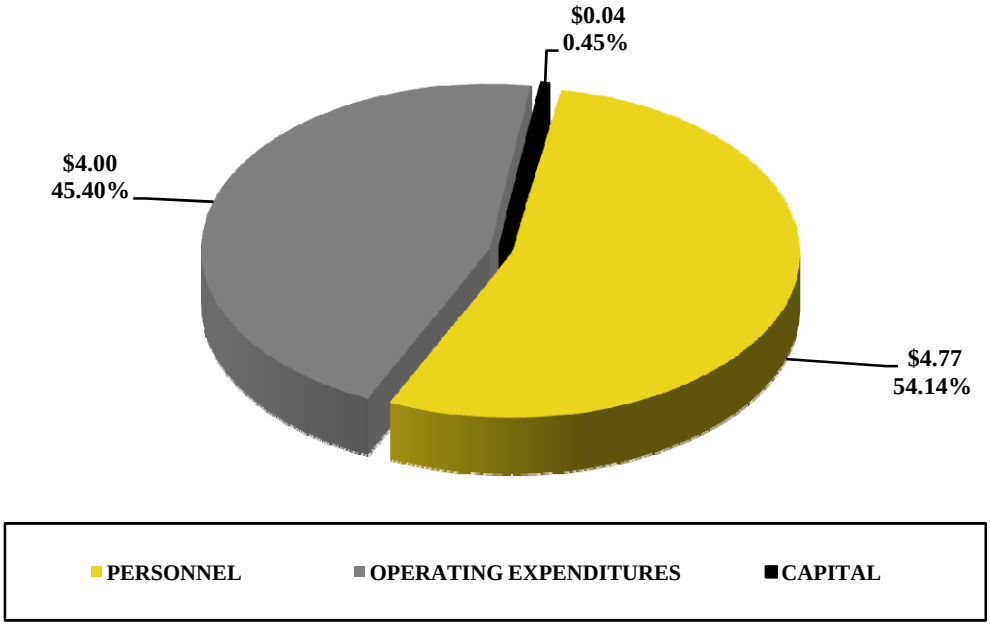
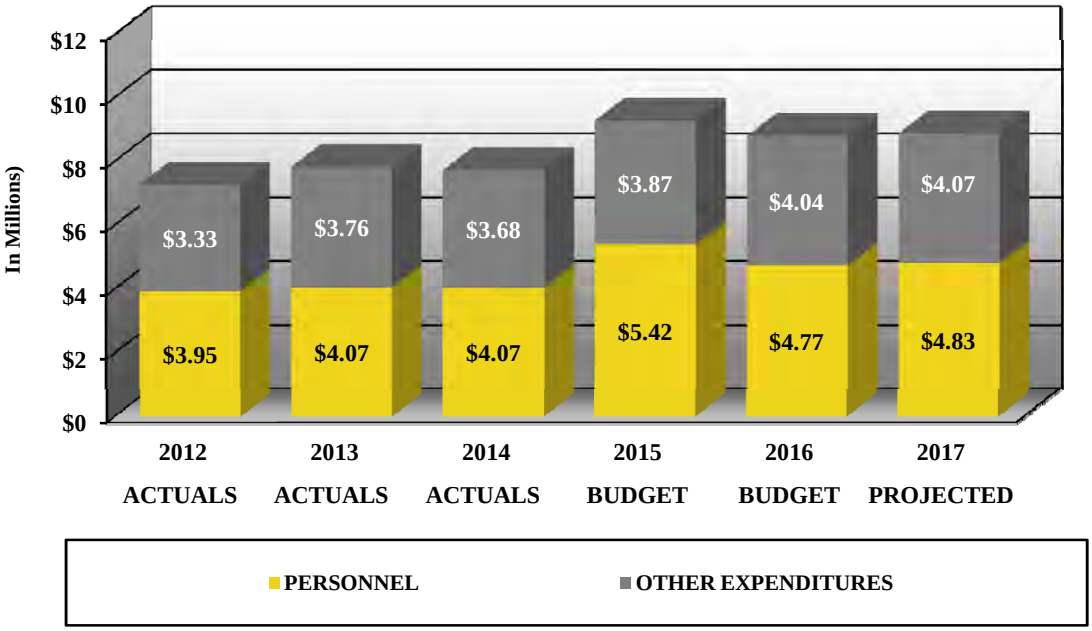
Under State and Federal Law, the Register of Deeds is responsible for the recording of all estate transactions conducted throughout Wayne County. The department records, scans, indexes and abstracts more than one-half million documents associated with this duty every year.

WAYNE COUNTY
REGISTER OF DEEDS

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



REGISTER OF DEEDS

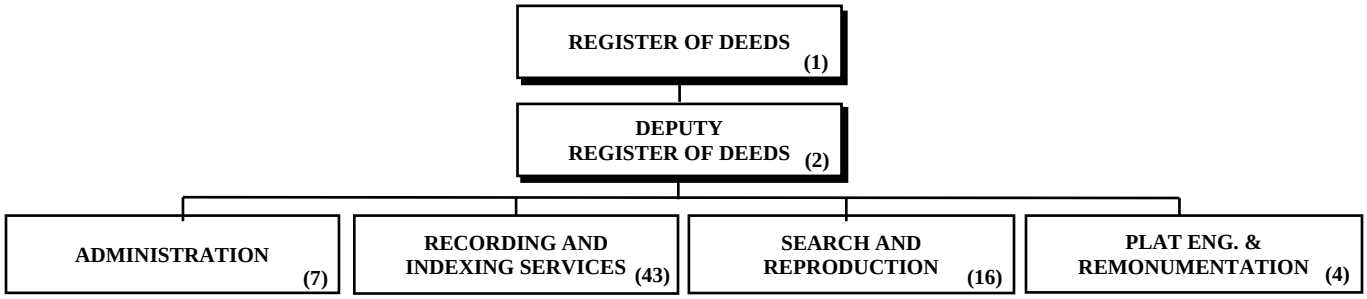
MISSION

Vested by the power of the Constitution of the United States of America and the State of Michigan, the Register of Deeds has the responsibility to record, secure and maintain the integrity of the land records of Wayne County, thereby fostering an enhanced quality of life and improved economy.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$9,361,163**	**$9,295,387**	**$8,814,949**	**$8,898,521**
Departmental Revenue				
State Grants and Contracts	426,663	502,156	572,500	563,404
Charges, Fees, and Fines	8,934,500	8,793,231	8,242,449	8,335,117
Total Revenues	**$9,361,163**	**$9,295,387**	**$8,814,949**	**$8,898,521**
General Fund General Purpose	**$0**	**$0**	**$0**	**$0**
Total Budgeted Positions	**73**	**73**	**73**	**73**

Contact: **Bernard J. Youngblood,** Register of Deeds
400 Monroe, 7th Floor • Detroit, MI 48226 • Phone: (313) 224-5855



REGISTER OF DEEDS

MAJOR ACTIVITIES AND DESCRIPTIONS

DIVISION OF ADMINISTRATION: The Register of Deeds Administration Division provides overall department management and supervision; sets policies and rules concerning use of the facilities and records, as required by law; notifies staff and the public of policy changes and legal requirements concerning records; develops and administers a budget for the department; and maintains adequate resources to provide proper service levels.

DIVISION OF RECORDING AND INDEXING SERVICES: The Register of Deeds is the only county officer authorized by state law to record, index and maintain land records. The division records and indexes approximately 500 thousand documents a year, including deeds, mortgages, assignments, discharges and construction liens. In addition to reviewing, processing and imaging each document recorded, the Register of Deeds creates a variety of indexes to locate each document and a detailed abstract describing the most significant information contained in each document.

DIVISION OF SEARCH AND REPRODUCTION SERVICES: More than 50 million document images and abstracts of records are maintained in the Register of Deeds' land records database, tract index and grantor-grantee files. The Register of Deeds conducts customized searches for the general public and more than 150 commercial customers (title companies, banks, law offices, government agencies, etc.) who want to obtain copies of recorded documents.

Anyone can conduct free searches on the Register of Deeds website (www.waynecountylandrecords.com) using grantor and grantee information. This allows for viewing documents but not copying them. For a fee, information may be retrieved on the web site and copied, using address, legal description or document registration number.

DIVISION OF PLAT ENGINEERING AND REMONUMENTATION: The Plat Engineering unit of the Register of Deeds office reviews plats of new subdivisions, condominium master plans, and amendments each year to ensure compliance with state survey and land division requirements. The Chief Plat Engineer also serves as the Remonumentation Survey Representative and as advisor to the Wayne County Plat Board, which is chaired by the Register of Deeds.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

Mortgage and Deed Fraud Unit

The Register of Deeds sustains and supports the nation's first mortgage and deed fraud unit, which researches, investigates and prosecutes real property fraud. From October 1, 2014 through May 6, 2015, the Fraud Unit received 417 inquiries (walk-ins and calls) from citizens regarding suspected fraud. During that period, 56 criminal investigations were initiated. Since 2005, when the Fraud Unit was started, through May 8, 2015, the Fraud Unit executed 972 search warrants, issued 295 arrest warrants and was responsible for the return of 202 homes.

Survey and Remonumentation Program

For the 2014 grant year, research dossiers were compiled for 102 corners that were monumented and recorded. Of those, two were Public Land Survey System (PLSS) corners, 84 were Private Claim corners, five were Ten Thousand Acre Tract corners, five were intersections of the PLSS lines with the Ten Thousand Acre Tract corners, two were Governor and Judges and Private Claim corners, two were the intersection of PLSS lines and the Military Reserve and two were the intersection of PLSS lines and Private Claim lines. Forty nine new cast iron monument boxes were set, 83 corners were reset with concrete monuments and 16 corners were reset with iron rods. Seventy three corners received new coordinates and 30 previously established coordinates were verified.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

The Register of Deeds Office will revamp its customer service counter operations. Instead of document searching and document recording being performed by two separate groups of employees, all employees working on the counter will be able to provide either service. Additionally, the office will provide a more professional customer service area by installing a ticket queuing system that will give the ticket number and station number for service. This will eliminate the need for staff members to shout out ticket numbers.

REGISTER OF DEEDS
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
236 Register of Deeds				
Revenues				
Charges, Fees, and Fines	8,934,500	8,793,231	8,242,449	8,335,117
Total Revenues	**$8,934,500**	**$8,793,231**	**$8,242,449**	**$8,335,117**
Expenditures				
Personnel	2,814,836	2,828,244	2,869,733	2,859,566
Fringe Benefits	1,443,330	1,480,575	1,142,495	1,176,482
Pension	1,117,632	1,114,360	759,772	792,653
Materials and Supplies	93,500	107,500	69,100	69,100
Services and Contractual Serv	2,982,680	2,686,126	2,841,580	2,879,911
Travel	17,500	22,500	21,000	22,500
Operating Expenses	104,122	105,673	108,768	117,191
Rentals	352,000	371,052	378,339	371,052
Other Charges	7,900	1,000	6,162	6,162
Capital	0	75,201	40,000	40,000
Non Capital Assets	1,000	1,000	5,500	500
Total Expenditures	**$8,934,500**	**$8,793,231**	**$8,242,449**	**$8,335,117**
00101 General Fund				
245 Remonumentation Grant				
Revenues				
State Grants and Contracts	426,663	502,156	572,500	563,404
Total Revenues	**$426,663**	**$502,156**	**$572,500**	**$563,404**
Expenditures				
Materials and Supplies	9,000	9,000	0	0
Services and Contractual Serv	417,663	493,156	557,500	548,404
Other Charges	0	0	15,000	15,000
Total Expenditures	**$426,663**	**$502,156**	**$572,500**	**$563,404**
TOTAL DEPARTMENTAL REVENUES	**$9,361,163**	**$9,295,387**	**$8,814,949**	**$8,898,521**
TOTAL DEPARTMENTAL EXPENDITURES	**$9,361,163**	**$9,295,387**	**$8,814,949**	**$8,898,521**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
236 REGISTER OF DEEDS				
ELECTED AND EXECUTIVE	6	6	7	7
SUPERVISORY AND PROFESSIONAL	14	13	13	13
SUPPORT STAFF	53	54	53	53
TOTAL POSITIONS	**73**	**73**	**73**	**73**
TOTAL DEPARTMENTAL POSITIONS	**73**	**73**	**73**	**73**

REGISTER OF DEEDS

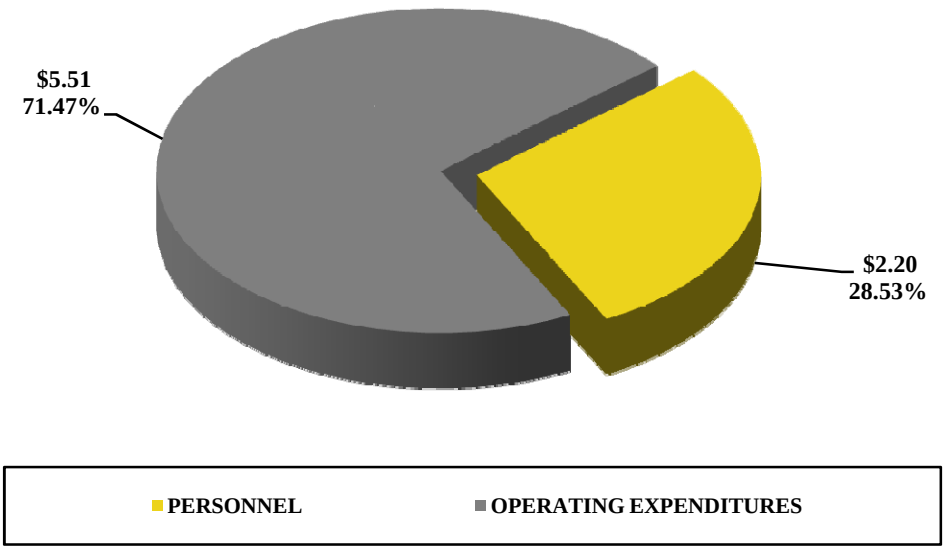
BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
State Grants and Contracts	70,344	Remonumentation Grant increased by the State.
Charges, Fees, and Fines	(550,782)	Decrease in volume of recordings anticipated.
TOTAL REVENUES	**$(480,438)**	
EXPENDITURES		
Personnel	41,489	Reflects salary increases for selected employees.
Fringe Benefits	(338,080)	Decrease in published rates due to new Collective bargaining Agreement.
Pension	(354,588)	Decrease due to published retirement costs.
Materials and Supplies	(47,400)	Reflects decreased operational need for office supplies.
Services and Contractual Services	219,798	Increase in outside contracts for projects initiated to increase efficiencies
Travel	(1,500)	Reallocation of resources to best serve departmental needs
Operating Expenses	3,095	Increase results from published rates.
Rentals	7,287	Increase in rent charge.
Other Charges	20,162	Anticipated increase to various miscellaneous operating costs.
Capital	(35,201)	Purchase of equipment and furnishings to replace old equipment and furnishings in Fiscal Year 2014-15.
Non Capital Assets	4,500	One time purchase of Computer Equipment
TOTAL EXPENDITURES	**$(480,438)**	

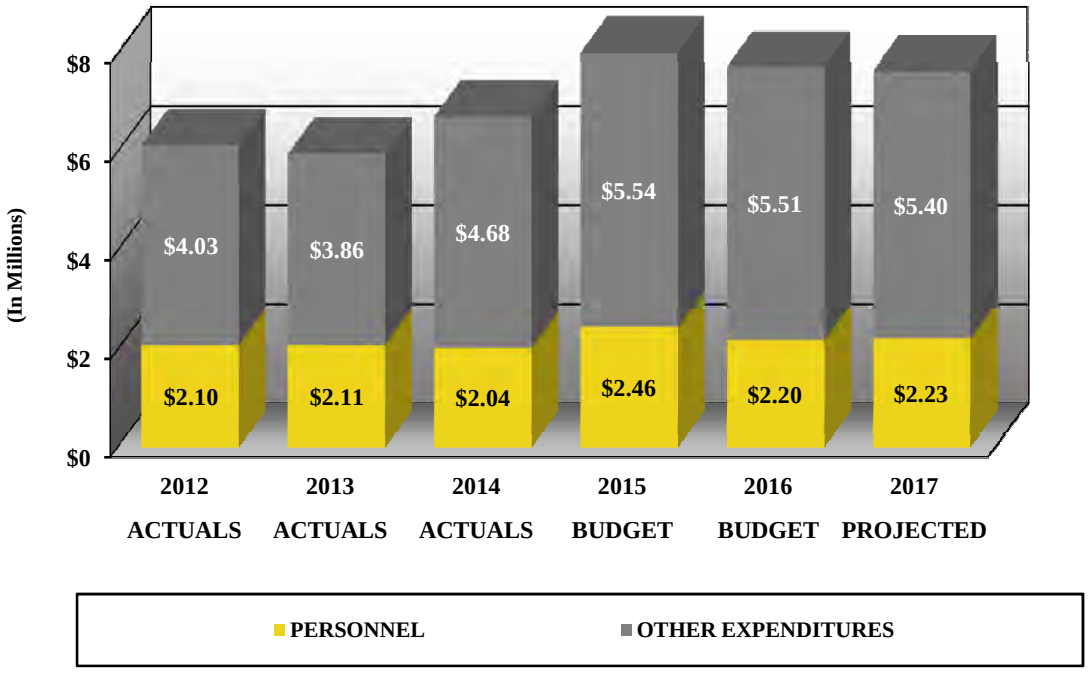
The Wayne County Employees' Retirement System (WCERS) is a public employee retirement system that was established by the County of Wayne on December 1, 1944. WCERS is administered by the Board of Retirement ("Board") to provide retirement, disability, death, and survivor benefits for its employees' under the authority of the Home Rule Charter for the County and Section 12a of Act No. 156 of the Public Acts of Michigan of 1851 (MCL 46.12a, MSA 5.333(1)), as amended.

WAYNE COUNTY
RETIREMENT COMMISSION

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



RETIREMENT COMMISSION

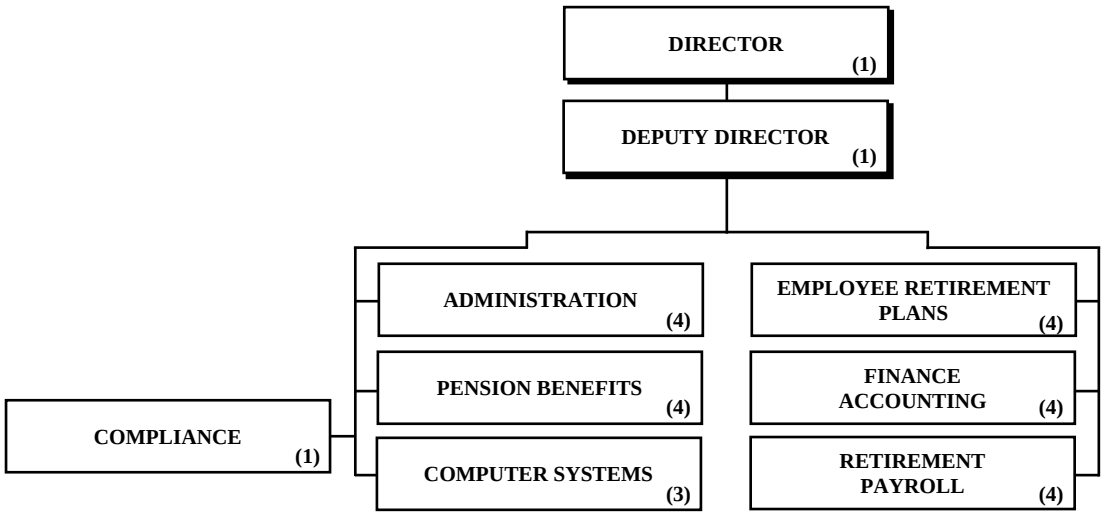
MISSION

The Mission of the Wayne County Employees' Retirement System (WCERS) is to provide secure retirement benefits that are due to the members and beneficiaries of the WCERS, and to administer such benefits by complying with the Wayne County Retirement Ordinance, collective bargaining agreements and other regulatory requirements with the highest ethical standards and fiduciary responsibility so that members and beneficiaries receive the benefits they earn on a timely basis.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$8,002,000**	**$8,002,000**	**$7,705,922**	**7,626,900**
Departmental Revenue				
Interest and Dividends	8,002,000	8,002,000	7,705,922	7,626,900
Total Revenues	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**
General Fund General Purpose	**$0**	**$0**	**$0**	**$0**
Total Budgeted Positions	**26**	**26**	**26**	**26**

Contact: **Robert J. Grden**, Director
28 W. Adams, Suite 1900 • Detroit, MI 48226 • Phone: (313) 224-2822



RETIREMENT COMMISSION

MAJOR ACTIVITIES AND DESCRIPTIONS

RETIREMENT BOARD OF COMMISSIONERS: The Retirement Commission establishes General Policy for the Administration of the Retirement System, reviews actions taken by the staff in regard to the administration of the system and hears appeals of actions taken by staff in regard to the administration of the system.

ADMINISTRATION: The Administration Division is responsible for the day-to-day operation of the fund.

PENSION BENEFITS: The Benefits Division is responsible for ensuring that the administration and disbursement of benefits are properly managed including determining eligibility for retirement and computation of pension benefits.

COMPLIANCE: The Compliance Officer is responsible for making certain that the Retirement System complies with all Federal, State, and local laws for the general operation of the compliance program and the Retirement System. This includes but is not limited to working with others to develop, revise, and monitor contracts, policies, and procedures, to ensure compliance by staff and service providers.

COMPUTER SYSTEMS: The Computer Systems Division is responsible for maintaining the operating efficiency of all hardware and software in the Retirement Office.

EMPLOYEE RETIREMENT PLANS: The Defined Contribution and Deferred Compensation Division is responsible for the administration of the Defined Contribution Plan 4, Hybrid Plan 5 and the Deferred Compensation Plan.

FINANCE ACCOUNTING: The Finance Accounting Division is responsible for the fund's general accounting, cash flow and investment management.

RETIREMENT PAYROLL: The Retirement Payroll Division is responsible for the administration of retirement system benefit payments.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

A new pension program, the Premier Pension System, was developed in cooperation with WCERS staff and the Gabriel Roeder and Smith & Company, and was implemented to help automate pension calculations.

The Retirement Commission and WCERS staff reviewed and updated existing policies. Created and implemented several new policies with the assistance of Legal and Investment consultants. A total of 24 policies were codified for the Retirement Commission Policies and Procedure Manual.

The Retirement Commission developed new procedures for cash flow with liquidity accounts utilizing the investment consultant, WCERS staff and Northern Trust Custodial Bank, resulting in a cost savings for the Retirement System.

WCERS management kept expenditures for the Retirement System under Budget for the last 3 years.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

Create a new active employee newsletter that will keep active employees informed about their retirement system. The newsletter will assist in educating the active employee in the different retirement plan investment themes and retirement news.

The newly revised website, **www.wcers.org**, will assist in informing active employees about retirement and their 457 deferred compensation program, as well as keep track of Board Meetings. All information is posted on the Website to keep in compliance with the Public Employees' Retirement System Investment Act, Public Act 314 of 1965.

Revise and streamline Office Policies and Procedures to provide compliance with new legal requirements enacted by the Michigan Legislature.

Revise the Information Verification Policy and conduct monthly deceased retiree verification to eliminate the potential for fraud.

IMPACT ON OPERATIONS

The Fiscal Year 2015-2016 budget for the Retirement Commission represents a status quo budget.

RETIREMENT COMMISSION
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00731 Retire Sys Fund-Employee				
237 Retirement Administration				
Revenues				
Interest and Dividends	8,002,000	8,002,000	7,705,922	7,626,900
Total Revenues	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**
Expenditures				
Personnel	1,227,520	1,278,274	1,321,180	1,315,675
Fringe Benefits	652,805	680,682	532,611	548,681
Pension	508,915	503,887	351,010	365,977
Materials and Supplies	122,500	122,500	122,500	122,500
Services and Contractual Serv	4,988,568	4,914,047	4,878,959	4,774,611
Travel	96,000	96,000	96,000	96,000
Operating Expenses	82,492	83,410	85,462	85,256
Rentals	211,000	211,000	206,000	206,000
Other Charges	10,200	10,200	10,200	10,200
Depreciation	2,000	2,000	2,000	2,000
Non Capital Assets	100,000	100,000	100,000	100,000
Total Expenditures	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**
TOTAL DEPARTMENTAL REVENUES	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**
TOTAL DEPARTMENTAL EXPENDITURES	**$8,002,000**	**$8,002,000**	**$7,705,922**	**$7,626,900**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
731 RETIRE SYS FUND-EMPLOYEE				
237 RETIREMENT				
ELECTED AND EXECUTIVE	3	3	4	4
SUPERVISORY AND PROFESSIONAL	11	12	10	10
SUPPORT STAFF	12	11	12	12
TOTAL POSITIONS	**26**	**26**	**26**	**26**
TOTAL DEPARTMENTAL POSITIONS	**26**	**26**	**26**	**26**

RETIREMENT COMMISSION

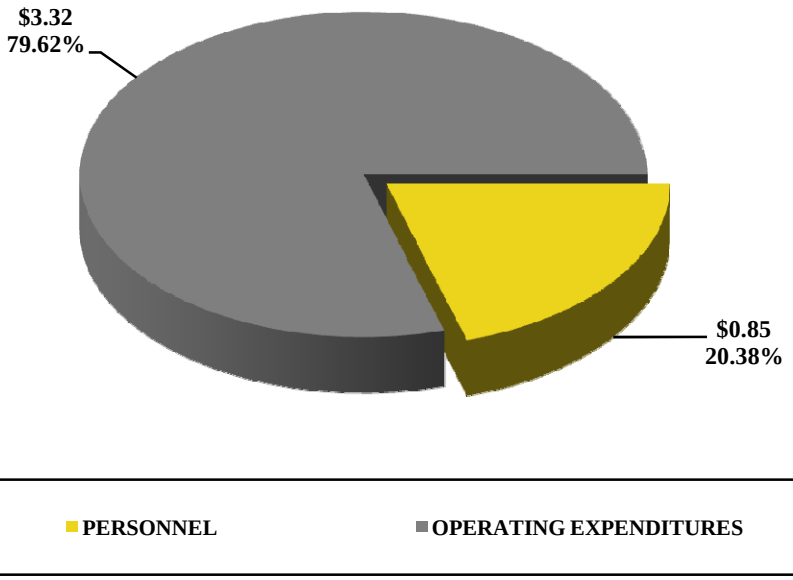
BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Interest & Dividends	(296,078)	Concession Savings for Pension Costs
TOTAL REVENUES	**$(296,078)**	
EXPENDITURES		
Personnel	42,906	Promotions awarded to various staff
Fringe Benefits	(148,071)	Based on published fringe rates.
Pension	(152,877)	Based on published fringe rates.
Services and Contractual Services	(35,088)	Reallocation of resources in order to better meet needs of the department.
Operating Expenses	2,052	Based on published fringe rates.
Rentals	(5,000)	Reallocation of resources in order to better meet needs of the department.
TOTAL EXPENDITURES	**$(296,078)**	

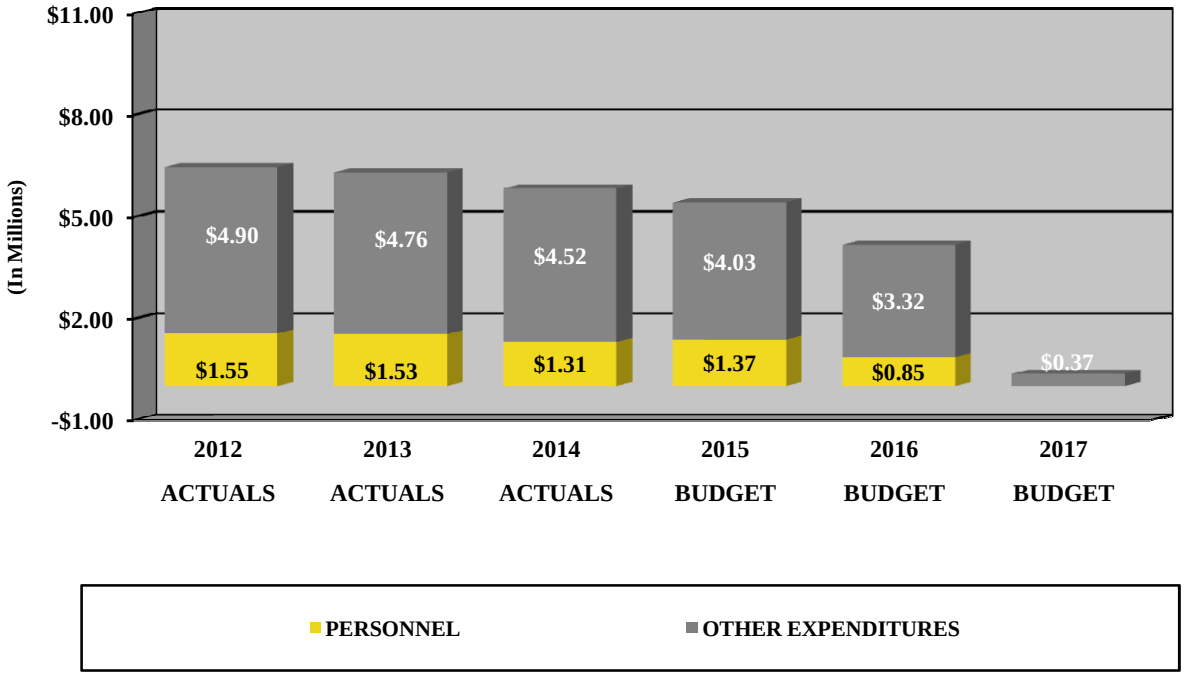
One of the many events carried out on behalf of Wayne County senior citizens is the "Senior Picnic". This annual event is held in Hines Parks and spans the communities of Detroit, Dearborn, Dearborn Heights, Garden City, Livonia, Northville, Plymouth and Westland.

WAYNE COUNTY
SENIOR SERVICES

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



DEPARTMENT OF SENIOR SERVICES

MISSION

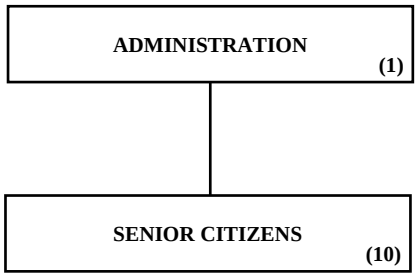
The Mission of the Department of Senior Services is to provide advocacy, financial hardship, and nutrition services to Wayne County senior citizens and their families so they can live as independently as possible and maintain their quality of life.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$5,531,700**	**$5,407,845**	**$4,170,946**	**$366,686**
Department Revenue				
Federal Grants and Contracts	2,787,730	2,620,820	2,176,855	0
State Grants and Contracts	791,061	824,341	824,341	0
Charges, Fees, Fines	600,000	450,000	375,000	0
Other Revenue	20,000	20,000	25,000	0
Other Financing	(100,000)	0	0	0
Operating Transfers In	1,000,000	960,000	671,643	0
Total Revenues	**$5,098,791**	**$4,875,161**	**$4,072,839**	**$0**
General Fund General Purpose	**$432,909**	**$532,684**	**$98,107**	**$366,686**
Total Budgeted Positions	**11**	**10**	**11**	**0**

Contact: **Kevin Kelley**, Director
30712 Michigan Ave. • Westland, MI 48186 • Phone: (734) 727-7373

Note: Prior years have been restated as a result of the reorganization.



DEPARTMENT OF SENIOR SERVICES

MAJOR ACTIVITIES AND DESCRIPTIONS

ADMINISTRATION: Responsible for providing leadership, strategic direction, process improvement, and consultation to Senior Citizen Services Divisions throughout Wayne County. Engage in continuous activity and study to increase the efficient delivery of services and enhance the quality of life of all Wayne County's aging population.

Seniors Support Unit:
Continued emphasis on efficient delivery of services and focus on quality of life issues for Wayne County Seniors.

Provide oversight for Senior Citizen Programs to ensure performance measurements are being met.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

Seniors Support Unit:

- Senior Citizens programs provided nearly one million home-delivered, congregate, and liquid meals to 3,200 eligible senior citizens in Western Wayne County and Downriver, enabling them to remain independent in their own homes and improving their quality of life.

- The Emergency Food Assistance Program (TEFAP) distributed over one million pounds of food to eligible low-income Wayne County residents.

- The Wayne County Family Center provided emergency and transitional housing to 125 families.

Senior Citizen Services has secured additional grant funding from Wayne County EDGE, NANASP (National Association of Nutrition and Aging Service Programs), SCAN (Senior Coordinating Aging Network in the amount of $353,500. This additional funding ensures services to all eligible seniors continue without establishing a wait list.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

Continued emphasis on efficient delivery of services and focus on quality of life issues for Wayne County Seniors.

Provide oversight for Senior Citizen Programs to ensure performance measurements are being met.

IMPACT ON OPERATIONS

The Fiscal Year 2015-2016 budget for the Department of Senior Services represents a status quo budget.

DEPARTMENT OF SENIOR SERVICES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
601 Public Health Programs				
Revenues				
Federal Grants and Contracts	426,788	152,625	0	0
Total Revenues	**$426,788**	**$152,625**	**$0**	**$0**
Expenditures				
Services and Contractual Serv	452,788	485,267	0	0
Total Expenditures	**$452,788**	**$485,267**	**$0**	**$0**
00101 General Fund				
672 Community Programs				
Expenditures				
Personnel	44,200	46,467	0	0
Fringe Benefits	23,420	24,441	0	0
Pension	18,566	20,640	0	0
Materials and Supplies	682	1,200	530	530
Services and Contractual Serv	319,150	106,357	97,577	366,156
Operating Expenses	891	937	0	0
Total Expenditures	**$406,909**	**$200,042**	**$98,107**	**$366,686**
00223 HCS - Nutrition				
601 Seniors - Clinic Programs				
Revenues				
Federal Grants and Contracts	2,201,852	2,274,318	1,971,154	0
State Grants and Contracts	791,061	824,341	824,341	0
Charges, Fees, and Fines	600,000	450,000	375,000	0
Other Revenue	20,000	20,000	25,000	0
Other Financing	(100,000)	0	0	0
Operating Transfers In	1,000,000	899,928	657,325	0
Total Revenues	**$4,512,913**	**$4,468,587**	**$3,852,820**	**$0**
Expenditures				
Personnel	805,118	773,582	428,407	0
Fringe Benefits	242,695	257,941	187,694	0
Pension	158,964	155,131	113,819	0
Materials and Supplies	501,400	411,400	331,500	0
Services and Contractual Serv	2,613,707	2,679,580	2,710,156	0
Travel	175,000	175,000	66,000	0
Operating Expenses	16,029	15,953	15,244	0
Total Expenditures	**$4,512,913**	**$4,468,587**	**$3,852,820**	**$0**

DEPARTMENT OF SENIOR SERVICES
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00223 HCS - Nutrition				
673 Food Distribution				
Revenues				
Federal Grants and Contracts	159,090	193,877	205,701	0
Operating Transfers In	0	60,072	14,318	0
Total Revenues	**$159,090**	**$253,949**	**$220,019**	**$0**
Expenditures				
Personnel	65,199	48,966	71,722	0
Fringe Benefits	26,985	28,140	31,423	0
Pension	15,937	18,219	19,055	0
Materials and Supplies	18,349	2,500	2,318	0
Services and Contractual Serv	29,175	152,600	85,601	0
Travel	500	500	500	0
Operating Expenses	2,945	3,024	9,400	0
Total Expenditures	**$159,090**	**$253,949**	**$220,019**	**$0**
TOTAL DEPARTMENTAL REVENUES	**$5,098,791**	**$4,875,161**	**$4,072,839**	**$0**
TOTAL DEPARTMENTAL EXPENDITURES	**$5,531,700**	**$5,407,845**	**$4,170,946**	**$366,686**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
672 SENIOR CITIZEN SERVICES				
ELECTED AND EXECUTIVE	1	1	1	0
TOTAL POSITIONS	**1**	**1**	**1**	**0**
223 HHS - NUTRTION				
601 NUTRITION SERVICES				
ELECTED AND EXECUTIVE	1	1	1	0
SUPERVISORY AND PROFESSIONAL	4	4	5	0
SUPPORT STAFF	5	4	4	0
TOTAL POSITIONS	**10**	**9**	**10**	**0**
TOTAL DEPARTMENTAL POSITIONS	**11**	**10**	**11**	**0**

DEPARTMENT OF SENIOR SERVICES

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Federal Grants	(443,965)	Loss of Federal Grant for Family Shelter activity.
Charges, Fees & Fines	(75,000)	Donation Revenue for Nutrition program anticipated to decline for FY 2015.
Other Revenue	5,000	Increase in Senior Alliance Reimbursements
Operating Transfers In	(288,357)	Reduction in Transfer-in From General Fund (101) to be used for Nutrition Services.
TOTAL REVENUES	**$(802,322)**	
EXPENDITURES		
Personnel	(368,886)	Veteran Affairs moved to new Department.
Fringe Benefits	(91,405)	Veteran Affairs moved to new Department.
Pension	(61,116)	Veteran Affairs moved to new Department.
Materials and Supplies	(80,752)	Veteran Affairs moved to new Department.
Services and Contractual Services	(530,470)	Veteran Affairs moved to new Department.
Travel	(109,000)	Veteran Affairs moved to new Department..
Operating Expenses	4,730	Increase in Equipment Maintenance costs
TOTAL EXPENDITURES	**$(1,236,899)**	

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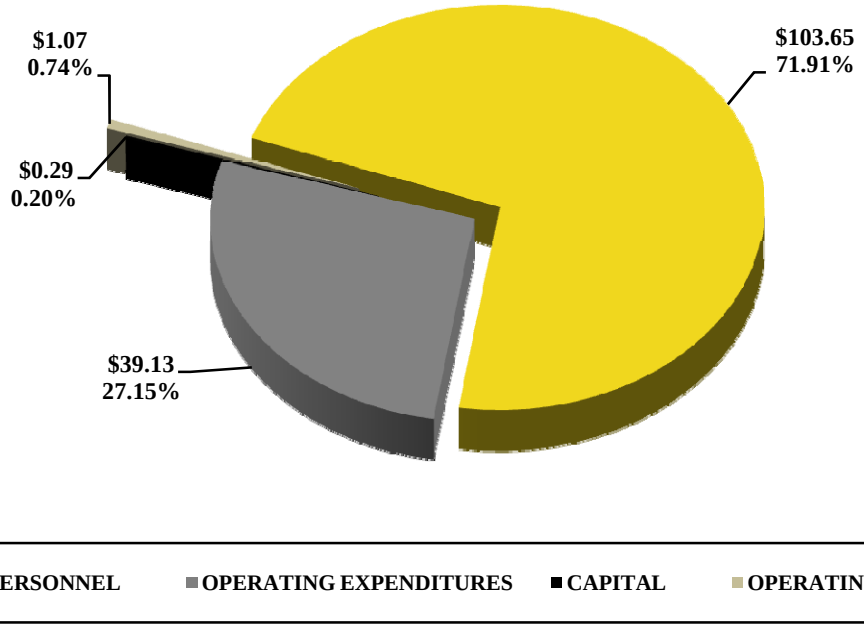
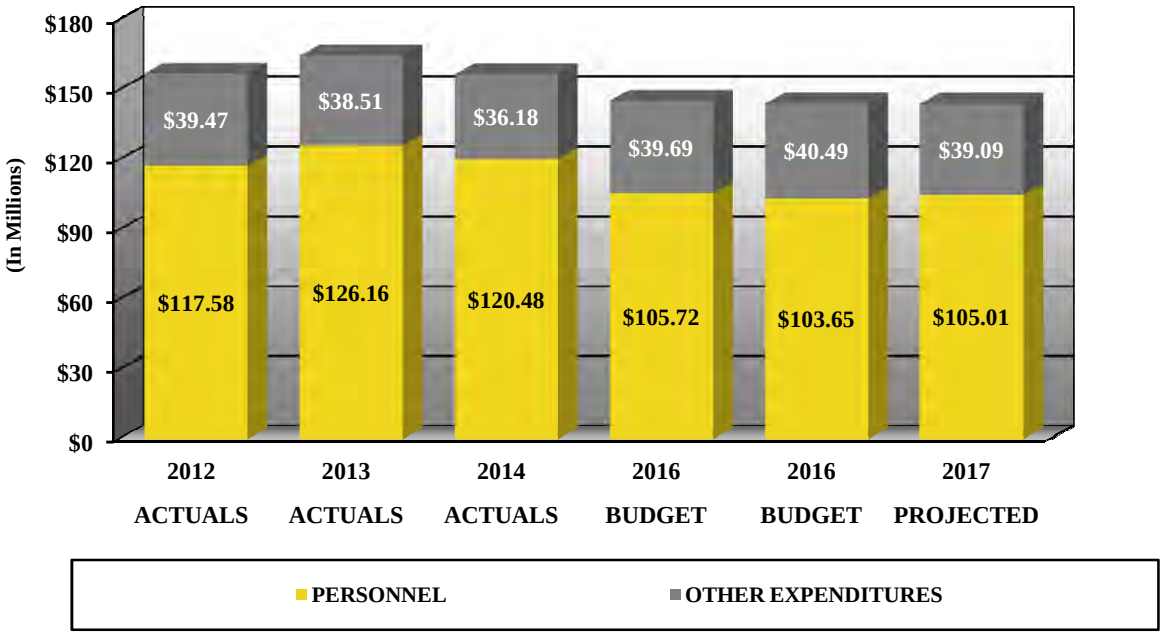
The Mission of the Office of the Sheriff is to provide safe, secure and humane detention facilities; security for the courts and county parks as well as serve legal process and orders of the court for Wayne County citizens.

WAYNE COUNTY
SHERIFF

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



SHERIFF'S OFFICE

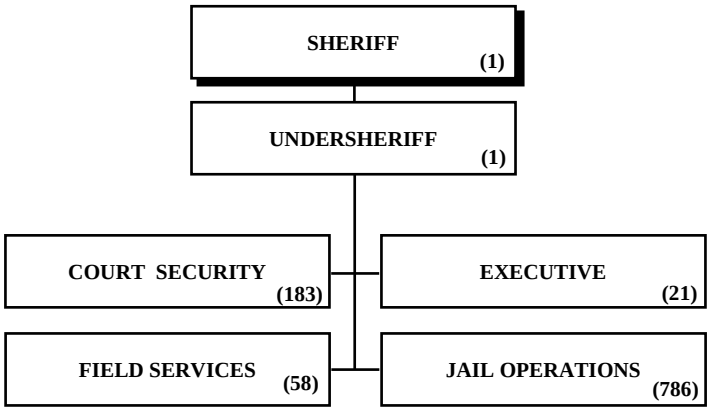
MISSION

The Mission of the Office of the Sheriff's is to provide quality law enforcement, safe, secure and humane detention facilities, security for the courts and the service of legal process and orders of the court for citizens, the public and detainees entrusted to the Sheriff's Office care, so they will be safe-guarded and enjoy an enhanced quality of life.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$143,046,210**	**$145,409,197**	**$144,143,656**	**144,100,801**
Departmental Revenue				
Federal Grants and Contracts	353,000	377,000	1,828,790	1,831,068
State Grants and Contracts	1,618,630	1,618,630	1,666,851	1,666,851
Charges, Fees, and Fines	21,478,509	17,328,068	15,000,218	14,876,151
Local Grants and Contracts	0	0	60,000	60,000
Other Revenue	18,153,295	19,775,263	19,067,729	19,289,090
Other Financing	5,454,221	2,927,945	4,254,986	3,105,619
Operating Transfers In	1,000,000	0	1,074,803	1,083,427
Total Revenues	**$48,057,655**	**$42,026,906**	**$42,953,377**	**$41,912,206**
General Fund General Purpose	**$94,988,555**	**$103,382,291**	**$101,190,279**	**$102,188,595**
Total Budgeted Positions	**1022**	**1011**	**1050**	**1050**

Contact: **Benny N. Napoleon,** Wayne County Sheriff
4747 Woodward Avenue • Detroit, MI 48201 • Phone: (313) 224-2233



SHERIFF'S OFFICE

MAJOR ACTIVITIES AND DESCRIPTIONS

DIVISION OF COURTS: The Court Division maintains security and order in the courtrooms of the Third Circuit and Wayne County Probate Courts and transports prisoners between the courts and the jails.

CIVIL PROCESS UNIT: This unit serves summons and complaints, subpoenas, personal protection orders (PPOs) and any other civil writs and processes issued by any court of record. Performs mortgage foreclosure sales and processes sale adjournments. Executes requests and orders to seize property, orders of eviction, and other post -judgment collection remedies.

FRIEND OF THE COURT ENFORCEMENT: The Friend of the Court Enforcement Unit locates and arrests individuals who are delinquent in paying court-ordered child support.

FELONY WARRANTS: The Felony Warrant section tracks down fugitives and serves arrest warrants from the Third Circuit Court. This section also assists out-of-state agencies in serving felony warrants.

EXECUTIVE DIVISION: The Sheriff, Undersheriff, Chief of Staff, Chiefs, Deputy Chiefs, Director of Administration, Legal Advisor, Public Information Officer, and Commanders provide the general direction, coordination and control of the work products of the divisions.

FINANCE, PERSONNEL AND MATERIALS MANAGEMENT: These administrative support units report to the Director of Administration and provide vital services to the other divisions, such as budget projections, billings, payroll, materials management, and personnel management.

POLICE DISCIPLINE: The Police Discipline Unit oversees the discipline process for all personnel in accordance with collective bargaining agreements. It conducts administrative hearings and, when appropriate, seeks disciplinary sanctions against officers who violate the law or departmental rules and regulations.

TRAINING: The Training Unit is responsible for providing all divisions with jailer, academy and in-service training. Specific duties include scheduling of training programs, development of programs and coordination of the Field Training Office Program.

COMMUNITY RELATIONS: Responsible for developing and maintaining programs in the area of police community relations. Members make presentations to groups of all age levels on a variety of topics including crime prevention, school safety, drunk driving, handgun safety, and drug education. Members also prepare and staff displays at public events.

DIVISION OF FIELD SERVICE: Provides a full range of law enforcement services including crime prevention, investigation of criminal activity, apprehension of law and ordinance violators, patrol of County Parks and waterways and other public safety programs.

PATROL AND INVESTIGATION: The Patrol and Investigation Division (Field Services) provides law enforcement service to all areas of Wayne County and County Parks. The division's objectives are to plan, establish, direct and control the policy and programs designed to provide for the prevention of crime, the enforcement of laws, the apprehension of offenders, the protection of life and property, and the preservation of public peace.

PARK PATROL: The Park Patrol Unit has the primary purpose of foot, vehicle and mounted unit patrol to enforce criminal laws and the enforcement of Wayne County Park System Rules and Regulations. They provide:

- Visible patrols of Wayne County Parks, which acts as a deterrent to crime.
- Investigation and reporting traffic crashes in the Wayne County Parks.
- Taking appropriate action against violators of criminal laws.
- Issuing verbal warnings and written citations for violations of Michigan Vehicle Code to motorist in the Wayne County Parks.
- Marking and reporting abandoned vehicles in Wayne County Parks.
- Providing emergency assistance.

SECONDARY ROAD PATROL: The Secondary Road Patrol has the primary duty of law enforcement. This is a State funded unit, which provides traffic enforcement and accident investigation on secondary roads and highways within the townships and communities requesting this service.

SHERIFF'S OFFICE

***MAJOR ACTIVITIES AND DESCRIPTIONS** continued*

CCW/GUN BOARD: The CCW/Gun Board is responsible to process concealed weapons permits including the required background and fingerprint processing of the application. Upon recommendation the CCW applicant is submitted to the Gun Board for review and consideration. This unit works in cooperation with the Training Unit to provide gun safety programs to the general public.

MUNICIPAL SUPPORT ENFORCEMENT UNIT (MSEU): Through intergovernmental agreements, municipalities benefit from the assistance to their Police Departments or Public Safety Units by the Sheriff's MSEU issuing citations for enforcement of traffic laws set forth under certain Municipality Ordinances for the protection of city streets and/or water ways from violations of those Ordinances. In addition, the Sheriff's MSEU reduces traffic crashes, serious injuries, property damage and ensures the safe transportation of hazardous materials upon the highways of Wayne County by their focus on commercial vehicle enforcement.

MARINE SAFETY UNIT: The Sheriff's Marine Unit is responsible for patrolling all waters in the County of Wayne, which includes Lake St. Clair, the Detroit River, Lake Erie and Belleville Lake. All Marine Unit officers are trained in the operation of powerboats for patrol and rescue and accident investigation. The majority of the officers assigned to this unit are on a seasonal basis.

DIVE TEAM: The Dive Team is responsible for the recovery of drowning victims within Wayne County. They also assist the U.S. Border Patrol in the area of Homeland Security along the U.S.A./Canadian Border. The officers are assigned to the unit on a part-time basis.

DISPATCH AND COMMUNICATION CENTER: The Dispatch and Communication Center is a 24/7 service center utilizing an advanced computer aided dispatch system (CAD). The system provides dispatch, communication and records management for the Department. The Sheriff's Office is a significant participant in the regional CAD system and is one of the founding members of the southern Wayne County information system consortium. Dispatch has implemented a new digital radio system providing statewide coverage and interoperability with other agencies.

DIVISION OF THE JAILS: The Sheriff's Office operates three jail facilities for the detention of persons charged with offenses awaiting examination or pre-trial, as well as persons sentenced to jail after conviction. These facilities provide special areas for violent inmates requiring maximum security and mentally ill inmates needing intensive supervision and psychiatric care. The Jail Divisions include major activities or units for jail security, inmate booking and registry, reception diagnostic/medical/hospital, inmate transportation, food preparation, laundry, sanitation and maintenance.

SPECIAL OPERATIONS:

SPECIAL RESPONSE TEAM (SRT): The SRT provides tactical response to non-routine situations including hostage incidents, armed barricade suspects, service of high-risk warrants and other operations requiring specialized tactical response. The purpose of the SRT is to handle high-risk operations in a manner that reduces the chance of violence, injury or death. The SRT is the primary tactical first responder for the Wayne County Department of Homeland Security.

WARRANT ENFORCEMENT BUREAU (WEB): The WEB consists of juvenile enforcement services including Child Rescue and Tether Units.

WAYNE COUNTY COMMUNITY COLLEGE DISTRICT (WCCCD): The Sheriff's Office provides security and law enforcement services to the Wayne County Community College District. The services are fully paid for by the College.

SPECIAL PROJECTS: The Sheriff's Office will continue to participate in external and grant funded projects including the Multi-Jurisdictional Task Force project and other non-general fund law enforcement initiatives.

SHERIFF'S OFFICE

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

The Sheriff's Office recognized the need to develop strategies and efficiencies to maintain a balanced budget without compromising the health, safety and welfare of the inmates, staff and community. FY2014-2015 has been a major challenge to stay within budget. The budget was based on a jail population of 1,776 while the average daily population was 2,100. Without adequate full-time staffing, positions are backfilled on overtime resulting in operating costs in excess of budget.

The major initiative to reduce the jail population has been the use of electronic monitoring program or tethers. The tether program average daily total of participants being monitored in 2014 was 534. Providing that all of these participants would have otherwise been incarcerated, 194,910 jail bed days were saved. That translated to an annual $24 million savings to the general fund. The number of enrollments on tether for felony charge was down to 69% compared to the 74% in 2013. In 2014, 56% enrollments were pretrial cases while 44% were sentenced to either jail, probation, or directly by the court. In 2014, the average length of days that a participant was enrolled in the program was 58.3 days, which is nearly nine days less than the 2013 average. Of the 72 absconders in 2014, 61 were returned to custody. The remaining 11 cases have been carried over into 2015 for continued apprehension efforts. When analyzing the 2014 absconder numbers, 35% absconded during the first week that they were enrolled in the program. The overall successful completion rate in 2014 was 85.6%, slightly higher than 85.3 in 2013. A successful completion is considered any program release that is not due to a participants either absconding or being arrested and returned to jail on a violation. The use of Deputies as dedicated case managers is a strategy for having a probation style case managed. This creates a unique one-on-one relationship of participant/police officer that has clearly had a position effect on compliance and low absconder rates.

In FY15 the use of residential rehabilitation alternative to incarceration was expanded. This alternate allowed the release of on average 40 inmates to a facility that provided both shelter and support services. It is expected the program will expand further in FY16. On average the program saves 14,600 jail bed days and $1.8 million to the general fund.

Another initiative to reduce the population was limiting the U.S. Marshal population in the Jails. Although the population reduction resulted in the savings 54,750 jail bed days, it also cost the general fund $7.9 million in lost revenue.

The Wayne County Jail is one of the largest mental health care facilities in the State of Michigan. The mental health issues faced by jail inmates put an enormous stress both on jail staff and on the inmates. Jail Mental Health working with Jail management has developed protocols to expedite the release of mental health discharge plan. Adequate community mental health resources could further expedite administrative jail release. In FY15 a coalition of stakeholders worked together to submit a planning grant to MacArthur Foundation to identify potential inmates who are eligible for community based supervision. The over arching goal is to develop a plan to reduce the intake of inmates through potential expansion of supportive services. Stakeholders include Judges, Prosecutor, Mental Health Authority, Sheriff's Office and others. If the planning grant is successful, the County may be eligible for $500,000 - $2,000,000 to implement a population reduction strategy for the Jails. The grant award announcement is expected first quarter of FY16.

Collaboration with local law enforcement through various field operations allow for a team approach to crime prevention, enforcement of laws, apprehension of offenders, the protection of life and property and the preservation of public peach. The initiatives funded through grant, contracts and external revenue allow for enhancement of public safety in Wayne County.

The Central Transportation Unit (CTU) transported approximately 2,783 prisoners to MDOC facilities and picked up approximately 513. CTU delivered approximately 13,921 to the District Courts and picked up approximately 26,624. CTU also transported approximately 5,041 to the 3rd Circuit Courts. It is expected that full implementation of the Video Conferencing Project in FY16 will substantially reduce the demand for CTU services for probable cause and preliminary exam hearings. It is expected that full implementation of the Video Conferencing Project in FY16 will substantially reduce the demand for CTU services for probable cause and preliminary exam hearings.

Field Operations statistics for 2014 include the CPL/Gun Board serviced over 21,253 CPL applicants with 19,189 approvals sent to the Gun Board. Dispatch and Communication Center confirmed 12,800 warrants and over 48,000 events logged into the system. Secondary Roads had 1,037 misdemeanor arrest and 12 felony arrest. The Marine Unit had 957 boat contacts, 161 citations issued, 731 boaters trained and 667 ORV students trained, 9 search and rescue operations and assistance to numerous other law enforcement agencies. SCOUT Unit had 6,641 citizen contacts, 1,154 business stops, 538 traffic stops and 208 reports written.

In FY15 the Sheriff's Office procured tasers to improve the security and management in the Jails. Additional

SHERIFF'S OFFICE

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS continued

resources are required to fully allocate tasers to the Jails, Courts and Field Operations. The Sheriff's Office was only one of two in the entire state that did not have a taster program. The tasers programs have resulted in a reduction of incidents and risk management. To date, no individual had been tasered, but, just having that option has resulted in a reduction of incidents.

In FY15 the federal law PREA – Prison Rate Elimination Act was implemented at the Jails. The PREA Act is designed to prevent sexual assault in jails and prisons. The program implementation began in FY15 and will require substantial resources to completely implement the program in FY16.

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

The Sheriff's Office primary focus for FY 2015-2016 will be to continue to implement cost saving initiatives in the operation of the agency. With 96% of the GFGP funding for the Sheriff's Office is for Jail operations and jail related supportive services, efforts to reduce costs in the Jails is of the highest priority.

- Assist Central Personnel to increase recruitment of police officers. The Sheriff's Office believes entry pay and benefits for the police officer classification remains a barrier to recruitment. The goal is to fill all vacant police officer positions and the 50 FTE Temporary Pool staff. This would result in the savings of millions of dollars currently spent on overtime.
- Realign and expedite police officer application process.
- Completion of the Video Conferencing to 3rd Circuit Court, 17 District Courts, MDOC and the Prosecutor's Office will reduce the expenses associated with inmate movement and transportation. The project began in FY15 and it is expected to save $600,000 per year.
- Expansion of residential rehabilitation beds to provide an alternative to incarceration to all for release of previously unqualified inmates who cannot be released on tether if they do not have a place to stay.
- Completion of the new Jail Management System which began in FY15. The Jail Management System in the Jails to manage inmate related jail operations from booking through release. It will support the classification, housing, movement, scheduling, intake/release and daily activity of the inmate population. It will integrate with other critical systems including inmate phone system, fingerprints, courts, electronic medical records, LEIN, VINE, and NCIC.
- Procure a dedicated E-Learning system to ensure compliance with the consent order mandated 24 hours of training, and the MSCTC 20 hours training mandate. The existing LMS is not SCORM compatible and has significant with mandated training requirements.
- Realign Jail Food Service staffing to reduce costs $800,000 annually.
- Realign Jail staff to ensure the highest level of efficiencies and cost savings.
- Realign Court staff to ensure the highest level of efficiencies and cost savings.
- Implement a LED lighting conversion at the Jails for an annual savings of $240,000.
- Award tether vendor RFP contracts at an annual savings of $800,000.
- Award a Commissary contract to realign program with kiosk, on-line ordering and adding dollars substantial increase in Commissary revenue.

IMPACT ON OPERATIONS

The Sheriff's Office will continue to implement cost saving measures to ensure the delivery of the most effective and efficient law enforcement services. Incremental improvements of technology systems throughout the agency will improve efficiencies of certain aspects of the operation. Realign staff in the Jails and Courts to create efficiencies and costs savings. Increase of staff within the Jails will allow for the reduction in overtime costs at the Jails.

SHERIFF'S OFFICE
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
305 Sheriff Executive				
Revenues				
Local Grants and Contracts	0	0	60,000	60,000
Charges, Fees, and Fines	15,000	15,000	2,500	2,500
Total Revenues	**$15,000**	**$15,000**	**$62,500**	**$62,500**
Expenditures				
Personnel	1,211,138	1,221,280	1,870,793	1,928,975
Fringe Benefits	703,279	699,422	811,161	863,557
Pension	501,050	458,188	497,031	536,576
Materials and Supplies	58,800	48,700	40,600	40,600
Services and Contractual Serv	692,429	799,346	828,354	720,302
Travel	2,000	4,600	4,600	4,600
Operating Expenses	35,748	38,449	100,064	101,174
Rentals	102,287	99,483	460,598	460,598
Other Charges	1,481,000	1,488,804	25,804	25,804
Total Expenditures	**$4,787,731**	**$4,858,272**	**$4,639,005**	**$4,682,186**

00101 General Fund				
306 Sheriff Court Services				
Revenues				
Charges, Fees, and Fines	2,000	2,000	2,000	2,000
Other Revenue	17,865,295	19,720,263	19,012,729	19,234,090
Total Revenues	**$17,867,295**	**$19,722,263**	**$19,014,729**	**$19,236,090**
Expenditures				
Personnel	8,161,953	9,040,820	9,985,326	9,984,567
Fringe Benefits	4,533,512	5,038,931	4,179,672	4,311,205
Pension	3,221,375	3,521,315	2,652,896	2,777,371
Materials and Supplies	215,466	196,383	286,323	286,323
Services and Contractual Serv	1,527,574	1,703,383	1,648,328	1,610,387
Operating Expenses	193,650	205,913	247,415	251,468
Rentals	13,666	15,419	14,610	14,610
Other Charges	99	99	159	159
Total Expenditures	**$17,867,295**	**$19,722,263**	**$19,014,729**	**$19,236,090**

SHERIFF'S OFFICE
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
350 Sheriff Non-Jail Services				
Revenues				
Federal Grants and Contracts	260,000	284,000	272,536	273,410
State Grants and Contracts	1,396,630	1,396,630	1,449,851	1,449,851
Charges, Fees, and Fines	4,810,145	5,116,010	2,655,522	2,531,943
Total Revenues	**$6,466,775**	**$6,796,640**	**$4,377,909**	**$4,255,204**
Expenditures				
Personnel	2,999,856	3,101,950	2,557,678	2,551,256
Fringe Benefits	1,630,278	1,649,729	940,040	962,158
Pension	1,150,158	1,205,238	671,552	673,654
Materials and Supplies	457,554	327,680	317,496	281,416
Services and Contractual Serv	1,442,811	1,534,323	1,284,905	1,268,828
Travel	1,000	1,000	1,000	1,000
Operating Expenses	72,841	120,092	159,912	184,745
Rentals	13,900	13,900	9,939	6,533
Other Charges	228,644	115,170	54,474	91,405
Non Capital Assets	0	0	0	2,948
Total Expenditures	**$7,997,042**	**$8,069,082**	**$5,996,996**	**$6,023,943**

00101 General Fund				
351 County Jail				
Revenues				
Federal Grants and Contracts	90,000	90,000	90,000	90,000
Charges, Fees, and Fines	11,006,740	6,454,700	6,370,275	6,370,275
Other Revenue	288,000	55,000	55,000	55,000
Other Financing	0	0	593,266	0
Operating Transfers In	1,000,000	0	1,074,803	1,083,427
Total Revenues	**$12,384,740**	**$6,599,700**	**$8,183,344**	**$7,598,702**
Expenditures				
Personnel	38,959,554	41,167,397	46,980,805	46,802,294
Fringe Benefits	20,625,310	20,730,489	17,467,707	17,988,399
Pension	15,532,510	15,227,861	12,333,748	12,879,183
Materials and Supplies	6,668,000	6,189,900	6,293,500	6,293,500
Services and Contractual Serv	13,256,536	14,106,559	13,682,010	13,593,554
Travel	12,000	12,000	12,000	12,000
Operating Expenses	4,515,471	4,755,804	5,106,039	4,781,226
Rentals	265,816	165,816	128,816	128,816
Other Charges	140,100	131,800	919,900	919,900
Capital	0	635,000	253,506	0
Non Capital Assets	45,000	21,424	0	0
Operating Transfers Out	1,050,000	722,227	0	0
Total Expenditures	**$101,070,297**	**$103,866,277**	**$103,178,031**	**$103,398,872**

SHERIFF'S OFFICE
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00265 Drug Enforcement Program Fund				
313 Sheriff Drug Enforcement				
Revenues				
Local Grants and Contracts	0	0	0	0
Charges, Fees, and Fines	0	253,500	381,500	381,500
Other Financing	0	(100,612)	(58,242)	(57,014)
Total Revenues	**$0**	**$152,888**	**$323,258**	**$324,486**
Expenditures				
Personnel	0	78,150	100,451	100,451
Fringe Benefits	0	5,978	7,685	7,685
Pension	0	29,080	26,688	27,942
Materials and Supplies	0	12,580	8,200	8,200
Services and Contractual Serv	0	1,800	86,478	86,478
Operating Expenses	0	5,000	5,000	5,000
Rentals	0	0	72,396	72,396
Other Charges	0	300	16,360	16,334
Non Capital Assets	0	20,000	0	0
Total Expenditures	**$0**	**$152,888**	**$323,258**	**$324,486**
00266 Law Enforcement				
307 Sheriff Field Services				
Revenues				
Charges, Fees, and Fines	2,309,698	2,325,802	2,732,852	2,729,852
Other Financing	252,479	252,479	68,750	73,156
Total Revenues	**$2,562,177**	**$2,578,281**	**$2,801,602**	**$2,803,008**
Expenditures				
Personnel	885,923	905,954	1,195,047	1,195,398
Fringe Benefits	460,231	470,350	474,359	491,251
Pension	347,396	348,565	309,847	332,519
Materials and Supplies	43,450	47,450	63,274	63,275
Services and Contractual Serv	321,429	346,140	285,628	283,374
Travel	25,000	25,000	25,000	25,000
Operating Expenses	28,376	27,149	38,614	38,498
Rentals	7,000	7,000	0	0
Other Charges	443,372	400,673	409,833	373,693
Total Expenditures	**$2,562,177**	**$2,578,281**	**$2,801,602**	**$2,803,008**

SHERIFF'S OFFICE
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00266 Law Enforcement				
317 Sheriff Grants				
Revenues				
Federal Grants and Contracts	3,000	3,000	1,466,254	1,467,658
Other Financing	4,879,472	2,676,078	3,233,725	2,671,990
Total Revenues	**$4,882,472**	**$2,679,078**	**$4,699,979**	**$4,139,648**
Expenditures				
Personnel	130,830	130,830	76,333	76,015
Fringe Benefits	74,860	74,603	33,311	34,197
Pension	52,296	51,035	20,280	21,145
Operating Expenses	0	0	3,484	3,456
Other Charges	4,624,486	2,422,610	4,566,571	4,004,835
Total Expenditures	**$4,882,472**	**$2,679,078**	**$4,699,979**	**$4,139,648**

00266 Law Enforcement				
321 Sheriff Training				
Revenues				
State Grants and Contracts	222,000	222,000	217,000	217,000
Charges, Fees, and Fines	211,926	213,056	134,569	137,081
Other Financing	100,000	100,000	100,000	100,000
Total Revenues	**$533,926**	**$535,056**	**$451,569**	**$454,081**
Expenditures				
Personnel	103,890	103,890	75,676	75,676
Fringe Benefits	59,202	59,435	33,081	34,160
Pension	43,639	42,587	20,106	21,051
Materials and Supplies	23,438	23,357	7,000	7,000
Services and Contractual Serv	4,858	5,238	1,200	1,200
Travel	36,159	36,159	36,159	36,159
Operating Expenses	12,738	12,738	12,270	12,264
Rentals	9,000	9,000	9,000	9,000
Other Charges	221,002	222,652	223,336	223,830
Capital	20,000	20,000	33,741	33,741
Total Expenditures	**$533,926**	**$535,056**	**$451,569**	**$454,081**

SHERIFF'S OFFICE
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00575 Jail Commissary Fund				
351 County Jail Commissary				
Revenues				
Charges, Fees, and Fines	3,123,000	2,948,000	2,721,000	2,721,000
Other Financing	222,270	0	317,487	317,487
Total Revenues	**$3,345,270**	**$2,948,000**	**$3,038,487**	**$3,038,487**
Expenditures				
Personnel	0	181,070	191,773	190,974
Fringe Benefits	0	101,977	84,909	87,039
Pension	0	69,038	50,950	53,123
Materials and Supplies	612,700	782,700	89,700	89,700
Services and Contractual Serv	1,137,398	974,667	526,174	523,460
Travel	0	0	900	900
Operating Expenses	4,600	8,296	6,577	6,541
Other Charges	590,572	830,252	987,701	1,003,323
Non Capital Assets	0	0	25,000	0
Operating Transfers Out	1,000,000	0	1,074,803	1,083,427
Total Expenditures	**$3,345,270**	**$2,948,000**	**$3,038,487**	**$3,038,487**
TOTAL DEPARTMENTAL REVENUES	**$48,057,655**	**$42,026,906**	**$42,953,377**	**$41,912,206**
TOTAL DEPARTMENTAL EXPENDITURES	**$143,046,210**	**$145,409,197**	**$144,143,656**	**$144,100,801**

SHERIFF'S OFFICE
Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
305 SHERIFF ADMINISTRATION				
ELECTED AND EXECUTIVE	8	8	14	14
SUPERVISORY AND PROFESSIONAL	7	7	7	7
SUPPORT STAFF	2	2	2	2
TOTAL POSITIONS	**17**	**17**	**23**	**23**
101 GENERAL FUND				
306 SHERIFF COURT SECURITY				
ELECTED AND EXECUTIVE	6	5	1	1
SUPERVISORY AND PROFESSIONAL	17	18	17	17
SUPPORT STAFF	167	171	161	161
TOTAL POSITIONS	**190**	**194**	**179**	**179**
101 GENERAL FUND				
350 SHERIFF NON JAIL OPEATIONS				
SUPERVISORY AND PROFESSIONAL	8	9	9	9
SUPPORT STAFF	28	26	31	31
TOTAL POSITIONS	**36**	**35**	**40**	**40**
101 GENERAL FUND				
351 SHERIFF JAILS				
ELECTED AND EXECUTIVE	9	9	7	7
SUPERVISORY AND PROFESSIONAL	89	89	87	87
SUPPORT STAFF	663	647	692	692
TOTAL POSITIONS	**761**	**745**	**786**	**786**
266 LAW ENFORCEMENT				
307 SHERIFF FIELD SERVICES				
ELECTED AND EXECUTIVE	0	2	2	2
SUPERVISORY AND PROFESSIONAL	4	4	4	4
SUPPORT STAFF	9	9	12	12
TOTAL POSITIONS	**13**	**15**	**18**	**18**
266 LAW ENFORCEMENT				
317 SHERIFF GRANTS				
ELECTED AND EXECUTIVE	4	2	1	1
TOTAL POSITIONS	**4**	**2**	**1**	**1**
266 LAW ENFORCEMENT				
321 SHERIFF TRAINING				
ELECTED AND EXECUTIVE	1	1	0	0
SUPERVISORY AND PROFESSIONAL	0	0	1	1
TOTAL POSITIONS	**1**	**1**	**1**	**1**
575 COUNTY JAIL				
351 JAIL COMMISSARY				
ELECTED AND EXECUTIVE	0	2	2	2
TOTAL POSITIONS	**0**	**2**	**2**	**2**
TOTAL DEPARTMENTAL POSITIONS	**1022**	**1011**	**1050**	**1050**

SHERIFF'S OFFICE

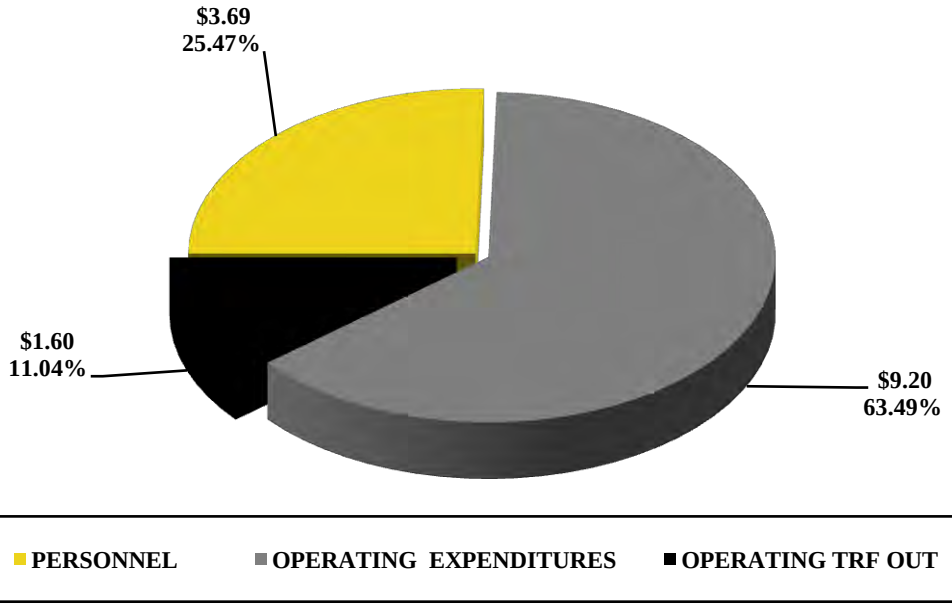
BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Federal Grants and Contracts	1,451,790	Increase in JAG and Marine Law Enforcement. grants.
State Grants and Contracts	48,221	Increase in Secondary Roads and Marine Law Enforcement grants.
Local Grants and Contracts	60,000	Increase in Grant from Law Enforcement.
Charges, Fees, and Fines	(2,327,850)	Decrease in Court Fees, Board of Prisoners-Federal reimbursements, Charges for Services, Traffic & Ordinance, Misc Receipts and Snack Food Sales.
Other Revenue	(707,534)	Decreases in Contractual Police Services.
Other Financing	1,327,041	Increase due to use of fund balance for multi-year JAG grants.
Operating Transfers In	1,074,803	Increase due to the transfer of funding from the Commissary Fund.
TOTAL REVENUES	**$926,471**	
EXPENDITURES		
Personnel	7,102,541	Increase related to additional staffing.
Fringe Benefits	(4,798,989)	Based on published fringe rates.
Pension	(4,369,809)	Based on published fringe rates.
Materials and Supplies	(522,657)	Decrease in Food Provision, postage, and miscellaneous supplies.
Services and Contractual Services	(1,128,379)	The decrease is related to contractual services for jail residential outplacement and various chargeback's.
Travel	900	Increase in travel local/auto mileage.
Operating Expenses	505,934	Increase in utility expense and vehicle repair.
Rentals	384,741	Increase in building rental.
Other Charges	1,591,778	Decrease related to exhausted JAG grants funding.
Capital	(367,753)	Decrease in capital needs for new Jail Management System.
Non Capital Assets	(16,424)	Decrease of equipment needs for Jail Management System and Drug Enforcement unit.
Operating Transfers Out	352,576	Increase is related to transfer of funds from the Jail Commissary to the County Jail programs.
TOTAL EXPENDITURES	**$(1,265,541)**	

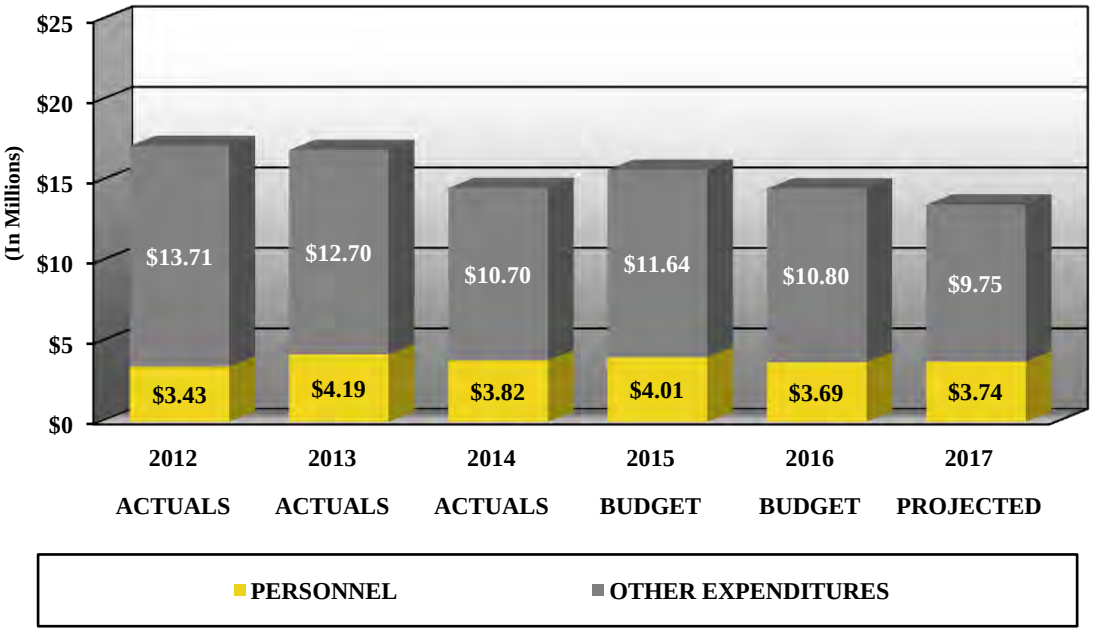
The Department of Technology provides exemplary business solutions using reliable technology that drives efficient Wayne County government operations and delivers the highest quality of service and information to residents, businesses and visitors of Wayne County.

WAYNE COUNTY
DEPARTMENT OF TECHNOLOGY

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



DEPARTMENT OF TECHNOLOGY

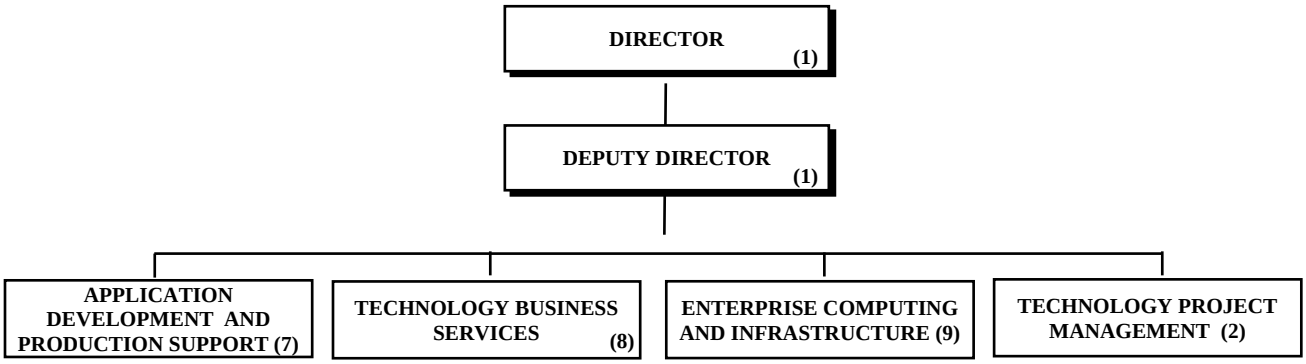
MISSION

The Mission of the Department of Technology is to provides exemplary business solutions using reliable and secure technology that drive efficient Wayne County government operations and deliver the highest quality of service and information to residents, businesses and visitors of Wayne County.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$15,524,665**	**$15,656,363**	**$14,492,137**	**$13,487,666**
Departmental Revenue				
Charges, Fees, and Fines	15,524,665	15,656,363	14,492,137	13,487,666
Total Revenues	**$15,524,665**	**$15,656,363**	**$14,492,137**	**$13,487,666**
General Fund General Purpose	**$0**	**$0**	**$0**	**$0**
Total Budgeted Positions	**27**	**27**	**28**	**28**

Contact: **Edward D. Winfield**, Director
500 Griswold St., 13th Floor • Detroit, MI 48226 • Phone: (313) 224-8270



DEPARTMENT OF TECHNOLOGY

MAJOR ACTIVITIES AND DESCRIPTIONS

DIVISION OF APPLICATION DEVELOPMENT AND PRODUCTION SUPPORT: Responsible for the planning, selection, implementation and support of Executive department software applications and selected office software applications. Also responsible for all database administration and web development for the County.

DIVISION OF ENTERPRISE COMPUTING AND INFRASTRUCTURE: Responsible for planning, selection, implementation and support of the County-wide computing platform and network. Specific areas include server administration, network infrastructure and operations, desktop deployment and support, telecommunication support and cyber security defenses.

DIVISION OF TECHNOLOGY BUSINESS SERVICES: Responsible for the management of technology staffing, procurement, contract management, financial management and administration support for all Divisions in the Department of Technology.

DIVISION OF TECHNOLOGY PROJECT MANAGEMENT: Responsible for the planning and execution of medium to large scale technology projects. Provide methodology, tools and mentoring to departments and elected offices for project management. Also responsible for the daily operation of the technology Help Desk and IT training.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

TRANSPARENCY WEB SITE: Wayne County is committed to open and transparent governance. To demonstrate our pledge to keep the public fully informed, DoT launched the "Transparency in Government" web site. The site lays out real-time County financial information, meeting agendas and minutes, contracts, FOIA, ethics and employee conflict of interest information. In 2014, the site was hailed as one of the best of its kind in Michigan, receiving the highest grading of A+ by the Sunshine Organization.

NEW CLERK CASHIERING SYSTEM (TAN): The Active Network (TAN) Payment Manager application replaced the non-supported/End of Life cashiering desktop hosted system used by the Office of the County Clerk. The new server/client Payment Manager system seamlessly integrates all cashiering functions between the court system and other Clerk business units e.g. Vitals Records, Concealed Pistol License (CPL)/Concealed Carry Weapons (CCW) Permits, Assumed Names and Notary Divisions. This new application has increased efficiencies for the Clerk and increased online services for citizens.

MOBILE DEVICE MANAGEMENT AND BYOD: The Mobile Device Management (MDM) and Bring Your Own Device (BYOD) initiatives have realized significant cost savings and increased monitoring and security of the County's data on mobile devices.

I.T. CALL CENTER IN-SOURCING: As a result of ongoing strategic and financial considerations, the I.T. Call Center was transitioned from a vendor managed service to in-house support. The move occurred without any disruption of services to Wayne County personnel. Since then, DoT has recognized immediate cost savings and an increase in synergy between the call center and the other divisions within the department.

PAYMENT SYSTEMS UPGRADE: The check payment PayBase system used by the Wayne County Treasurer was upgraded to the C-Series Enterprise software provided by Bottomline Technologies. This upgrade to a cloud based solution enabled easier disaster recovery, created a sustainable web based system architecture, and streamlined payments for retiree checks, vendor payments, and jury checks.

CYBER SECURITY PROGRAM: In order to continue strengthening Wayne County's cyber security defenses, the Department of Technology instituted a cyber security program to protect Wayne County assets, data, operations and information. A cyber security team was established and internal incident management processes have been developed. The team conducts ongoing review and repair of Wayne County's network, hardware and applications, created the CySafe (Cyber Security Assessment for Everyone) self assessment tool, and extended cyber security to the RFP process. Since its initiation, DoT has deployed additional online tools for cyber defense, implemented advanced network monitoring and responsiveness, web filtering, complex passwords, and offers weekly training courses through DoT University.

INTRANET REPLACEMENT: The Department of Technology decommissioned its internal intranet systems and launched a modern, redesigned web site that offers employees an entirely new experience. The new site provides easy access to all the information, tools and applications needed by employees to perform their duties more productively. New features include People Search, Real-time News and Events, Employee Self-Service, and Content and Document Search.

PROLAW UPGRADE: Corporation Counsel's Enterprise Application was upgraded to a higher version in order to integrate with Wayne County's current email standard and their existing eDocs system. The upgrade has increased case management efficiencies for the department and decreased hosting and maintenance costs.

DEPARTMENT OF TECHNOLOGY

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

COURTS/JAIL VIDEO

In an effort to reduce inmate transportation costs for the Wayne County Sheriff's Office, DoT is managing the implementation of video conferencing in District Courts, Circuit Court, Probate Court, Jails, and the Wayne County Prosecutor's Office. This undertaking is sponsored by the State of Michigan and will allow for certain appointments and court hearings to be conducted via video conference.

VoIP

The Department of Technology is currently planning to replace the traditional and costly Centrex phone lines as well as existing VoIP platform with a hosted Cisco solution. This ongoing initiative will provide greater communications functionality across the County, provides greater user flexibility and better integration with Microsoft Office products, and will result in significant cost savings.

RIGHTFAX INITIATIVE

Businesses are increasingly aware of the benefits of converting or migrating non-digital information, business practices, and processes into digital formats – particularly its potential to increase business agility, productivity, and cost savings. Rightfax is an electronic faxing system that eliminates the need for physical fax machines and decreases paper usage. Implementing this system across County departments and Elected Offices will increase productivity and efficiency while reducing costs.

ELECTRONIC HEALTH RECORDS SYSTEM

The Department of Technology led the implementation of eClinicalWorks (eCW) Electronic Medical Records (EMR), an Enterprise solution for the Department of Public Health. This new system replaced the unsupported and outdated Community Mental Health Clinic (CMHC) system. This new solution allows patient scheduling for current services offered, insurance eligibility verification, electronic medical billing, pharmacy services, and it interfaces with some State of Michigan systems.

JAIL MANAGEMENT SYSTEM

The Department of Technology in conjunction with the Wayne County Sheriff's Office will be implementing a new Jail Management System that will manage the daily jail operations and inmate related jail operations from the booking process through release. This system will enhance safety to Sheriff Department staff, jail inmates and visitors to the jail facilities. In addition, the accuracy and timely sharing of inmate data across various County agencies will be improved. The system will enhance efficiency of operations and increased productivity of personnel reducing the time required to process inmates and manage facilities.

DEPARTMENT OF TECHNOLOGY
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00635 Central Services				
258 Information Technology				
Revenues				
Charges, Fees, and Fines	15,524,665	15,656,363	14,492,137	13,487,666
Total Revenues	**$15,524,665**	**$15,656,363**	**$14,492,137**	**$13,487,666**
Expenditures				
Personnel	2,319,071	2,094,767	2,206,219	2,203,836
Fringe Benefits	1,232,715	1,111,671	894,786	922,979
Pension	618,898	807,111	586,147	613,033
Materials and Supplies	10,700	11,100	16,100	16,100
Services and Contractual Serv	6,741,956	6,550,991	6,405,796	6,332,987
Travel	14,000	30,500	30,500	30,500
Operating Expenses	404,218	458,789	440,820	440,629
Rentals	1,473,007	1,799,581	1,524,608	1,596,981
Depreciation	298,357	282,548	282,548	4,948
Non Capital Assets	0	0	500,550	500,548
Operating Transfers Out	2,411,743	2,509,305	1,604,063	825,125
Total Expenditures	**$15,524,665**	**$15,656,363**	**$14,492,137**	**$13,487,666**
TOTAL DEPARTMENTAL REVENUES	**$15,524,665**	**$15,656,363**	**$14,492,137**	**$13,487,666**
TOTAL DEPARTMENTAL EXPENDITURES	**$15,524,665**	**$15,656,363**	**$14,492,137**	**$13,487,666**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
635 CENTRAL SERVICES				
258 TECHNOLOGY				
ELECTED AND EXECUTIVE	16	17	18	18
SUPERVISORY AND PROFESSIONAL	10	9	9	9
SUPPORT STAFF	1	1	1	1
TOTAL POSITIONS	**27**	**27**	**28**	**28**
TOTAL DEPARTMENTAL POSITIONS	**27**	**27**	**28**	**28**

DEPARTMENT OF TECHNOLOGY

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Charges, Fees, and Fines	(1,164,226)	Decrease in chargeback revenues required to fund operational costs.
TOTAL REVENUES	**$(1,164,226)**	
EXPENDITURES		
Personnel	111,452	Increase in staffing.
Fringe Benefits	(216,885)	Based on published fringe rates.
Pension	(220,964)	Based on published fringe rates.
Materials and Supplies	5,000	Increase in dues/memberships/subscriptions.
Services and Contractual Services	(145,195)	Decrease of contractual services and telecommunications/voicemail.
Operating Expenses	(17,969)	Decrease of equipment repair and maintenance.
Rentals	(274,973)	Decrease of building rental and software leases.
Non Capital Assets	500,550	Increase in software purchase, computer equipment.
Operating Transfers Out	(905,242)	Decrease in debt service related to bonds.
TOTAL EXPENDITURES	**$(1,164,226)**	

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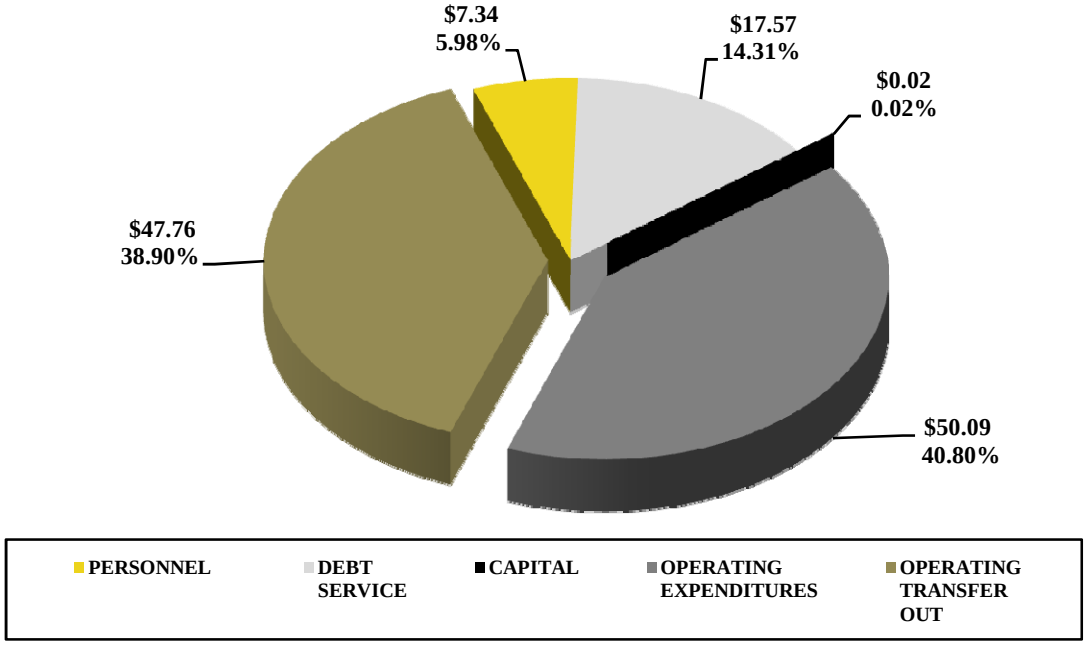
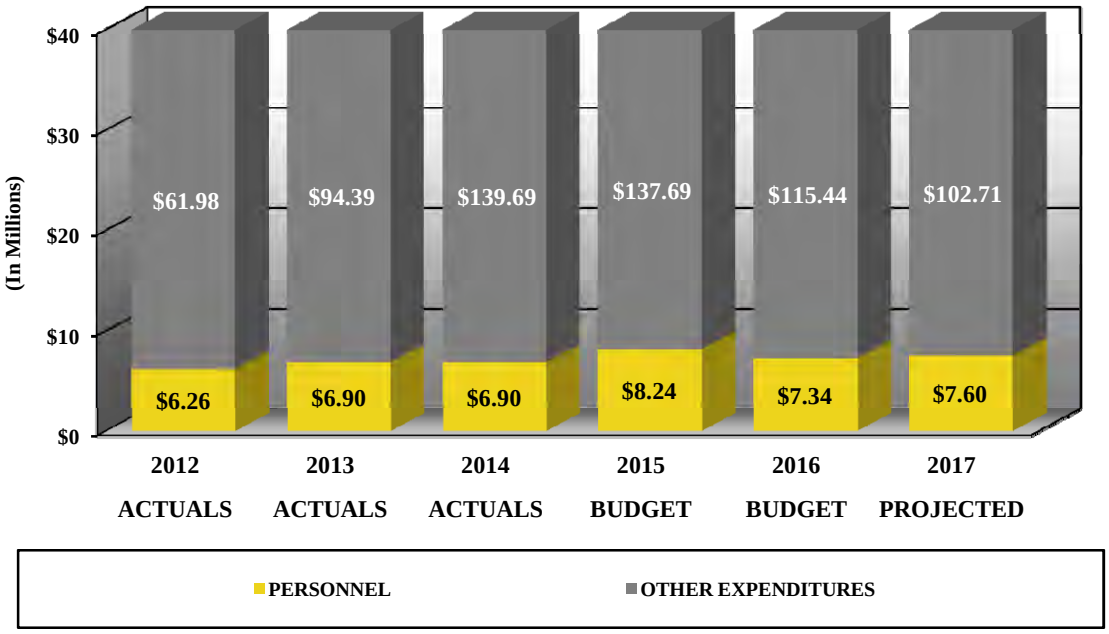
During the month of February, the Wayne County Treasurer's office and Wayne County Community College District (WCCCD) will host "Taxpayer Saturdays". Each Saturday the Treasurer's Office will have representatives at four WCCCD campuses to meet with property taxpayers and explain assistance options that may help avoid foreclosure proceedings as well as pay their taxes.

WAYNE COUNTY TREASURER

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



TREASURER

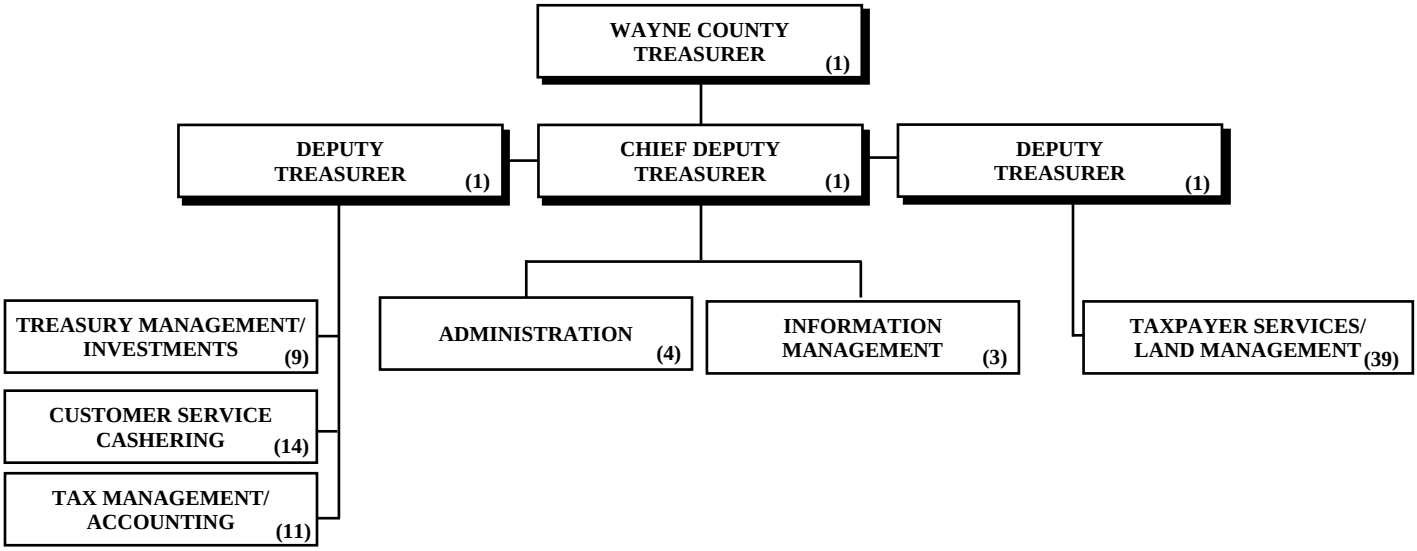
MISSION

The Office of the County Treasurer is responsible to the people of Wayne County for the effective and efficient administration of delinquent property tax collection and guarantees the safety of all County funds by adhering to statutory requirements regarding cash management and investments.

BUDGET SUMMARY ALL FUNDS

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$91,396,245**	**$243,929,019**	**$183,878,803**	**$136,706,737**
Departmental Revenue				
Taxes	306,182,503	353,940,810	359,276,014	352,425,490
State Grants and Contracts	0	0	7,417,274	9,533,392
Licenses and Permits	500	200	300	200
Charges, Fees, and Fines	12,303,457	13,611,028	13,853,224	13,320,484
Interest Income	1,716,100	346,600	221,600	311,600
Other Financing	38,619,919	140,312,400	79,722,792	36,340,609
Total Revenues	**$358,822,479**	**$508,211,038**	**$460,491,204**	**$411,931,775**
General Fund General Purpose	**$(267,426,234)**	**$(264,282,019)**	**$(276,612,401)**	**$(275,225,038)**
Total Budgeted Positions	**78**	**80**	**84**	**84**

Contact: **Raymond J. Wojtowicz**, Treasurer
400 Monroe, 5th Floor • Detroit, MI 48226 • Phone: (313) 224-5950



TREASURER

MAJOR ACTIVITIES AND DESCRIPTIONS

ADMINISTRATION: Administers, executes and maintains department policies and procedures in accordance with state statutes and county ordinances relating to property collection, tax reversion, cash management and investment of county funds. Provides department management and direction to all areas of operation and coordinates all internal personnel and labor relations business. Also performs payroll and vendor check processing and distribution for the County.

CUSTOMER SERVICE CASHIERING:
Processes taxpayer payments using the Property Tax Administration System (PTA), Property Tax Cashiering System (PTC) and Cash Recyclers when applicable. Informs taxpayers of tax deadlines, Forfeiture/Foreclosure laws and payment plan options. Processes payments from other Wayne County Departments as well as other local municipalities.

INFORMATION MANAGEMENT:
Provides technological support, maintenance and programming enhancements for the PTA system, the PTC system and the website taxpayers use to pay their taxes online and the online property auction website.

TAX MANAGEMENT/ACCOUNTING: Manages the accounting for the borrowing, collection, and distribution of the Delinquent Tax Revolving Fund Program. This area oversees the Delinquent Tax Revolving Fund for the 105 Wayne County Taxing entities, including the City of Detroit, the Detroit Public Schools, and all other local Wayne County municipalities. Directs all accounting functions related to delinquent property tax forfeiture and foreclosure activity including the two delinquent property tax public auctions Reconciles current tax collections from the locals as well as delinquent tax collections from taxpayers.

TAXPAYER SERVICES/ LAND MANAGEMENT: Administers the operation of all aspects of the Public Act 123 tax reversion process, which includes tax forfeiture and foreclosure notices, twice-a-year property auctions and sale of non-auctioned parcels. Coordinates all court proceedings and tax adjustments within Wayne County. Responds to telephone tax inquires and assists those taxpayers in need.

TREASURY MANAGEMENT/INVESTMENTS:
Invests all County funds in accordance with Public Act 20 and approved guidelines to maximize yield while maintaining the security of those funds. Manages and operates the countywide "automated cash and investment concentration program" (RESIQ2), providing daily cash tracking, reconciliation, investment management and interest allocation for all county funds. Verifies deposits, payments, and transactions for monthly reconciliation of the County financial institutions. Oversees all County funds held in trust and is responsible for the monitoring and distribution of Tourist Tax collections as well as collects and distributes the county-based 9-1-1 telephone surcharge.

FISCAL YEAR 2014-2015 ACCOMPLISHMENTS AND HIGHLIGHTS

The Office of the Wayne County Treasurer provided critical funding to 105 tax entities in Wayne County through the successful marketing and selling $250 million of 2012 Delinquent Tax Notes issued in 2014.

Continued "Taxpayer Saturdays" at various Wayne County Community College campuses throughout the month of February to create increased opportunities for taxpayers to receive information as well as to pay their taxes.

Helped over 27,700 taxpayers avoid foreclosure through the use of plans such as the Distressed Owner Occupant Extension (DOOE) program or the Stipulated Payment Agreement (SPA).

Collaborated with the City of Detroit and the State of Michigan to enact legislation to reduce the interest rate on taxes for delinquent owner occupied properties from 18% to 6% annually.

Worked with the Federal and State governments to expand the Step Forward Program to offer assistance to homeowners with current and delinquent taxes not just delinquent mortgages resulting in 5,000 families being able to remain in their homes. The total amount distributed to date is over $45 million. We also petitioned MSHDA to add $30 million more to the fund in order to continue the program.

Remodeled office space to provide a more useful area for the taxpayer assistance unit and provide a more private space for taxpayers to receive the information they need to help them resolve their situations.

Developed and implemented an in-house managed auction website which will result in over $500,000 in annual savings.

TREASURER

NEW INITIATIVES FOR FISCAL YEAR 2015-2016

Continue to work to improve telephone customer service response time by increasing training and staffing as well as continuing to update the automated answering system to include more information related to our most common taxpayer concerns.

Review and update policies and procedures for all functions throughout the office to improve efficiencies and allow for quicker cross training of staff.

Remodel office space to provide a more useful area for the taxpayer assistance unit and provide a more private space for taxpayers to receive the information they need to help them resolve their situations.

Partner with local Treasurers to emphasize to taxpayers the benefits of paying their taxes before they become delinquent through mailings, public service announcements and notices.

Upgrade the Cashier area to enable virtual check endorsing and image direct deposits for more efficient tax collection.

Implement taking tax payments by phone to add an alternative payment method for the convenience of the taxpayers.

TREASURER
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
253 Treasurer				
Revenues				
Taxes	269,418,503	266,256,955	270,813,438	267,218,190
Licenses and Permits	500	200	300	200
State Grants and Contracts	0	0	7,417,274	9,533,392
Charges, Fees, and Fines	5,600,047	5,862,628	5,677,896	5,401,709
Interest Income	(70,000)	50,000	(50,000)	50,000
Total Revenues	**$274,949,050**	**$272,169,783**	**$283,858,908**	**$282,203,491**
Expenditures				
Personnel	3,003,390	3,097,682	3,143,364	3,113,937
Fringe Benefits	1,521,741	1,559,056	1,172,763	1,206,063
Pension	1,229,203	1,189,467	835,128	866,193
Materials and Supplies	160,000	238,600	241,000	231,000
Services and Contractual Serv	992,311	1,100,526	1,113,742	917,287
Travel	13,000	14,000	14,000	14,000
Operating Expenses	299,659	313,901	348,808	304,292
Rentals	290,812	299,800	301,238	301,238
Other Charges	2,700	2,700	3,200	3,200
Capital	0	20,000	20,000	10,000
Non Capital Assets	10,000	52,032	53,264	11,243
Total Expenditures	**$7,522,816**	**$7,887,764**	**$7,246,507**	**$6,978,453**
00230 Stadium & Land Development				
729 Tourist Taxes				
Revenues				
Taxes	7,300,000	7,700,000	8,900,000	8,900,000
Interest Income	100	0	0	0
Total Revenues	**$7,300,100**	**$7,700,000**	**$8,900,000**	**$8,900,000**
Expenditures				
Services and Contractual Serv	237,874	171,135	184,282	186,782
Rentals	7,062,226	7,528,865	8,712,718	8,710,718
Other Charges	0	0	3,000	2,500
Total Expenditures	**$7,300,100**	**$7,700,000**	**$8,900,000**	**$8,900,000**

TREASURER
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00500 Delinq Tax-Unpledged Res				
254 Delinquent Tax Revolving				
Revenues				
Taxes	6,300,000	11,278,855	6,782,576	5,902,300
Interest Income	60,000	25,600	25,600	25,600
Other Financing	28,709,919	61,213,700	37,751,092	32,478,909
Total Revenues	**$35,069,919**	**$72,518,155**	**$44,559,268**	**$38,406,809**
Expenditures				
Services and Contractual Serv	4,275,522	4,393,855	4,833,895	4,736,922
Operating Expenses	0	38,200	40,000	40,000
Depreciation	23,597	86,100	21,692	19,787
Capital	0	0	0	0
Operating Transfers Out	30,770,800	68,000,000	39,663,681	33,610,100
Total Expenditures	**$35,069,919**	**$72,518,155**	**$44,559,268**	**$38,406,809**
00501 Property Tax Forfeiture				
254 Property Tax Forfeiture				
Revenues				
Charges, Fees, and Fines	6,703,410	7,748,400	8,175,328	7,918,775
Total Revenues	**$6,703,410**	**$7,748,400**	**$8,175,328**	**$7,918,775**
Expenditures				
Personnel	1,051,121	1,332,456	1,393,193	1,507,288
Fringe Benefits	477,099	620,127	475,230	539,591
Pension	365,764	442,524	317,007	363,643
Materials and Supplies	59,200	68,100	61,200	61,200
Services and Contractual Serv	4,411,146	4,839,963	5,422,715	5,067,335
Travel	5,000	7,000	4,000	4,000
Operating Expenses	63,470	69,180	79,840	82,506
Rentals	135,253	126,400	205,600	169,500
Depreciation	19,107	17,900	14,293	13,712
Non Capital Assets	15,000	128,000	110,000	110,000
Operating Transfers Out	101,250	96,750	92,250	0
Total Expenditures	**$6,703,410**	**$7,748,400**	**$8,175,328**	**$7,918,775**

TREASURER
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00530 Delinquent Tax Revolv - 2010				
254 Delinquent Tax Forfeiture - 20				
Revenues				
Taxes	1,550,000	0	0	0
Total Revenues	**$1,550,000**	**$0**	**$0**	**$0**
Expenditures				
Materials and Supplies	10,000	0	0	0
Services and Contractual Serv	1,179,700	0	0	0
Operating Expenses	360,300	0	0	0
Total Expenditures	**$1,550,000**	**$0**	**$0**	**$0**
00531 Delinquent Tax Revolv - 2011				
254 Delinquent Tax Forfeiture - 20				
Revenues				
Taxes	8,437,000	9,210,000	0	0
Interest Income	1,703,000	0	0	0
Other Financing	3,910,000	700,000	0	0
Total Revenues	**$14,050,000**	**$9,910,000**	**$0**	**$0**
Expenditures				
Materials and Supplies	1,550,000	0	0	0
Services and Contractual Serv	7,551,000	810,000	0	0
Operating Expenses	949,000	400,000	0	0
Debt Service	4,000,000	0	0	0
Operating Transfers Out	0	8,700,000	0	0
Total Expenditures	**$14,050,000**	**$9,910,000**	**$0**	**$0**
00532 Delinquent Tax Revolv - 2012				
254 Delinquent Tax Forfeiture - 20				
Revenues				
Taxes	6,887,000	35,540,000	12,385,000	0
Interest Income	13,000	185,000	0	0
Other Financing	3,000,000	82,719,700	(3,610,000)	0
Total Revenues	**$9,900,000**	**$118,444,700**	**$8,775,000**	**$0**
Expenditures				
Materials and Supplies	520,000	2,566,700	0	0
Services and Contractual Serv	5,000,000	12,678,000	275,000	0
Operating Expenses	380,000	1,200,000	500,000	0
Debt Service	4,000,000	4,000,000	0	0
Residual Equity Transfers	0	98,000,000	0	0
Operating Transfers Out	0	0	8,000,000	0
Total Expenditures	**$9,900,000**	**$118,444,700**	**$8,775,000**	**$0**

TREASURER
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00533 Delinquent Tax Revolv - 2013				
254 Delinquent Tax Forfeiture - 20				
Revenues				
Taxes	6,290,000	18,355,000	36,440,000	15,610,000
Interest Income	10,000	76,000	185,000	0
Other Financing	3,000,000	(4,931,000)	49,877,700	(6,040,000)
Total Revenues	**$9,300,000**	**$13,500,000**	**$86,502,700**	**$9,570,000**
Expenditures				
Materials and Supplies	520,000	500,000	2,566,700	0
Services and Contractual Serv	5,000,000	6,000,000	17,121,000	1,070,000
Operating Expenses	380,000	0	1,365,000	500,000
Debt Service	3,400,000	7,000,000	4,350,000	0
Residual Equity Transfers	0	0	61,100,000	0
Operating Transfers Out	0	0	0	8,000,000
Total Expenditures	**$9,300,000**	**$13,500,000**	**$86,502,700**	**$9,570,000**
00534 Delinquent Tax Revolv - 2014				
254 Delinquent Tax Forfeiture - 20				
Revenues				
Taxes	0	5,600,000	18,355,000	36,440,000
Interest Income	0	10,000	51,000	185,000
Other Financing	0	610,000	(4,906,000)	14,807,700
Total Revenues	**$0**	**$6,220,000**	**$13,500,000**	**$51,432,700**
Expenditures				
Materials and Supplies	0	0	0	2,566,700
Services and Contractual Serv	0	0	6,500,000	17,101,000
Operating Expenses	0	0	0	1,365,000
Debt Service	0	6,220,000	7,000,000	4,000,000
Residual Equity Transfers	0	0	0	26,400,000
Total Expenditures	**$0**	**$6,220,000**	**$13,500,000**	**$51,432,700**
00535 Delinquent Tax Revolv - 2015				
254 Delinquent Tax Forfeiture - 20				
Revenues				
Taxes	0	0	5,600,000	18,355,000
Interest Income	0	0	10,000	51,000
Other Financing	0	0	610,000	(4,906,000)
Total Revenues	**$0**	**$0**	**$6,220,000**	**$13,500,000**
Expenditures				
Services and Contractual Serv	0	0	0	6,500,000
Debt Service	0	0	6,220,000	7,000,000
Total Expenditures	**$0**	**$0**	**$6,220,000**	**$13,500,000**

TREASURER
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
TOTAL DEPARTMENTAL REVENUES	**$358,822,479**	**$508,211,038**	**$460,491,204**	**$411,931,775**
TOTAL DEPARTMENTAL EXPENDITURES	**$91,396,245**	**$243,929,019**	**$183,878,803**	**$136,706,737**

Summary of Positions

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
101 GENERAL FUND				
253 COUNTY TREASURER				
ELECTED AND EXECUTIVE	4	4	4	4
SUPERVISORY AND PROFESSIONAL	24	24	25	25
SUPPORT STAFF	38	37	36	36
TOTAL POSITIONS	**66**	**65**	**65**	**65**
501 PROPERTY TAX FORFEITURE				
254 TREASURER - FORFEITURE/DEL. TAX				
ELECTED AND EXECUTIVE	7	7	7	7
SUPERVISORY AND PROFESSIONAL	3	3	3	3
SUPPORT STAFF	2	5	9	9
TOTAL POSITIONS	**12**	**15**	**19**	**19**
TOTAL DEPARTMENTAL POSITIONS	**78**	**80**	**84**	**84**

TREASURER

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Taxes	5,335,204	Estimated increase in current property collections as well as delinquent taxes.
Licenses and Permits	100	Projected increase in dog licenses.
State Grants and Contracts	7,417,274	Estimated revenue from the state for personal property tax recovery due to the tax phase out for businesses.
Charges, Fees, and Fines	242,196	Internal administration charges increased based on operational need.
Interest Income	(125,000)	Estimated reduction relative to delinquent taxes.
Other Financing	(60,589,608)	This variance represents reduced available unpledged delinquent tax reserves from several fund balances.
.**TOTAL REVENUES**	**$(47,719,834)**	
EXPENDITURES		
Personnel	106,419	Net result of 2 additional positions.
Fringe Benefits	(531,190)	This variance results from health care reduction due to plan design changes.
Pension	(479,856)	This variance is from pension plan multiplier reduction.
Materials and Supplies	(504,500)	Decreased postage usage for collection efforts in the delinquent tax funds.
Services and Contractual Services	5,457,155	Planned increased collection services in the delinquent tax funds such as mailing and title search services.
Travel	(3,000)	Reduced cost associated with attendance at various conferences/seminars.
Operating Expenses	312,367	Increased usage of advertising services relative to delinquent tax matters.
Rentals	1,264,491	Planned excess tourist tax distribution to stadium authority.
Other Charges	3,500	Allocated to cover various miscellaneous expenses.
Depreciation	(68,015)	Decrease allocated expense relative to capital asset.
Non Capital Assets	(16,768)	Reduced computer equipment and software purchases.
Debt Service	350,000	Projected interest and/or bond cost relative to delinquent tax notes.
Residual Equity Transfers	(36,900,000)	Decreased residual equity interfund and/or intrafund transfers between delinquent tax funds.
Operating Transfers Out	(29,040,819)	Decreased transfer of funds to the General Fund from the unpledged delinquent tax reserve fund balance.
TOTAL EXPENDITURES	**$(60,050,216)**	

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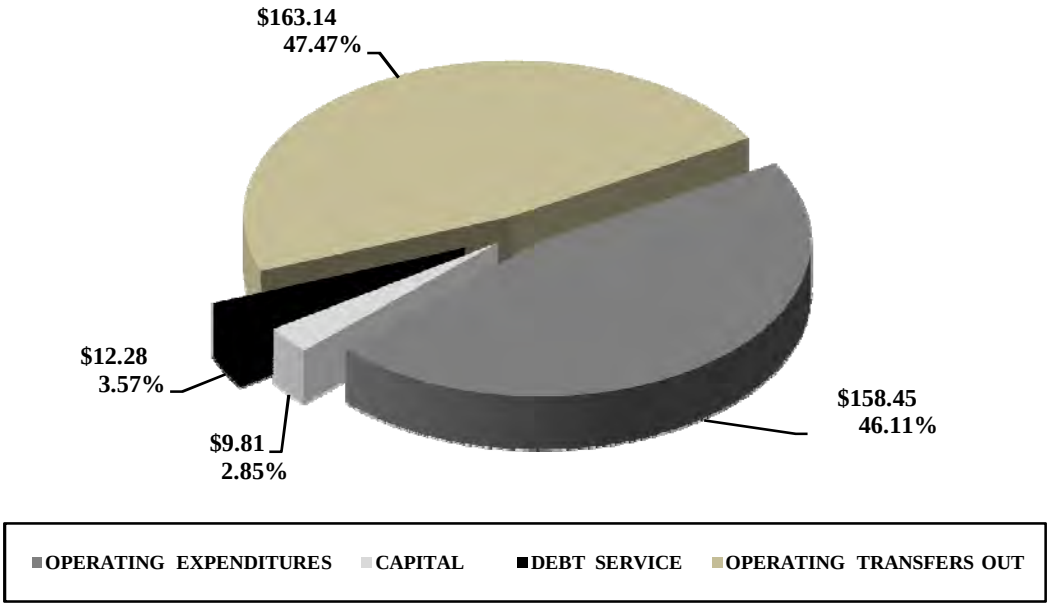
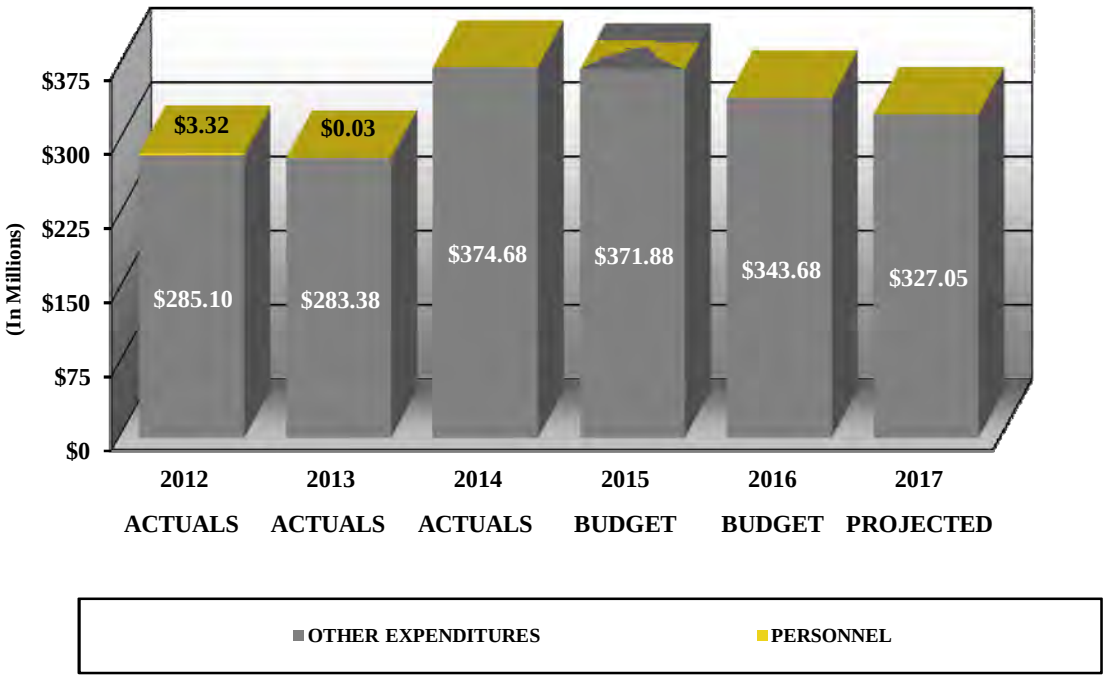
Located in the largest city in Wayne County, General Motors Company, commonly known as GM, is an American multinational corporation headquartered in Detroit, Michigan, that designs, manufactures, markets and distributes vehicles and vehicle parts and sells financial services.

WAYNE COUNTY
NON-DEPARTMENTAL

EXPENDITURE ANALYSIS
FISCAL YEAR 2015-2016
In Millions



EXPENDITURE TREND ANALYSIS
FISCAL YEARS 2011-2012 THROUGH 2016-2017



Effective 2015, all years have been recomputed in order to reflect the County's Executive reorganization plan.

NON-DEPARTMENTAL

BUDGET SUMMARY ALL FUNDS	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
Total Departmental Expenditures	**$284,965,722**	**$371,878,884**	**$343,683,977**	**$327,045,895**
Departmental Revenue				
State Grants and Contracts	53,597,620	63,612,170	63,512,170	63,512,170
Federal Grants and Contracts	1,269,983	527,999	150,000	0
Charges, Fees, and Fines	129,694,731	128,374,351	107,357,028	110,611,019
Rents and Expense Recoveries	10,168,810	10,158,831	9,913,139	6,595,108
Other Financing	(6,643,490)	(4,329,036)	(3,742,712)	1,535,068
Operating Transfers In	81,915,778	86,107,005	59,068,295	42,914,828
Employee Contribution - Retir	24,810	25,940	25,940	25,940
Total Revenues	**$270,028,242**	**$284,477,260**	**$236,283,860**	**$225,194,133**
General Fund General Purpose	**$14,937,480**	**$87,401,624**	**$107,400,117**	**$101,851,762**

Note: Prior years have been restated as a result of the reorganization.

MAJOR ACTIVITIES AND DESCRIPTIONS

FUND 101, ACTIVITY 925
NON-DEPARTMENTAL
This activity accounts for the County's general fund/ general purpose revenues, excluding property taxes and investment revenues. Appropriations include membership funding for various non-profit agencies, litigation claims and settlements, building rentals and funding earmarked to eliminate deficits as part of the County's deficit elimination plan.

FUND 101, ACTIVITY 996
GENERAL FUND TRANSFERS
All General Fund transfers are budgeted in this activity. General Fund transfers in represent the transfer of funds from other funds to support general government operations. General Fund transfers out represent transfers from the general fund to other funds to support activities and operations specific to those funds.

FUND 256, ACTIVITY 925
FISCAL STABILIZATION RESERVE
The Fiscal Stabilization Reserve Fund includes funding earmarked for deficit elimination for various funds with accumulated deficits.

FUND 301, ACTIVITY 985
GENERAL DEBT SERVICE
The General Debt Service Fund includes principal and interest payments mainly for the Fiscal Stabilization Bonds and other Capital Improvement Bonds.

FUND 401, ACTIVITY 401
CAPITAL IMPROVEMENTS FUND
The fund is used for technology improvement; major equipment purchases both new and replacement; vehicle purchases; and various infrastructure improvements.

FUND 435, ACTIVITY 401
CONTRSTRUCTION FUND –2003
This fund includes capital expenditures associated with the structural repairs to the tower of the Wayne County building and renovations of existing buildings.

FUND 675, ACTIVITY 857
LONG-TERM DISABILILITY
This fund is used to account for the accumulation and disbursement of resources related to long-term disability claims.

FUND 676, ACTIVITY 865
GENERAL HEALTH
This fund is used to account for the accumulation and disbursement of resources related to employee health benefits.

FUND 677, ACTIVITY 871
SELF INSURANCE
This fund is used to account for the accumulation and disbursement of resources related to worker's compensation claims.

FUND 678, ACTIVITY 865
LONG-TERM DISABILILITY
This fund is used to account for the accumulation and disbursement of resources related to general liability claims.

NON-DEPARTMENTAL
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00101 General Fund				
172 Pinnacle Aeropark				
Revenues				
Federal Grants and Contracts	1,269,983	527,999	150,000	0
Charges, Fees, and Fines	0	0	1,191,322	1,125,822
Other Financing	0	0	(789,077)	(377,726)
Total Revenues	**$1,269,983**	**$527,999**	**$552,245**	**$748,096**
Expenditures				
Services and Contractual Serv	1,546,060	804,076	181,200	221,800
Operating Transfers Out	372,795	372,795	371,045	526,296
Total Expenditures	**$1,918,855**	**$1,176,871**	**$552,245**	**$748,096**
00101 General Fund				
925 Non-Departmental				
Revenues				
State Grants and Contracts	53,597,620	63,612,170	63,512,170	63,512,170
Charges, Fees, and Fines	10,540,398	13,339,133	8,869,600	8,108,600
Rents and Expense Recoveries	4,915,329	4,914,050	4,939,100	1,627,897
Other Financing	(8,780,815)	(7,102,455)	(9,713,950)	1,790,950
Operating Transfers In	55,766,055	76,700,000	47,663,681	33,300,000
Total Revenues	**$116,038,587**	**$151,462,898**	**$115,270,601**	**$108,339,617**
Expenditures				
Services and Contractual Serv	2,815,308	4,065,700	4,282,300	4,197,826
Operating Expenses	5,000,000	5,000,000	5,000,000	5,000,000
Rentals	15,574,792	24,012,373	24,127,057	19,372,652
Other Charges	22,508,220	22,926,700	25,595,199	15,126,397
Capital	0	5,000,000	0	0
Debt Service	1,900,000	1,350,500	900,500	900,500
Operating Transfers Out	19,873,281	3,428,619	2,553,837	2,466,455
Total Expenditures	**$67,671,601**	**$65,783,892**	**$62,458,893**	**$47,063,830**
00101 General Fund				
996 General Fund Transfers				
Expenditures				
Operating Transfers Out	62,655,594	172,431,758	160,211,825	163,127,549
Total Expenditures	**$62,655,594**	**$172,431,758**	**$160,211,825**	**$163,127,549**

NON-DEPARTMENTAL
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00256 Fiscal Stabilization Res Fund				
925 Fiscal Stabilization Reserve				
Revenues				
Operating Transfers In	16,000,000	0	0	0
Total Revenues	**$16,000,000**	**$0**	**$0**	**$0**
Expenditures				
Operating Transfers Out	16,000,000	0	0	0
Total Expenditures	**$16,000,000**	**$0**	**$0**	**$0**
00301 General Debt Service				
985 Debt Service				
Revenues				
Rents and Expense Recoveries	5,253,481	5,244,781	4,974,039	4,967,211
Other Financing	870,325	0	0	0
Operating Transfers In	10,149,723	9,407,005	6,404,614	4,614,828
Total Revenues	**$16,273,529**	**$14,651,786**	**$11,378,653**	**$9,582,039**
Expenditures				
Debt Service	15,403,204	14,651,786	11,378,653	9,582,039
Residual Equity Transfers	870,325	0	0	0
Total Expenditures	**$16,273,529**	**$14,651,786**	**$11,378,653**	**$9,582,039**
00401 Capital Programs				
401 Capital Programs				
Revenues				
Other Financing	1,267,000	2,773,419	6,760,315	121,844
Operating Transfers In	0	0	5,000,000	5,000,000
Total Revenues	**$1,267,000**	**$2,773,419**	**$11,760,315**	**$5,121,844**
Expenditures				
Services and Contractual Serv	0	1,530,000	1,450,000	0
Capital	1,267,000	1,243,419	9,810,315	5,121,844
Residual Equity Transfers	0	0	500,000	0
Total Expenditures	**$1,267,000**	**$2,773,419**	**$11,760,315**	**$5,121,844**
00675 Long Term Disability Fund				
857 Long Term Disability				
Revenues				
Charges, Fees, and Fines	858,152	853,508	978,517	995,328
Total Revenues	**$858,152**	**$853,508**	**$978,517**	**$995,328**
Expenditures				
Services and Contractual Serv	47,424	50,140	63,834	63,834
Operating Expenses	810,728	803,368	914,683	931,494
Total Expenditures	**$858,152**	**$853,508**	**$978,517**	**$995,328**

NON-DEPARTMENTAL
Financial Report

	FY 2013-2014 Budget	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Projected Budget
00676 Health Fund				
865 Health And Liability Insurance				
Revenues				
Employee Contribution - Retir	24,810	25,940	25,940	25,940
Charges, Fees, and Fines	110,185,361	105,930,611	88,179,200	92,294,809
Total Revenues	**$110,210,171**	**$105,956,551**	**$88,205,140**	**$92,320,749**
Expenditures				
Materials and Supplies	42,500	46,113	50,000	50,000
Services and Contractual Serv	539,318	561,675	644,773	547,273
Operating Expenses	109,619,395	105,324,006	86,860,367	91,087,676
Other Charges	8,958	24,757	650,000	635,800
Total Expenditures	**$110,210,171**	**$105,956,551**	**$88,205,140**	**$92,320,749**
00677 Worker Compensation Self Insur				
871 Workers Compensation				
Revenues				
Charges, Fees, and Fines	4,189,636	4,231,164	3,526,998	3,467,168
Total Revenues	**$4,189,636**	**$4,231,164**	**$3,526,998**	**$3,467,168**
Expenditures				
Services and Contractual Serv	420,226	396,412	501,423	464,793
Operating Expenses	3,769,410	3,834,752	3,025,575	3,002,375
Total Expenditures	**$4,189,636**	**$4,231,164**	**$3,526,998**	**$3,467,168**
00678 General Liability Fund				
865 Health And Liability Insurance				
Revenues				
Charges, Fees, and Fines	3,921,184	4,019,935	4,611,391	4,619,292
Total Revenues	**$3,921,184**	**$4,019,935**	**$4,611,391**	**$4,619,292**
Expenditures				
Services and Contractual Serv	244,374	316,222	642,401	642,401
Operating Expenses	3,676,810	3,703,713	3,968,990	3,976,891
Total Expenditures	**$3,921,184**	**$4,019,935**	**$4,611,391**	**$4,619,292**
TOTAL DEPARTMENTAL REVENUES	**$270,028,242**	**$284,477,260**	**$236,283,860**	**$225,194,133**
TOTAL DEPARTMENTAL EXPENDITURES	**$284,965,722**	**$371,878,884**	**$343,683,977**	**$327,045,895**

NON-DEPARTMENTAL

BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016

	Increase / (Decrease) from 2014-2015 Adopted Budget	Description of Change
REVENUES		
Federal Grants and Contracts	(377,999)	This variance results the expiration of the grant revenue relative to the Huron Township Infrastructure Projects.
State Grants and Contracts	(100,000)	Anticipated Court Equity revenue reduction was based on historical data.
Charges, Fees, and Fines	(21,017,323)	Mostly, this variance reflects changes made to the plan design for health insurance; offset to reduced expenses.
Rents and Expense Recoveries	(245,692)	Reduced Guardian Building rent for Wayne County occupants which is driven by the annual debt service.
Other Financing	586,324	This net variance results primarily from projected increased Cobo Hall Liquor tax revenue.
Operating Transfers In	(27,038,710)	This net variance represents decreased revenue from delinquent taxes totaling $29.04 million offset by a net increase to appropriations transferred in from various funds totaling $2.0 million.
TOTAL REVENUES	**$(48,193,400)**	
EXPENDITURES		
Materials and Supplies	3,887	Operational expenses for administering health insurance.
Services and Contractual Services	41,706	This variance includes $0.29 million for various legal and professional services counterbalanced by $(0.25) million for charge backs.
Operating Expenses	(18,896,224)	Primarily, this reduction results from forecasted health care insurance reduction for all county employees.
Rentals	114,684	This increase results from the revised Guardian Building allocation for unoccupied space.
Other Charges	3,293,742	This variance is the net of $10.48 million for UAAL; $(8.73) million for MHA which was transferred to another program; substance abuse program - $0.78 million as well other miscellaneous operational costs - $0.76 million.
Capital	3,566,896	This is additional funding to address unidentified health & safety matters relative county building & facilities.
Debt Service	(3,723,133)	The majority of this variance results from reduced principal and interest payments for county bonds and installment purchases agreements relative to 2009 CIB and Technology IPA - 2011.
Residual Equity Transfers	500,000	This revenue has been earmarked as an allocation to Third Circuit Court capital projects.
Operating Transfers Out	(13,096,465)	This variance represents reduced general fund support for other funds. This reduction results from either new revenue sources were realized, reduced grant match requirements or reduced program operational costs.
TOTAL EXPENDITURES	**$(28,194,907)**	

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In order to better serve the constituents of Wayne County, and maintain essential services, the County may issue long-term debt through general obligation and revenue bonds to improve and enhance infrastructure and revitalize land through the County. The issuance of these financial instruments must conform to the guidelines and the restrictions of the County Debt management Policy in order to establish maximum debt management flexibility and lower borrowing costs.

DEBT SERVICE STATEMENT

WAYNE COUNTY DEBT

The primary source of authority for the issuance of debt by the County, the limitations on such authority, and the procedures required to issue such debt, is found in Michigan state law. The County has no inherent power to borrow money and issue debt obligations. The power to borrow money and issue obligations must be found in an express authorization in law. Furthermore, no debt may be issued until an authorizing resolution or ordinance has been adopted by the Wayne County Commission (the Commission).

To facilitate the delivery of mandated services to its citizens, it is necessary from time to time to fund capital improvements and additions or improvements to sewer, water, and drainage systems and to road and highway systems. Debt may be issued to finance these improvements on a fixed-rate or variable-rate basis, to the extent permitted by law, so as to best enable the County to establish maximum debt management flexibility and relatively lower borrowing costs.

COUNTY DEBT POLICIES

The issuance of all debt conforms to the guidelines and restrictions of the County Debt Management Policy (Policy No. 10001, rev. 5-26-2006). The purpose of the Debt Management Policy is to provide a functional tool for debt management and capital planning. A copy of the full policy is available upon request to the Department of Management and Budget.

As part of the County's debt management policy the County pursues the following goals:

1. Attain the highest possible credit rating for each debt issue;
2. Improve the reception for County debt obligations by the national credit markets in order to reduce the County's relative transaction costs and interest expense for its borrowings;
3. Avoid any financial decision that will negatively impact credit ratings on existing or future debt issues or which could adversely affect the rights of holders of outstanding County debt;
4. Consider all possible financial alternatives to issuing debt to take full advantage of innovative, new, and appropriate financial approaches;
5. Avoid any action which would adversely affect the status of any tax-exempt debt; and
6. Enhance the financial capability of the County to facilitate improvement of the overall well-being of the citizens, and to maintain or improve essential County services.

The County continues to review its Debt Management Policy to ensure it addresses any new considerations raised in the 2012 update to the GFOA's Best Practice for Debt Management Policy.

TYPES OF COUNTY DEBT

The County may issue long-term debt, which generally includes, but is not limited to, general obligation bonds and revenue bonds. The County may also enter into installment purchase agreements and long-term leases for public facilities, property, and equipment, provided, however, that such long-term leases may or may not be characterized as "debt," depending on whether the leases are "true" leases or financing leases. The County may also utilize, to the extent allowable, certificates of participation (COP) and other acceptable market instruments.

There are two types of general obligation debt: (1) Unlimited tax general obligations (UTGO) and (2) Limited tax general obligations (LTGO). UTGO debt may only be issued with prior voter approval as required by Michigan Constitution Article IX, Section 31. With UTGO debt, the County's full faith and credit, based on its taxing power outside the 15-mill limitation, is provided.

LTGO debt does not require voter approval. However, depending on the state statute under which it is authorized, the issuance of LTGO debt may require prior publication of a notice of the County's intent to issue the obligations. This gives taxpayers and electors the opportunity to call a referendum regarding the issuance of the obligations. With LTGO debt, the County's full faith and credit, based on its taxing power within applicable limits, is provided. LTGO debt is payable from general unrestricted revenues of the County and is often referred to as a "first budget obligation."

In addition to general obligation bonds, the County and authorities of the County may issue revenue bonds. With revenue bonds, revenues from facilities or enterprises financed by the issuance of the debt pay the debt service. Examples of projects financed with revenue bonds may include capital construction associated with sewer, water, and drainage projects, roads, airports, and sports facilities.

Finally, it should be noted that the County may also make a secondary LTGO pledge for the financing of projects physically located within Wayne County. With a secondary LTGO pledge, the County is responsible for making a debt service payment if the primary source of revenue is insufficient for such payment. All debt with secondary LTGO pledges is included in the County's total debt calculation.

The County has no outstanding UTGO debt. There is no record of default on any County bonds or notes.

DEBT LIMITS

The State Constitution provides that the County may not incur any indebtedness, which shall increase its total debt beyond 10 percent of its assessed valuation. For purposes of this limitation, "indebtedness" means generally any indebtedness pledging the full faith and credit of the County for its repayment. Indebtedness supported solely by specific revenues pledged for such purpose (as in the case of revenue obligations) is not included for purposes of this limitation.

PROJECTED STATEMENT OF LEGAL DEBT LIMIT AND DEBT MARGIN
(Projected for September 30, 2016)

FY16 (2015 Tax Year) Wayne County State Equalized Valuation (SEV)	$44,430,928,950
General Purpose Debt Limit (10% of SEV)	$4,443,092,895
Tax-Supported Debt Outstanding (9/30/16 Projection)	$1,214,540,966
Percent of Projected Debt Outstanding to SEV	2.73%
Projected Margin of Additional Debt Which Could Legally be Incurred Subject to Debt Limit	$3,228,551,929

PROJECTED STATEMENT OF LEGAL DEBT LIMIT AND DEBT MARGIN
(Projected for September 30, 2017)

FY17 (2016 Tax Year*) Wayne County State Equalized Valuation (SEV)	$44,430,928,950
General Purpose Debt Limit (10% of SEV)	$4,443,092,895
Tax-Supported Debt Outstanding (9/30/17 Projection)	$927,335,745
Percent of Projected Debt Outstanding to SEV	2.09%
Projected Margin of Additional Debt Which Could Legally be Incurred Subject to Debt Limit	$3,515,757,150

*For estimating purposes, assumes no change in SEV for 2016 Tax Year

BOND RATINGS

Summarized below are ratings for the County's limited tax general obligation debt issues assigned by the major rating agencies (outlook is stated in parentheses and is generally defined to mean the likely direction of a rating over the medium term).

Moody's	Ba3 (negative)
Standard and Poor's	BB+ (negative)
Fitch	B (negative)

The Chief Financial Officer, with the County's financial advisors, meets with, makes presentations to, or otherwise communicates with the rating agencies on a consistent and regular basis in order to keep the agencies informed concerning the County's capital plans, debt issuance program, and other appropriate financial information.

FIVE-YEAR CAPITAL PLAN

A Five-Year Capital Plan is prepared annually by the Department of Management and Budget, based on requests submitted by County departments. Each department's request is reviewed by the Chief Executive Officer and his recommendation shall be transmitted and discussed as part of the budget process with the Commission. Funding for the first year of the adopted five-year plan is reflected in that fiscal year's budget. The approved five-year plan is used as a basis for determining the need for capital debt issuance. The FY 2015-2016 and FY 2016-2017 Five-Year Capital plan can be found in the section entitled "Capital Projects" as part of this document.

STRUCTURE OF DEBT ISSUES

State law and Federal tax law generally prohibit the issuance of debt for a term exceeding the economic life of the improvement or asset being financed with the debt. Pursuant to its Debt Management Policy, the County shall design the financing schedule and repayment of debt so as to take advantage of market conditions and, as practical, to recapture debt capacity for future use. Furthermore, the County shall repay its long-term general obligation debt within the following time frames: 25% within 5 years and 50% within 10 years. Periodically, the Chief Financial Officer may analyze any outstanding variable-rate issues to determine if the issue should be converted to a fixed rate.

SHORT TERM DEBT – TAX ANTICIPATION NOTES

Tax Anticipation Notes (TANs) are a short-term financing vehicle commonly used by states and local units of government to assist with cash flow needs in

advance of future tax collections. In August 2009, the County issued $60 million in TANs for cash flow purposes for Fiscal Year 2008-09, which were repaid in November 2009. In January 2010, the County issued $100 million in Fiscal Year 2009-10 TANs, which were repaid on September 30, 2010. In Fiscal Year 2010-11, the County issued $100 million in TANs, which were repaid on September 30, 2011. In Fiscal Year 2011-12, the County issued $100 million in TANs, which were repaid on October 31, 2012. In Fiscal Year 2012-13, the County issued $90 million in TANs which were repaid on October 21, 2013. In Fiscal Year 2013-14, the County issued $75 million in TANs which were repaid on October 1, 2014. Interest expense for the TANs is budgeted in Non-Departmental in the General Fund. The County did not issue TANs in Fiscal Year 2014-15. The following presents the proposed amounts of TANs to be issued in FY16 and in FY17:

FY16 Proposed: $75 million
FY17 Proposed: $75 million

LONG TERM DEBT: Governmental Activities

DELINQUENT TAX NOTES

Pursuant to State law, Delinquent Tax Revolving Funds are used to pay counties and its constituent taxing units all delinquent and uncollected property taxes owed to a county and its constituent units. Each year, generally in June, the County issues debt in the form of General Obligation Limited Tax Anticipation Notes (DTANs) as part of its Delinquent Tax Revolving Fund program. These Delinquent Tax Notes are issued on a taxable basis for a term of three years or less, with debt service to be paid primarily from the collections of delinquent taxes by the County. In June 2015, the County plans to issue approximately $187 million in delinquent tax notes against 2014 delinquent taxes.

At September 30, 2014, there was approximately $258.9 million in DTANs outstanding. The following presents the proposed amounts of DTANs to be issued in FY16 and in FY17 and the amounts estimated to be outstanding at the end of each fiscal year:

FY16 Proposed: $210 million
FY17 Proposed: $200 million
Estimated DTANs outstanding at 9/30/16: $188 million
Estimated DTANs outstanding at 9/30/17: $196 million

INSTALLMENT PURCHASE AGREEMENTS

The County has participated in equipment financing programs of the Michigan Municipal Finance Authority (MFA) to finance purchases of property and equipment on more favorable borrowing terms than might otherwise be available. Through MFA local government loan programs, the County may finance the purchase of the equipment by entering into an Installment Purchase Agreement (IPA) with the MFA and a vendor. The budgets of participating departments are charged with the amortized amounts of their respective shares of such IPAs which are transferred to the General Debt Service Fund for the repayment of the debt service.

In November 2008, the Wayne County Commission authorized the Chief Financial Officer to enter into installment purchase agreements to finance County equipment. These equipment financings occur periodically as needed and may only be made through the MFA. The repayment period is limited to the useful life of the equipment being financed or ten years, whichever is less. The initial limit pursuant to the resolution for the amount that could be financed with IPAs was approximately $67.2 million.

In Fiscal Year 2009-10, the County issued approximately $7.4 million in Installment Purchase Agreements to finance the e-Government initiative, additional software configuration and hardware for the jail medical records system, hardware for servers to support a virtual desktop infrastructure, and equipment for the jail kitchen. In Fiscal Year 2010-11, the County issued approximately $9.0 million in IPAs to finance the Health and Human Services (HHS) Modernization project and to complete the Geographic Information System (GIS) project. However, the underlying GIS contract, in the amount of approximately $1.1 million, was subsequently terminated and the associated debt was immediately repaid. Additionally, the underlying HHS Modernization contracts were terminated and the County subsequently made an early partial payment ($1.1 million) and reprogrammed the remaining IPA funds to the Jail Management System project, technology improvements for the Third Circuit Court (e.g., Video Court Reporting System, hardware, etc.) and other countywide technology upgrades. etc.).

At September 30, 2014, there was approximately $2.0 million in IPAs outstanding. The following presents the proposed amounts of IPAs to be issued in FY16 and in FY17 and the amounts estimated to be outstanding at the end of each fiscal year:

FY16 Proposed: $0
FY17 Proposed: $0
Estimated IPAs outstanding at 9/30/16: $0 million
Estimated IPAs outstanding at 9/30/17: $0 million

BUILDING AUTHORITY BONDS

The Wayne County Building Authority (WCBA) may issue debt for the purpose of constructing, improving, and equipping public buildings. In general, the structure of such transactions is that the WCBA issues the bonds while the County concurrently enters into a contract of lease with the WCBA, under which the County pledges its limited tax full faith and credit to pay lease rental payments equal to the debt service on the bonds.

In March 1994, the WCBA issued $105.9 million of LTGO Capital Improvement Bonds to advance-refund

$97.2 million of bonds, with the remaining proceeds used for renovations and improvements on the Wayne County Youth Home and for the demolition of abandoned buildings on the Eloise Westland property. The WCBA issued an additional $3.3 million in bonds to finance assets of the Warren Valley Golf Course. In August 2007, the 1994 Wayne County Building Authority Refunding Bonds and Warren Valley Golf Course Bonds were refinanced through the Michigan Municipal Bond Authority's (MMBA) Local Government Loan Program to take advantage of lower interest rates. The term of the bonds did not change.

In November 1996, the WCBA issued $45.0 million of LTGO Capital Improvement Bonds to fund new construction and various improvements and additions to the Juvenile Detention Facility, the County Parks Systems, the North Yard Engineering Facility and Central Maintenance Yard, and the reconstruction or replacement of existing elevator systems in the Frank Murphy Hall of Justice. In August 2010, the Wayne County Commission authorized the use of excess proceeds from the 1996 bonds to be used on improvements to County owned or WCBA owned buildings.

In November 2010, the Wayne County Commission authorized the issuance of bonds by the WCBA in an amount not to exceed $300 million for the purpose of acquiring and constructing a new Wayne County consolidated jail complex. In December 2010, the Wayne County Building Authority issued $200 million in recovery zone economic development bonds to pay for a portion of the consolidated jail complex and capitalizing interest for a period of three years.

In October 2011, the WCBA issued approximately $15 million in revenue bonds for the purpose of purchasing two buildings housing the Michigan Department of Human Services (one in Hamtramck and one in Inkster). The bonds are paid with lease payments from the state of Michigan; there is no county LTGO pledge.

As a separate authority, the Wayne County Building Authority is not included in the County appropriation. Debt service for debt issued on behalf of the County is paid through rental expense included in the budgets of participating departments and then transferred to the Building Authority Fund for the repayment of the debt service.

At September 30, 2014, there was approximately $222.8 million in WCBA bonds outstanding. The following presents the proposed amounts of WCBA bonds to be issued in FY16 and in FY17 and the amounts estimated to be outstanding at the end of each fiscal year.

FY16 Proposed: $0
FY17 Proposed: $0
Estimated bonds outstanding at 9/30/16: $202.5 million
Estimated bonds outstanding at 9/30/17: $195.4 million

CAPITAL IMPROVEMENT BONDS

In September 2003, the County issued $13.7 million in LTGO Capital Improvement Bonds to fund capital improvements to the tower of the old County Building (600 Randolph) and to reimburse the costs of the capital improvements made to the Prosecutor's office in the Frank Murphy Hall of Justice.

In February 2008, the County issued approximately $51 million in capital improvement bonds (known as the "Guardian Bonds") for the purpose of acquiring and making improvements to the Guardian Building, the First Street Parking Deck, and the building located at 511 Woodward Avenue.

In April 2008, the Wayne County Commission approved resolutions authorizing the issuance of capital improvement bonds in an amount not to exceed $14 million (of which $13.1 million in bonds was issued in August 2008) for sewer improvements to the Pinnacle Aeropark. At that time, the Commission authorized an amount not to exceed $19 million for the purpose of making road infrastructure improvements to the Pinnacle Aeropark. However, these bonds were never issued.

In March 2009, the County issued approximately $32.8 million in LTGO Capital Improvement Bonds to finance various equipment within the County and improvements to Wayne and Prescott Roads.

In November 2009, the County issued approximately $24.9 million in LTGO Building Improvement Bonds for the purposes of making capital improvements to the Guardian Building and energy conservation improvements to the Medical Examiner's Office building.

At September 30, 2014, there was approximately $91.8 million in capital improvement bonds outstanding. The following presents the proposed amounts of capital improvement bonds to be issued by the County in FY16 and in FY17 and the amounts estimated to be outstanding at the end of each fiscal year:

FY16 Proposed: $0
FY17 Proposed: $0
Estimated bonds outstanding at 9/30/16: $90.0 million
Estimated bonds outstanding at 9/30/17: $85.3 million

OTHER POST EMPLOYMENT BENEFITS (OPEB) BONDS

While not in the current appropriation, the County, in an effort to address its unfunded actuarial accrued liability, continues to monitor the possibility of funding a portion of the liability by issuing taxable bonds with a debt repayment amortization of up to 30 years. The County is currently funding retiree health care on a pay as you go basis and if the County moves forward with the bond issuance, it would use this funding source for the associated debt service.

MICHIGAN TRANSPORTATION FUND BONDS

In 1998 and 1999, the County issued Michigan Transportation Fund Bonds for the purpose of funding a portion of a comprehensive program of capital improvements to the County's road system. These bonds were issued in anticipation of Michigan Transportation Fund payments from the State to be received by the County and have a secondary LTGO pledge of the County. Debt service is budgeted in the Roads fund and transferred to the Debt Service – Roads Fund for payment of the debt.

At September 30, 2014, there was approximately $0 in transportation fund bonds outstanding. The following presents the proposed amounts of transportation fund bonds to be issued in FY16 and in FY17 and the amounts estimated to be outstanding at the end of each fiscal year:

FY16 Proposed: $0
FY17 Proposed: $0
Estimated amount outstanding at 9/30/16: $0 million
Estimated amount outstanding at 9/30/17: $0 million

LONG TERM DEBT – Business-type Activities

SEWAGE DISPOSAL SYSTEM BONDS

From time to time, the County provides a secondary LTGO pledge for the issuance of sewage disposal system bonds. These systems include the Downriver Sewage Disposal System, various Combined Sewer Overflow Basin systems, the Rouge Valley Sewage Disposal System, and the Northeast Sewage Disposal System. Acting on behalf of itself and of the political subdivisions within its borders, the County continues to issue bonds and enter into commitments with the MFA to obtain loans from the State Revolving Fund (SRF) for water pollution control projects. SRF loans and bonds of sewage disposal systems are payable from tax payments levied against the property owners of the communities which have benefited from projects funded by those bonds and SRF loans. The communities may also pledge their limited tax full faith and credit as security for the SRF Loans.

At September 30, 2014, the amount of sewage disposal system bonds outstanding was approximately $124 million. The following presents the proposed amounts of sewage disposal system bonds to be issued by the County in FY16 and in FY17 and the amounts estimated to be outstanding at the end of each fiscal year:

FY16 Proposed: $8.9 million
FY17 Proposed: $50.6 million
Estimated bonds outstanding at 9/30/16: $90.7 million
Estimated bonds outstanding at 9/30/17: $72.6 million

Debt service is budgeted in the sewage system funds and transferred to the Debt service – Water Municipal Projects Fund for the extinguishing of the debt. The Debt service – Water Municipal Projects Fund is not included in the budget appropriation.

LONG TERM DEBT – Component Units

The debt and debt service for the Component Units described below are not included in the budget appropriation and are presented for informational purposed.

STADIUM BONDS

On April 1, 1997, the Detroit/Wayne County Stadium Authority issued $85.8 million of bonds to finance a portion of the costs of acquiring, constructing, furnishing, equipping, owning, improving and enlarging a major league baseball stadium of approximately one million square feet, as well as the fixtures, equipment, and amenities customarily found in a professional sports and entertainment complex. This is the stadium of the Detroit Tigers.

Parking for approximately 2,000 vehicles was also included in this project. The bonds are paid with certain hotel and motor vehicle rental tax revenues. There is also a secondary LTGO pledge of the County.

On September 12, 2012, the Detroit/Wayne County Stadium Authority refunded the bonds to achieve a net present value savings of 9 percent (or approximately $5.86 million).

At September 30, 2014, there was approximately $54.9 million in stadium authority bonds outstanding. The following presents the proposed amounts of stadium authority bonds to be issued by the County in FY16 and in FY17 and the amounts estimated to be outstanding at the end of each fiscal year:

FY16 Proposed: $0
FY17 Proposed: $0
Estimated bonds outstanding at 9/30/16: $47.5 million
Estimated bonds outstanding at 9/30/17: $43.3 million

DRAINAGE DISTRICT BONDS

From time to time, the County provides a secondary LTGO pledge for the issuance of drainage district bonds. These districts include the Ecorse Creek Pollution Abatement Drainage District, the Milk River Drainage District, and various other drainage districts.

At September 30, 2014, there was approximately $12.8 million in drainage district bonds outstanding. The following presents the proposed amounts of drainage district bonds to be issued by the County in FY16 and in FY17 and the amounts estimated to be outstanding at the end of each fiscal year:

FY16 Proposed: $88 million
FY17 Proposed: $64.7 million
Estimated bonds outstanding at 9/30/16: $11.1 million
Estimated bonds outstanding at 9/30/17: $10.0 million

PROJECTED STATEMENTS OF INDEBTEDNESS

	Projection as of September 30, 2016	Projection as of September 30, 2017
Debt Carrying the County's Limited Tax Pledge:		
Building Authority Bonds[1]	$ 212,925,000	$ 202,450,000
Capital Improvement Bonds	96,155,000	90,035,000
Tax Anticipation Notes (Existing and Proposed)	150,000,000	75,000,000
Installment Purchase Agreements	130,000	-
Stadium Authority Bonds	51,335,000	47,480,000
Drainage Districts Bonds and Notes	12,088,717	11,062,602
Proposed Drainage District Bonds	87,997,000	64,664,000
Delinquent Tax Notes (Existing and Proposed)	383,400,000	195,650,000
Airport Hotel Revenue Bonds	101,880,000	99,630,000
Sewage Disposal Bonds	109,706,249	90,717,142
Proposed Sewage Disposal Bonds	8,924,000	50,647,000
Total Projected Debt Carrying the County's Limited Tax Pledge	$ 1,214,540,966	$ 927,335,745
Other Debt:		
Metro Airport Revenue Bonds	$ 1,812,655,000	$ 1,723,485,000
Willow Run Notes	63,294	43,818
Airport IPAs	2,932,468	2,185,073
Capital Lease Obligations	1,128,544	-
Brownfield Revolving Loan Fund Note	200,000	-
Wayne County Building Authority Revenue Bonds	14,540,000	14,320,000
Total Other Debt	$ 1,831,519,306	$ 1,725,713,891
Gross Direct Debt	$ 3,046,060,272	$ 2,653,049,636
Deductions:		
Metro Airport Revenue Bonds[2]	$ 1,812,655,000	$ 1,723,485,000
Airport IPAs[2]	2,932,468	2,185,073
Wayne County Building Authority Revenue Bonds[7]	14,540,000	14,320,000
Stadium Authority Bonds[3]	51,335,000	47,480,000
Existing and Proposed Drainage Districts Bonds and Notes[4]	100,085,717	75,726,602
Delinquent Tax Notes (Existing and Proposed)[5]	383,400,000	195,650,000
Airport Hotel Revenue Bonds[2]	101,880,000	99,630,000
Existing and Proposed Sewage Disposal Bonds[6]	118,630,249	141,364,142
Total Deductions	$ 2,585,458,434	$ 2,299,840,818
Projected Net Direct Debt	$ 460,601,838	$ 353,208,818

(1) Payable from lease rentals which constitute full faith and credit obligations of the County.
(2) Payable solely from airport revenues, passenger facility charges, or direct airline pledges.
(3) Motor vehicle rental and hotel tax revenues are projected to be sufficient to cover debt service.
(4) Payments from benefited local communities or properties are projected to be sufficient to cover debt service, based on experience.
(5) Delinquent tax revenues are projected to be sufficient to cover debt service, based on experience.
(6) User fees or payments from benefitted local communities are projected to be sufficient to cover debt service, based on experience.
(7) Payable solely from state of Michigan lease payments.

Property in the County is currently taxed for a proportionate share of outstanding debt obligations of overlapping governmental entities including school districts, cities, villages and townships within the County of Wayne, the Regional Educational Service Agency and Wayne County Community College. The table below shows the County's outstanding tax supported overlapping debt as of September 30, 2015.

OVERLAPPING DEBT
As of September 30, 2015
(in thousands)

School Districts	3,140,208
Cities and Villages	3,462,533
Townships	231,890
Libraries	17,595
Community Colleges	14,855
Total Overlapping Debt	$ 6,867,081

Source: Municipal Advisory Council of Michigan

Debt Statement Summary:

The following table shows the County's net direct and overlapping debt as of September 30, 2015 (unaudited):

NET DIRECT AND OVERLAPPING DEBT
As of September 30, 2015
(in thousands)

Direct debt:	
Gross Principal amount	$ 3,046,060,272
Less amount payable from other sources	(2,585,458,434)
Net direct debt	460,601,838
Overlapping debt	6,867,081,000
Net direct and overlapping debt	$ 7,327,682,838

Source: Municipal Advisory Council of Michigan and Wayne County Department of Management and Budget

REVENUES PLEDGED FOR THE RETIREMENT OF REVENUE BONDS
FISCAL YEARS 2015-2016 THROUGH 2019-2020
(Actual and Proposed)

BOND DESCRIPTION	SOURCE OF REVENUE	FISCAL 2015-2016	FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020
Wayne County Building Authority Revenue Bonds						
Series 2011A (Hamtramck DHS Bldg)	(A)	$ 471,563	$ 467,163	$ 472,763	$ 491,763	$ 504,513
Series 2011B (Inkster DHS Bldg)	(A)	486,413	482,013	477,613	477,113	496,363
		$ 957,975	$ 949,175	$ 950,375	$ 968,875	$ 1,000,875
Northeast Sewage Disposal System Bonds:						
Series 2013	(B)	703,291	702,091	700,691	704,041	702,141
		$ 703,291	$ 702,091	$ 700,691	$ 704,041	$ 702,141
Downriver Sewage Disposal System Bonds:						
Series 2007D	(B)	$ 329,310	$ 329,505	$ 333,975	$ 330,575	$ 331,706
Series 2008A (Proj 5217-03)	(B)	686,259	684,676	687,801	690,614	688,051
Series 2008B (Proj 5217-04)	(B)	775,500	777,125	778,375	779,250	774,750
Series 2008C (Proj 5217-05)	(B)	276,125	276,250	276,250	276,125	275,875
Series 2008D (Proj 5217-02)	(B)	$ 271,227	276,477	276,477	276,352	276,102
		$ 2,338,421	$ 2,344,033	$ 2,352,879	$ 2,352,916	$ 2,346,485
Rouge Valley Sewage Disposal System Bonds						
CWRF Project 5350-01	(B)	$ 722,585	$ 725,148	$ 722,398	$ 724,335	$ 720,960
Ecorse Creek Pollution Abatement Drainage District:						
CWRF Project 5349-01	(B)	$ 226,179	$ 227,054	$ 227,804	$ 228,429	$ 223,929
Total:		$ 4,948,452	$ 4,947,501	$ 4,954,147	$ 4,978,597	$ 4,994,390

(A) Payable from state lease payments.

(B) Payable from net revenues derived from the operation of sewage disposal systems in benefited communities.

DEBT SERVICE REQUIREMENTS BY FUND
(Existing and Proposed)
FISCAL YEAR 2015 - 2016

FUND	FUND NAME	PRINCIPAL		INTEREST	TOTAL DEBT SERVICE	
101	**General Fund**	**$ -**		**$ 800,000**	**$ 800,000**	
301	**General Debt Service**	**6,250,000**		**5,125,651**	**11,375,651**	
330	Stadium Authority Debt Service	3,855,000		2,470,375	6,325,375	*
369	**Building Authority Debt Service**	**10,695,000**		**20,416,980**	**31,111,980**	*
533	Delinquent Tax Revolving Fund - Series 2014	112,500,000	**	4,300,000	116,800,000	
534	Delinquent Tax Revolving Fund - Series 2015	75,250,000	**	5,462,275	80,712,275	
590	Downriver Sewage Disposal System	17,422,886	**	3,245,715	20,668,601	
596	CSO Basins	4,728,613	**	473,203	5,201,817	
598	Rouge Valley Sewage Disposal System	515,000	**	252,465	767,465	
599	Northeast Sewage Disposal System	555,000	**	107,137	662,137	
801	Regular Drain Fund	1,175,507		672,594	1,848,101	***
823	Chapter 20 Drains Fund	3,295,438		1,990,412	5,285,849	***
		$ 236,242,444		$ 45,316,807	$ 281,559,251	

Funds in Bold relate to debt for which the County primarily pledges its limited full faith and credit for payment of debt service. The other funds relate to debt for which the County secondarily pledges its limited full faith and credit (i.e, the primary source for payment of debt service is not the General Fund).

* The debt service payments for these authorities are not included in the budget because the respective authorities are responsible for paying debt service. Instead of paying debt service directly, pursuant to the contracts of lease between the County and the respective authority, the County pays rental payments to the authorities in amounts exactly equal to the debt service payments (which is in turn used to pay debt service).

** The principal payments for these proprietary funds (totaling $210,971,500) are not included in the budget since they are instead charged to balance sheet accounts in accordance with governmental acccounting standards.

*** These principal and interest payments (totaling $7,133,950) are not included in the budget because drainage districts are component units and do not require approval by the County Commission.

DEBT SERVICE REQUIREMENTS BY FUND
(Existing and Proposed)
FISCAL YEAR 2016 - 2017

FUND	FUND NAME	PRINCIPAL		INTEREST	TOTAL DEBT SERVICE	
101	**General Fund**	**$ 75,000,000**		**$ 800,000**	**$ 75,800,000**	
301	**General Debt Service**	**4,745,000**		**4,827,150**	**9,572,150**	
330	Stadium Authority Debt Service	4,185,000		2,269,375	6,454,375	*
369	**Building Authority Debt Service**	**7,305,000**		**19,799,402**	**27,104,402**	*
534	Delinquent Tax Revolving Fund - Series 2015	111,650,000	**	4,391,625	116,041,625	
535	Delinquent Tax Revolving Fund - Series 2016	84,000,000	**	6,300,000	90,300,000	
590	Downriver Sewage Disposal System	18,682,152	**	3,878,853	22,561,006	
596	CSO Basins	3,978,660	**	528,861	4,507,521	
598	Rouge Valley Sewage Disposal System	660,000	**	237,872	897,872	
599	Northeast Sewage Disposal System	565,000	**	96,037	661,037	
801	Regular Drain Fund	1,196,094		630,182	1,826,275	***
823	Chapter 20 Drains Fund	5,911,393		3,524,557	9,435,950	***
		$ 317,878,298		$ 47,283,913	$ 365,162,212	

Funds in Bold relate to debt for which the County primarily pledges its limited full faith and credit for payment of debt service. The other funds relate to debt for which the County secondarily pledges its limited full faith and credit (i.e, the primary source for payment of debt service is not the General Fund).

* The debt service payments for these authorities are not included in the budget because the respective authorities are responsible for paying debt service. Instead of paying debt service directly, pursuant to the contracts of lease between the County and the respective authority, the County pays rental payments to the authorities in amounts exactly equal to the debt service payments (which is in turn used to pay debt service).

** The principal payments for these proprietary funds (totaling $219,535,812) are not included in the budget since they are instead charged to balance sheet accounts in accordance with governmental acccounting standards.

*** These principal and interest payments (totaling $11,262,225) are not included in the budget because drainage districts are component units and do not require approval by the County Commission.

CHARTER COUNTY OF WAYNE, MICHIGAN

PROJECTED DEBT SERVICE REQUIREMENTS

(Actual and Proposed)

For the Year Ending September 30,

Fiscal Year	Tax Anticipation Notes	Capital Improvement Bonds	Stadium Authority Bonds	Building Authority Bonds	Airport Hotel Bonds	Drainage District Bonds and Notes	Sewage Disposal System Bonds	Delinquent Tax Note Obligations Series 2014*	Proposed Delinquent Tax Note Obligations Series 2015*	Proposed Delinquent Tax Note Obligations Series 2016*
2015	-	-	-	-	-	-	-	-	-	-
2016	1,181,250	11,241,589	6,325,375	30,154,005	7,413,625	1,429,716	21,934,785	116,800,000	80,712,275	-
2017	76,312,500	9,579,037	6,454,375	26,155,227	7,024,650	1,478,412	20,510,692	-	116,041,625	90,300,000
2018	75,131,250	8,469,264	6,498,625	25,977,488	7,206,950	1,452,240	18,134,300	-	-	-
2019	-	8,070,058	6,256,875	25,785,575	8,544,613	1,428,368	11,303,098	-	-	-
2020	-	7,330,991	6,011,250	22,056,275	8,803,625	1,365,231	10,569,905	-	-	-
2021	-	7,316,900	5,766,875	21,857,538	9,082,750	1,311,245	5,103,723	-	-	-
2022	-	7,293,211	5,523,750	21,647,063	9,322,000	1,284,212	4,780,485	-	-	-
2023	-	7,278,069	5,277,000	21,428,694	9,583,119	1,144,136	4,785,685	-	-	-
2024	-	7,166,344	5,036,625	21,196,275	9,862,606	876,336	4,770,010	-	-	-
2025	-	6,228,279	4,787,750	20,953,650	10,173,888	548,259	4,774,360	-	-	-
2026	-	6,136,384	4,545,500	20,699,431	10,435,650	538,250	4,620,509	-	-	-
2027	-	6,132,880	4,299,875	20,408,250	10,746,875	528,103	3,843,677	-	-	-
2028 and thereafter	-	70,487,623	-	244,589,750	46,208,125	1,656,401	8,465,984	-	-	-
Total	$ 152,625,000	$ 162,730,627	$ 66,783,875	$ 522,909,219	$ 154,408,475	$ 15,040,909	$ 123,597,216	$ 116,800,000	$ 196,753,900	$ 90,300,000

*For DTANs, projected debt service payments are provided for FY16 and FY17 only.

Note: Proposed debt based on estimated debt schedules.

CHARTER COUNTY OF WAYNE, MICHIGAN

PROJECTED DEBT SERVICE REQUIREMENTS

(Actual and Proposed)

For the Year Ending September 30,

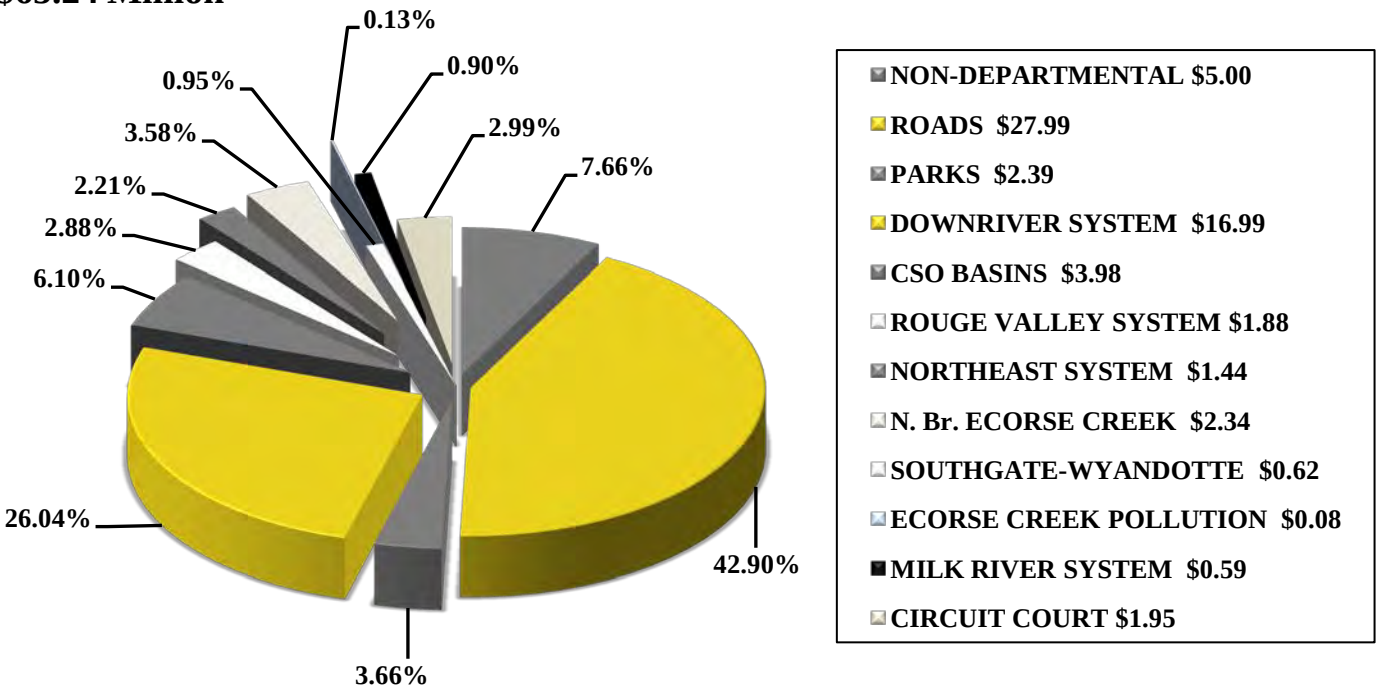
Fiscal Year	Proposed FY16 Tax Antcipation Notes	Proposed FY17 Tax Antcipation Notes	Proposed Sewage Disposal System Bonds	Proposed Drain Drainage District Bonds	Total Projected Debt Service
2015	-	-	-	-	-
2016	1,181,250	-	572,449	5,644,755	284,591,074
2017	75,131,250	-	3,821,309	10,376,090	443,185,166
2018	-	1,181,250	3,821,309	10,353,254	158,225,930
2019	-	-	3,821,309	10,329,848	75,539,743
2020	-	-	3,821,309	10,305,856	70,264,442
2021	-	-	3,821,309	10,281,265	64,541,604
2022	-	-	3,821,309	10,256,059	63,928,089
2023	-	-	3,821,309	10,230,223	63,548,235
2024	-	-	3,821,309	10,203,740	62,933,246
2025	-	-	3,821,309	10,176,596	61,464,090
2026	-	-	3,821,309	10,148,773	60,945,806
2027	-	-	3,821,309	10,120,255	59,901,223
2028 and thereafter	-	-	33,819,328	84,030,480	489,257,691
Total	$ 76,312,500	$ 1,181,250	$ 76,426,172	$ 202,457,195	1,958,326,338

Note: Proposed debt based on estimated debt schedules.

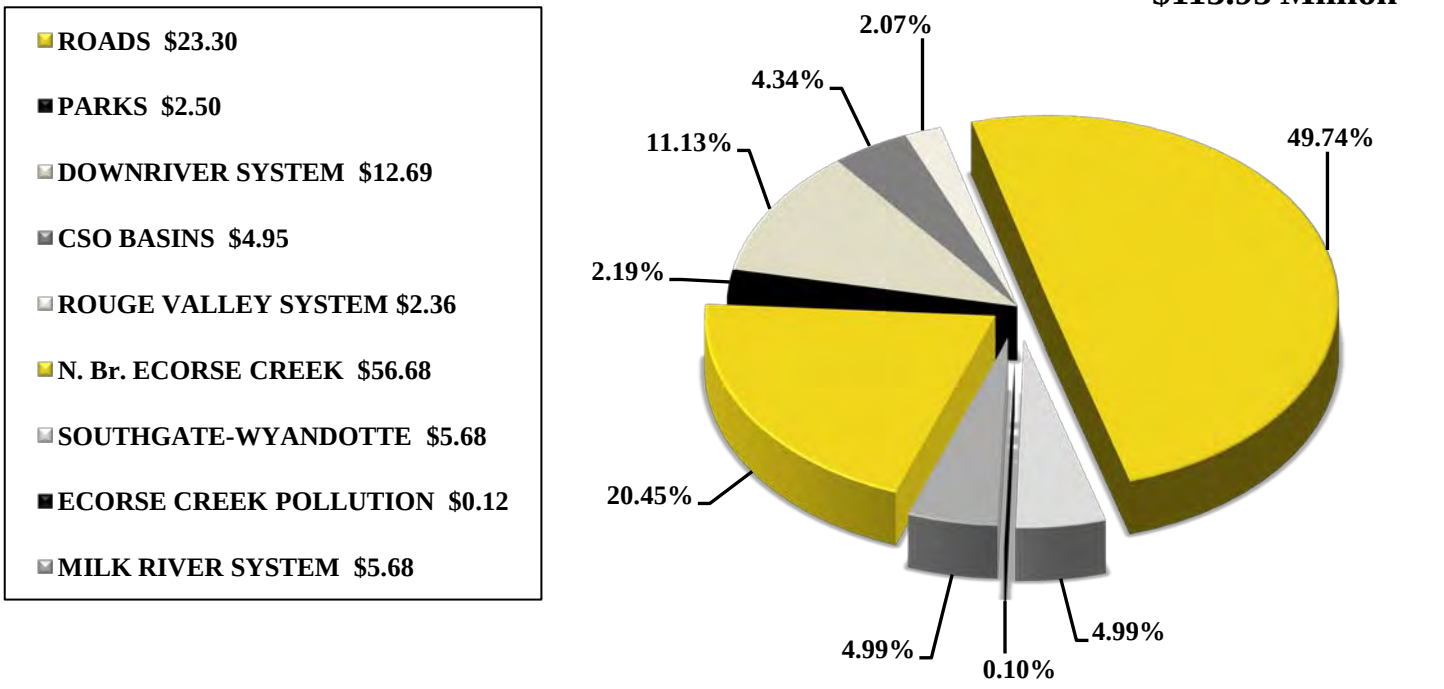
Detroit is one of 12 American metropolitan areas that are home to professional teams representing the four major sports in North America. Comerica Park and Ford Field, located in the heart of downtown, are home to Major League Baseball's Detroit Tigers and the National Football League's Detroit Lions, drawing fans of both sports through southeastern Michigan into the city.

CAPITAL IMPROVEMENT PLAN BY PROJECT

CIP Fiscal Year 2016
$65.24 Million



CIP Fiscal Year 2017
$113.95 Million



FIVE-YEAR CAPITAL IMPROVEMENT PLAN

Pursuant to Article 5.126f of the Home Rule Charter for the County of Wayne, the County Executive is required to prepare and submit a Five-Year Capital Program on an annual basis to the County Commission. The Capital Improvement Plan (CIP) identifies capital projects, funding sources and projected expenditures over a five-year period. The CIP is coordinated with the development of the annual operating budget as well as the County's debt service policy. Although the costs of the CIP are projected over five years, only those costs in the first year are included in the County's annual appropriations ordinance. The County's Capital Improvement Plan for FY 2015-2016 includes divisional projects within the Department of Public Services, the Third Circuit Court and Non-Departmental projects. The remaining four years are presented as an informational guide for future planning and are subject to further review, modification and appropriation by the County Commission in subsequent years. These schedules can be found at the beginning of each section.

2015-2016 CAPITAL IMPROVEMENT PLAN		ANNUAL OPERATING BUDGET IMPACT		
DEPARTMENT/DIVISION (in 000's)	**TOTAL APPROPRIATION**	**PERSONNEL COSTS**	**OTHER OPERATING COSTS**	**TOTAL**
CIRCUIT COURT	$1,950	$0	$1,950	$1,950
PUBLIC SERVICES				
ENGINEERING, EQUIPMENT & ROADS	$27,986	$4,353	$23,633	$27,986
ENVIRONMENTAL SERVICES	27,917	1,702	26,215	27,917
PARKS	2,387	376	2,011	2,387
NON-DEPARTMENTAL	$5,000		$5,000	$5,000
TOTAL (IN THOUSANDS)	**$65,240**	**$6,431**	**$58,809**	**$65,240**

THIRD CIRCUIT COURT

The CIP includes project costs for the replacement of the Circuit Courts existing case management systems. This project is estimated for FY 2015-2016 to be $1,450,000. Funding for this project is provided by bond proceeds through the Michigan Municipal Bond Authority. An additional $500,000 for unaudited unidentified capital needs is included for the Court.

THE DEPARTMENT OF PUBLIC SERVICES

Engineering, Equipment and Roads Division: Capital plans include Road Maintenance, Equipment and Engineering project costs for all the roadwork to be completed in FY 2015-2016. The funds included in the CIP for Engineering/Equipment projects – $27,986,000.

Environmental Services Group: The CIP includes a number of capital asset and infrastructure replacement projects. Aging assets are systematically being upgraded or replaced to maximize operating efficiency and to meet increased sewage and drain flow demands. The 2015-2016 budget for such projects is $27,917,000.

Parks Division: Capital funding will be used for design, construction, and improvement of parks facilities throughout the County Parks System as well as several local parks. The 2015-2016 CIP budget estimate sums to $2,387,000 and is funded through a dedicated parks millage.

Five Year CIP schedules, FY 2015-2016 summary charts, capital infrastructure plans and divisional project narratives follow each section.

NON-DEPARTMENTAL

Capital funding of $500,000 for Court projects and $4,500,000 for unidentified miscellaneous projects has been included.

FIVE YEAR CAPITAL IMPROVEMENT PLAN BY FUND
FISCAL YEAR 2015-2017

FUND	PROGRAM	FISCAL YEAR 2015	FISCAL YEAR 2016	FISCAL YEAR 2017
101	SHERIFF	550,000	-	-
101	NON DEPARTMENTAL	5,000,000	5,000,000	-
201	PUBLIC SERVICES - ROADS	35,069,000	27,986,000	23,300,000
208	PUBLIC SERVICES - PARKS	2,627,000	2,387,000	2,500,000
590	PUBLIC SERVICES - DOWNRIVER SYSTEM	10,162,000	16,991,000	12,686,000
596	PUBLIC SERVICES - CSO BASINS	3,359,000	3,979,000	4,945,000
598	PUBLIC SERVICES - ROUGE VALLEY SYSTEM	1,715,000	1,880,000	2,355,000
599	PUBLIC SERVICES - NORTHEAST SYSTEM	6,910,000	1,444,000	-
801	PUBLIC SERVICES - N. Br. ECORSE CREEK	1,995,000	2,337,000	56,675,000
820	PUBLIC SERVICES - SOUTHGATE-WYANDOTTE DRAINAGE SYSTEM	987,000	619,000	5,684,000
821	PUBLIC SERVICES - ECORSE CREEK POLLUTION ABATEMENT SYSTEM	88,000	82,000	117,000
830	PUBLIC SERVICES - MILK RIVER SYSTEM	1,010,000	585,000	5,684,000
834	THIRD CIRCUIT COURT	1,530,000	1,950,000	-
ALL FUNDS		**$ 71,002,000**	**$ 65,240,000**	**$ 113,946,000**

Note: While this section of the budget document is representative of the County's 5 year CIP, this summary gives a historical, current year and projected year snapshot by fund. Funds 820, 821, and 830 are component units and not included in the the County's appropriations. They are presented for informational purposes only.

ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

THIRD CIRCUIT COURT

THIRD JUDICIAL CIRCUIT COURT OF MICHIGAN

Consolidated Case Management System

The Third Judicial Circuit of Michigan has converted their case management systems supporting the Civil, Criminal and Family Domestic dockets to the Odyssey Case Management System. The Odyssey project was suspended in August 2009 with a restart in February 2011. The AS400 can be retired after successful implementation of Odyssey for the Family Juvenile docket currently planned for October 2015.

The projected time line for accomplishing these tasks is:

Milestone	Division	Replaced Legacy Application	Date	C
1. Guardianship Cases	Family Juvenile	Manual Conversion from Probate	December 2005	✔
2. Adoption Cases	Family Juvenile	Lotus Notes Migration	April 2006	✔
3. Criminal Cases	Criminal	AS400 CRIM Application	October 2007	✔
4. Civil Cases	Civil	Compaq Alpha CTS	October 2008	✔
5. Electronic Filing	Civil -CK cases		November 2011	✔
6. Domestic Cases	Family	Compaq Alpha CTS	June 2012	✔
7. Imaging and Document Management	Family	FileNet Imaging	January 2014	✔
8. Juvenile Cases	Family	AS400 Juvenile Application	October 2015	

Technology Refresh

This capital improvement project will encompass replacing computer and related equipment that is obsolete and unusable throughout all Court locations. Replacement will take place on as needed basis for five years beginning fiscal year 2014-2015.

- Lincoln Hall of Justice (LHJ) equipment refresh took place in 2012, next hardware refresh planned for 2016-2017.
- Coleman A. Young Municipal Center (CAYMC) took place in 2013, next hardware refresh planned for 2017-2018.
- Frank Murphy Hall of Justice (FMHJ) took place in 2013, next hardware refresh planned for 2017-2018.
- Friend of the Court (FOC) workstations are provided by the State of Michigan and refreshed by the state. FOC printers and monitors and non-FOC staff equipment refreshed in 2014-2015. The PC hardware refresh occurred during 2014-2015; the state will no longer be providing FOC PC's.

Technology Court Reporting Video Recording Systems

- Nine JAVS Video Court Reporting system upgraded to digital from VHS tape. Eleven more systems purchased and installed for a total of 20 Video Court Reporting units.
- The court plans to installed 1 Video Court Reporting system in 2014-2015, 8 Video Court Reporting units per year starting in 2015-2016 through 2019-2020 (40 new installs).
- The court will have 60 Video Court Reporting units by the end of 2019-2020.

($ IN THOUSANDS) PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL COST	ESTIMATED WAYNE CO SHARE	FUNDING SOURCE	EXPENDED TO DATE	FISCAL 2015-2016	FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020
Projects:										
Consolidated Case Management System	83501	13,325	-	MMBA	12,322	770	233	0	0	0
Technology Refresh	83502	1,000	-	G	0	200	200	200	200	200
Technology Court Reporting Video Recording Systems	83503	2,400	-	G	0	480	480	480	480	480
Unallocated		500	-	G	0	500	-	-	-	-
ANNUAL TOTAL		**16,725**	**-**		**12,322**	**1,950**	**913**	**680**	**680**	**680**

Key: G=General Fund;C=Local Community Revenue; CC=Cash Capital; PCF=Pooled Cash Fund; F=Federal Grant; S=State Grant; MMBA=Michigan Municipal Bond Authority; IPA=Installment Purchase Agreements

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: THIRD JUDICIAL CIRCUIT OF MICHIGAN

PROJECT TITLE: CONSOLIDATED CASE MANAGEMENT SYSTEM

PROJECT NUMBER: 83501

PROJECT LOCATION: COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, LINCOLN HALL OF JUSTICE, AND COURT OFFICES IN THE PENOBSCOT BUILDING

DISTRICT: N/A

PROJECT DESCRIPTION AND SCOPE: REPLACEMENT OF THREE DISPARATE CASE MANAGEMENT SYSTEMS – CIVIL, FAMILY, CRIMINAL AND JUVENILE WITH ONE, INTEGRATED CASE MANAGEMENT SYSTEM

RATIONALE: INTEGRATION OF ALL COURT CASE SYSTEMS

FUNDING STRATEGY: MICHIGAN MUNICIPAL BOND AUTHORITY

START AND COMPLETION DATES: OCTOBER 2006 – SEPTEMBER 2017

PROJECTED IMPACT ON OPERATING BUDGET: PROJECTED ANNUAL MAINTENANCE & SUPPORT COSTS: $638,500

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$12,322,000
BUDGETED-FY2016:	$770,000
PROJECTED-FY2017:	$233,000
PROJECTED-FY2018:	$0
PROJECTED-FY2019:	$0
PROJECTED-FY2020	$0
FUTURE FUNDING:	$0

MEANS OF FINANCING: MICHIGAN MUNICIPAL BOND AUTHORITY

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: THIRD JUDICIAL CIRCUIT OF MICHIGAN

PROJECT TITLE: TECHNOLOGY REFRESH

PROJECT NUMBER: 83502

PROJECT LOCATION: COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, LINCOLN HALL OF JUSTICE, FRIEND OF THE COURT AND COURT OFFICES IN THE PENOBSCOT BUILDING

DISTRICT: N/A

PROJECT DESCRIPTION AND SCOPE: REPLACEMENT OF COMPUTER AND RELATED EQUIPMENT THAT IS OBSOLETE AND UNUSEABLE THROUGHOUT THE COURT

RATIONALE: REPLACEMENT OF COMPUTER AND RELATED EQUIPMENT AS NEEDED

FUNDING STRATEGY: GENERAL FUND

START AND COMPLETION DATES: OCTOBER 2015 – SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: $0

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED-FY2016:	$200,000
PROJECTED-FY2017:	$200,000
PROJECTED-FY2018:	$200,000
PROJECTED-FY2019:	$200,000
PROJECTED-FY2020:	$200,000
FUTURE FUNDING:	$200,000

MEANS OF FINANCING: GENERAL FUND

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: THIRD JUDICIAL CIRCUIT OF MICHIGAN

PROJECT TITLE: TECHNOLOGY COURT REPORTING VIDEO RECORDING SYSTEMS

PROJECT NUMBER: 83503

PROJECT LOCATION: COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, AND LINCOLN HALL OF JUSTICE

DISTRICT: N/A

PROJECT DESCRIPTION AND SCOPE: IMPLEMENTATION AND INSTALLMENT OF 40 NEW COURT REPORTING VIDEO RECORDING SYSTEMS IN COURTROOMS OF CIRCUIT COURT

RATIONALE: REPLACEMENT OF COMPUTER AND RELATED EQUIPMENT AS NEEDED

FUNDING STRATEGY: INSTALLMENT PURCHASE AGREEMENTS, GENERAL FUND

START AND COMPLETION DATES: OCTOBER 2015 – SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: $0

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED-FY2016:	$480,000
BUDGETED-FY2017:	$480,000
PROJECTED-FY2018:	$480,000
PROJECTED-FY2019:	$480,000
PROJECTED-FY2020:	$480,000
FUTURE FUNDING	$480,000

MEANS OF FINANCING: GENERAL FUND

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ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

DEPARTMENT OF PUBLIC SERVICES
DIVISION OF ENGINEERING, EQUIPMENT AND ROADS

WAYNE COUNTY
DEPARTMENT OF PUBLIC SERVICES
DIVISION OF ENGINEERING, EQUIPMENT, AND ROADS

The Road Fund is dedicated to the maintenance and construction of primary, local and county roads within Wayne County. For 2014-2015, the Road Fund Divisions anticipate receiving approximately **$110,000,000** from State and Federal Gas and Weight Tax Allocations (Act 51), State Maintenance Contracts and Federal Project Funding.

2015-2016 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
ENGINEERING PROJECTS	$23,986	$4,353	$19,633	$23,986
EQUIPMENT REPLACEMENT	4,000	0	4,000	4,000
ROADS	0	0	0	0
TOTAL	**$27,986**	**$4,353**	**$23,633**	**$27,986**

ENGINEERING: The Division of Engineering is responsible for the development of the Five Year Capital Improvement Project (CIP) List. The CIP list consists of road construction and maintenance projects to be performed during the year.

The division has a computerized road inventory information system for its 720 miles of County primary roads. The road inventory is updated annually to reflect changes resulting from surface condition surveys; traffic counts (congestion) and accident data (safety management). The Five-Year Road Improvement plan is developed by evaluating the data from these three areas and prioritizing the projects based on anticipated funding and project costs. Funding for the majority of the projects is provided by the Federal Government under the Safe, Accountable, Flexible, and Efficient Transportation Equity Act - A Legacy for Users (SAFETEA-LU) and the State of Michigan from the Transportation Economic Development Fund (TEDF). The local share (usually 20%) is split between the County and the City in which the project is located. The county funds the full local share in townships. FY2014-2015 CIP Projects are anticipated to total $23,986,000.

EQUIPMENT: The Division of Equipment continually monitors and reviews the entire inventory of Wayne County equipment for upgrade and replacement. The process analyzes equipment conditions, utilization and workload. This information and input from operating divisions is used to prepare equipment specifications for the most cost effective and reliable equipment replacements.

A Five-Year Procurement Plan is established based on the anticipated life cycle of each unit. From this plan, a yearly capital procurement list is formed with each acquisition based upon the above factors.

The capital procurement is adjusted as a result of accidents or unexpected wear of a particular unit.

Presently, most capital acquisitions are replacements to the existing fleet. Prior to disposal of a piece of equipment, the unit is reviewed and a written condition report is prepared. Units are disposed of at a public auction in accordance with the Wayne County Procurement Ordinance. All purchases are funded with Act 51, Gas and Weight Tax Revenues. Proceeds will be used during FY2015-2016 totaling $4,000,000. This funding was identified to address the need to purchase one (1) Insulated Bucket Truck, six (6) 10 Yard Dump Trucks, six (6) 5 Yard Crew Cap Dump Trucks, 14 Pickup Trucks, two (2) Sedans, ten (10) Cargo Vans, 12 Solar Flashing Arrowboard Trailers, ten (10) Attenuator Trailers, four (4) Refurbish Existing Equipment. This equipment will allow the Roads Division to expand their capabilities with construction and maintenance operations.

ROAD MAINTENANCE: Throughout the year, the Division of Roads/Structure Maintenance Section is responsible for maintenance and upkeep of the Division's Facilities which include 308 bridges on the Wayne County Road System and 840 bridges on State Trunklines and freeways in Wayne County, 162 storms, water pump stations (546 pumps) and 207 impact attenuators. The Building Maintenance Unit of this section maintains 17 Roads Division Maintenance Yards, 6 salt storage yards and the Neudeck Building.

Additionally, this section also maintains 7 bridges, 4 tunnels and 12 pumphouses for the Airport Authority.

Annually, the Building Maintenance Unit Supervisory Personnel and Structure Maintenance Engineer determine project priorities and prepare a Five-Year Capital Improvement Plan based on the needs identified and available funding. Needs are identified using the procedures set up by the Wayne County Federal Aid Committee (FAC) in 2006.

Criteria for Project Selection:
1) PASER (Pavement Surface Evaluation Rating) Rating– (*road condition*) rated from 1 to 10 1 = Failed Pavement, 10 = New Construction

2) National Functional Classification (NFC) – (*road classification*) Principal Arterial, Minor Arterial, Collector (largest to smallest)

3) Daily Traffic Volume (DTV) (*2-way, 24 hour traffic volume*)

Guidelines:
The most current PASER (Pavement Surface Evaluation and Rating) data, NFC Classifications and DTV will be utilized to make the selections. This data will be analyzed and tabulated to create potential road projects and establish a "Needs List". A proposed Surface Transportation Program-Urban (STP-U) Federal Aid program will then be recommended and presented to the FAC for discussion and approval.

Local Match Funding:
Wayne County Juris Roads located:
- Within a City; 50% County / 50% City.
- Within a Township; 100% County / 0% Twp.

Agreements may vary depending upon the scope.
City Juris Roads:
- City 100% / WC 0%

Procedure:
1) A yearly call for Projects will be made for all non-County juris roads.

2) Application submittals for proposed projects due 6 weeks after the call for Projects**.**
   - Projects should be a minimum of 0.25 miles in length
   - Need to provide a current 2-way, 24-hour traffic count for a section of road.

3) Cities need to report the following information to WC as it becomes available so appropriate reports to the FAC can be prepared: Program application date, MDOT GI Date, Project Estimate, Bid Date and Bid Amount.

4) A Needs List will be established utilizing the Project Selection Criteria and a Federal Aid Program will be presented to the FAC for approval.

For the FY2014-15, no money has been budgeted for Capital Improvements to Road Yard Facilities.

BUDGET IMPACT STATEMENT: Prudent planning and operational changes made during the FY2013-2014 allowed the Road Fund to carry over a $47,000,000 Fund Balance into FY 2014-2015. Carrying-over the fund balance as well as continuous improvement and efficiencies should enable the Road Fund Divisions to avoid any significant reductions in force.

The Fiscal Year 2015-2016 Engineering CIP reflects a decrease of 22% from FY 2014-2015. The last two years of the CIP are highlighted by an emphasis on federal aid resurfacing programs in 2017 & 2018. These amounts are subject to change depending on the evaluation of Wayne County roads and projects being selected and completion of CIP projects from previous years.

COUNTY OF WAYNE
DEPARTMENT OF PUBLIC SERVICES
ENGINEERING DIVISION

FIVE YEAR CAPITAL IMPROVEMENT PLAN

PROJECT NUMBER	($ IN THOUSANDS) PROJECT DESCRIPTION	ESTIMATED CONTRACTED COST	FEDERAL/ STATE SHARE	COMMUNITY/ LOCAL SHARE	WAYNE COUNTY ROADS SHARE	FUNDING RESOURCE	FISCAL 2015-2016	FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020
30-217	**Allen / CN RR Grade Separation**	**25,000**	**19,918**	**102**	**4,980**	**W,F,L**					
30-298	**Sibley / I-275 Freeway - Wahrman/Wayne Road Relocated**	**1,724**	**1,275**	**449 ****	**0**	**F,L**					
******	**Local Share to be provided by EGDE**										
	Wayne County Economic Development Growth Engine										
30-276	**Beck / Warren - Ann Arbor Trail**	**6,300**	**4,958**	**102**	**1,240**	**W,F**	**1,000**				
30-327	**Joy / Evergreen - Southfield (M-39)**	**833**	**0**	**0**	**833**	**W,F**	**500**				
30-340	**Lotz / Cherry Hill - Ford (M-153)**	**4,000**	**0**	**0**	**4,000**	**W,F**	**1,500**				
30-339	**Cherry Hill / Beck - Canton Center**	**3,260**	**2,608**	**652**	**0**	**W,F**	**260**				
30-323	**Goddard / I-75 Freeway - Toledo**	**2,200**	**1,801**	**200**	**200**	**W,F,C**	**700**				
30-274	**Greenfield / I-94 Freeway - Rotunda**	**2,000**	**1,637**	**182**	**181**	**W,F,C**	**1,000**				
30-267	**Inkster / Plymouth - Schoolcraft**	**1,500**	**1,228**	**68**	**204**	**W,F,C**	**750**				
30-328	**Jefferson,W and Grosse Ile Parkway in Trenton**	**1,000**	**819**	**91**	**91**	**W,F,C**	**300**				
30-343	**Lilley / Warren - Joy**	**1,550**	**1,269**	**0**	**281**	**W,F,C**	**550**				
30-344	**Merriman / I-94 Freeway - 900' South of Ecorse**	**1,500**	**1,228**	**136**	**136**	**W,F,C**	**500**				
30-321	**Sheldon / Van Born - Yost**	**783**	**641**	**0**	**142**	**W,F**	**83**				
30-345	**Sibley / Toledo - Allen**	**2,500**	**2,046**	**0**	**454**	**W,F,C**	**500**				
30-325	**Base Line / CSX RR, Bridge Repairs - 2015**	**400**	**327**	**36**	**36**	**W,F,C**	**50**				
30-348	**Chandler Park Dr / Canyon - Moross**	**1,243**	**608**	**0**	**635**	**W,F,C**	**743**				
	MDOT Audit Reconciliation FY15	**500**	**0**	**0**	**500**	**W**	**500**				
30-353	**Base Line / Newburgh - Farmington**	**1,500**	**1,228**	**136**	**136**	**W,F,C**	**1,000**	**500**			
30-354	**Eureka / Racho - Allen**	**2,160**	**1,768**	**196**	**196**	**W,F,C**	**1,500**	**660**			
30-355	**Eureka / Middle Belt - Inkster**	**2,000**	**1,637**	**182**	**181**	**W,F,C**	**1,500**	**500**			
30-341	**Huron River Dr / Ellwell - Sumpter**	**960**	**786**	**44**	**131**	**W,F,C**	**800**	**160**			
30-355	**Seven Mile / Newburgh - Farmington**	**2,000**	**1,637**	**182**	**181**	**W,F,C**	**1,500**	**500**			
30-346	**West / Allen - Fort (M-85)**	**3,105**	**2,541**	**282**	**282**	**W,F,C**	**2,500**	**605**			
30-329	**Six Mile / Northville - Haggerty**	**6,500**	**5,200**	**0**	**1,300**	**W,F**	**3,500**	**3,000**			
30-356	**Geddes / Denton Intersection, STP-Rural-2016**	**406**	**332**	**0**	**74**	**W,F,C**	**406**				
30-357	**Preventative Maintenance 2016**	**700**	**573**	**0**	**127**	**W,F,C**	**700**				
30-358	**Bridge Rehab 2016**	**1,000**	**819**	**0**	**182**	**W,F,C**	**750**	**250**			
30-359	**Outer Dr-W / Southfield (M-39) - Greenfield**	**894**	**732**	**0**	**162**	**W,F,C**	**894**				
	Bridge Painting - 2017	300	0	0	300	W		300			
	Bridge Rehabilitation -2017	1,100	0	0	1,100	W		1,100			
	City of Detroit Road Resurfacings - 2017	2,200	0	0	2,200	W,F		2,200			
	Concrete Pavement Repair - 2017	700	0	0	700	W		700			
	County Gravel Road Paving - 2017	2,200	0	1,600	600	W,C		2,200			
	Culvert Replacement - 2017	650	0	0	650	W		650			
	Intersections/Railroad Crossings -2017	600	0	0	600	W		600			
30-279	**Farmington / Seven Mile - Base Line**	**1,225**	**1,003**	**111**	**111**	**W,F,C**		**1,225**			
30-360	**Greenfield / Michigan (US-12) - Ford (M-153)**	**1,750**	**1,432**	**159**	**159**	**W,F,C**		**1,750**			
30-361	**Pelham / Wick - Ecorse**	**1,400**	**1,146**	**127**	**127**	**W,F,C**		**1,400**			
	Federal Aid Road Resurfacing Program 2017	**5,000**	**4,000**	**400**	**600**	**W,F,C**		**5,000**			
	Bridge Painting - 2018	300	0	0	300	W			300		
	Bridge Rehabilitation -2018	1,100	0	0	1,100	W			1,100		
	City of Detroit Road Resurfacings - 2018	2,200	0	0	2,200	W,F			2,200		
	Concrete Pavement Repair - 2018	700	0	0	700	W			700		
	County Gravel Road Paving - 2018	2,200	0	1,600	600	W,C			2,200		
	Culvert Replacement - 2018	650	0	0	650	W			650		
	Intersections/Railroad Crossings -2018	600	0	0	600	W			600		

COUNTY OF WAYNE
DEPARTMENT OF PUBLIC SERVICES
ENGINEERING DIVISION

FIVE YEAR CAPITAL IMPROVEMENT PLAN

PROJECT NUMBER	($ IN THOUSANDS) PROJECT DESCRIPTION	ESTIMATED CONTRACTED COST	FEDERAL/ STATE SHARE	COMMUNITY/ LOCAL SHARE	WAYNE COUNTY ROADS SHARE	FUNDING RESOURCE	FISCAL 2015-2016	FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020
30-277	**Ecorse / Middle Belt - Inkster**	**658**	**539**	**60**	**60**	**W,F,C**			**658**		
30-280	**Inkster / Five Mile - Six Mile**	**1,030**	**843**	**47**	**140**	**W,F,C**			**1,030**		
30-281	**Middle Belt / Goddard - Wick**	**1,225**	**1,003**	**111**	**111**	**W,F,C**			**1,225**		
30-282	**Oakwood / Toledo - Schaefer**	**380**	**311**	**35**	**34**	**W,F,C**			**380**		
	Federal Aid Road Resurfacing Program 2018	**12,000**	**9,600**	**960**	**1,440**	**W,F,C**			**12,000**		
	Bridge Painting - 2019	300	0	0	300	W				300	
	Bridge Rehabilitation -2019	1,100	0	0	1,100	W				1,100	
	City of Detroit Road Resurfacings - 2019	2,200	0	0	2,200	W,F				2,200	
	Concrete Pavement Repair - 2019	700	0	0	700	W				700	
	County Gravel Road Paving - 2019	2,200	0	1,600	600	W,C				2,200	
	Culvert Replacement - 2019	650	0	0	650	W				650	
	Intersections/Railroad Crossings -2019	600	0	0	600	W				600	
	Federal Aid Road Resurfacing Program 2019	**17,000**	**13,600**	**1,360**	**2,040**	**W,F,C**				**17,000**	
	Bridge Painting - 2020	300	0	0	300	W					300
	Bridge Rehabilitation -2020	1,100	0	0	1,100	W					1,100
	City of Detroit Road Resurfacings - 2020	2,200	0	0	2,200	W,F					2,200
	Concrete Pavement Repair - 2020	700	0	0	700	W					700
	County Gravel Road Paving - 2020	2,200	0	1,600	600	W,C					2,200
	Culvert Replacement - 2020	650	0	0	650	W					650
	Intersections/Railroad Crossings -2020	600	0	0	600	W					600
	Federal Aid Road Resurfacing Program 2020	**18,000**	**14,400**	**1,440**	**2,160**	**W,F,C**					**18,000**
	ANNUAL TOTALS						**23,986**	**23,300**	**23,043**	**24,750**	**25,750**

W: Wgt/Gas; G: General; C:Local Community Revenue; F: Federal Grant; S: State Grant; B: Building Authority; M: MTF Bond Dollars
STP : Surface Transportation Program, TED : Transportation Economic Development, FCB : Federal Critical Bridge, HPP : High Priority Project
This list to reflect estimated construction costs only.

COUNTY OF WAYNE
DEPARTMENT OF PUBLIC SERVICES
EQUIPMENT DIVISION
FIVE YEAR CAPITAL IMPROVEMENT PLAN
($ IN THOUSANDS)

DESCRIPTION	ESTIMATED COST PER VEHICLE	UNITS	TOTAL COST	FUNDING SOURCE	FISCAL 2015-2016	FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020
Insulated Bucket Truck	107	1	107	DPS	107	0	0	0	0
10 Yard Dump Truck (*1*)	240	6	1,436	DPS	1,436	0	0	0	0
5 Yard Crew Cap Dump Truck (*1*)	211	6	1,263	DPS	1,263	0	0	0	0
Pickup Truck	29	14	406	DPS	406	0	0	0	0
Sedan	20	2	40	DPS	40	0	0	0	0
Cargo Van	27	10	270	DPS	270	0	0	0	0
Solar Flashing Arrowboard Trailer	6	12	72	DPS	72	0	0	0	0
Attenuator Trailer	17	10	170	DPS	170	0	0	0	0
Refurbish Existing Equipment	59	4	236	DPS	236	0	0	0	0
ANNUAL TOTAL			**4,000**		**4,000**	0	0	0	0

(*1*) Trucks to be equipped with Front Snowplows, Underbody Scrapers, Salt Spreaders, and AVL (Automatic Vehicle Location)

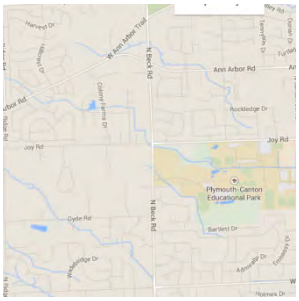
All equipment listed above will replace units that have exceeded their useful life.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: BECK – WARREN TO ANN ARBOR TRAIL

PROJECT NUMBER: 30-276



PROJECT LOCATION: CANTON TOWNSHIP

DISTRICT: 10

PROJECT DESCRIPTION AND SCOPE: CONCRETE RECONSTRUCT / RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $6,300,000 – ACT 51, FEDERAL GRANT

START AND COMPLETION DATES: APRIL 2015 – NOVEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$5,300,000
BUDGETED -FY2016:	1,000,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

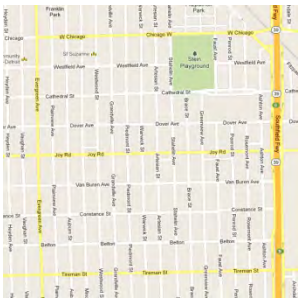
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION FUNDING, MTF FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: JOY – EVERGREEN TO SOUTHFIELD (M-39)

PROJECT NUMBER: 30-327



PROJECT LOCATION: DETROIT

DISTRICT: 7

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROAD CONDITION.

FUNDING STRATEGY: $833,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: JULY 2015 – NOVEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$333,000
BUDGETED -FY2016:	500,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

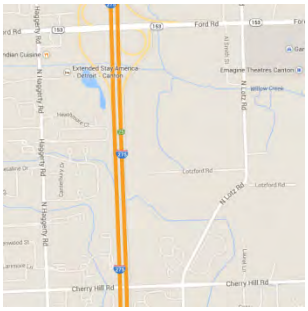
MEANS OF FINANCING: SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: LOTZ ROAD EAST OF I-275 FREEWAY AT FORD ROAD

PROJECT NUMBER: 30-340



PROJECT LOCATION: CANTON TOWNSHIP

DISTRICT: 10

PROJECT DESCRIPTION AND SCOPE: GRADE ESTABLISHMENT CLASS A CONCRETE PAVEMENT

RATIONALE: IMPROVE ROAD CONDITION.

FUNDING STRATEGY: $4,000,000 – WAYNE COUNTY (ROADS & RISK RESERVE).

START AND COMPLETION DATES: JUNE 2015 – NOVEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$2,500,000
BUDGETED -FY2016:	1,500,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: WAYNE COUNTY (ROADS AND RISK RESERVE).

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: CHERRY HILL – BECK TO CANTON CENTER

PROJECT NUMBER: 30-339

PROJECT LOCATION: CANTON TOWNSHIP

DISTRICT: 10

PROJECT DESCRIPTION AND SCOPE: WIDEN & RESURFACE EXISTING. PAVEMENT, INSTALL TRAFFIC SIGNALS

RATIONALE: IMPROVE ROAD CONDITION.

FUNDING STRATEGY: $3,260,000 – ACT 51, STATE GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2015 – OCTOBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$3,000,000
BUDGETED -FY2016:	260,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: MICHIGAN TRANSPORTATION ECONOMIC DEVELOPMENT FUNDING, MTF FUNDS, LOCAL COMMUNITY FUNDS.

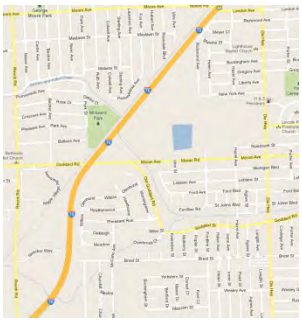
CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: GODDARD – I-75 TO TOLEDO

PROJECT NUMBER: 30-323

PROJECT LOCATION: ALLEN PARK, SOUTHGATE & LINCOLN PARK



DISTRICT: 4, 13 & 15

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $2,200,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2015 – NOVEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$1,500,000
BUDGETED -FY2016:	700,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

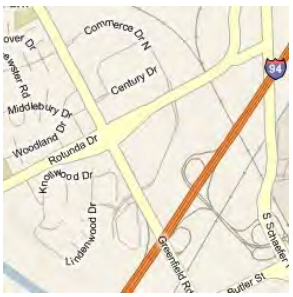
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: GREENFIELD – I-94 FREEWAY TO ROTUNDA

PROJECT NUMBER: 30-274



PROJECT LOCATION: DEARBORN

DISTRICT: 13

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION

FUNDING STRATEGY: $2,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE.

START AND COMPLETION DATES: JULY 2015 – NOVEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$1,000,000
BUDGETED -FY2016:	1,000,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

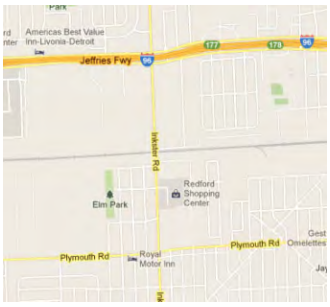
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: INKSTER – PLYMOUTH (OLD M-14) TO SCHOOLCRAFT

PROJECT NUMBER: 30-267



PROJECT LOCATION: LIVONIA & REDFORD TOWNSHIP

DISTRICT: 8

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $1,500,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: JULY 2015 – NOVEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$750,000
BUDGETED -FY2016:	750,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: JEFFERSON, W. AND GROSSE ILE PARKWAY IN TRENTON

PROJECT NUMBER: 30-328

PROJECT LOCATION: TRENTON

DISTRICT: 15

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $1,000,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: JUNE 2015 – NOVEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$700,000
BUDGETED -FY2016:	300,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

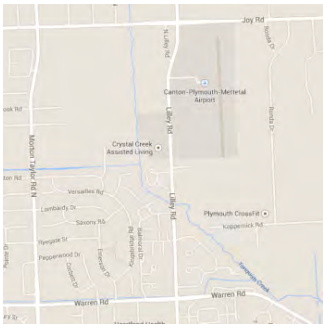
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: LILLEY – WARREN TO JOY

PROJECT NUMBER: 30-343



PROJECT LOCATION: CANTON TOWNSHIP

DISTRICT: 10

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $1,550,000 - ACT 51, FEDERAL GRANT

START AND COMPLETION DATES: APRIL 2015 – DECEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$1,000,000
BUDGETED -FY2016:	550,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: MERRIMAN – I-94 FREEWAY TO 900' SOUTH OF ECORSE

PROJECT NUMBER: 30-344

PROJECT LOCATION: ROMULUS

DISTRICT: 11

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $1,500,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: JULY 2015 – DECEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$1,000,000
BUDGETED -FY2016:	500,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: SHELDON – VAN BORN TO YOST

PROJECT NUMBER: 30-321

PROJECT LOCATION: VAN BUREN TOWNSHIP

DISTRICT: 11

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $783,000 - ACT 51, FEDERAL GRANT

START AND COMPLETION DATES: APRIL 2015 – DECEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$700,000
BUDGETED -FY2016:	83,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

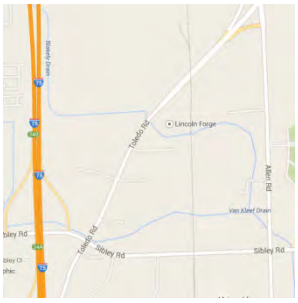
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: SIBLEY – TOLEDO TO ALLEN

PROJECT NUMBER: 30-345



PROJECT LOCATION: BROWNSTOWN TOWNSHIP

DISTRICT: 14

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $2,500,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: JUNE 2015 – DECEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$2,000,000
BUDGETED -FY2016:	500,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

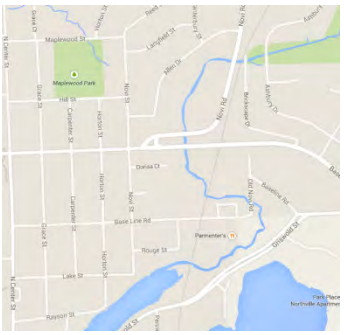
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: BASE LINE / CSX RR – BRIDGE REPAIRS – 2015

PROJECT NUMBER: 30-325



PROJECT LOCATION: NORTHVILLE

DISTRICT: 9

PROJECT DESCRIPTION AND SCOPE: REPLACE PARAPET WALLS

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $400,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE.

START AND COMPLETION DATES: JUNE 2015 – DECEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$350,000
BUDGETED -FY2016:	50,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

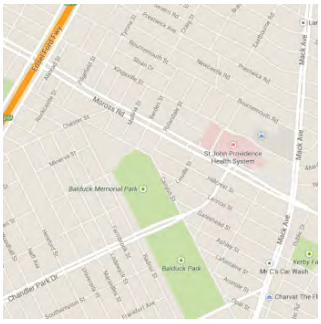
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: CHANDLER PARK DR – CANYON TO MOROSS

PROJECT NUMBER: 30-348



PROJECT LOCATION: DETROIT

DISTRICT: 1

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $1,243,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE.

START AND COMPLETION DATES: JULY 2015 – SEPTEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$500,000
BUDGETED -FY2016:	743,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

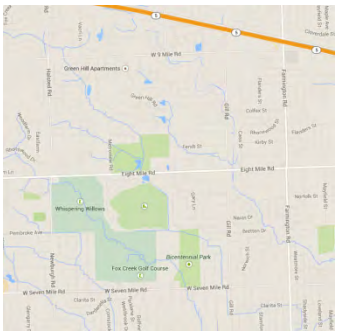
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: BASELINE – NEWBURGH TO FARMINGTON

PROJECT NUMBER: 30-353



PROJECT LOCATION: LIVONIA

DISTRICT: 9

PROJECT DESCRIPTION AND SCOPE: CONCRETE PAVEMENT REPLACEMENT AND CONCRETE PAVEMENT PATCHING.

RATIONALE: IMPROVE ROADWAY CONDITION, EXTEND ROADWAY LIFE.

FUNDING STRATEGY: $1,500,000 – ACT 51, FEDERAL GRANT

START AND COMPLETION DATES: APRIL 2016 – NOVEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	1,000,000
PROJECTED-FY2017:	500,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: EUREKA – RACHO TO ALLEN

PROJECT NUMBER: 30-354

PROJECT LOCATION: TAYLOR

DISTRICT: 14

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROAD CONDITION.

FUNDING STRATEGY: $2,160,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2016 – OCTOBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	1,500,000
PROJECTED-FY2017:	660,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM-RURAL, MTF FUNDS, COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: EUREKA – MIDDLE BELT TO INKSTER

PROJECT NUMBER: 30-355

PROJECT LOCATION: ROMULUS

DISTRICT: 11

PROJECT DESCRIPTION AND SCOPE: CONCRETE PAVEMENT PATCHING.

RATIONALE: IMPROVE ROAD CONDITION.

FUNDING STRATEGY: $2,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2016 – OCTOBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	1,500,000
PROJECTED-FY2017:	500,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: HURON RIVER DRIVE – ELWELL TO SUMPTER

PROJECT NUMBER: 30-341

PROJECT LOCATION: BELLEVILLE AND VAN BUREN TOWNSHIP

DISTRICT: 11

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $960,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2016 – OCTOBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	800,000
PROJECTED-FY2017:	160,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: SEVEN MILE – NEWBURGH TO FARMINGTON

PROJECT NUMBER: 30-355

PROJECT LOCATION: LIVONIA

DISTRICT: 9

PROJECT DESCRIPTION AND SCOPE: CONCRETE PAVEMENT REPLACEMENT AND CONCRETE PAVEMENT PATCHING.

RATIONALE: IMPROVE ROADWAY CONDITION, EXTEND ROADWAY LIFE.

FUNDING STRATEGY: $2,000,000 – ACT 51, FEDERAL GRANT

START AND COMPLETION DATES: JULY 2016 – NOVEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	1,500,000
PROJECTED-FY2017:	500,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: WEST – ALLEN TO FORT (M-85)

PROJECT NUMBER: 30-346

PROJECT LOCATION: WOODHAVEN AND TRENTON

DISTRICT: 14 & 15

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $3,105,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2016 – NOVEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	2,500,000
PROJECTED-FY2017:	605,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

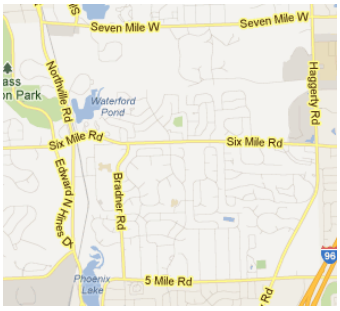
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: SIX MILE – NORTHVILLE TO HAGGERTY

PROJECT NUMBER: 30-329



PROJECT LOCATION: NORTHVILLE TOWNSHIP

DISTRICT: 9

PROJECT DESCRIPTION AND SCOPE: RECONSTRUCT EXISTING PAVEMENT.

RATIONALE: IMPROVE ROAD CONDITION.

FUNDING STRATEGY: $6,500,000 – ACT 51, FEDERAL GRANT

START AND COMPLETION DATES: APRIL 2016 – NOVEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	3,500,000
PROJECTED-FY2017:	3,000,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

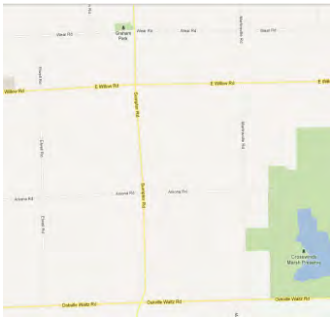
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: GEDDES – DENTON INTERSECTION, STP-RURAL 2016

PROJECT NUMBER: 30-356



PROJECT LOCATION: CANTON TOWNSHIP

DISTRICT: 10

PROJECT DESCRIPTION AND SCOPE: WIDEN PAVEMENT EACH DIRECTION TO PROVIDE CENTER LEFT TURN LANES, AND INSTALL TRAFFIC SIGNAL.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $406,000 – ACT 51, FEDERAL GRANT

START AND COMPLETION DATES: APRIL 2016 – AUGUST 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	406,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

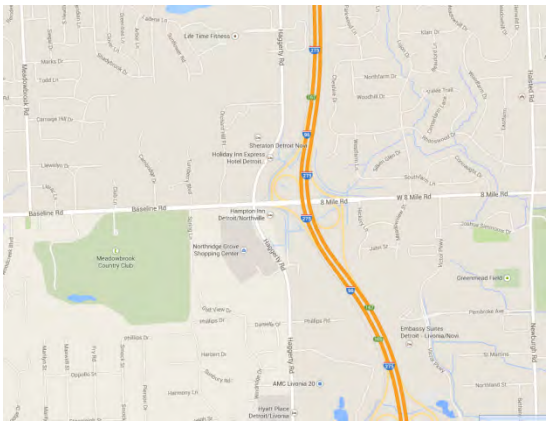
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM-RURAL, MTF FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: PREVENTATIVE MAINTENANCE 2016

PROJECT NUMBER: 30-357



PROJECT LOCATION: VARIOUS

DISTRICT: VARIOUS

PROJECT DESCRIPTION AND SCOPE: VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR CONCRETE PAVEMENT JOINT REPAIR AND JOINT SEALING.

RATIONALE: IMPROVE ROADWAY CONDITION, EXTEND ROADWAY LIFE.

FUNDING STRATEGY: $500,000 – ACT 51, FEDERAL GRANT

START AND COMPLETION DATES: APRIL 2016 – AUGUST 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	700,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

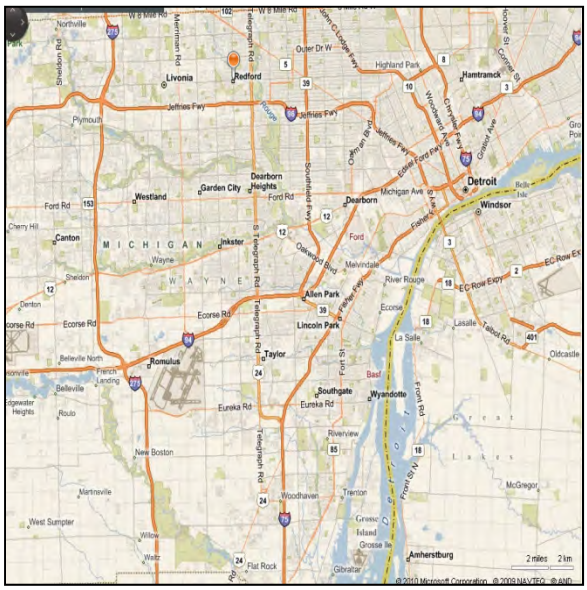
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: BRIDGE REPAIRS – COUNTY WIDE 2016

PROJECT NUMBER: 30-358



PROJECT LOCATION: VARIOUS

DISTRICT: VARIOUS

PROJECT DESCRIPTION AND SCOPE: VARIOUS BRIDGE REPAIRS

RATIONALE: IMPROVE ROADWAY CONDITION

FUNDING STRATEGY: $1,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2016 – DECEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	750,000
PROJECTED-FY2017:	250,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

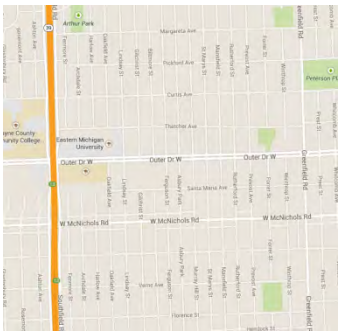
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: OUTER DRIVE-W – SOUTHFIELD TO GREENFIELD

PROJECT NUMBER: 30-359



PROJECT LOCATION: DETROIT

DISTRICT: 6

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION

FUNDING STRATEGY: $894,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2016 – SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	894,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

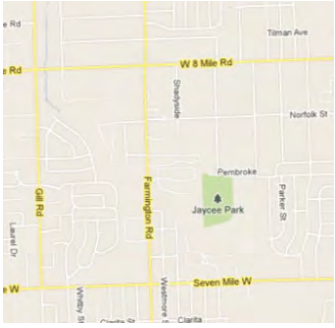
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: FARMINGTON – SEVEN MILE TO BASE LINE

PROJECT NUMBER: 30-279



PROJECT LOCATION: LIVONIA

DISTRICT: 9

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $1,225,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2017 – SEPTEMBER 2017

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	1,225,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

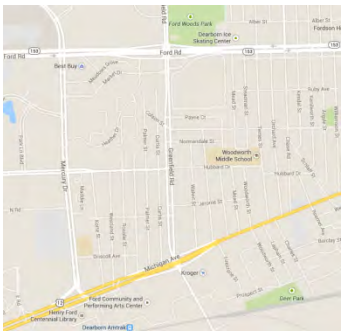
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: GREENFIELD – MICHIGAN AVE (US-12) TO FORD (M-153)

PROJECT NUMBER: 30-360



PROJECT LOCATION: DEARBORN

DISTRICT: 13

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROAD CONDITION.

FUNDING STRATEGY: $1,750,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2017 – AUGUST 2017

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	1,750,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

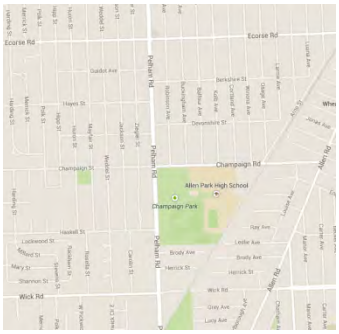
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: PELHAM – WICK TO ECORSE

PROJECT NUMBER: 30-361



PROJECT LOCATION: ALLEN PARK, TAYLOR

DISTRICT: 13, 14

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROAD CONDITION.

FUNDING STRATEGY: $1,400,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2017 – AUGUST 2017

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	1,400,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

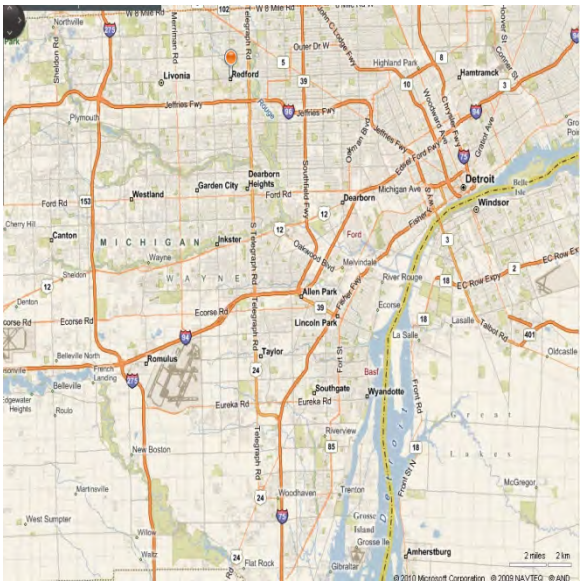
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: FEDERAL AID ROAD RESURFACING PROGRAM 2017

PROJECT NUMBER: 30-



PROJECT LOCATION: VARIOUS

DISTRICT: VARIOUS

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $5,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE.

START AND COMPLETION DATES: APRIL 2017 – SEPTEMBER 2017

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	5,000,000
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: ECORSE – MIDDLE BELT TO INKSTER

PROJECT NUMBER: 30-277

PROJECT LOCATION: ROMULUS

DISTRICT: 11

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROAD CONDITION.

FUNDING STRATEGY: $658,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2018– SEPTEMBER 2018

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	0
PROJECTED-FY2018:	658,000
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

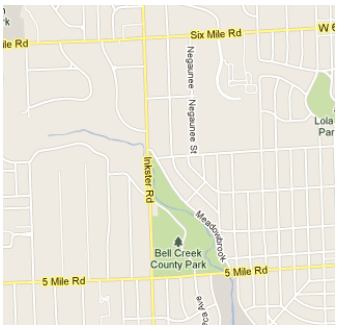
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: INKSTER – FIVE MILE TO SIX MILE

PROJECT NUMBER: 30-280



PROJECT LOCATION: LIVONIA & REDFORD TOWNSHIP

DISTRICT: 8 & 9

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $1,030,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE.

START AND COMPLETION DATES: APRIL 2018 – SEPTEMBER 2018

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	0
PROJECTED-FY2018:	1,030,000
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: MIDDLE BELT – GODDARD TO WICK

PROJECT NUMBER: 30-281

PROJECT LOCATION: ROMULUS

DISTRICT: 11

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $1,225,000, ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2018 – SEPTEMBER 2018

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	0
PROJECTED-FY2018:	1,225,000
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: OAKWOOD – TOLEDO TO SCHAEFER

PROJECT NUMBER: 30-282

PROJECT LOCATION: MELVINDALE

DISTRICT: 4

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $380,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2018 – SEPTEMBER 2018

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	0
PROJECTED-FY2018:	380,000
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

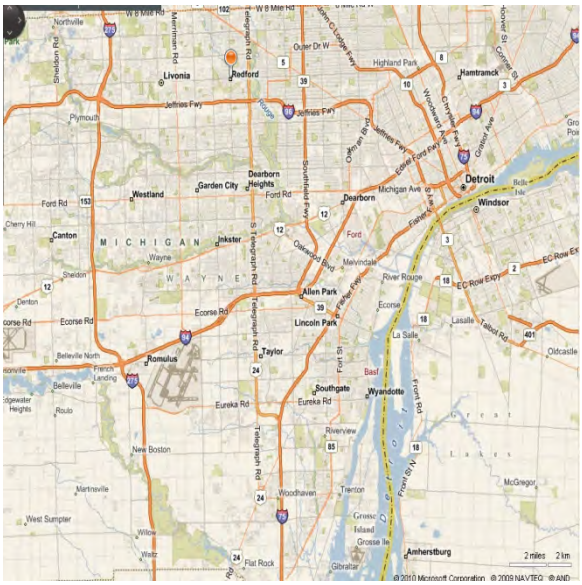
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: FEDERAL AID ROAD RESURFACING PROGRAM 2018

PROJECT NUMBER: 30-



PROJECT LOCATION: VARIOUS

DISTRICT: VARIOUS

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $12,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2018 – SEPTEMBER 2018

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	0
PROJECTED-FY2018:	12,000,000
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0

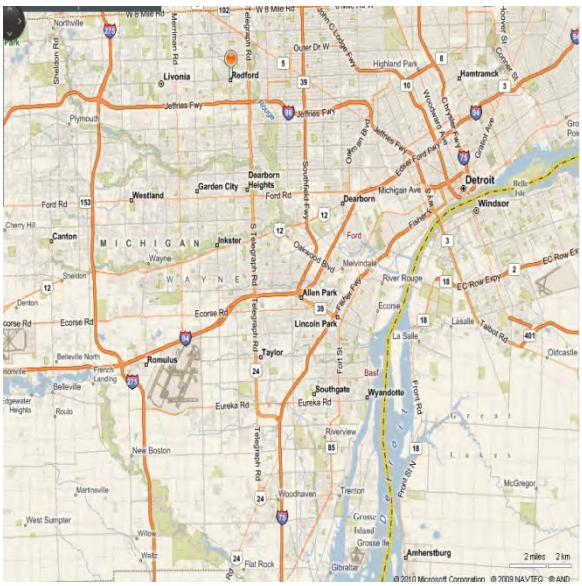
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: FEDERAL AID ROAD RESURFACING PROGRAM 2019

PROJECT NUMBER: 30-



PROJECT LOCATION: VARIOUS

DISTRICT: VARIOUS

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $17,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2019 – SEPTEMBER 2019

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	17,000,000
PROJECTED-FY2020:	0

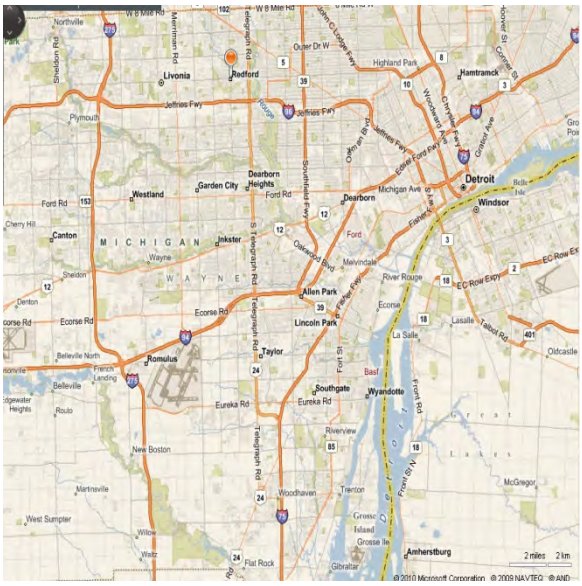
MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENGINEERING DIVISION

PROJECT TITLE: FEDERAL AID ROAD RESURFACING PROGRAM 2020

PROJECT NUMBER: 30-



PROJECT LOCATION: VARIOUS

DISTRICT: VARIOUS

PROJECT DESCRIPTION AND SCOPE: RESURFACE EXISTING PAVEMENT.

RATIONALE: IMPROVE ROADWAY CONDITION.

FUNDING STRATEGY: $18,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

START AND COMPLETION DATES: APRIL 2020 – SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: REDUCE MAINTENANCE COSTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$0
BUDGETED -FY2016:	0
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	18,000,000

MEANS OF FINANCING: FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS.

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ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

DEPARTMENT OF PUBLIC SERVICES
ENVIRONMENTAL SERVICES DIVISION

WAYNE COUNTY
DEPARTMENT OF PUBLIC SERVICES
ENVIRONMENTAL SERVICES GROUP

Capital projects undertaken by the Environmental Services Group (ESG) are largely focused on construction of new or significant expansions to existing wastewater transport, treatment and/or disposal facilities owned or operated by the County; improvement or reconstruction of existing sewage transport, treatment and/or disposal facilities owned or operated by the County; capital asset and infrastructure replacement; and projects to improve storm water management in the County.

The goals of the projects can include:

- To protect, preserve and restore the water resources of Wayne County including the Huron, Rouge, Detroit and Milk Rivers; Lake St. Clair; Lake Erie; and their tributary waterways and watersheds.
- To protect the public health and quality of life of Wayne County residents by minimizing the possibility of basement flooding/sewer backups and reducing untreated combined sewer overflows and sanitary sewer overflows into area lakes, rivers and streams.
- To ensure the reliability of the wastewater transport, treatment and/or disposal facilities owned or operated by the County and their compliance with current and future regulatory requirements.
- Reducing flood risk along waterways (e.g., North Branch Ecorse Creek flood control).

The Environmental Services Group is committed to maximizing opportunities for such capital improvements to be designed and constructed with favorable financing available under the Michigan Department of Environmental Quality (MDEQ) State Revolving Fund (SRF) low interest loan program and other programs.

Every five years, capital improvements for wastewater transport, treatment and/or disposal facilities owned/operated by the County are identified, assessed and prioritized over a 20-year planning period in a "Project Plan" document developed for each wastewater system. Capital improvement projects must be included in an approved Project Plan to be eligible for financing under the SRF loan program. The final Project Plan reflects input from the customers in each system and other factors, such as the recommendations from the Comprehensive Assessment and Master Plan Project (CAMPP). Through the CAMPP, all aspects of wastewater services (facilities, services, finances, organization, business and operating practices, information systems, etc) were comprehensively evaluated in terms of efficiency, effectiveness and competitiveness. Opportunities to improve and correct deficiencies were identified, prioritized, planned and scheduled for implementation over a period of time.

2015-2016 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
DOWNRIVER SEWAGE DISPOSAL SYSTEM	$16,991	$593	$16,398	$16,991
COMBINED SEWER OVERFLOW RETENTION TREATMENT BASINS	3,979	221	3,758	3,979
ROUGE VALLEY SEWAGE DISPOSAL SYSTEM	1,880	85	1,795	1,880
NORTHEAST SEWAGE DISPOSAL SYSTEM	1,444	38	1,406	1,444
MILK RIVER INTER-COUNTY DRAIN DRAINAGE DISTRICT *	585	53	532	585
NORTH BRANCH ECORSE CREEK DRAINAGE DISTRICT*	2,337	626	1,711	2,337
ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT*	82	14	68	82
SOUTHGATE-WYANDOTTE RELIEF DRAINS DRAINAGE DISTRICT*	619	72	547	619
TOTAL	**$27,917**	**$1,702**	**$26,215**	**$27,917**

*These projects are for the Drainage Districts which are component units of the County but not included in the Appropriation Ordinance and are provided for information purposes.

PROJECTS

DOWNRIVER SEWAGE DISPOSAL SYSTEM (INCLUDES DOWNRIVER WASTEWATER TREATMENT FACILITY)

The first sections of the Downriver Sewage Disposal System (DSDS) were constructed in the early 1920s, with the first elements of the Downriver Wastewater Treatment Facility (DWTF) constructed in the late 1930s. There have been numerous expansions of the sewer interceptor system and DWTF over the years.

Currently, the system provides wastewater transport and disposal for an approximate population of 284,000 from a service area comprised of all or portions of 13 communities. The peak flow capacity of the DWTF is 225 MGD (million gallons per day), making it the second largest wastewater treatment facility in Michigan. Each year, a number of elements of the DSDS need to be improved, rehabilitated or replaced to ensure continued proper operation of this aging, large, and complex system. The document "SRF Project Plan for the DSDS" identifies, assesses and prioritizes needed capital improvements for the DSDS to be implemented over a 20-year planning period.

Current capital improvement projects underway at the DWTF are the Solids Complex Renovations and the Secondary System and Headworks System Renovations: Segment 1. The capital improvement projects scheduled for 2016-2020 represent replacement of capital assets that have reached and/or exceeded their useful service lives. Capital replacement of these assets represents an improvement in efficiency and reliability. The cost effectiveness to replace these assets is planned to avoid the major maintenance, decreased operating efficiencies and reduced reliability associated with non-replacement.
The majority of recent and ongoing capital improvement projects for the DSDS have been funded from SRF loans.

COMBINED SEWER OVERFLOW RETENTION TREATMENT BASINS

Wayne County operates four Combined Sewer Overflow Retention Treatment Basins (CSO RTBs) within the Rouge River watershed: Dearborn Heights, Inkster, Redford, and River Rouge. The "Project Plan for Rouge River Watershed Wastewater Facilities" document identifies, assesses and prioritizes needed capital improvements for each facility over a 20-year planning period.

Improvements at each facility are completed in cooperation with the respective community served. Select Priority 1 projects from the Project Plan are currently being implemented at the Dearborn Heights, Redford, and River Rouge facilities. Additional planned improvements (Priority 2) to the CSO RTBs will be included in future FY CIPs.

ROUGE VALLEY SEWAGE DISPOSAL SYSTEM

Capital improvements to the Rouge Valley Sewage Disposal System (RVSDS) are mandated under Final Order of Abatement (FOA) 2117 (as amended) issued by MDEQ, and are required to reduce sanitary sewer overflows to the Rouge River. The first phase of improvement ($21 million) was completed in 2012 under the Short Term Corrective Action Plan (STCAP) to eliminate extraneous flows into the sanitary sewer system.

The effectiveness of the STCAP at reducing sanitary sewer overflows is currently being assessed. Once the system assessment is complete in 2016, additional and significant capital improvements under a Long Term Corrective Action Plan will likely to be required to meet the FOA. An increase in operating cost for these improvements is expected; however, it is not possible to estimate the amount at this time since the needed improvements have not yet been identified and designed.

Additional improvements necessary to ensure continued efficient and effective operation of this aging, large, and complex wastewater system were identified in the "Project Plan for Rouge River Watershed Wastewater Facilities" document. Construction of the Priority 1B improvements to select RVSDS facilities is underway in FY15.

NORTHEAST SEWAGE DISPOSAL SYSTEM

The "SRF Project Plan for the Northeast Sewage Disposal System (NESDS) including the Milk River System" document prioritizes needed capital improvements to this system over a 20-year planning period. Subsequent to the development of the Project Plan, the MDEQ and Wayne County entered into Administrative Consent Order (ACO) 000115 which mandates completion of the Priority 1A and 2 Improvements identified in the Project Plan for the NESDS. These improvements are identified in "Supplement 1, Project Plan for the Northeast Sewage System including the Milk River System" and include process, mechanical, and electrical improvements at the Kerby Road and Marter Road pump stations and at the Harper Woods connection and flow control. Construction of these improvements is underway. Additional improvements to the NESDS system facilities identified in the Project Plan will be implemented starting in FY20.

MILK RIVER INTER-COUNTY DRAIN DRAINAGE DISTRICT

The "SRF Project Plan for the Northeast Sewage Disposal System including the Milk River System" document prioritizes needed capital improvements to the MRIDDD facilities. Subsequent to the development of the Project Plan, the MDEQ issued an enforcement notice and ACO 000114 was entered. An update to the project plan to include improvements mandated under ACO 000114 was published July 2012 as "Supplement 2, Project Plan for the Northeast Sewage Disposal System including the Milk

River System". Design of upgrades or enhancements to the recirculation, flushing and disinfection systems at the Milk River facilities is underway, with construction scheduled to begin in July 2016. Future capital improvements for this system (Priority 2B, 3B, and 4B) are also identified in the Project Plan update.

SOUTHGATE/WYANDOTTE RELIEF DRAINS DRAINAGE DISTRICT

Design of the next capital improvement project for this system (Project SW-8B) is planned to start soon. This project will replace and improve equipment that has reached/exceeded its useful service life, and will provide for improved automated operations. Automation is expected to result in a cost-effective decrease in operating expenses. An update to the Project Plan for this system is planned to identify future capital improvements and to position them for potential financing under the SRF program.

ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT

Capital improvements underway for this system include integration of the new control system for the Taylor Basin and Jackson Street Pumping Station with the overall DPS-ESG control system to improve the efficiency of operation of the system. Additional long term capital improvements will be documented in a Project Plan to be developed over the next year.

NORTH BRANCH ECORSE CREEK DRAINAGE DISTRICT

The flooding history of the North Branch Ecorse Creek dates back to the 1960s. Flooding events in 2000 and 2004 were classified as federal disaster areas. A flood control study completed in 2008 outlined the framework for a construction project to mitigate much of the flooding. The department is currently working collaboratively with the U.S. Army Corps of Engineers (USACE) to finalize an updated Feasibility Study for the Ecorse Creek Flood Control Project. This study is necessary to secure federal funding for part of this large, complex project. The department continues to pursue opportunities to offset the costs for construction of this major capital improvement project.

CAPITAL PROJECTS SELECTION PROCESS

Capital Improvement Projects included in the 2016 budget are projects that are technically sound and deemed to be financially viable. Capital planning efforts are conducted annually by engineering, operations and maintenance, and administrative staff. Criteria used for evaluating and prioritizing projects include: risk of state/federal discharge permit violations that may occur without the project; equipment age and its relationship to its expected useful life; and potential for increased efficiency of operation and maintenance. The planning horizon for capital projects is 20 years and typically culminates in a Project Plan for each wastewater system submitted to the MDEQ to make the projects eligible for financing under the State Revolving Fund program.

Once a project has been deemed technically necessary, a financial evaluation is completed to determine whether the systems' customer base can afford the project(s) and a strategy for financing the project is developed. There are several mechanisms available for financing but the two most often used are municipal bonds and the low interest SRF loan program managed by the MDEQ. The SRF loans are typically several percentage points lower than the municipal bonds and therefore are a desirable form of financing. In order to be eligible for SRF loans, a Project Plan must be submitted and approved by the MDEQ. This Project Plan is technical in nature with planning level cost estimates. The process provides the opportunity for public input prior to submittal to the state for its review and ranking.

CAPITAL PROJECTS IMPACT ON OPERATING BUDGET

Many capital improvement projects for Wayne County owned/operated wastewater and storm water systems will result in improved service to the communities and greater efficiency with improved and automated facilities. To date, the ESG has been successful in improving operational efficiencies, continuously meeting compliance, and creating a team environment where employees are held accountable while reducing costs.

COUNTY OF WAYNE
DEPARTMENT OF PUBLIC SERVICES
ENVIRONMENTAL SERVICES GROUP
FIVE YEAR CAPITAL IMPROVEMENT PLAN
($ IN THOUSANDS)

PROJECT DESCRIPTION	PROJECT NUMBER	ESTIMATED TOTAL COST	FUNDING SOURCE	EXPENDED TO DATE	FISCAL 2015-2016	FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020	UNPROG
Downriver Sewage Disposal System:										
WWTF Solids Complex Renovations	590007	12,827	SRF	10,177	2,650	0	0	0	0	0
Secondary and Headworks System Reno #1	590010	21,389	S / SRF	1,461	11,779	6,166	1,983	0	0	0
Biosolids Drying &Beneficial Reuse	590011	47,352	SRF	152	2,024	3,896	16,512	16,512	8,256	0
DSDS Interceptor System Improvements0Segment 1	590012	5,000	SRF	54	538	2,624	1,784	0	0	0
Downriver Sewage Disposal System Imp	590008	45,377	SRF	0	0	0	189	503	2,735	41,950
Rouge River Watershed CSO Basins:										
Facility Imp, SCADA and Integration	596001	40,806	CC / SRF	1,116	3,979	4,945	4,950	3,051	455	22,310
Rouge Valley Sewage Disposal System										
SCADA & Integration and Flow Meter Replacement	598001	7,550	B / SRF	1,320	1,880	165	210	1,915	0	2,060
Long Term Corrective Action Plan (LTCAP)	598007	74,298	SRF	0	0	2,190	2,308	21,275	21,275	27,250
Northeast Sewage Disposal System										
All Priorities Improvements	599002	60,618	SRF	12,687	1,444	0	0	0	248	46,239
Milk River Intercounty Drain Drainage District										
Priority 1B Improvements	830002	24,940	SRF / F	585	585	2,611	9,391	9,274	2,494	0
Priorities 2B, 3B & 4B Improvements	830003	6,572	SRF	0	0	0	19	29	29	6,495
N. Branch Ecorse Creek Drain Drainage District										
Flood Control Project	801001	129,558	F / B	1,476	2,337	56,675	16,559	29,173	23,338	0
Ecorse Creek Pollution Abatement System										
SCADA Integ. Taylor Basin & Jackson St. Pump Station	820003	113	O&M	70	43	0	0	0	0	0
SCADA Integration Banner Street Pump Station	820003	185	O&M	0	39	117	29	0	0	0
Southgate-Wyandotte Relief Drain Drainage District										
Pump Stations Automation (SW-8B)	821002	6,080	CC / F	159	515	4,880	526	0	0	0
SW-12 Combined Systeme Sewer Cleaning/rehab	821003	4,214	F / SRF	0	104	804	3,306	0	0	0
ANNUAL TOTAL		**486,879**		**29,257**	**27,917**	**85,073**	**57,766**	**81,732**		**146,304**

KEY: CC = Cash Capital from O&M (Local funding); F = Federal Grant; S = State Grant; B = Bonds; SRF = State Revolving Fund

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: DOWNRIVER SEWAGE DISPOSAL SYSTEM, DOWNRIVER WASTEWATER TREATMENT FACILITY, SOLIDS COMPLEX RENOVATIONS PROJECT

PROJECT NUMBER: 590007

PROJECT LOCATION: DOWNRIVER WASTEWATER TREATMENT FACILITY, (DWTF), 797 CENTRAL, WYANDOTTE AND COLLECTION SEWER SYSTEM

DISTRICT: 4, 8, 11, 13, 14, 15

PROJECT DESCRIPTION AND SCOPE: THE ENTIRE DWTF SOLIDS COMPLEX REQUIRES RENOVATION, STARTING WITH THE PRIMARY SLUDGE PUMPS FOR EACH OF THE PRIMARY SEDIMENTATION TANKS, AND ENDING WITH THE DEWATERING EQUIPMENT AT THE SOLIDS BUILDING.

RATIONALE: IMPROVEMENTS NEEDED TO KEEP THE DOWNRIVER WASTEWATER TREATMENT FACILITY IN COMPLIANCE WITH NPDES WASTEWATER DISCHARGE PERMIT ISSUED FOR THE FACILITY BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY (MDEQ). THIS PROJECT IS IDENTIFIED IN LONG TERM "SRF PROJECT PLAN FOR IMPROVEMENTS TO THE DOWNRIVER SEWAGE DISPOSAL SYSTEM" APPROVED BY THE DOWNRIVER JOINT MANAGEMENT COMMITTEE.

FUNDING STRATEGY: COMMODITY RATES FOR SEWAGE DISPOSAL ARE ESTABLISHED FOR THE 13 COMMUNITIES AND INCLUDE DEBT SERVICE FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: JANUARY 2012 TO MAY 2016. CONSTRUCTION BEGAN NOVEMBER 2013

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASED OPERATIONS & MAINTENANCE COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICE COSTS ASSOCIATED WITH THIS PROJECT.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$10,177,000
BUDGETED-FY2016:	2,650,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
UNPROGRAMMED FUNDING:	0

MEANS OF FINANCING: THE PROJECT HAS BEEN FINANCED UNDER THE STATE REVOLVING FUND (SRF). THE SRF LOAN FOR THIS PROJECT CLOSED DURING THE 4TH QUARTER FY13. ADDITIONALLY, IN 2014, THE PROJECT WAS AWARDED AN S2 GRANT BY MDEQ WHICH OFFSET 90% OF THE DESIGN COSTS ASSOCIATED WITH THIS PROJECT. FIXED COSTS (INCLUDING DEBT SERVICE) ARE INVOICED QUARTERLY TO SYSTEM CUSTOMERS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: DOWNRIVER SEWAGE DISPOSAL SYSTEM, DOWNRIVER WASTEWATER TREATMENT FACILITY, SECONDARY SYSTEM AND HEADWORKS SYSTEM RENOVATIONS: SEGMENT 1

PROJECT NUMBER: 590010

PROJECT LOCATION: DOWNRIVER WASTEWATER TREATMENT FACILITY (DWTF), 797 CENTRAL, WYANDOTTE AND COLLECTION SEWER SYSTEM

DISTRICT: 4, 8, 11, 13, 14, 15

PROJECT DESCRIPTION AND SCOPE: THIS PROJECT CONSISTS OF SELECT SECONDARY AND HEADWORKS SYSTEM RENOVATIONS AT THE DWTF INCLUDING: REPLACEMENT OF THE RETURN ACTIVATED SLUDGE (RAS) PUMPS, PIPING AND VALVES; MISCELLANEOUS PROCESS AND BUILDING IMPROVEMENTS FOR SECONDARY SYSTEM; REPLACEMENT OF SLUICE/ SLIDE GATES/ACTUATORS AND DRAIN VALVES AT THE AERATED GRIT TANKS, JUNCTION, BYPASS, AND CONTROL CHAMBERS; REPLACEMENT OF FINE SCREEN NOS. 5 AND 7 AND CONVEYANCE EQUIPMENT; CONTROL IMPROVEMENTS TO FINE SCREEN NO. 6; VALVE VAULT IMPROVEMENTS; INSTALLATION OF REDUNDANT POWER FEED; UPGRADE OF LABORATORY; AND MISCELLANEOUS PROCESS AND AERATED GRIT AND INFLUENT PUMP STATION BUILDING IMPROVEMENTS.

RATIONALE: IMPROVEMENTS NEEDED TO KEEP THE DOWNRIVER WASTEWATER TREATMENT FACILITY IN COMPLIANCE WITH NPDES WASTEWATER DISCHARGE PERMIT ISSUED FOR THE FACILITY BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY (MDEQ). ALL IMPROVEMENTS ARE IDENTIFIED IN LONG TERM "SRF PROJECT PLAN FOR IMPROVEMENTS TO THE DOWNRIVER SEWAGE DISPOSAL SYSTEM" APPROVED BY THE DOWNRIVER JOINT MANAGEMENT COMMITTEE.

FUNDING STRATEGY: COMMODITY RATES FOR SEWAGE DISPOSAL ARE ESTABLISHED FOR THE 13 COMMUNITIES AND INCLUDE DEBT SERVICE FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: MAY 2014 TO FEBUARY 2018. ENGINEERING DESIGN IS COMPLETE; CONSTRUCTION IS SCHEDULED TO BEGIN OCTOBER 2014.

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING OPERATIONS & MAINTENANCE COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICE COSTS ASSOCIATED WITH THIS PROJECT.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$1,461,000
PROJECTED-FY2016:	11,779,000
PROJECTED-FY2017:	6,166,000
PROJECTED-FY2018:	1,983,000
PROJECTED-FY2019:	0
BUDGETED-FY2020	0
UNPROGRAMMED FUNDING:	0

MEANS OF FINANCING: THESE IMPROVEMENTS ARE INCLUDED WITHIN THE FUNDABLE RANGE FOR A FY15 STATE REVOLVING FUND (SRF). APPLICATION FOR SRF FUNDING WILL BE MADE. ADDITIONALLY, WAYNE COUNTY OBTAINED A "SAW GRANT" FROM MDEQ TO FUND 90% OF THE DESIGN COSTS ASSOCIATED WITH THIS PROJECT.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: DOWNRIVER SEWAGE DISPOSAL SYSTEM, DOWNRIVER WASTEWATER TREATMENT FACILITY, BIOSOLIDS DRYING & BENEFICIAL REUSE

PROJECT NUMBER: 590011

PROJECT LOCATION: DOWNRIVER WASTEWATER TREATMENT FACILITY (DWTF), 797 CENTRAL, WYANDOTTE AND COLLECTION SEWER SYSTEM

DISTRICT: 4, 8, 11, 13, 14, 15

PROJECT DESCRIPTION AND SCOPE: THIS PROJECT CONSISTS OF PROVIDING AN ALTERNATE MEANS OF SOLIDS DISPOSAL FOR THE DWTF AND INCLUDES: THE ADDITION OF A NEW NATURAL GAS BIOSOLIDS DRYING SYSTEM, ALONG WITH ALL THE ASSOCIATED PROCESSING, CONVEYING, LOADING, AND EMISSIONS CONTROL EQUIPMENT. THE PROCESS RESULTS IN DRIED BIOSOLIDS IN THE FORM OF DISCRETE GRANULES THAT ARE PATHOGEN-FREE, AND CAN BE SOLD FOR REUSE AS COMMERCIAL FERTILIZER, COMBUSTIBLE FUEL, AND/OR SOIL ADDITIVE.

RATIONALE: IMPROVEMENTS NEEDED TO KEEP THE DOWNRIVER WASTEWATER TREATMENT FACILITY IN COMPLIANCE WITH NPDES WASTEWATER DISCHARGE PERMIT ISSUED FOR THE FACILITY BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY (MDEQ). FURTHER, THE CURRENT MEANS OF SOLIDS DISPOSAL (LANDFILL DISPOSAL OF DEWATERED SOLIDS) IS NOT CONSIDERED A LONG-TERM SOLUTION DUE TO THE RISK OF SIGNIFICANT DISPOSAL COST INCREASES AND/OR LACK OF LANDFILL AVAILABILITY. THE PROJECT IS IDENTIFIED IN LONG TERM "DOWNRIVER SEWAGE DISPOSAL SYSTEM PROJECT PLAN" APPROVED BY THE DOWNRIVER JOINT MANAGEMENT COMMITTEE.

FUNDING STRATEGY: COMMODITY RATES FOR SEWAGE DISPOSAL ARE ESTABLISHED FOR THE 13 COMMUNITIES WILL INCLUDE DEBT SERVICE FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: MAY 2015 TO FEBRUARY 2020

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING OPERATIONS & MAINTENANCE COSTS, PARTICULARLY COSTS ASSOCIATED WITH LANDFILL DISPOSAL OF DEWATERED SOLIDS, AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICE COSTS ASSOCIATED WITH THIS PROJECT.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$152,000
PROJECTED-FY2016:	2,024,000
PROJECTED-FY2017:	3,896,000
PROJECTED-FY2018:	16,512,000
PROJECTED-FY2019:	16,512,000
BUDGETED-FY2020	8,256,000
UNPROGRAMMED FUNDING:	0

MEANS OF FINANCING: THESE IMPROVEMENTS ARE INCLUDED IN THE "SRF PROJECT PLAN FOR IMPROVEMENTS TO THE DOWNRIVER SEWAGE DISPOSAL SYSTEM" SUBMITTED TO MDEQ AND ARE ELIGIBLE FOR FINANCING UNDER THE STATE REVOLVING FUND (SRF). APPLICATION FOR SRF FUNDING WILL BE MADE. IF AN SRF LOAN IS NOT AVAILABLE, PROJECT WILL BE FINANCED THROUGH MARKET BONDS OR FUND BALANCE. FIXED COSTS (INCLUDING DEBT SERVICE) ARE INVOICED QUARTERLY TO SYSTEM CUSTOMERS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: DOWNRIVER SEWAGE DISPOSAL SYSTEM, DOWNRIVER WASTEWATER TREATMENT FACILITY, DSDS INTERCEPTOR SYSTEM IMPROVEMENTS - SEGMENT I

PROJECT NUMBER: 590012

PROJECT LOCATION: DOWNRIVER WASTEWATER TREATMENT FACILITY (DWTF), 797 CENTRAL, WYANDOTTE AND COLLECTION SEWER SYSTEM

DISTRICT: 4, 8, 11, 13, 14, 15

PROJECT DESCRIPTION AND SCOPE: THE PROJECT WILL CLEAN AND REHABILITATE SELECT SECTIONS OF THE CIRCA 1938 AND 1962 SEWER INTERCEPTORS. THE EXISTING FLOW METERS FOR THE SYSTEM WILL ALSO BE REPLACED AND UPGRADED.

RATIONALE: IMPROVEMENTS ARE NEEDED TO KEEP THE INTERCEPTORS FROM COLLAPSING AND TO MAINTAIN COMPLIANCE WITH NPDES WASTEWATER DISCHARGE PERMIT ISSUED FOR THE SYSTEM BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY (MDEQ). ALL IMPROVEMENTS ARE IDENTIFIED IN LONG TERM "SRF PROJECT PLAN FOR IMPROVEMENTS TO THE DOWNRIVER SEWAGE DISPOSAL SYSTEM" APPROVED BY THE DOWNRIVER JOINT MANAGEMENT COMMITTEE

FUNDING STRATEGY: COMMODITY RATES FOR SEWAGE DISPOSAL ARE ESTABLISHED FOR THE 13 COMMUNITIES AND WILL INCLUDE DEBT SERVICE FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: JUNE 2015 TO SEPTEMBER 2018

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING OPERATIONS & MAINTENANCE COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICE COSTS ASSOCIATED WITH THIS PROJECT.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$54,000
PROJECTED-FY2016:	538,000
PROJECTED-FY2017:	2,624,000
PROJECTED-FY2018:	1,784,000
PROJECTED-FY2019:	0
BUDGETED-FY2020	0
UNPROGRAMMED FUNDING:	0

MEANS OF FINANCING: THESE IMPROVEMENTS ARE INCLUDED IN THE "SRF PROJECT PLAN FOR IMPROVEMENTS TO THE DOWNRIVER SEWAGE DISPOSAL SYSTEM" SUBMITTED TO MDEQ AND ARE ELIGIBLE FOR FINANCING UNDER THE STATE REVOLVING FUND (SRF). APPLICATION FOR SRF FUNDING WILL BE MADE. IF AN SRF LOAN IS NOT AVAILABLE, THE PROJECT WILL BE FINANCED THROUGH MARKET BONDS OR FUND BALANCE. FIXED COSTS (INCLUDING DEBT SERVICE) ARE INVOICED QUARTERLY TO SYSTEM CUSTOMERS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: DOWNRIVER SEWAGE DISPOSAL SYSTEM IMPROVEMENTS

PROJECT NUMBER: 590008

PROJECT LOCATION: DOWNRIVER WASTEWATER TREATMENT FACILITY, (DWTF), 797 CENTRAL, WYANDOTTE AND COLLECTION SEWER SYSTEM

DISTRICT: 4, 8, 11, 13, 14, 15

PROJECT DESCRIPTION AND SCOPE: VARIOUS CAPITAL IMPROVEMENTS ARE PLANNED.

- PRIORITY 1: SECONDARY SYSTEM AND HEADWORKS SYSTEM RENOVATIONS: SEGMENT 2
- PRIORITY 2: D-A-F COMPLEX RENOVATIONS
- PRIORITY 3: INSTRUMENTATION AND SCADA SYSTEM IMPROVEMENTS
- PRIORITY 4: ULTRAVIOLET DISINFECTION SYSTEM RENOVATIONS
- PRIORITY 5: DSDS COLLECTION SYSTEM IMPROVEMENTS

RATIONALE: IMPROVEMENTS NEEDED TO REPLACE EQUIPMENT AND INFRASTRUCTURE THAT HAS REACHED/EXCEEDED IT USEFUL SERVICE LIFE IN ORDER TO KEEP WASTEWATER TREATMENT FACILITY IN COMPLIANCE WITH NPDES WASTEWATER DISCHARGE PERMIT ISSUED FOR THE FACILITY BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY (MDEQ). ALL IMPROVEMENTS ARE IDENTIFIED IN LONG TERM "SRF PROJECT PLAN FOR IMPROVEMENTS TO THE DOWNRIVER SEWAGE DISPOSAL SYSTEM" APPROVED BY THE DOWNRIVER JOINT MANAGEMENT COMMITTEE.

FUNDING STRATEGY: COMMODITY RATES FOR SEWAGE DISPOSAL ARE ESTABLISHED FOR THE 13 COMMUNITIES AND WILL INCLUDE DEBT SERVICE FOR FINANCING THESE PROJECTS.

START AND COMPLETION DATES: NOVEMBER 2017 TO SEPTEMBER 2020+

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING OPERATIONS & MAINTENANCE COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICE COSTS ASSOCIATED WITH THESE PROJECTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$ 0	
BUDGETED-FY2016:	0	
PROJECTED-FY2017:	0	
PROJECTED-FY2018:	189,000	(PRIORITY 1)
PROJECTED-FY2019:	503,000	(PRIORITY 1)
PROJECTED-FY2020:	2,735,000	(PRIORITY 1, 2, & 3)
UNPROGRAMMED FUNDING:	41,950,000	

MEANS OF FINANCING: ALL PROJECTS ARE INCLUDED IN THE "SRF PROJECT PLAN FOR IMPROVEMENTS TO THE DOWNRIVER SEWAGE DISPOSAL SYSTEM" SUBMITTED TO MDEQ AND ARE ELIGIBLE FOR FINANCING UNDER THE STATE REVOLVING FUND (SRF). APPLICATION FOR SRF FUNDING WILL BE MADE FOR EACH PROJECT. FIXED COSTS (INCLUDING DEBT SERVICE) ARE INVOICED QUARTERLY TO SYSTEM CUSTOMERS. IF SRF LOANS ARE NOT AVAILABLE, PROJECTS WILL BE FINANCED THROUGH MARKET BONDS OR FUND BALANCE.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: ROUGE RIVER WATERSHED COMBINED SEWER OVERFLOW (CSO) RETENTION TREATMENT BASINS (RTB), FACILITY IMPROVEMENTS AND SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) IMPROVEMENTS AND INTEGRATION

PROJECT NUMBER: 596001

PROJECT LOCATION: DEARBORN HEIGHTS CSO RTB, 23800 EDWARD HINES DRIVE, DEARBORN HEIGHTS; INKSTER CSO RTB, 2001 INKSTER RD., INKSTER; RIVER ROUGE CSO RTB, 10120 WEST JEFFERSON, RIVER ROUGE; AND REDFORD CSO RTB, 16100 LOLA, REDFORD TOWNSHIP

DISTRICT: 8, 12, 15

PROJECT DESCRIPTION AND SCOPE:

- PRIORITY 1B: UPGRADE CHEMICAL FEED TO IMPROVE DISINFECTION AND SAFETY. UPGRADE SCADA AND INTEGRATE INTO OVERALL DPS-ESG SCADA SYSTEM.
- PRIORITY 2: ROOF REPAIR OR REPLACEMENT, CONTROL BUILDING HEATING AND VENTILATION IMPROVEMENTS AND ADDITION OF INFLUENT SCREENING (RIVER ROUGE).
- PRIORITY 3: REPLACE INFLUENT SCREENING, CONVEYOR, SCADA AND DEWATERING PUMP.
- PRIORITY 4: INFLUENT PUMP REPLACEMENT.

RATIONALE: IMPROVEMENTS NEEDED TO KEEP CSO RETENTION TREATMENT BASINS IN COMPLIANCE WITH NPDES DISCHARGE PERMITS ISSUED BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY (MDEQ).

FUNDING STRATEGY: EACH COMMUNITY CONTRACTS WITH WAYNE COUNTY TO OPERATE AND MAINTAIN THE FACILITY WITHIN THEIR BOUNDARY. ALL PROJECTS ARE INCLUDED IN THE "PROJECT PLAN FOR ROUGE RIVER WATERSHED WASTEWATER FACILITIES" SUBMITTED TO MDEQ AND ARE ELIGIBLE FOR FINANCING UNDER THE STATE REVOLVING FUND (SRF). IMPROVEMENTS WILL BE COMPLETED IN COOPERATION WITH APPROPRIATE COMMUNITY.

START AND COMPLETION DATES: OCTOBER 2013 - SEPTEMBER 2020+

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING OPERATIONS AND MAINTENANCE COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICE ASSOCIATED WITH THESE PROJECTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$1,116,000	(PRIORITY 1B)
BUDGETED-FY2016:	3,979,000	(PRIORITY 1B)
PROJECTED-FY2017:	4,945,000	(PRIORITY 1B & PRIORITY 2)
PROJECTED-FY2018:	4,950,000	(PRIORITY 1B & PRIORITY 2)
PROJECTED-FY2019:	3,051,000	(PRIORITY 2)
PROJECTED-FY2020:	455,000	(PRIORITY 3)
UNPROGRAMMED FUNDING:	22,310,000	(PRIORITY 3 & PRIORITY 4)

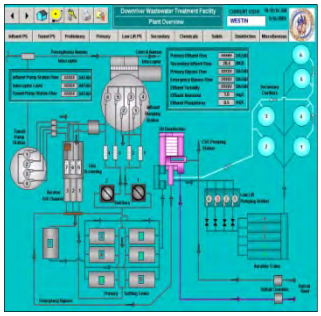
MEANS OF FINANCING: SRF FUNDING WAS AWARDED IN 2014 FOR DEARBORN HEIGHTS PRIORITY 1B PROJECT. SRF LOAN APPLICATIONS WILL BE MADE FOR ALL FUTURE PROJECTS. IF FUTURE SRF FINANCING NOT AVAILABLE, PROJECTS WILL BE FINANCED THROUGH COMMODITY RATES ESTABLISHED FOR SYSTEM SERVICE FEES ASSESSED TO CUSTOMERS. FIXED COSTS (INCLUDING DEBT SERVICE) ARE INVOICED QUARTERLY TO SYSTEM CUSTOMERS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: ROUGE VALLEY SEWAGE DISPOSAL SYSTEM – SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) IMPROVEMENTS AND INTEGRATION, AND FLOW METER/SYSTEM MONITORING DEVICE REPLACEMENT (PRIORITY 1B)

PROJECT NUMBER: 598001



PROJECT LOCATION: ROUGE VALLEY SEWAGE DISPOSAL SYSTEM DISTRICT

DISTRICT: 8, 9, 10, 11, 12

PROJECT DESCRIPTION AND SCOPE: IMPROVE SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM FOR ROUGE VALLEY SEWAGE DISPOSAL SYSTEM AND INTEGRATE INTO OVERALL DPS-ESG SCADA SYSTEM. REPLACE AND UPGRADE OBSOLETE SEWAGE FLOW METERING / SYSTEM MONITORING EQUIPMENT AND INTEGRATE DEVICES INTO DPS-ESG SCADA SYSTEM.

RATIONALE: SCADA IMPROVEMENTS AND REPLACEMENT/UPGRADE OF SYSTEM MONITORING DEVICES ARE IDENTIFIED IN LONG TERM "PROJECT PLAN FOR THE ROUGE RIVER WATERSHED WASTEWATER FACILITIES" AND ARE NECESSARY TO OPERATE FACILITIES IN COMPLIANCE WITH FINAL ORDER OF ABATEMENT (FOA) 2117 (AS AMENDED) FOR THE SYSTEM AND THE NPDES PERMIT FOR LIFT STATION 1A ISSUED BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY (MDEQ). FLOW METER UPGRADES REQUIRED TO IMPLEMENT MONITORING PROGRAM REQUIRED UNDER FOA 2117 (AS AMENDED). THESE SYSTEMS WILL NEED TO BE REPLACED/UPGRADED APPROXIMATELY EVERY 10 YEARS.

FUNDING STRATEGY: PRIORITY 1B IMPROVEMENTS ARE FINANCED UNDER THE 4TH QUARTER FY14 STATE REVOLVING FUND (SRF). COMMODITY RATES FOR SEWAGE TRANSPORT ARE ESTABLISHED FOR THE 15 COMMUNITIES. INCLUDES DETROIT WATER & SEWER DEPARTMENT PASS-THROUGH RATES AND DEBT SERVICE COSTS FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: OCTOBER 2013 – NOVEMBER 2016. CONSTRUCTION BEGAN NOVEMBER 2014.

PROJECTED IMPACT ON OPERATING BUDGET: NONE

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$1,320,000
PROJECTED-FY2016:	1,880,000
PROJECTED-FY2017:	165,000
PROJECTED-FY2018:	210,000
PROJECTED-FY2019:	1,915,000
PROJECTED-FY2020:	0
UNPROGRAMMED FUNDING:	2,060,000

MEANS OF FINANCING: A FY 2014 STATE REVOLVING FUND (SRF) LOW INTEREST LOAN WAS OBTAINED FOR THE PRIORITY 1B PROJECT. FIXED COSTS (INCLUDING DEBT SERVICE) ARE INVOICED QUARTERLY TO SYSTEM CUSTOMERS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: ROUGE VALLEY SEWAGE DISPOSAL SYSTEM – LONG TERM CORRECTIVE ACTION PLAN (LTCAP)

PROJECT NUMBER: 598007

PROJECT LOCATION: ROUGE VALLEY SEWAGE DISPOSAL DISTRICT

DISTRICT: 8, 9, 10, 11, 12

PROJECT DESCRIPTION AND SCOPE: DESIGN AND CONSTRUCT THE RECOMMENDED LONG TERM SOLUTION TO CONTROL SANITARY SEWER OVERFLOWS FROM THE ROUGE VALLEY SEWAGE DISPOSAL SYSTEM. THE SPECIFIC REQUIRED SYSTEM IMPROVEMENTS HAVE NOT YET BEEN DEFINED.

RATIONALE: IMPROVEMENTS TO THE ROUGE VALLEY SEWAGE DISPOSAL SYSTEM ARE REQUIRED TO ELIMINATE SANITARY SEWER OVERFLOWS AND TO COMPLY WITH FINAL ORDER OF ABATEMENT (FOA) 2117 (AS AMENDED) FOR THE SYSTEM. ALL IMPROVEMENTS WILL BE IDENTIFIED IN THE LONG TERM CORRECTIVE ACTION PLAN UNDER DEVELOPMENT.

FUNDING STRATEGY: COMMODITY RATES FOR SEWAGE TRANSPORT ARE ESTABLISHED FOR THE 15 COMMUNITIES. INCLUDES DWSD PASS-THROUGH RATES.

START AND COMPLETION DATES: MARCH 2014 – DECEMBER 2022. INITIAL STUDY UNDERWAY.

PROJECTED IMPACT ON OPERATING BUDGET: UNKNOWN AT THIS TIME; WILL BE DEFINED ONCE LONG TERM CORRECTIVE ACTION PLAN IS DEVELOPED.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$ 0
PROJECTED-FY2016:	0
PROJECTED-FY2017:	2,190,000
PROJECTED-FY2018:	2,308,000
PROJECTED-FY2019:	21,275,000
PROJECTED-FY2020:	21,275,000
UNPROGRAMMED FUNDING:	27,250,000

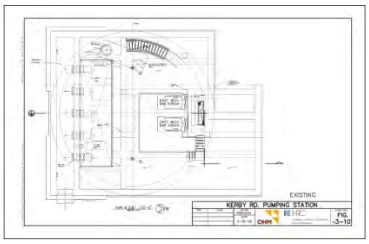
MEANS OF FINANCING: APPLICATION WILL BE MADE TO THE STATE REVOLVING FUND (SRF) FOR A LOW INTEREST LOAN FOR THIS PROJECT. IF SRF FUNDING NOT AVAILABLE, PROJECT WILL BE FINANCED THROUGH COMMODITY RATES ESTABLISHED FOR SYSTEM SERVICE FEES ASSESSED TO CUSTOMERS. FIXED COSTS (INCLUDING DEBT SERVICE) ARE INVOICED QUARTERLY TO SYSTEM CUSTOMERS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: NORTHEAST SEWAGE DISPOSAL SYSTEM – PRIORITY 1A, 2, 3, AND 4 IMPROVEMENTS

PROJECT NUMBER: 599002



PROJECT LOCATION: KERBY ROAD PUMP STATION, 315 CHALFONTE, GROSSE POINTE FARMS; MARTER ROAD PUMP STATION, 20780 MARTER RD. GROSSE POINTE WOODS; HARPER WOODS CONNECTION & FLOW CONTROL, 17933 MACK AVENUE, GROSSE POINTE WOODS; AND GROSSE POINTE INTERCEPTOR (FROM THE MARTER ROAD PUMP STATION TO THE KERBY ROAD PUMP STATION).

DISTRICT: 1

PROJECT DESCRIPTION AND SCOPE:

- PRIORITY 1A AND 2 (SELECTED IMPROVEMENTS): IMPROVEMENTS OF KERBY ROAD AND MARTER ROAD PUMP STATIONS AND HARPER WOODS CONNECTION & FLOW CONTROL ARE PREDOMINANTLY PROCESS, MECHANICAL, ELECTRICAL AND SCADA IN NATURE. WORK RELATED TO THE GROSSE POINTE INTERCEPTOR INVOLVES A PIPE CONDITION ASSESSMENT.
- PRIORITY 3: IMPROVEMENTS OF KERBY ROAD INVOLVE THE REPLACEMENT OF PUMPS, IMPROVEMENTS AT MARTER ROAD INVOLVES THE REPLACEMENT OF PUMP AND EXHAUST EQUIPMENT, AND IMPROVEMENTS TO THE GROSSE POINTE INTERCEPTOR INVOLVES INSPECTION.
- PRIORITY 4: IMPROVEMENTS TO THE GROSSE POINTE INTERCEPTOR INVOLVES REPLACEMENT.

RATIONALE: PRIORITY 1A AND SELECT IMPROVEMENTS ARE REQUIRED UNDER ADMINISTRATIVE CONSENT ORDER ACO-000115 ISSUED FOR THIS SYSTEM BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY (MDEQ).

FUNDING STRATEGY: ALL IMPROVEMENTS ARE IDENTIFIED IN "SUPPLEMENT 1, PROJECT PLAN FOR THE NORTHEAST SEWAGE SYSTEM INCLUDING THE MILK RIVER SYSTEM" AND ARE ELIGIBLE FOR FINANCING UNDER THE SRF. COMMODITY RATES FOR SEWAGE TRANSPORT ARE ESTABLISHED FOR THE CUSTOMER COMMUNITIES AND INCLUDES DETROIT WATER AND SEWERAGE DEPARTMENT (DWSD) PASS-THROUGH RATES AND DEBT SERVICE COSTS FOR THIS PROJECT.

START AND COMPLETION DATES:

- PRIORITY 1A AND 2 (SELECTED IMPROVEMENTS): OCTOBER 2013 - DECEMBER 2015.
- PRIORITY 3 AND 4: BEYOND FY20.

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING OPERATIONS AND MAINTENANCE COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICE ASSOCIATED WITH THIS PROJECT.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$ 12,687,000	(PRIORITY 1A AND 2)
BUDGETED-FY2016:	1,444,000	(PRIORITY 1A AND 2)
PROJECTED-FY2017:	0	(PRIORITY 1A AND 2)
PROJECTED-FY2018:	0	
PROJECTED-FY2019:	0	
PROJECTED-FY2020:	248,000	(PRIORITY 3)
UNPROGRAMMED FUNDING:	46,239,000	(PRIORITY 3 AND 4)

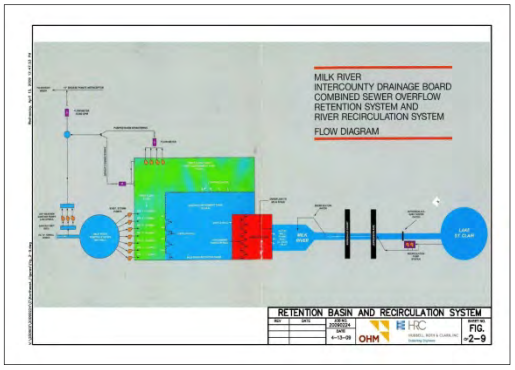
MEANS OF FINANCING: SRF FINANCING HAS BEEN SECURED FOR THE PRIORITY 1A AND 2 PROJECTS UNDERWAY.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: MILK RIVER INTER-COUNTY DRAIN DRAINAGE DISTRICT: PRIORITY 1B IMPROVEMENTS

PROJECT NUMBER: 830002



PROJECT LOCATION: MILK RIVER COMBINED SEWER OVERFLOW RETENTION TREATMENT BASIN, 1190 PARKWAY DRIVE, GROSSE PTE WOODS; MILK RIVER RECIRCULATION STATION, 1130 LAKESHORE DRIVE, GROSSE POINTE SHORES

DISTRICT: 1

PROJECT DESCRIPTION AND SCOPE: REHABILITATION AND UPGRADE OF FLUSHING, DISINFECTION, SAMPLING, AERATION, ELECTRICAL, SANITARY PUMP, STORM WATER PUMP, DEWATERING SYSTEMS, AND RECIRCULATION SYSTEM. REPLACE BUILDING ROOFS. ALSO INCLUDES IMPROVEMENTS TO THE SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM AND ITS INTEGRATION WITH THE OVERALL DPS-ESG SCADA SYSTEM.

RATIONALE: FACILITY IMPROVEMENTS MANDATED UNDER ADMINISTRATIVE CONSENT ORDER ACO-000114 ISSUED FOR THIS SYSTEM BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY. ALL IMPROVEMENTS ARE IDENTIFIED IN "SUPPLEMENT 2, PROJECT PLAN FOR THE NORTHEAST SEWAGE SYSTEM INCLUDING THE MILK RIVER SYSTEM" AND HAVE BEEN APPROVED BY THE BOARD OF THE MILK RIVER INTERCOUNTY DRAIN DRAINAGE DISTRICT.

FUNDING STRATEGY: ANNUAL BUDGET ESTABLISHED FOR DRAINAGE DISTRICT. BUDGET INCLUDES DEBT SERVICE COSTS FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: OCTOBER 2016 - DECEMBER 2019. ENGINEERING DESIGN UNDERWAY.

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING O&M COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICE COSTS ASSOCIATED WITH THESE PROJECTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$	585,000
BUDGETED-FY2016:		585,000
PROJECTED-FY2017:		2,611,000
PROJECTED-FY2018:		9,391,000
PROJECTED-FY2019:		9,274,000
PROJECTED-FY2020:		2,494,000
UNPROGRAMMED FUNDING:		0

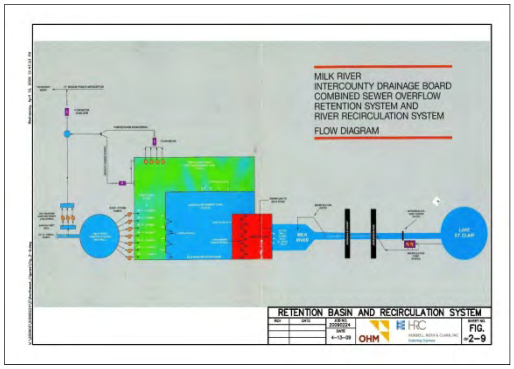
MEANS OF FINANCING: THE PROJECT IS INCLUDED IN THE "PROJECT PLAN FOR THE NORTHEAST SEWAGE SYSTEM INCLUDING THE MILK RIVER SYSTEM" SUBMITTED TO MDEQ AND IS ELIGIBLE FOR FINANCING UNDER THE STATE REVOLVING FUND (SRF). APPLICATION WILL BE MADE TO THE SRF FOR A LOW INTEREST LOAN FOR THE PROJECT. IF SRF FUNDING IS NOT AVAILABLE, THE PROJECT WILL BE FINANCED THROUGH MARKET BONDS. FIXED COSTS (INCLUDING DEBT SERVICE) ARE INVOICED QUARTERLY TO SYSTEM CUSTOMERS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: MILK RIVER INTER-COUNTY DRAIN DRAINAGE DISTRICT - PRIORITY 2B, 3B AND 4B IMPROVEMENTS

PROJECT NUMBER: 830003



PROJECT LOCATION: MILK RIVER COMBINED SEWER OVERFLOW RETENTION TREATMENT BASIN, 1190 PARKWAY DRIVE, GROSSE POINTE WOODS; MILK RIVER RECIRCULATION STATION, 1130 LAKESHORE DRIVE, GROSSE POINTE SHORES

DISTRICT: 1

PROJECT DESCRIPTION AND SCOPE:

- PRIORITY 2B: DEMOLITION OF YARD SHED / BUILDING,
- PRIORITY 3B: REPLACE RAW SEWAGE PUMPS, REPLACE DOORS AND HARDWARE, REFURBISH DOORS AND WINDOWS, REPAIR ASPHALT PAVEMENT.
- PRIORITY 4B: REPLACE RECIRCULATON SYSTEM INTAKE PIPE.

RATIONALE: FACILITY IMPROVEMENTS ARE NEEDED FOR FACILITIES TO REMAIN IN COMPLIANCE WITH NPDES WASTEWATER DISCHARGE PERMIT ISSUED BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY (MDEQ). ALL IMPROVEMENTS ARE IDENTIFIED IN "SUPPLEMENT 2, PROJECT PLAN FOR THE NORTHEAST SEWAGE SYSTEM INCLUDING THE MILK RIVER SYSTEM" APPROVED BY THE BOARD OF THE MILK RIVER INTERCOUNTY DRAIN DRAINAGE DISTRICT.

FUNDING STRATEGY: ANNUAL BUDGET ESTABLISHED FOR DRAINAGE DISTRICT. BUDGET INCLUDES DEBT SERVICE COSTS FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: PRIORITY 2B: OCTOBER 2018 – OCTOBER 2020; PRIORITY 3B AND 4B: BEYOND FY20

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING O&M COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICE COSTS ASSOCIATED WITH THESE PROJECTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$ 0	
BUDGETED-FY2016:	0	
PROJECTED-FY2017:	0	
PROJECTED-FY2018:	19,000	(PRIORITY 2B)
PROJECTED-FY2019:	29,000	(PRIORITY 2B)
PROJECTED-FY2020:	29,000	(PRIORITY 2B)
UNPROGRAMMED FUNDING:	6,495,000	(PRIORITY 2B, 3B, AND 4B)

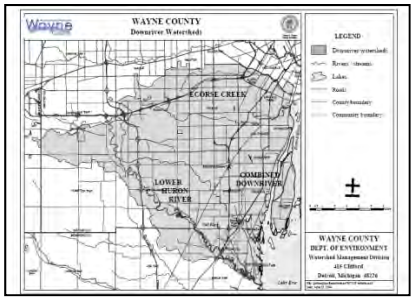
MEANS OF FINANCING: APPLICATION WILL BE MADE TO THE SRF FOR A LOW INTEREST LOAN FOR EACH PROJECT. IF SRF FUNDING IS NOT AVAILABLE, THE PROJECT WILL BE FINANCED THROUGH MARKET BONDS. FIXED COSTS (INCLUDING DEBT SERVICE) ARE INVOICED QUARTERLY TO SYSTEM CUSTOMERS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: NORTH BRANCH ECORSE CREEK DRAIN DRAINAGE DISTRICT – FLOOD CONTROL PROJECT

PROJECT NUMBER: 801001



PROJECT LOCATION: 9 CITIES: ROMULUS, WESTLAND, INKSTER, DEARBORN HEIGHTS, TAYLOR, ALLEN PARK, MELVINDALE, LINCOLN PARK, AND ECORSE

DISTRICT: 4, 8, 11, 12, 13, 14, 15

PROJECT DESCRIPTION AND SCOPE: IMPLEMENT THE DEARBORN HEIGHTS PETITION TO THE WAYNE COUNTY DRAIN COMMISSIONER FOR RELIEF OF FLOODING FROM THE NORTH BRANCH ECORSE CREEK (NBEC) AS REQUIRED BY MICHIGAN DRAIN CODE OF 1956 (AS AMENDED).

RATIONALE: THOUSANDS OF HOMES AND BUSINESSES PERIODICALLY FLOOD FROM THE NBEC DURING HEAVY RAINS. DEARBORN HEIGHTS HAS SUBMITTED A PETITION FOR IMPROVEMENTS TO THIS COUNTY DRAIN WHICH MUST BE ACTED UPON BY THE WAYNE COUNTY DRAIN COMMISSIONER.

FUNDING STRATEGY: MARKET BONDS. UNDER THE MICHIGAN DRAIN CODE, PROPERTY OWNERS ARE ASSESSED BASED UPON BENEFIT AND CONTRIBUTION TO THE FLOODING PROBLEM. SEEKING FEDERAL FUNDING THROUGH CONGRESSIONAL APPROPRIATIONS AND US ARMY CORPS OF ENGINEERS.

START AND COMPLETION DATES: MAY 2005 -SEPTEMBER 2020. STUDY PHASE UNDERWAY.

PROJECTED IMPACT ON OPERATING BUDGET: DECREASED O&M COSTS BECAUSE OF DRAIN IMPROVEMENTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$ 1,476,000
BUDGETED-FY2016:	2,337,000
PROJECTED-FY2017:	56,675,000
PROJECTED-FY2018:	16,559,000
PROJECTED-FY2019:	29,173,000
PROJECTED-FY2020:	23,338,000
UNPROGRAMMED FUNDING:	0

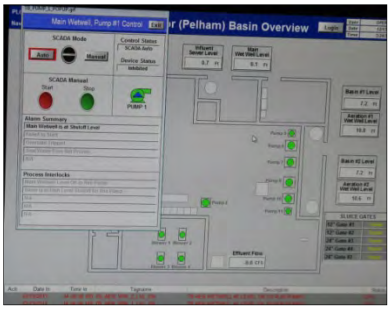
MEANS OF FINANCING: MARKET BONDS THAT ARE PAID BACK THROUGH ANNUAL DRAIN ASSESSMENTS FOR DEBT COSTS.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: INTEGRATION OF ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT (ECPAD) TAYLOR SANITARY RETENTION BASIN AND LEBLANC PUMP STATION SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM INTO OVERALL DPS-ESG SCADA SYSTEM

PROJECT NUMBER: 820003



PROJECT LOCATION: TAYLOR SANITARY RETENTION BASIN, 20195 TROLLEY DRIVE, TAYLOR; LEBLANC PUMP STATION, 5600 JACKSON, DEARBORN HEIGHTS.

DISTRICT: 8, 14

PROJECT DESCRIPTION AND SCOPE: INTEGRATION OF LOCAL SCADA SYSTEM FOR ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT FACILITIES AT THE TAYLOR BASIN, JACKSON STREET (LEBLANC) PUMP STATION INTO OVERALL DPS-ESG SCADA SYSTEM.

RATIONALE: INTEGRATION OF THE LOCAL SCADA SYSTEMS FOR THESE FACILITIES INTO THE OVERALL DPS-ESG SCADA SYSTEM WILL ALLOW FOR REMOTE MONITORING OF THESE FACILITIES FOR IMPROVED OPERATION. THIS PROJECT WAS INCLUDED IN "PROJECT PLAN FOR THE ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT TAYLOR BASIN AND JACKSON STREET (LEBLANC) PUMP STATION IMPROVEMENTS". THIS PROJECT WILL ASSIST WITH PROVIDING EFFICIENT AND COST-EFFECTIVE SEWAGE TRANSPORT SERVICES TO SYSTEM CUSTOMERS.

FUNDING STRATEGY: ANNUAL BUDGET ESTABLISHED FOR DRAINAGE DISTRICT. BUDGET INCLUDES DEBT SERVICE COSTS FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: OCTOBER 2013 – DECEMBER 2015

PROJECTED IMPACT ON OPERATING BUDGET: DECREASED OPERATION & MAINTENANCE COSTS DUE TO ABILITY TO REMOTELY MONITOR AND CONTROL FACILITIES

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$ 70,000
BUDGETED -FY2016:	43,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
UNPROGRAMMED FUNDING:	0

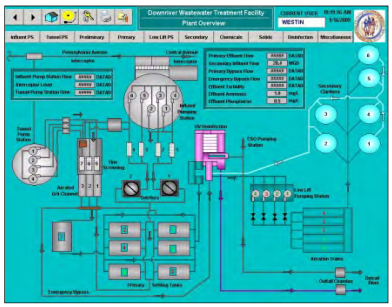
MEANS OF FINANCING: LOCAL FUNDING. COUNTY PREPARES BUDGET AND INVOICES COMMUNITIES QUARTERLY

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: INSTALLATION OF ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT (ECPAD) BANNER STREET PUMP STATION SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) SYSTEM AND INTEGRATION INTO OVERALL DPS-ESG SCADA SYSTEM

PROJECT NUMBER: 820003



PROJECT LOCATION: BANNER STREET PUMP STATION, 24312 AMHERST, DEARBORN HEIGHTS.

DISTRICT: 8, 14

PROJECT DESCRIPTION AND SCOPE: INSTALLATION OF LOCAL SCADA SYSTEM FOR ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT FACILITIES AT THE BANNER STREET PUMP STATION AND INTEGRATION INTO OVERALL DPS-ESG SCADA SYSTEM.

RATIONALE: SCADA IMPLEMENTATION WILL BE DETAILED IN THE FORTHCOMING UPDATE TO THE PROJECT PLAN FOR THE ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT. THIS PROJECT WILL ASSIST WITH PROVIDING EFFICIENT AND COST-EFFECTIVE SEWAGE TRANSPORT SERVICES TO SYSTEM CUSTOMERS.

FUNDING STRATEGY: ANNUAL BUDGET ESTABLISHED FOR DRAINAGE DISTRICT. BUDGET INCLUDES DEBT SERVICE COSTS FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: OCTOBER 2015 - SEPTEMBER 2018

PROJECTED IMPACT ON OPERATING BUDGET: DECREASED OPERATION & MAINTENANCE COSTS BECAUSE CENTRALIZED MONITORING REDUCES FIELD INVESTIGATION.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$ 0
BUDGETED -FY2016:	39,000
PROJECTED-FY2017:	117,000
PROJECTED-FY2018:	29,000
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
UNPROGRAMMED FUNDING:	0

MEANS OF FINANCING: LOCAL FUNDING. COUNTY PREPARES BUDGET AND INVOICES COMMUNITIES QUARTERLY.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: SOUTHGATE-WYANDOTTE RELIEF DRAINS DRAINAGE DISTRICT (SW) – PUMP STATIONS AUTOMATION (SW-8B)

PROJECT NUMBER: 821002

PROJECT LOCATION: PUMP STATION NO. 5 (767 CENTRAL, WYANDOTTE); PINE STREET PUMP STATION (10 PINE STREET, WYANDOTTE)

DISTRICT: 15

PROJECT DESCRIPTION AND SCOPE: THE PROJECT WILL IMPROVE AND OPTIMIZE PERFORMANCE, AUTOMATE OPERATIONS, AND RENOVATE THE FACILITIES INCLUDING IMPLEMENTATION OF SYSTEM FLOW METERS AND INTEGRATION OF SUPERVISORY CONTROL AND DATA ACQUISITION (SCADA) INTO OVERALL DPS-ESG SCADA SYSTEM.

RATIONALE: FACILITY IMPROVEMENTS WILL REDUCE OPERATING COSTS AND ARE NEEDED TO MAINTAIN COMPLIANCE WITH NPDES WASTEWATER DISCHARGE PERMIT ISSUED FOR THE SYSTEM BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY. ALL IMPROVEMENTS ARE IDENTIFIED IN LONG TERM "PROJECT PLAN FOR THE SOUTHGATE-WYANDOTTE RELIEF DRAINS DRAINAGE DISTRICT.

FUNDING STRATEGY: ANNUAL BUDGET ESTABLISHED FOR DRAINAGE DISTRICT. BUDGET INCLUDES DEBT SERVICE COSTS FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: JUNE 2014 - FEBRUARY 2018

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING OPERATIONS AND MAINTENANCE COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICES ASSOCIATED WITH THESE PROJECTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$ 159,000
BUDGETED-FY2016:	515,000
PROJECTED-FY2017:	4,880,000
PROJECTED-FY2018:	526,000
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
UNPROGRAMMED FUNDING:	0

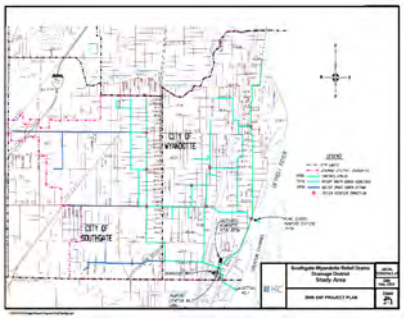
MEANS OF FINANCING: LOCAL FUNDING OR SRF LOAN APPLICATION WILL BE MADE. COUNTY PREPARES BUDGET AND INVOICES COMMUNITIES QUARTERLY.

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/ENVIRONMENTAL SERVICES GROUP

PROJECT TITLE: SOUTHGATE-WYANDOTTE RELIEF DRAINS DRAINAGE DISTRICT (SW) – COMBINED SYSTEM SEWER CLEANING/REHABILITATION (SW-12)

PROJECT NUMBER: 821002



PROJECT LOCATION: PUMP STATION NO. 5 (767 CENTRAL, WYANDOTTE); PINE STREET PUMP STATION (10 PINE STREET, WYANDOTTE) AND COMBINED SEWER COLLECTION SYSTEM

DISTRICT: 15

PROJECT DESCRIPTION AND SCOPE: THE PROJECT WILL CLEAN AND REHABILITATE THE CIRCA 1930 COMBINED SEWERS.

RATIONALE: IMPROVEMENTS ARE NEEDED TO KEEP THE SEWERS FROM COLLAPSING AND TO MAINTAIN COMPLIANCE WITH NPDES WASTEWATER DISCHARGE PERMIT ISSUED FOR THE SYSTEM BY THE MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY. ALL IMPROVEMENTS ARE IDENTIFIED IN LONG TERM "PROJECT PLAN FOR THE SOUTHGATE-WYANDOTTE RELIEF DRAINS DRAINAGE DISTRICT".

FUNDING STRATEGY: ANNUAL BUDGET ESTABLISHED FOR DRAINAGE DISTRICT. BUDGET INCLUDES DEBT SERVICE COSTS FOR FINANCING THIS PROJECT.

START AND COMPLETION DATES: JUNE 2016 – AUGUST 2018

PROJECTED IMPACT ON OPERATING BUDGET: THE AVOIDANCE OF INCREASING OPERATIONS AND MAINTENANCE COSTS AND IMPROVED EFFICIENCY OF OPERATIONS WILL OFFSET A PORTION OF DEBT SERVICES ASSOCIATED WITH THESE PROJECTS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	$ 0
BUDGETED-FY2016:	104,000
PROJECTED-FY2017:	804,000
PROJECTED-FY2018:	3,306,000
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
UNPROGRAMMED FUNDING:	0

MEANS OF FINANCING: LOCAL FUNDING OR SRF LOAN APPLICATION WILL BE MADE. COUNTY PREPARES BUDGET AND INVOICES COMMUNITIES QUARTERLY.

ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

DEPARTMENT OF PUBLIC SERVICES
PARKS DIVISION

WAYNE COUNTY
DEPARTMENT OF PUBLIC SERVICES
PARKS DIVISION

In its annual planning process the Wayne County Parks Division utilizes standards established by both the National Recreation and Park Association (NRPA) or by internal standards. The standards are interpreted according to the particular situation to which they are applied and specific local needs. The planning process includes input from both internal and external sources. Since the mid 1990's, a park millage has served to support existing park operations as well as new park initiatives.

2015-2016 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
PARKS SYSTEM IMPROVEMENTS	$2,387	$376	$2,011	$2,387
TOTAL	**$2,387**	**$376**	**$2,011**	**$2,387**

The Wayne County Parks Division had a very productive FY 2014-2015 and is moving toward greater efficiencies and capital expansions in FY 2015-2016. Parks has continued to improve services while expanding offerings. The Design Section accomplished several projects in the past year in service to the citizens of Wayne County. The projects include but are not limited to:

- The Hines Park Phase 3 bike path renovation was completed. This includes the path from Haggerty Road to Seven Mile along Edward Hines Drive.
- Installation of two playscapes in Hines Park that replaced older, outdated ones. These are located at Waterford Bend and Northville Recreation Area.
- Installed 65 trees as part of the GLRI Grant obtained by Water Quality Management Division to improve the Rouge River Watershed.
- Replaced the waterline for Parkview Yard.
- Installed security cameras at the First Responders Memorial.
- Received a MDNR MNRTF Grant for $200,000 for the Ellsworth Boardwalk and Trailhead Parking Project.
- Updated the Nankin Mills HVAC system.
- Hired a new Landscape Architect as part of the Design Staff.
- 2014 had the largest crowd at Jazz on the River (Approximately 45,000 people) with the headliner being international singer Al Jarreau.
- Lightfest revenue was up 18% from 2013.
- Nankin Mills Interpretive Center and Crosswinds Marsh were named two of the "Best nature centers for families in southeast Michigan."
- Parks won two 2014 Achievement Awards for the National Association of Counties. The restored category and the Heroes of Hines Half Marathon and 5K won in the category of Parks and Recreation.

Parks Design Section will continue to apply the vision and goals of the administration in FY 2015-2016, which is to provide new and enhanced facilities for its patrons. The Division will undertake the following projects in FY 2015-2016:

- Wayne County Parks (WCP) will be developing and defining an overall brand identity. This will provide the framework for our moving forward on a variety of fronts including Strategic Planning, Master Planning and Signage and Wayfinding Program, and certification with the National Parks and Recreation Association. Commission for Accreditation of Park and Recreation Agencies (CAPRA).
- Parks in participating in the Inside/Out Program with the DIA. The program will be implemented along Hines Drive between Nankin Mills and Newburgh Lake from April until July.
- The Division will continue to move forward on improvements for the Nankin Mills Lobby and Museum exhibits.
- Renovations for the updating of six comfort stations to ADA standards will begin. These include Nankin Mills, Parkland, Plymouth Riverside, Cass Benton, Warrendale, and Perrin. We are planning for an additional two to be renovated this fall.
- The Division is working to repair the Southwest Abutment of Henry Ford Estate Dam. This is of critical importance in order to maintain the integrity of the historic dam.
- Construction of the Elizabeth Park Greenway and Shoreline Restoration will begin this year.
- Construction of the Detroit International Wildlife Refuge Gateway Boat Dock and Fishing Pier will begin this year.
- The Division will be placing over 200 tree tags at Bennett Arboretum for visitors to be able to learn about the tree varieties within the park system.
- A new special event called "Park It Family Fun Night" will take place at Elizabeth Park this summer, which is a new initiative funded through corporate sponsors.
- A new nature series aimed at senior citizens will be held at Crosswinds Marsh this summer
- WCP is partnering with Plymouth Red Rovers Historic Baseball team to bring their practices and games to Hines Park this summer.
- The Division is partnering with Trenton Parks and Recreation and Oakwood Hospital for the "Healthy Trenton" initiative.

- A mountain bike trail around Newburgh Lake will be completed this spring in a partnership with the Motor City Mountain Bike Association.

BUDGETARY IMPACT STATEMENT: Funding for the projects incorporated into the Parks Division CIP plan are included in the operation budget of the Parks Division. In general, the projects represent either grant to the local municipalities for improvements to their local park system or renovations and improvement to the County Park System.

The grants to the local municipalities are primarily funded by the County's special park millage and are usually short term (one year) grants for individual local projects that are proposed and primarily funded by the local community. The grants are jointly allocated to municipalities by the CEO and the Commission based on need. The County's budgetary responsibility is only up to the grant amount awarded to the community. Overruns on the project is the responsibility of the local municipality.

County projects included in the Park CIP are usually renovations and improvements to the existing park system infrastructures. While there may be a tangible budgetary impact as a result of these county projects, such as lower maintenance and/or repair costs, because the parks system is so vast, any efficiencies associated with the completion of these projects is reinvested in the Parks system.

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL ESTIMATED COST	ESTIMATED WAYNE CO SHARE	OTHER FUNDING SOURCE	FISCAL 2015-2016	FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020	UNPROG
ALL PARKS										
Renovations & Improvements										
LightFest Enhancements	60-108	400	400	M	0	100	100	100	100	0
Park Machinery & Equipment 02	60-125	1,000	1,000	M	0	250	250	250	250	0
Parks Paving Projects	60-428	900	900	M	100	200	200	200	200	0
ADA Compliance---Comfort Stations	60-355	750	750	M	150	150	150	150	150	0
Pedestrian Bridges and Boardwalks	60-466	400	400	M	0	100	100	100	100	0
Master Plan and Design	TBA	100	100	M	100	0	0	0	0	0
Ellsworth Boardwalk	TBA	409	409	M	409	0	0	0	0	0
District 3 Improvements	60-434	9	9	M	9	0	0	0	0	0
District 15 Imporvements	60-435	108	108	M	108	0	0	0	0	0
District 14 Imporvements	60-436	84	84	M	84	0	0	0	0	0
District 10 Improvements	60-432	189	189	M	189	0	0	0	0	0
District 12 Imporvements	60-438	65	65	M	65	0	0	0	0	0
District 1 Improvements	60-439	91	91	M	91	0	0	0	0	0
District 11 Imporvements	60-440	103	103	M	103	0	0	0	0	0
District 4 Improvements	60-441	23	23	M	23	0	0	0	0	0
District 8 Improvements	60-442	73	73	M	73	0	0	0	0	0
District 2,5,6,7 Improvements	60-443	174	174	M	174	0	0	0	0	0
District 9 Imporvements	60-444	195	195	M	195	0	0	0	0	0
District 13 Imporvements	60-445	138	138	M	138	0	0	0	0	0
Contingencies	60-130	800	800	M	**0**	200	200	200	200	0
Internal Design Engineering Services	N/A	1,976	1,976	M	376	400	400	400	400	0
Unallocated--- Future County Park Improvements	N/A	600	600	M	0	100	100	200	200	0
Unallocated---Future 15 % Community Allocations	N/A	4,000	4,000	M	0	1,000	1,000	1,000	1,000	0
ANNUAL TOTAL		**12,587**	**12,587**		**2,387**	**2,500**	**2,500**	**2,600**	**2,600**	**0**

M: Millage, S: Grant, MO-Millage Operations

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: LIGHTFEST ENHANCEMENTS

PROJECT NUMBER: 60-108

PROJECT LOCATION: HINES PARK

DISTRICT: 9, 12

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR REPAIRS AND REPLACEMENT OF AGING LIGHTFEST DISPLAYS

RATIONALE: TO PROVIDE FOR IMPROVEMENTS TO THE LIGHTFEST DISPLAYS FOR PURPOSES OF HOSTING THE ANNUAL LIGHTFEST EVENT.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: THIS WILL REDUCE MAINTENANCE ON THE AGING LIGHTFEST DISPLAYS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$0
PROJECTED-FY2017:	100,000
PROJECTED-FY2018:	100,000
PROJECTED-FY2019:	100,000
PROJECTED-FY2020:	100,000
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: PARK MACHINERY AND EQUIPMENT

PROJECT NUMBER: 60-125

PROJECT LOCATION: ALL PARKS DIVISION PROPERTY

DISTRICT: 2, 9, 10, 12 AND 14

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR THE PURCHASE AND REPLACEMENT OF PARKS AGING EQUIPMENT AND MOWING FLEET.

RATIONALE: TO PROVIDE FOR THE REPLACEMENT OF PARKS AGING EQUIPMENT TO ENSURE THAT THE PARKS AND FACILITIES ARE PROPERLY MAINTAINED FOR PURPOSES OF CREATING A SAFE ENVIRONMENT.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: EQUIPMENT IS REPLACED ON AN ANNUAL BASIS AS EQUIPMENT BECOMES OBSOLETE. INCREASED MAINTENANCE COSTS ASSOCIATED WITH OLD AND OBSOLETE EQUIPMENT IS AVERTED.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$0
PROJECTED-FY2017	250,000
PROJECTED-FY2018:	250,000
PROJECTED-FY2019:	250,000
PROJECTED-FY2020:	250,000
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: PARKS PAVING PROJECTS

PROJECT NUMBER: 60-428

PROJECT LOCATION: VARIOUS

DISTRICT: 10, 12

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PAVING AND REPAIRS TO COUNTY ROADS.

RATIONALE: TO PROVIDE FOR IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: THIS WILL REDUCE MAINTENANCE ON THE AGING ROADS.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$100,000
PROJECTED-FY2017:	200,000
PROJECTED-FY2018	200,000
PROJECTED-FY2019:	200,000
PROJECTED-FY2020:	200,000
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 8 PARK IMPROVEMENTS

PROJECT NUMBER: 60-442

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 8

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARK SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$73,000
PROJECTED-FY2017	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: ADA COMPLIANCE COMFORT STATIONS

PROJECT NUMBER: 60-355

PROJECT LOCATION: VARIOUS

DISTRICT: 9,10,12

PROJECT DESCRIPTION AND SCOPE: IMPROVEMENTS AND UPGRADES TO THE COMFORT STATIONS TO ENSURE THAT THEY ARE ADA COMPLIANT.

RATIONALE: TO PROVIDE UPGRADES TO THE COMFORT STATIONS TO ENSURE THAT THEY ARE ADA COMPLIANT.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$150,000
PROJECTED-FY2017:	150,000
PROJECTED-FY2018:	150,000
PROJECTED-FY2019:	150,000
PROJECTED-FY2020:	150,000
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 3 PARK IMPROVEMENTS

PROJECT NUMBER: 60-434

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 3

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$9,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 15 PARK IMPROVEMENTS

PROJECT NUMBER: 60-435

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 15

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$108,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 14 PARK IMPROVEMENTS

PROJECT NUMBER: 60-436

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 14

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED- FY2016:	$84, 000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 10 IMPROVEMENTS

PROJECT NUMBER: 60-432

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 10

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$189,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 12 PARK IMPROVEMENTS

PROJECT NUMBER: 60-438

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 12

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$65,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 1 PARK IMPROVEMENTS

PROJECT NUMBER: 60-439

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 1

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$91,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 11 PARK IMPROVEMENTS

PROJECT NUMBER: 60-440

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 11

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$103,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 4 PARK IMPROVEMENTS

PROJECT NUMBER: 60-441

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 4

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$23,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 2, 5, 6, 7 PARK IMPROVEMENTS

PROJECT NUMBER: 60-443

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 2, 5, 6, 7

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$174,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 9 PARK IMPROVEMENTS

PROJECT NUMBER: 60-444

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 9

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$195,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: DISTRICT 13 PARK IMPROVEMENTS

PROJECT NUMBER: 60-445

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: 13

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$138,000
PROJECTED-FY2017:	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: CONTINGENCIES

PROJECT NUMBER: 60-130

PROJECT LOCATION: ALL LOCATIONS

DISTRICT: ALL DISTRICTS

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR A CONTINGENCY ALLOWANCE TO BE USED FOR PARKS PROJECTS THAT MIGHT COST MORE THAN ORIGINALLY PROJECTED AND FOR INCREASES IN MATERIAL COSTS.

RATIONALE: TO PROVIDE ADDITIONAL FUNDING FOR PARK IMPROVEMENTS AND EMERGENCY REPAIRS.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2016 THRU SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$0
PROJECTED-FY2017:	200,000
PROJECTED-FY2018:	200,000
PROJECTED-FY2019:	200,000
PROJECTED-FY2020:	200,000
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: INTERNAL DESIGN ENGINEERING SERVICES

PROJECT NUMBER: N.A.

PROJECT LOCATION: ALL LOCATIONS

DISTRICT: ALL DISTRICTS

PROJECT DESCRIPTION AND SCOPE: PARKS DESIGN STAFF AND THE RELATED SUPPLIES AND SERVICES TO WORK WITH THE CIP PLAN.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: NOOPERATIONAL IMPACT. PROJECT REPRESENTS FUNDING ASSISTANCE TO LOCAL COMMUNITIES PARKS SYSTEM.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$376,000
PROJECTED-FY2017:	400,000
PROJECTED-FY2018:	400,000
PROJECTED-FY2019:	400,000
PROJECTED-FY2020:	400,000
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: PEDESTRIAN BRIDGES AND BOARDWALKS

PROJECT NUMBER: 60-466

PROJECT LOCATION: HINES PARK

DISTRICT: 9,10, 12

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PEDESTRIAN BRIDGES AND BOARDWALKS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2020

PROJECTED IMPACT ON OPERATING BUDGET: THIS WILL REDUCE MAINTENANCE COST ON BRIDGES.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$0
PROJECTED-FY2017:	100,000
PROJECTED-FY2018:	100,000
PROJECTED-FY2019:	100,000
PROJECTED-FY2020:	100,000
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: MASTER PLAN AND DESIGN

PROJECT NUMBER:

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: ALL DISTRICTS

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$100,000
PROJECTED-FY2017	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: DPS/PARKS

PROJECT TITLE: ELLSWORTH BOARDWALK

PROJECT NUMBER:

PROJECT LOCATION: TBD---NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

DISTRICT: ALL DISTRICTS

PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

FUNDING STRATEGY: MILLAGE ALLOCATION

START AND COMPLETION DATES: OCTOBER 2015 THRU SEPTEMBER 2016

PROJECTED IMPACT ON OPERATING BUDGET: NO OPERATIONAL IMPACT.

PROGRAM FUNDING:

APPROPRIATED TO DATE:	
BUDGETED-FY2016:	$409,000
PROJECTED-FY2017	0
PROJECTED-FY2018:	0
PROJECTED-FY2019:	0
PROJECTED-FY2020:	0
FUTURE FUNDING:	0

MEANS OF FINANCING: COUNTY MILLAGE

ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

NON-DEPARTMENTAL

NON-DEPARTMENTAL

2015-2016 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
OTHER DEFERRED MAINTENANCE	$5,000,000		$5,000,000	$5,000,000
TOTAL	**$5,000,000**		**$5,000,000**	**$5,000,000**

OTHER DEFERRED MAINTENANCE

A reserve of funds has been included for various health and safety maintenance and renovation projects based on the most recent building assessments. Experience has proven that the unforeseen maintenance issues will arise so funding has been set aside for such occurrences.

IMPACT ON OPERATIONS

Typical Capital Improvement Plans generally focus on a multi-year time frame for the completion of projects based on the nature of the project or the source of funding. However the projects depicted in this section are expected to be completed within this fiscal year and are non-reoccurring or long-term projects. The operating budget impact of these improvements has been included in the FY 2015-2016 operating budgets of the effected departments. As these are infrastructure maintenance and renovation projects overseen through the County's Department of Public Services, Buildings Division, the impact will greatly reduce overtime on emergency service calls and decreased maintenance expenses due to emergency repairs provided by outside vendors. Many of these unexpected emergency repairs are charged out to the department benefitting from the service or repair. These unforeseen repairs create budgetary issues during the course of the year causing cost overruns in the operations.

COUNTY OF WAYNE
NON-DEPARTMENTAL
FIVE YEAR CAPITAL IMPROVEMENT PLAN

($ IN THOUSANDS) PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL ESTIMATED COST	ESTIMATED WAYNE CO SHARE	OTHER FUNDING SOURCE	EXPEND TO DATE	FISCAL 2015-2016	FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020
Other Deferred Maintenance Projects		5,000	5,000	G	-	5,000	0	0	0	0
ANNUAL TOTAL		**5,000**	**5,000**		**0**	**5,000**	**0**	**0**	**0**	**0**

KEY: W: Wgt/Gas; G: General; C:Local Community Revenue; F: Federal Grant; S: State Grant

CAPITAL IMPROVEMENT
PROJECT NARRATIVE DESCRIPTION
2016-2020

DEPARTMENT/DIVISION: NON-DEPARTMENTAL

PROJECT TITLE: OTHER DEFERRED MAINTENANCE

PROJECT NUMBER: 40100

PROJECT LOCATION: VARIOUS LOCATIONS

PROJECT DESCRIPTION AND SCOPE: FOR VARIOUS REPAIRS, IMPROVEMENTS AND/OR RENOVATIONS TO COUNTY OWN FACILITIES

RATIONALE: TO ADDRESS HEALTH AND SAFETY MATTERS

FUNDING STRATEGY: GENERAL FUND GENERAL PURPOSE

START AND COMPLETION DATES: OCTOBER, 2014 – SEPTEMBER, 2016

PROJECTED IMPACT ON OPERATING BUDGET: TO REDUCE THE COUNTY'S RISK AND LIABILITY RELATIVE TO DILAPIDATED, DECAYING, DECOMPOSING AND RUN DOWN FACILITIES

PROGRAM FUNDING:

APPROPRIATED TO DATE:

BUDGETED-FY2015:	$5,000,000
BUDGETED-FY2016:	$0
PROJECTED-FY2017:	$0
PROJECTED-FY2018:	$0
PROJECTED-FY2019:	$0
FUTURE FUNDING:	$0

MEANS OF FINANCING: GENERAL FUND GENERAL PURPOSE

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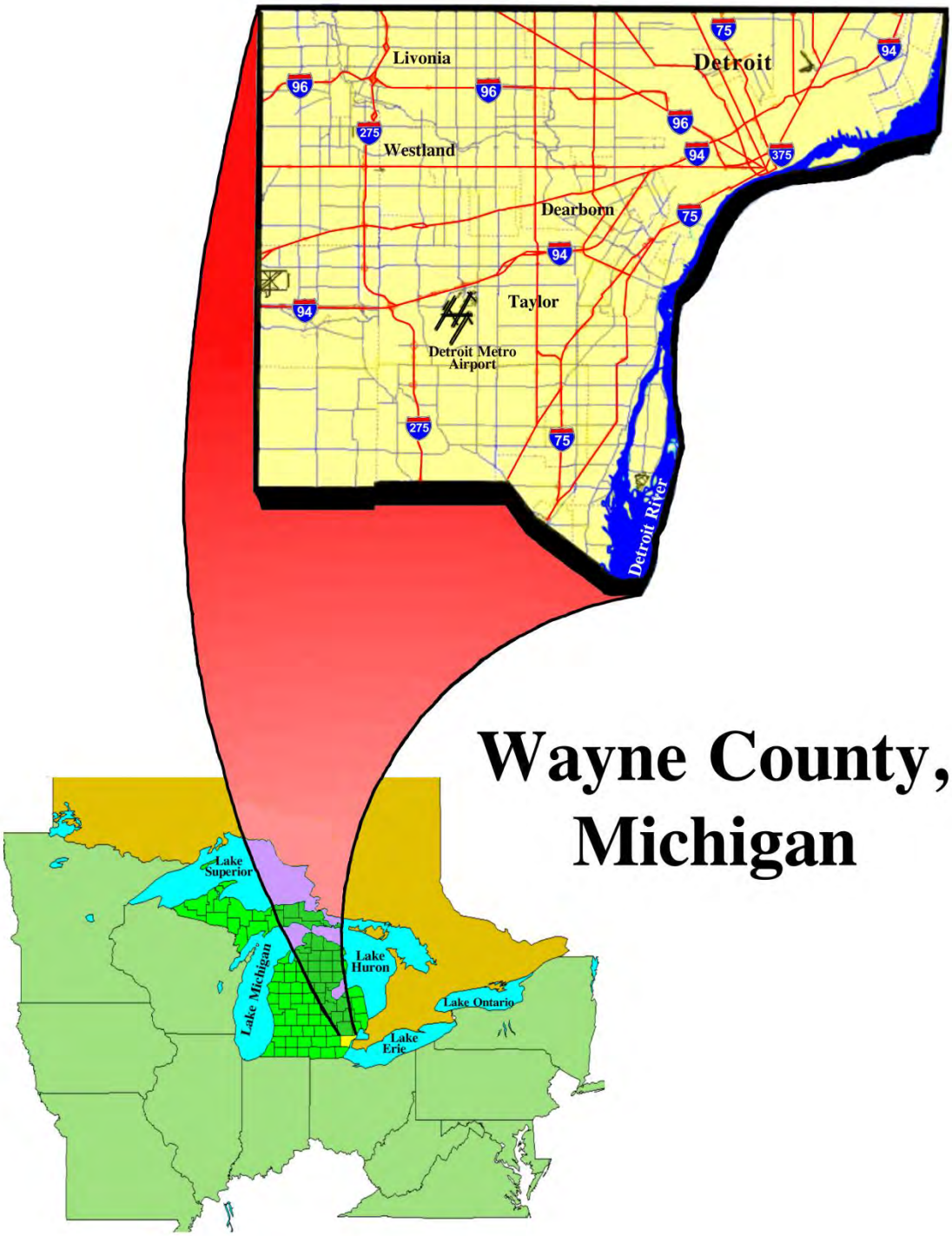

Wayne County, Michigan

ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

2015-2016
ENROLLED APPROPRIATIONS ORDINANCE

ENROLLED ORDINANCE

No. 2015-473

INTRODUCED BY COMMISSIONER(S) Palamara

AN ORDINANCE TO MAKE APPROPRIATIONS FOR CERTAIN COUNTY DEPARTMENTS AND AGENCIES AND PROGRAMS; FOR THE PURPOSE OF PROVIDING SERVICES TO THE RESIDENT PUBLIC AND TO COMPLY WITH THE COUNTY CHARTER AND PUBLIC ACT 2 OF 1968, AS AMENDED; TO PROVIDE FOR THE DISPOSITION OF FEES AND OTHER REVENUES RECEIVED BY THE VARIOUS AGENCIES OF THE COUNTY AND TO ADOPT A COMPREHENSIVE BUDGET FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2016.

IT IS HERE BY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:

SECTION 1. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the General Fund

Account		Appropriation Sources:	Appropriation Uses:
	LEGISLATIVE FUNCTIONS		
	County Commission		
601000	Indirect Costs	$ 1,980,100	
626001	Charges For Stadium Audit	40,000	
	General Fund/ General Purpose	6,787,528	
	Total Sources	**$ 8,807,628**	
702000	Regular Salaries & Wages		$ 3,167,071
705000	Temp. salaries & Wages		680,310
707060	Misc Premium Pay		72,000
710000	Payment Of Accum S/L		12,500
711000	Payment Of Accum A/L		12,500
714000	Unemployment Insurance		16,028
715000	FICA County's Share		300,215
716000	Hospitalization Insurance		974,742
716020	Hosp Ins - Retiree's Trust		375
717100	Disability Insurance		15,397
721000	Worker's Comp - Payroll		6,867
725000	Retirement		1,151,033
727000	Computer Supplies		1,800
728000	Printing & Binding		92,100
729000	Postage		157,000
730000	Office Supplies		32,125
730001	On Demand Office Supplies		56,700
733000	X-Ray And Photo Supplies		1,000
736000	Dues/Memberships/Subscrip		22,600
738000	Miscellaneous Supplies		3,400
813000	Auditing & Acctg Service		27,500
814000	Legal Service-Contractual		40,600
815000	Misc Professional Service		88,000
815055	Tuition Reimbursement		19,850
815060	Pre-Employment Physicals		250

815111	Buildings - Direct		17,600
815180	Info Service Chbk - Shared		360,900
815200	Centrl Serv Chargebacks		169,500
815220	Personnel - Chargebacks		68,000
815230	Central Serv - Corp Counsel		46,500
815240	Central Serv-Human Relation		4,200
815300	Indirect Cost - Exp		14,000
815700	Corp. Counsel Direct Charges		9,269
851001	Local/Ld Telephone Chbk		59,400
851100	Cellular Phone Service		48,000
861000	Travel Convention/Confer		27,500
861240	Travel Local/Auto Mileage		168,702
901000	Advertising		4,850
911000	Insurance & Bonds		86,161
932000	Equipment Repair & Maint.		26,000
941002	Building Rental-Guardian		615,908
942000	Equipment Rental		37,500
960010	In-Service Training		1,300
961000	Miscellaneous Operating		26,250
961100	Meeting Rooms & Food Serv		7,250
979000	Office Equip & Furnishing		7,600
981000	Software Purchases		24,975
982000	Books		16,100
983000	Office Furniture & Fixtures		200
984000	Computer Equipment		8,000
	Total Uses		**$ 8,807,628**
	TOTAL LEGISLATIVE FUNCTIONS	**$ 8,807,628**	**$ 8,807,628**

(1) Consistent with the state-required chart of accounts, generally accepted accounting principles and cost accounting principles, and pursuant to sound financial management practices; with the consent and at the request of the Auditor General; in such a manner as the function of the Auditor General may be appropriately charged against and its costs fully recovered from the several major line and support functions and activities of the county by an indirect cost allocation system, the Chief Financial Officer shall as a matter of fundamental fiscal policy assure that the indirect cost allocation plans which are developed for the current and future years support this articulated policy objective. The Auditor General shall carefully record and document all services performed by his office on a sound cost-accounting basis in order to support the chargeback formula for services provided by his office, and shall endeavor to commit at least 85% of the annual services of the office to independent internal audit work to be performed in accordance with Government Auditing Standards as issued by the United States Comptroller General.

(2) In order to improve oversight, budgetary integrity, and timely decision-making, the CEO's constituency-relations staff shall maintain direct and continuing efforts to communicate with each commissioner on a monthly basis regarding all programs and events, which impact the citizens of his or her district. If these timely communications are not forthcoming, the Committee on Ways and Means shall schedule a review and consider why the funds, which have been appropriated for this purpose, should not be deleted.

(3) The Office of the Auditor General shall report on the status of all sensitive issues to the designated committee of concern (i.e. budget concerns to Ways and Means, public services to Public Services).

(4) The Auditor General is requested to conduct an audit on the allocation of chargeback costs included in the FY 14-15 budget and to submit a written report to the Committee on Ways and Means no later than June 1, 2016. The report needs to be formally submitted on department letterhead.

JUDICIAL FUNCTIONS

Third Circuit Court

	Appropriation Sources:				
	General Fund/ General Purpose	$	15,321,306		
	Total Sources	**$**	**15,321,306**		
814008	Attorney Fees-Indigents-Family			$	230,100
814009	Attorn Fees-Indigent Crimin				8,000,000
814010	Attorney Fees-Indigents				7,000,000
815300	Indirect Cost - Exp				51,700
815700	Corp. Counsel Direct Charges				39,506
	Total Uses			**$**	**15,321,306**
	TOTAL JUDICIAL FUNCTIONS	**$**	**15,321,306**	**$**	**15,321,306**

GENERAL GOVERNMENT FUNCTIONS

Adult Probation & Alternative Workforce

	General Fund/ General Purpose	$	2,005,560		
	Total Sources	**$**	**2,005,560**		
729000	Postage			$	32,000
730000	Office Supplies				6,000
730001	On Demand Office Supplies				78,000
815110	Buildings Chrgbcks				30,400
815111	Buildings - Direct				120,800
815200	Centrl Serv Chargebacks				28,500
815352	DHCWS Central Admin				502
815700	Corp. Counsel Direct Charges				20,635
834030	Ambulance/Taxi Cab Servic				9,000
851003	Telephone Repairs Chbk				2,928
921000	Utilities - Electricity				92,400
921010	Utilities - Gas				5,000
932000	Equipment Repair & Maint.				29,395
941000	Building Rental				1,550,000
	Total Uses			**$**	**2,005,560**

County Executive

601000	Indirect Costs	$	653,000		
626000	Charges For Services		2,390,090		
	General Fund/ General Purpose		1,150,471		
	Total Sources	**$**	**4,193,561**		
702000	Regular Salaries & Wages			$	1,819,220
714000	Unemployment Insurance				9,460
715000	FICA County's Share				129,861
716000	Hospitalization Insurance				575,257
716020	Hosp Ins - Retiree's Trust				1,577
717100	Disability Insurance				9,087
721000	Worker's Comp - Payroll				3,767

725000	Retirement		483,329
728000	Printing & Binding		4,000
729000	Postage		15,000
730000	Office Supplies		17,157
730001	On Demand Office Supplies		15,000
747000	Lubricants & Motor Fuels		16,250
815000	Misc Professional Services		22,093
817000	Misc Contractual Service		95,975
815111	Buildings - Direct		4,200
815180	Info Service Chbk - Shared		127,400
815200	Centrl Serv Chargebacks		61,900
815202	Central Services - Indirect		17,000
815220	Personnel - Chargebacks		28,300
815230	Central Serv - Corp Counsel		19,400
815300	Indirect Cost - Exp		20,800
817030	Sheriff Protection		352,427
851001	Local/Ld Telephone Chbk		21,000
861000	Travel Convention/Confer		8,000
861240	Travel Local/Auto Mileage		13,800
911000	Insurance & Bonds		49,551
932000	Equipment Repair & Maint.		4,800
933000	Vehicle Repair & Mainten		12,000
941002	Building Rental-Guardian		208,350
942000	Equipment Rental		9,000
942010	Vehicle rental		12,000
961000	Miscellaneous Operating		6,600
	Total Uses	**$**	**4,193,561**

EDC & Land Bank Administration

626010	Misc Service Fees	744,365	
	General Fund/ General Purpose	0	
	Total Sources	**$ 744,365**	

702000	Regular Salaries & Wages	$	234,500
714000	Unemployment Insurance		1,219
715000	FICA County's Share		17,939
716000	Hospitalization Insurance		74,151
717100	Disability Insurance		1,171
721000	Worker's Comp - Payroll		486
725000	Retirement		62,302
728000	Printing & Binding		1,100
729000	Postage		3,000
730000	Office Supplies		8,110
730001	On Demand Office Supplies		2,000
736000	Dues/Memberships/Subscrip		102,000
815000	Misc Professional Service		92,500
817000	Misc Contractual Service		120,000
861000	Travel Convention/Confer		5,000
861240	Travel Local/Auto Mileage		5,000
911000	Insurance & Bonds		6,387
961000	Miscellaneous Operating		2,500
984000	Computer Equipment		5,000
	Total Uses	**$**	**744,365**

Pinnacle Aeropark

529000	Fed Grant - Other	$	150,000		
626010	Misc Service Fees		1,191,322		
697000	Use of Fund Balance		(789,077)		
	Total Sources	**$**	**552,245**		
804000	Miscellaneous Fees			$	9,400
815200	Centrl Serv Chargebacks				9,400
815300	Indirect Cost - Exp				12,400
817000	Misc Contractual Service				150,000
999301	Transfer to Debt Service				371,045
	Total Uses			**$**	**552,245**

County Elections

541020	State Reimbursement-Other	$	561,604		
606000	Cty Canvasser-Recount Exp		46,000		
606010	School Election Reimb.		9,000		
608212	Service Fees		101,170		
	General Fund/ General Purpose		1,884,345		
	Total Sources	**$**	**2,602,119**		
702000	Regular Salaries & Wages			$	251,068
702010	Per Diem Fees & Allowance				200
705000	Temp. salaries & Wages				256,500
706000	Overtime				32,000
714000	Unemployment Insurance				1,306
715000	FICA County's Share				41,278
716000	Hospitalization Insurance				79,390
716020	Hosp Ins - Retiree's Trust				209
717100	Disability Insurance				1,254
721000	Worker's Comp - Payroll				520
725000	Retirement				74,674
728000	Printing & Binding				1,284,000
729000	Postage				1,300
730000	Office Supplies				1,000
730001	On Demand Office Supplies				1,000
736000	Dues/Memberships/Subscrip				1,300
810000	Transcripts				500
815180	Info Service Chbk - Shared				58,400
815200	Centrl Serv Chargebacks				42,200
815220	Personnel - Chargebacks				7,100
815230	Central Serv - Corp Counsel				33,800
815300	Indirect Cost - Exp				31,500
815700	Corp. Counsel Direct Charges				69,458
817000	Misc Contractual Service				151,000
851001	Local/Ld Telephone Chbk				9,600
861240	Travel Local/Auto Mileage				13,000
911000	Insurance & Bonds				6,672
921030	Utilities-Auxiliary Air				21,000
932000	Equipment Repair & Maint.				16,400

941000	Building Rental				9,000
941010	City/County Bldg - Rental				45,020
707050	Holiday Premium Pay				3,500
710000	Payment Of Accum S/L				1,000
804000	Miscellaneous Fees				200
815000	Misc Professional Service				50,000
961000	Miscellaneous Operating				5,770
	Total Uses			**$**	**2,602,119**

Management & Budget - Assessment

580000	Grants From Local Units	$	100,000		
631080	Misc Receipts		40,000		
645000	Sale Of Assessment Maps		1,400		
	General Fund/ General Purpose		2,356,691		
	Total Sources	**$**	**2,498,091**		
702000	Regular Salaries & Wages			$	979,924
705000	Temp. salaries & Wages				5,000
706000	Overtime				75,000
714000	Unemployment Insurance				5,096
715000	FICA County's Share				80,774
716000	Hospitalization Insurance				309,862
716020	Hosp Ins - Retiree's Trust				258
717100	Disability Insurance				4,895
721000	Worker's Comp - Payroll				2,029
725000	Retirement				280,271
728000	Printing & Binding				30,000
729000	Postage				3,700
730000	Office Supplies				1,500
730001	On Demand Office Supplies				7,000
736000	Dues/Memberships/Subscrip				5,500
815055	Tuition Reimbursement				360
815180	Info Service Chbk - Shared				106,337
815200	Centrl Serv Chargebacks				44,900
815202	Central Services - Indirect				46,100
815220	Personnel - Chargebacks				26,900
815230	Central Serv - Corp Counsel				11,600
815300	Indirect Cost - Exp				15,800
815700	Corp. Counsel Direct Charges				83,856
851001	Local/Ld Telephone Chbk				17,400
861000	Travel Convention/Confer				1,000
861240	Travel Local/Auto Mileage				22,600
901000	Advertising				500
911000	Insurance & Bonds				28,857
921000	Utilities - Electricity				20,000
932000	Equipment Repair & Maint.				3,000
941000	Building Rental				161,928
981000	Software Purchases				82,100
984000	Computer Equipment				34,044
	Total Uses			**$**	**2,498,091**

M & B Support Services

626000	Charges For Services	$	13,293,526		
626700	Charges for Services Direct		2,850,152		

631080	Misc Receipts	15,820		
665000	Interest On Investments	1,500		
	Total Sources	**$ 16,160,998**		
702000	Regular Salaries & Wages		$	5,794,724
705000	Temp. salaries & Wages			97,900
706000	Overtime			86,000
707050	Holiday Premium Pay			700
710000	Payment Of Accum S/L			12,750
711000	Payment Of Accum A/L			6,450
714000	Unemployment Insurance			30,131
715000	FICA County's Share			456,275
716000	Hospitalization Insurance			1,832,352
716020	Hosp Ins - Retiree's Trust			2,739
717100	Disability Insurance			28,944
721000	Worker's Comp - Payroll			11,488
725000	Retirement			1,567,675
727000	Computer Supplies			650
728000	Printing & Binding			23,800
729000	Postage			16,322
730000	Office Supplies			8,600
730001	On Demand Office Supplies			32,383
736000	Dues/Memberships/Subscrip			33,210
738000	Miscellaneous Supplies			3,800
747000	Lubricants & Motor Fuels			1,500
804000	Miscellaneous Fees			500
810000	Transcripts			498
814000	Legal Service-Contractual			19,900
815000	Misc Professional Service			26,000
815055	Tuition Reimbursement			1,800
815111	Buildings - Direct			10,600
815180	Info Service Chbk - Shared			483,900
815181	Info Services Chbk - Direct			74,600
815201	M&B Admin Shared Charges			2,569,456
815220	Personnel - Chargebacks			143,100
815230	Central Serv - Corp Counsel			91,200
815240	Central Serv-Human Relation			7,600
815300	Indirect Cost - Exp			86,700
815700	Corp. Counsel Direct Charges			175,718
817000	Misc Contractual Service			417,355
817010	Janitorial Service			8,000
819010	Pest Control			600
851001	Local/Ld Telephone Chbk			79,900
851003	Telephone Repairs Chbk			710
861000	Travel Convention/Confer			23,480
861240	Travel Local/Auto Mileage			35,555
901000	Advertising			1,000
911000	Insurance & Bonds			154,365
921000	Utilities - Electricity			2,400
931030	Maint Repair Office Equip			1,500
932000	Equipment Repair & Maint.			1,090,158
941000	Building Rental			25,392
941002	Building Rental-Guardian			344,712
942000	Equipment Rental			42,300
961000	Miscellaneous Operating			117,631
979000	Office Equip & Furnishing			2,000

984000	Computer Equipment		32,975
999301	Transfer to Debt Service		41,000
	Total Uses	**$**	**16,160,998**

Corporation Counsel

612010	Hum Rel-Certification Fees	$	20,000		
626000	Charges For Services		547,630		
626230	Charges for Serv-Indirect		3,083,442		
626700	Charges for Services Direct		4,416,302		
627130	Reimb - Airport Authority		100,000		
631080	Misc Receipts		2,000		
	Total Sources	**$**	**8,169,374**		
702000	Regular Salaries & Wages			$	3,887,042
705000	Temp. salaries & Wages				60,000
707030	Standby/On-Call Prem Pay				5,000
714000	Unemployment Insurance				20,213
715000	FICA County's Share				299,739
716000	Hospitalization Insurance				1,229,123
716020	Hosp Ins - Retiree's Trust				1,333
717100	Disability Insurance				19,416
721000	Worker's Comp - Payroll				8,119
725000	Retirement				1,034,035
728000	Printing & Binding				2,000
729000	Postage				6,500
730000	Office Supplies				500
730001	On Demand Office Supplies				17,080
736000	Dues/Memberships/Subscrip				20,000
803000	Witness Fees				2,500
804000	Miscellaneous Fees				2,500
810000	Transcripts				15,000
811000	Med Dental & Psycho Serv				500
814000	Legal Service-Contractual				343,794
815055	Tuition Reimbursement				9,000
815111	Buildings - Direct				10,600
815180	Info Service Chbk - Shared				282,200
815200	Centrl Serv Chargebacks				120,100
815220	Personnel - Chargebacks				60,800
815240	Central Serv-Human Relation				4,300
815300	Indirect Cost - Exp				56,900
817000	Misc Contractual Service				45,670
851001	Local/Ld Telephone Chbk				46,700
851003	Telephone Repairs Chbk				240
861000	Travel Convention/Confer				5,000
861240	Travel Local/Auto Mileage				25,682
911000	Insurance & Bonds				87,041
932000	Equipment Repair & Maint.				16,600
941002	Building Rental-Guardian				319,147
982000	Books				105,000
	Total Uses			**$**	**8,169,374**

County Clerk

477000	In-State	$ 40,000	
479000	Concealed Weapon Permit	700,000	
529000	Fed Grant - Other	368,326	
569000	State Grant - Other	211,200	
601000	Indirect Costs	312,100	
609020	Marriage Fees	228,000	
609030	Clerk - Recording Fees	2,619,170	
609035	E-File use Fee	575,000	
609037	Technological Enhancement Fee	31,000	
609038	Point of Sale	27,000	
609040	Clerk - Misc. (CCW Copy)	3,000	
609050	Clerk - Printing Fees (Reprod)	240,000	
631080	Misc Receipts	4,300	
665000	Interest On Investments	1,000	
	General Fund/ General Purpose	122,985	
	Total Sources	**$ 5,483,081**	
702000	Regular Salaries & Wages		$ 1,890,593
705000	Temp. salaries & Wages		50,000
706000	Overtime		37,000
707050	Holiday Premium Pay		3,500
710000	Payment Of Accum S/L		11,000
711000	Payment Of Accum A/L		10,500
714000	Unemployment Insurance		9,832
715000	FICA County's Share		152,613
716000	Hospitalization Insurance		597,825
716020	Hosp Ins - Retiree's Trust		11,342
717100	Disability Insurance		9,443
721000	Worker's Comp - Payroll		3,871
725000	Retirement		517,702
727010	Computer Software		42,194
728000	Printing & Binding		10,200
729000	Postage		52,000
730000	Office Supplies		91,260
730001	On Demand Office Supplies		57,000
736000	Dues/Memberships/Subscrip		2,135
814000	Legal Service-Contractual		13,773
815000	Misc Professional Service		40,100
815110	Buildings Chrgbcks		55,800
815111	Buildings - Direct		221,800
815180	Info Service Chbk - Shared		180,400
815200	Centrl Serv Chargebacks		137,000
815220	Personnel - Chargebacks		66,400
815230	Central Serv - Corp Counsel		33,800
815300	Indirect Cost - Exp		17,300
815700	Corp. Counsel Direct Charges		82,746
817030	Sheriff Protection		94,498
851001	Local/Ld Telephone Chbk		29,700
861000	Travel Convention/Confer		9,657
861240	Travel Local/Auto Mileage		13,000
862100	Freight Expense		20,000
911000	Insurance & Bonds		45,051
932000	Equipment Repair & Maint.		317,910
941000	Building Rental		50,232
941010	City/County Bldg - Rental		99,479

961000	Miscellaneous Operating		25,200
983000	Office Furniture & Fixtures		67,985
984000	Computer Equipment		50,040
985000	Machinery & Equipment		251,200
	Total Uses	**$**	**5,483,081**

County Clerk - Court Services

597030	Int Earned-Bank Acct's	$ 1,742	
614025	Forfeitures - County	250,000	
617020	Juvenile Court - Fees	9,400	
621010	Jury Trial Fees	630,000	
621020	Jury Trial Fee Refund	(13,110)	
626000	Charges For Services	15,262,118	
626105	Adoption	12,960	
627290	Traffic & Ordinance	30,000	
631070	Serv Chg - Misc Services	19,000	
631080	Misc Receipts	50,000	
665000	Interest On Investments	5,696	
	Total Sources	**$ 16,257,806**	
702000	Regular Salaries & Wages		$ 8,074,142
705000	Temp. salaries & Wages		70,000
706000	Overtime		120,000
707050	Holiday Premium Pay		128,000
710000	Payment Of Accum S/L		12,000
711000	Payment Of Accum A/L		30,000
714000	Unemployment Insurance		41,986
715000	FICA County's Share		623,027
716000	Hospitalization Insurance		2,553,129
716020	Hosp Ins - Retiree's Trust		4,079
717100	Disability Insurance		40,330
721000	Worker's Comp - Payroll		16,726
725000	Retirement		2,145,133
725200	Retirement - Ct Reorg		483,208
728000	Printing & Binding		15,069
730000	Office Supplies		21,000
730001	On Demand Office Supplies		63,000
747000	Lubricants & Motor Fuels		7,500
815000	Misc Professional Service		11,671
815110	Buildings Chrgbcks		18,800
815111	Buildings - Direct		74,800
815180	Info Service Chbk - Shared		297,300
815200	Centrl Serv Chargebacks		141,900
815220	Personnel - Chargebacks		328,500
815230	Central Serv - Corp Counsel		224,600
815300	Indirect Cost - Exp		84,100
815700	Corp. Counsel Direct Charges		63,987
817000	Misc Contractual Service		4,000
851001	Local/Ld Telephone Chbk		48,900
861240	Travel Local/Auto Mileage		4,000
862100	Freight Expense		8,500
911000	Insurance & Bonds		145,122

932000	Equipment Repair & Maint.		20,243
933000	Vehicle Repair & Mainten		6,000
941010	City/County Bldg - Rental		319,126
961000	Miscellaneous Operating		7,928
	Total Uses	**$**	**16,257,806**

Human Resources

626000	Charges For Services	$	4,845,408		
626700	Charges for Services Direct		84,177		
627130	Reimb - Airport Authority		85,000		
627180	Reimbursement-Other		3,000		
631080	Misc Receipts		500		
	Total Sources	**$**	**5,018,085**		
702000	Regular Salaries & Wages			$	1,647,116
706000	Overtime				10,500
707030	Standby/On-Call Prem Pay				250
707050	Holiday Premium Pay				1,000
710000	Payment Of Accum S/L				17,939
711000	Payment Of Accum A/L				24,978
714000	Unemployment Insurance				8,565
715000	FICA County's Share				135,216
716000	Hospitalization Insurance				520,835
716020	Hosp Ins - Retiree's Trust				917
717100	Disability Insurance				8,227
721000	Worker's Comp - Payroll				3,213
725000	Retirement				452,129
728000	Printing & Binding				3,740
729000	Postage				10,000
730000	Office Supplies				600
730001	On Demand Office Supplies				9,000
736000	Dues/Memberships/Subscrip				2,725
747000	Lubricants & Motor Fuels				9,000
804000	Miscellaneous Fees				600
810000	Transcripts				200
814000	Legal Service-Contractual				327,726
815000	Misc Professional Service				79,600
815055	Tuition Reimbursement				3,170
815060	Pre-Employment Physicals				300
815111	Buildings - Direct				4,800
815180	Info Service Chbk - Shared				173,500
815200	Centrl Serv Chargebacks				166,900
815230	Central Serv - Corp Counsel				35,800
815300	Indirect Cost - Exp				29,100
815700	Corp. Counsel Direct Charges				211,010
851001	Local/Ld Telephone Chbk				28,700
861000	Travel Convention/Confer				1,000
861240	Travel Local/Auto Mileage				11,697
901000	Advertising				3,000
911000	Insurance & Bonds				62,814
932000	Equipment Repair & Maint.				709,133

999301	Transfer to Debt Service		11,905
705000	Temp. salaries & Wages		70,000
941002	Building Rental-Guardian		220,780
961000	Miscellaneous Operating		400
	Total Uses	**$**	**5,018,085**

Prosecuting Attorney

529000	Fed Grant - Other	$	1,535,529		
569000	State Grant - Other		891,623		
580000	Grants From Local Units		555,101		
580010	Local Grnts-Mental Health		770,000		
614010	Pros. attorney - Fees		100,000		
614011	Pros Atty - Filing Fees		30,000		
614012	Forfeiture-Attorney Fees		70,000		
614030	Narc Forfeitures		80,000		
614050	QUIL - Revenue		40,000		
626000	Charges For Services		700,000		
631080	Misc Receipts		48,000		
655001	Crime Victim's Act Seizures		50,000		
	General Fund/ General Purpose		30,284,581		
	Total Sources	**$**	**35,154,834**		
702000	Regular Salaries & Wages			$	16,410,590
705000	Temp. salaries & Wages				1,422,660
706000	Overtime				33,000
707030	Standby/On-Call Prem Pay				74,402
707050	Holiday Premium Pay				16,450
710000	Payment Of Accum S/L				218,000
711000	Payment Of Accum A/L				131,000
714000	Unemployment Insurance				85,336
715000	FICA County's Share				1,388,417
716000	Hospitalization Insurance				5,189,202
716020	Hosp Ins - Retiree's Trust				3,416
717100	Disability Insurance				81,971
721000	Worker's Comp - Payroll				41,053
725000	Retirement				4,485,582
727000	Computer Supplies				10,000
727010	Computer Software				85,000
728000	Printing & Binding				10,000
729000	Postage				50,000
730000	Office Supplies				24,865
730001	On Demand Office Supplies				64,326
736000	Dues/Memberships/Subscrip				82,705
746010	Clothing Allowance				13,100
746020	Firearms Qualificat Allow				5,000
803000	Witness Fees				170,000
804000	Miscellaneous Fees				5,000
804010	Court Filing Fees				88,000
810000	Transcripts				89,000
811000	Med Dental & Psycho Serv				30,000
815000	Misc Professional Service				4,000
815055	Tuition Reimbursement				53,685
815060	Pre-Employment Physicals				1,000
815110	Buildings Chrgbcks				128,800
815111	Buildings - Direct				512,000

815180	Info Service Chbk - Shared		1,406,900
815190	Chrg For Cntrl Communicat		7,073
815200	Centrl Serv Chargebacks		305,000
815220	Personnel - Chargebacks		315,800
815230	Central Serv - Corp Counsel		222,700
815240	Central Serv-Human Relation		4,200
815300	Indirect Cost - Exp		167,800
815700	Corp. Counsel Direct Charges		67,005
817000	Misc Contractual Service		53,732
851001	Local/Ld Telephone Chbk		231,500
851003	Telephone Repairs Chbk		3,548
861000	Travel Convention/Confer		4,609
861010	Extraditions		82,000
861240	Travel Local/Auto Mileage		102,758
911000	Insurance & Bonds		403,403
932000	Equipment Repair & Maint.		25,000
941000	Building Rental		48,600
942000	Equipment Rental		3,108
960000	Education Allowance		3,200
961000	Miscellaneous Operating		934
979000	Office Equip & Furnishing		20,000
982000	Books		83,500
999282	Approp Tr-Out - Vwp		584,904
	Total Uses	**$**	**35,154,834**

Register of Deeds

611010	Copy And Search Fees	$ 425,000	
611020	Reg. deeds-Recording Fees	6,320,000	
611021	Reg. deeds - Remon Fees	40,000	
611030	Reg. deeds-Miscellaneous	500	
628010	Plat Fees	1,500	
626000	Charges For Services	40,000	
631080	Misc Receipts	152,000	
641020	Comm Search/Copy Services	1,263,449	
	Total Sources	**$ 8,242,449**	

702000	Regular Salaries & Wages		$ 2,804,733
705000	Temp. salaries & Wages		10,000
706000	Overtime		40,000
707050	Holiday Premium Pay		5,000
710000	Payment Of Accum S/L		5,000
711000	Payment Of Accum A/L		5,000
714000	Unemployment Insurance		14,585
715000	FICA County's Share		219,535
716000	Hospitalization Insurance		886,886
716020	Hosp Ins - Retiree's Trust		1,667
717100	Disability Insurance		14,010
721000	Worker's Comp - Payroll		5,812
725000	Retirement		759,772
727000	Computer Supplies		500
728000	Printing & Binding		3,000
729000	Postage		30,000
730001	On Demand Office Supplies		20,000
736000	Dues/Memberships/Subscrip		12,000
738000	Miscellaneous Supplies		600

747000	Lubricants & Motor Fuels				3,000
814000	Legal Service-Contractual				70,000
814050	Fraud Investigate Expenses				700,000
815000	Misc Professional Service				3,100
815055	Tuition Reimbursement				900
815180	Info Service Chbk - Shared				387,600
815200	Centrl Serv Chargebacks				81,800
815220	Personnel - Chargebacks				103,300
815230	Central Serv - Corp Counsel				70,700
815240	Central Serv-Human Relation				4,800
815300	Indirect Cost - Exp				23,500
815500	M & B - Finance				96,367
815700	Corp. Counsel Direct Charges				24,945
817000	Misc Contractual Service				1,210,768
851001	Local/Ld Telephone Chbk				63,800
861000	Travel Convention/Confer				15,000
861240	Travel Local/Auto Mileage				6,000
911000	Insurance & Bonds				75,768
921000	Utilities - Electricity				25,000
932000	Equipment Repair & Maint.				6,000
933000	Vehicle Repair & Mainten				2,000
941000	Building Rental				378,339
961000	Miscellaneous Operating				6,162
979000	Office Equip & Furnishing				40,000
982000	Books				500
984000	Computer Equipment				5,000
	Total Uses			**$**	**8,242,449**
	R of D Remonumentation Grant				
569000	State Grant - Other	$	572,500		
	Total Sources	**$**	**572,500**		
815000	Misc Professional Service			$	6,000
815200	Centrl Serv Chargebacks				4,000
815300	Indirect Cost - Exp				800
815700	Corp. Counsel Direct Charges				605
817000	Misc Contractual Service				546,095
961000	Miscellaneous Operating				15,000
	Total Uses			**$**	**572,500**
	Treasurer				
601000	Indirect Costs	$	457,500		
608090	Missing Legatee		3,000		
608100	Treas. cert. of Taxes		5,000		
608200	Deed Certification		140,000		
626000	Charges For Services		68,000		
631080	Misc Receipts		50,000		
632000	Admin Charges		4,954,396		
	General Fund/ General Purpose		1,568,611		
	Total Sources	**$**	**7,246,507**		
702000	Regular Salaries & Wages			$	2,858,364
706000	Overtime				200,000
707050	Holiday Premium Pay				10,000

710000	Payment Of Accum S/L		30,000
711000	Payment Of Accum A/L		45,000
714000	Unemployment Insurance		14,863
715000	FICA County's Share		237,852
716000	Hospitalization Insurance		903,845
716020	Hosp Ins - Retiree's Trust		1,300
717100	Disability Insurance		14,278
721000	Worker's Comp - Payroll		625
725000	Retirement		835,128
728000	Printing & Binding		20,000
729000	Postage		84,000
730000	Office Supplies		20,000
730001	On Demand Office Supplies		38,000
736000	Dues/Memberships/Subscrip		54,000
738000	Miscellaneous Supplies		25,000
814000	Legal Service-Contractual		450,000
815055	Tuition Reimbursement		2,000
815180	Info Service Chbk - Shared		334,500
815200	Centrl Serv Chargebacks		75,000
815220	Personnel - Chargebacks		92,000
815230	Central Serv - Corp Counsel		62,900
815300	Indirect Cost - Exp		26,400
815700	Corp. Counsel Direct Charges		842
817000	Misc Contractual Service		15,000
851001	Local/Ld Telephone Chbk		55,100
861000	Travel Convention/Confer		5,000
861240	Travel Local/Auto Mileage		9,000
911000	Insurance & Bonds		64,608
921000	Utilities - Electricity		75,000
932000	Equipment Repair & Maint.		209,200
941000	Building Rental		250,238
943000	Software Lease		51,000
961000	Miscellaneous Operating		500
962000	Tax Shortage Remittance		2,700
979000	Office Equip & Furnishing		20,000
981000	Software Purchases		20,000
984000	Computer Equipment		33,264
	Total Uses		**$ 7,246,507**
	TOTAL GENERAL GOVERNMENT FUNCTIONS	**$ 114,901,575**	**$ 114,901,575**

(1) The County Treasurer shall take pro-active measures to assure that senior citizens, as well as other Wayne County residents, do not lose their homes as a result of delinquent property taxes. The County Treasurer may make individual payment arrangements within his discretion. The Treasurer shall report to the Committee on Government Operations by no later than June 1, 2016, on the number and type of problem cases encountered and also the number of satisfactory arrangements made. The report needs to be formally submitted on elected official letterhead.

(2) The County Treasurer shall continue to take steps in achieving each of the below objectives:

(a) To avoid displacing tenants of tax delinquent properties by assuring that they receive notice of sale, and a preferred opportunity to purchase the tax title;

(b) Collaborate with the Register of Deeds to improve the accuracy of land records involved in tax collection;

(c) Explore the use of electronic fund transfer as a means to maximize revenue investment and to service customers;

(d) Develop a program to ensure that payments made are applied to arrearage debts before current obligations.

(3) The County Treasurer shall provide a report on legal cases for FY 14-15. The report shall include the number of cases pending, the number of cases dismissed and the number of cases settled with the settlement amounts. The office shall report to the Committee on Government Operations no later than December 1, 2015. The report needs to be formally submitted on elected official letterhead.

(4) The County Treasurer shall provide a report on the status of the Delinquent Tax reserve funds. The report should include the amount in the funds and the plans of usage. The office shall report to the Committee on Ways and Means no later than November 1, 2015. The report needs to be formally submitted on elected official letterhead.

(5) The County Treasurer shall report no later than December 1, 2015 and June 1, 2016 to the Committee on Ways and Means on Stadium Tax collection efforts. The report needs to be formally submitted on elected official letterhead.

(6) The County Treasurer shall report no later than November 1, 2015 for the 2014 Auction proceeds to the Committee on Ways and Means. The report needs to be formally submitted on elected official letterhead.

(7) The County Treasurer shall report no later than July 1, 2016 for the 2015 Auction proceeds to the Committee on Ways and Means. The report needs to be formally submitted on elected official letterhead.

(8) The County Clerk and the Circuit Court shall work closely to accommodate the needs of the court within available staff and resources and to avoid delays to and impediments in the provision of justice in the individual case.

(9) The CEO may renew and extend contracts for governmental relations and lobbying services, but only if all of the following provisions are included in the renewal or extended contracts:

(a) The term of the contracts shall not exceed a period of one year.

(b) The contractor shall appear and make a quarterly report to the County Commission at least once each calendar quarter. The contractor shall also provide each commissioner with a monthly update report on matters of interest to the County.

(c) The contract shall contain a 90-day termination clause, which may be activated on behalf of the County by a notice from the CEO, or by a resolution of the County Commission.

(d) Contract renewals shall not be approved which fail to comply with these requirements.

(10) The Chief Executive Officer shall require at least one Wayne County Resident apprentice position in all Wayne County Construction Contracts, which provide jobs for 50 or more employees. The CEO shall not agree to negotiate building and trades construction contracts unless there is a building trade's apprenticeship in place.

(11) All department heads and elected officials shall continue to review the fees established for services provided by his or her department and make recommendations for any desired changes to the Committee on Ways and Means.

(12) The CEO shall immediately notify the Chairperson of the Commission of all proposals, offers or negotiations to sell or purchase any County asset. Notwithstanding any ordinance to the contrary, the County shall not sell, transfer, lease, or make a commitment and/or obligation to sell, transfer or lease any county asset to itself or to another entity without prior approval of the County Commission. This provision shall not apply to real property

acquired by the County through tax foreclosure, property seized by the County Prosecutor that is then sold through an auction or abandoned or stolen unclaimed property as defined in Chapter 185 of the Wayne County Code of Ordinances.

(13) The CEO shall provide a report on all local, state and national organizations (associations, authorities, etc.) that the County pays membership dues and/or provides a contribution. The report shall provide the name of the organization and the amount of the membership dues and/or contribution. This report shall be submitted to the Committee on Ways & Means no later than January 15, 2016, April 15, 2016 and July 15, 2016. The report needs to be formally submitted in a DAF format.

(14) The CEO shall provide a report on the status of the New Jail Project. This report shall be submitted to the Committee on Ways & Means no later than January 15, 2016, April 15, 2016 and July 15, 2016. The report needs to be formally submitted in a DAF format.

(15) The Register of Deeds shall provide a report on title search legal cases for FY 14-15. The report shall include the number of cases pending, the number of cases dismissed and the number of cases settled with settlement amount. The office shall report to the Committee on Government

(16) The Register of Deeds shall provide a report on the deeds filed for FY 14-15. The report shall include the different types of deeds (i.e. Quit Claim, Warranty, etc.). The office shall report to the Committee on Government Operations no later than November 1, 2015. The report needs to be formally submitted on elected official letterhead.

(17) The Department of Corporation Counsel shall provide a report on all outside legal counsel for FY 14-15. The report should include the name of the firm; the department/account number for whom the services were provided for; a brief description for obtaining outside counsel and the total amount budgeted and paid for each case. The department shall provide this report to the Committee on Government Operations no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(18) The Department of Corporation Counsel shall provide a report on a cost-benefit analysis of outsourcing legal services vs. providing the same services in-house. The department shall provide this report to the Committee on Ways & Means no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(19) The Human Relations Division of the Department of Corporation Counsel shall continue an aggressive program to identify, recruit and pre-qualify small, disadvantaged, county-based businesses.

(20) The Human Relations Division of the Department of Corporation Counsel shall provide a status report~~s~~ on the activities and achievements of the Division, including the turnaround times on certifying contractor compliance, workload volume, outreach results, positive adjustments in enforcement priorities, and the percentage of contracts actually awarded to each category of contractor for FY 14-15. The Division shall report to the Committee on Government Operations no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

(21) The Human Relations Division of the Department of Corporation Counsel shall continue to explore with the City of Detroit the feasibility of implementing a reciprocal certification process for businesses which qualify for small business enterprise status, disadvantaged business enterprise status, and county-based credit status. The parties shall also explore the feasibility of instituting a fee to defray the cost of conducting the certification procedures.

(22) The Land Bank Corporation shall provide a report on the number of parcels given to nonprofit organizations. The department shall report to the Committee on Economic Development by no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(23) The Land Bank Corporation shall provide a status report on the current contractual development agreements in the TURBO program that the Land Bank continues to oversee. The report shall also include the number of tax rebates given. The department shall report to the Committee on Economic Development by no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(24) The Land Bank Corporation shall provide a report on the number of properties in the Land Bank. The report should be divided by communities and Commission districts. The department shall report to the Committee on Economic Development by no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

(25) The Economic Development Corporation shall provide a status report on all projects and initiatives proposed throughout Wayne County. The department shall report to the Committee on Economic Development by no later than February 1, 2016, May 1, 2016 and August 1, 2016. The report needs to be formally submitted in a DAF format.

(26) The Department of Management and Budget shall work closely with the Legislative Auditor General and with the external auditors to assure completion of the annual external audit by no later than 120 days following the end of each fiscal year, pursuant to the requirements of section 3.119(f) of the County Charter.

(27) The Department of Management and Budget shall submit to the Committee on Ways and Means the following additional quarterly financial statements:

(a) Balance Sheet;
(b) Statement of Revenues, Expenditures and Changes in Fund Balance;
(c) Budget to Actual Reports; and
(d) Chargeback summary reports.

(28) The Department of Management & Budget shall continue to take steps in achieving each of the below objectives:

(a) To reduce the incidence of late payments to vendors, and to County-based vendors in particular;

(b) To take sanctions against prime contractors who fail without good reason to make prompt payment to their sub-contractors, once they themselves have been paid by the County;
(c) To improve upon contracts set aside for award to county-based vendors, and to document the number, amount and kinds of contracts which are awarded to minority-owned and women-owned businesses, so as to lay the basis for a disparate analysis of these awards at a future date;

(d) To clarify what statistics are maintained and available regarding the procurement process.

(29) The Department of Management and Budget shall provide full query access to the JD Edwards System (i.e., accounts payable, accounts receivable, purchase orders, full query access, etc.) to the members of the Wayne County Commission Fiscal Agency, subject to a pledge of confidentiality on all information, which the law specifically establishes as confidential and unavailable to the public.

(30) The Purchasing Division of the Department of Management and Budget shall provide a report on all contracts, which have been let under authority delegated to the CEO, to include date, vendor, amount, purpose, and department making the request. The department shall report to the Committee on Ways and Means no later than January 15, 2016, April 15, 2016, July 15, 2016 and October 15, 2016. The report needs to be formally submitted in a DAF format.

(31) The Department of Management & Budget shall provide a report on the status of all outstanding Wayne County bonds. The department shall report to the Committee on Ways and Means no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

(32) The Department of Management & Budget shall provide a report on the revenue collected from the Guardian Building and the First Street Parking Garage for FY 12-13, FY 13-14 and FY 14-15. The department shall report to the Committee on Ways and Means no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

(33) The Department of Management & Budget shall provide a report on the revenue collected from the Guardian Building and the First Street Parking Garage for FY 15-16. The department shall report to the Committee on Ways and Means no later than February 1, 2016, May 1, 2016 and August 1, 2016. The report needs to be formally submitted in a DAF format.

(34) The Department of Management & Budget shall provide a status report on the Guardian Building. The report shall include the status of the debt service, the status of renovations and the status of departments moving. The department shall report to the Committee on Ways and Means no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(35) The Department of Management and Budget shall inform the Committee on Ways and Means when appropriated funds will not be spent as they were intended.

(36) The Department of Management and Budget shall submit to the Wayne County Commission all Technical Adjustments to the FY 2016-2017 & FY 2017-2018 in a timely manner.

(37) The Department of Management and Budget shall submit monthly cash flow statements to the Committee on Ways and Means by the 15th day of the month following the month under review. The

(38) The Department of Management and Budget shall submit status reports for the following elected officials and departments: Sheriff's Office, Prosecuting Attorney and Children & Family Services: CMOs. The reports should be submitted to the Committee on Ways and Means by the 15th day of the month following the month under review.

(39) The Department of Management and Budget shall provide a report detailing any County service that can be administered by State or Federal agencies for transition to those entities. The department shall report to the Committee on Ways and Means no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

(40) The CEO in conjunction with the Department of Management & Budget shall provide a report on all County owned vehicles that are being taken home; used outside of Wayne County and the reason the vehicles are being taken home and used outside of Wayne County. The report shall be submitted to the Committee on Ways & Means no later than January 15, 2016, April 15, 2016 and July 15, 2016. The report needs to be formally submitted in a DAF format.

(41) The Department of Management & Budget shall provide a report listing all active County component units. The department shall report to the Committee on Ways & Means no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(42) The Department of Management & Budget shall provide a report detailing the reassessment of the chargeback model. The department shall report to the Committee on Ways & Means no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

(43) The Department of Management and Budget shall provide quarterly status reports to the Committee on Ways and Means regarding all expenditures for Deferred Maintenance capital improvements for FY 15-16. The report needs to be formally submitted in a DAF format.

(44) The Department of Management and Budget shall provide status reports on the investments relating to the Municipal Employees Retirement System (MERS). The department shall report to the Committee on Ways and Means no later than January 15, 2016, April 15, 2016 and July 15, 2016. The report needs to be formally submitted in a DAF format.

(45) The Department of Management and Budget shall provide a status report on Pinnacle. The department shall report to the Committee on Economic Development by no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(46) The Department of Personnel/Human Resources shall provide full access to the PeopleSoft System to the members of the Wayne County Commission Fiscal Agency, subject to a pledge of confidentiality on all information, which the law specifically establishes as confidential and unavailable to the public.

(47) The Department of Personnel/Human Resources shall provide a status report on the union negotiations timelines. The department shall report to the Committee on Ways and Means no later than December 1, 2015.

(48) The Department of Personnel/Human Resources shall provide a report on all FY 14-15 medical cost throughout the County. The department shall report to the Committee on Ways and Means no later than December 1, 2015.

(49) The Department of Personnel/Human Resources shall provide status reports on the following committee meetings with the Unions in FY 14-15: the Safety Committee; the Employee Assistance Advisory Committee; the Joint Health Care Benefits Committee; the Labor/Management Committee; and the Quality Control Committee. The report~~s~~ should be submitted no later than November 1, 2015 to the Committee on Ways & Means. The report needs to be formally submitted in a DAF format.

(50) The Prosecuting Attorney shall coordinate closely with the City of Detroit Health and Law Departments to identify and prosecute violators of environmental lead hazard laws.

(51) The Detroit/Wayne County Port Authority shall report on all projects and initiatives proposed throughout Wayne County to the Committee on Economic Development no later than December 1, 2015. The report needs to be formally submitted on letterhead.

PUBLIC SAFETY FUNCTIONS

Sheriff Administration

580045	Grant from Law Enforcement	$ 60,000	
631080	Misc Receipts	2,500	
	General Fund/ General Purpose	4,576,505	
	Total Sources	**$ 4,639,005**	
702000	Regular Salaries & Wages		$ 1,837,193
711000	Payment Of Accum A/L		33,600
714000	Unemployment Insurance		9,554
715000	FICA County's Share		142,639
716000	Hospitalization Insurance		580,940
716020	Hosp Ins - Retiree's Trust		364
717100	Disability Insurance		9,177
721000	Worker's Comp - Payroll		68,487
725000	Retirement		497,031
729000	Postage		1,200
730001	On Demand Office Supplies		14,900
736000	Dues/Memberships/Subscrip		3,500
738000	Miscellaneous Supplies		1,000
747000	Lubricants & Motor Fuels		20,000
815000	Misc Professional Service		175,792
815110	Buildings Chrgbcks		1,600
815111	Buildings - Direct		6,500
815180	Info Service Chbk - Shared		148,600
815190	Chrg For Cntrl Communicat		44,797
815200	Centrl Serv Chargebacks		66,500
815220	Personnel - Chargebacks		38,200
815230	Central Serv - Corp Counsel		21,300
815300	Indirect Cost - Exp		22,400
815500	M & B - Finance		151,526
815700	Corp. Counsel Direct Charges		126,639
851001	Local/Ld Telephone Chbk		24,500
861240	Travel Local/Auto Mileage		4,600
911000	Insurance & Bonds		40,309

921000	Utilities - Electricity		45,455
931030	Maint Repair Office Equip		1,100
933000	Vehicle Repair & Mainten		13,200
941000	Building Rental		362,500
941015	HQ Building Rental		88,400
942000	Equipment Rental		9,698
961000	Miscellaneous Operating		25,804
	Total Uses	**$**	**4,639,005**

Sheriff - Court Services

631080	Misc Receipts	$ 2,000	
676020	Contractual Police Serv.	18,168,197	
676025	Contractual Police Serv Trea	94,498	
676030	Contractual Police Serv Prob	303,109	
676035	Contractual police Serv Clek	94,498	
676040	Contractual Police Serv CEO	352,427	
	Total Sources	**$ 19,014,729**	

702000	Regular Salaries & Wages	$	9,388,727
702001	Salaries-Retroactive		5,400
702005	Salaries - Specialty		13,000
706000	Overtime		151,199
707010	Afternoon/Night Shift Diff		2,100
707020	Sat/Sun Shift Diff		300
707050	Holiday Premium Pay		42,000
707060	Misc Premium Pay		200
710000	Payment Of Accum S/L		212,900
711000	Payment Of Accum A/L		169,500
714000	Unemployment Insurance		48,821
715000	FICA County's Share		763,877
716000	Hospitalization Insurance		2,968,814
716020	Hosp Ins - Retiree's Trust		2,145
717100	Disability Insurance		46,897
721000	Worker's Comp - Payroll		349,118
725000	Retirement		2,652,896
728000	Printing & Binding		500
729000	Postage		1,000
730000	Office Supplies		1,500
730001	On Demand Office Supplies		3,000
736000	Dues/Memberships/Subscrip		46
738000	Miscellaneous Supplies		1,800
746010	Clothing Allowance		154,000
746020	Firearms Qualificat Allow		78,850
747000	Lubricants & Motor Fuels		45,627
810000	Transcripts		3,251
814000	Legal Service-Contractual		50,000
815055	Tuition Reimbursement		2,250
815060	Pre-Employment Physicals		500
815180	Info Service Chbk - Shared		446,000
815190	Chrg For Cntrl Communicat		398,457
815200	Centrl Serv Chargebacks		139,400
815220	Personnel - Chargebacks		247,800
815230	Central Serv - Corp Counsel		169,400
815300	Indirect Cost - Exp		59,800

815700	Corp. Counsel Direct Charges		58,070
851001	Local/Ld Telephone Chbk		73,400
911000	Insurance & Bonds		224,233
933000	Vehicle Repair & Mainten		23,182
941010	City/County Bldg - Rental		12,110
942000	Equipment Rental		2,500
961000	Miscellaneous Operating		159
	Total Uses	**$**	**19,014,729**

Sheriff Non-Jail Services

529000	Fed Grant - Other	$	272,536		
543000	State Grant		1,439,851		
569000	State Grant - Other		10,000		
620010	Sheriff - Court Fees		861,665		
622031	Permit Fee - C.C.W.		359,264		
626000	Charges For Services		722,000		
627290	Traffic & Ordinance		648,975		
631070	Serv Chg - Misc Services		4,589		
631080	Misc Receipts		49,029		
632460	Misc Charges		10,000		
	General Fund/ General Purpose		1,619,087		
	Total Sources	**$**	**5,996,996**		

702000	Regular Salaries & Wages	$	2,107,578
702001	Salaries-Retroactive		1,200
702005	Salaries - Specialty		18,700
706000	Overtime		197,000
707010	Afternoon/Night Shift Diff		4,000
707020	Sat/Sun Shift Diff		1,400
707050	Holiday Premium Pay		9,900
710000	Payment Of Accum S/L		95,800
711000	Payment Of Accum A/L		122,100
714000	Unemployment Insurance		10,961
715000	FICA County's Share		193,368
716000	Hospitalization Insurance		666,438
716020	Hosp Ins - Retiree's Trust		254
717100	Disability Insurance		10,527
721000	Worker's Comp - Payroll		58,492
725000	Retirement		671,552
728000	Printing & Binding		300
729000	Postage		800
730000	Office Supplies		5,700
730001	On Demand Office Supplies		7,283
741000	Vehicle Supplies		4,944
746010	Clothing Allowance		19,500
746020	Firearms Qualificat Allow		11,000
747000	Lubricants & Motor Fuels		266,469
750000	Food Provisions		1,500
804000	Miscellaneous Fees		1,000
810000	Transcripts		3,500
811000	Med Dental & Psycho Serv		400
814000	Legal Service-Contractual		15,000
815055	Tuition Reimbursement		900
815110	Buildings Chrgbcks		18,700
815111	Buildings - Direct		74,000

815180	Info Service Chbk - Shared		238,700
815190	Chrg For Cntrl Communicat		419,676
815200	Centrl Serv Chargebacks		196,600
815220	Personnel - Chargebacks		64,900
815230	Central Serv - Corp Counsel		42,600
815300	Indirect Cost - Exp		19,500
815700	Corp. Counsel Direct Charges		149,129
819010	Pest Control		1,000
851001	Local/Ld Telephone Chbk		39,300
861240	Travel Local/Auto Mileage		1,000
911000	Insurance & Bonds		43,949
932000	Equipment Repair & Maint.		2,000
933000	Vehicle Repair & Mainten		113,963
942000	Equipment Rental		6,400
942010	Vehicle rental		3,539
961000	Miscellaneous Operating		54,474
	Total Uses		**$ 5,996,996**

Sheriff - County Jails

529000	Fed Grant - Other	$ 90,000	
603010	Board Of Prisoners-State	1,920,000	
603020	Board Of Prisoners-Local	1,850,000	
603030	Bd Of Prisoners-Federal	1,752,000	
626000	Charges For Services	516,775	
626006	Prisoner Transportation	26,000	
627230	Reimb - Individuals	100,000	
627260	Reimb Inmate R & B	500	
631080	Misc Receipts	205,000	
694030	Other Revenue	55,000	
697001	Use Of Fund Bal Restricted	593,266	
699575	Trans in - Commissary Fund	1,074,803	
	General Fund/ General Purpose	94,994,687	
	Total Sources	**$ 103,178,031**	

702000	Regular Salaries & Wages		$ 38,449,291
702001	Salaries-Retroactive		105,600
705000	Temp. salaries & Wages		557,380
706000	Overtime		6,564,270
706010	Overtime - Training		103,664
707010	Afternoon/Night Shift Diff		161,000
707050	Holiday Premium Pay		185,300
707060	Misc Premium Pay		13,700
710000	Payment Of Accum S/L		300,400
711000	Payment Of Accum A/L		540,200
714000	Unemployment Insurance		199,937
715000	FICA County's Share		3,594,032
716000	Hospitalization Insurance		12,158,072
716020	Hosp Ins - Retiree's Trust		9,271
717100	Disability Insurance		192,054
721000	Worker's Comp - Payroll		1,314,341
725000	Retirement		12,333,748
727000	Computer Supplies		2,700
728000	Printing & Binding		5,000
729000	Postage		5,900
730001	On Demand Office Supplies		90,000

731000	Photo-Copying Supplies		1,000
733000	X-Ray And Photo Supplies		6,300
736000	Dues/Memberships/Subscrip		26,000
738000	Miscellaneous Supplies		7,000
741000	Vehicle Supplies		3,500
744000	Clothing & Dry Goods		22,700
746010	Clothing Allowance		605,200
746020	Firearms Qualificat Allow		197,500
747000	Lubricants & Motor Fuels		174,400
750000	Food Provisions		4,750,000
776000	Janitorial Supplies		51,300
777000	Supplies - Prop. repair		345,000
804000	Miscellaneous Fees		2,000
810000	Transcripts		5,000
814000	Legal Service-Contractual		50,000
815000	Misc Professional Service		2,535,441
815002	Resident Outplacement servic		500,000
815015	Contractual inmate housing		456,250
815055	Tuition Reimbursement		5,850
815060	Pre-Employment Physicals		18,000
815110	Buildings Chrgbcks		615,800
815111	Buildings - Direct		2,447,800
815180	Info Service Chbk - Shared		1,916,500
815190	Chrg For Cntrl Communicat		1,063,337
815200	Centrl Serv Chargebacks		746,400
815220	Personnel - Chargebacks		1,083,000
815230	Central Serv - Corp Counsel		733,000
815240	Central Serv-Human Relation		41,900
815300	Indirect Cost - Exp		348,600
815700	Corp. Counsel Direct Charges		381,002
817000	Misc Contractual Service		223,530
817020	Trash Removal Service		132,950
817050	Snow Removal Services		23,400
819010	Pest Control		35,750
851001	Local/Ld Telephone Chbk		315,500
851003	Telephone Repairs Chbk		1,000
861010	Extraditions		1,000
861240	Travel Local/Auto Mileage		11,000
911000	Insurance & Bonds		888,557
921000	Utilities - Electricity		1,575,000
921010	Utilities - Gas		225,000
921020	Utilities - Steam		930,000
921040	Utilities - Water&Sewage		705,000
932000	Equipment Repair & Maint.		639,482
933000	Vehicle Repair & Mainten		97,500
934000	Misc Maint & Inspection		2,500
934010	Elevator & Escalatr Maint		43,000
942000	Equipment Rental		128,816
960010	In-Service Training		20,000
961000	Miscellaneous Operating		249,900
962020	Inventory Adjustments		650,000
978000	Machinery & Equipment		253,506
	Total Uses	**$**	**103,178,031**

Homeland Security

529000	Fed Grant - Other	$	996,502		
627240	Reimb-Priv/Govt Agencies		272,500		
	General Fund/ General Purpose		1,090,250		
	Total Sources	**$**	**2,359,252**		
702000	Regular Salaries & Wages			$	275,099
705000	Temp. salaries & Wages				389,000
714000	Unemployment Insurance				1,446
715000	FICA County's Share				50,803
716000	Hospitalization Insurance				86,989
716020	Hosp Ins - Retiree's Trust				349
717100	Disability Insurance				1,374
721000	Worker's Comp - Payroll				570
725000	Retirement				73,088
730000	Office Supplies				300
730001	On Demand Office Supplies				1,000
730100	Reimbursable Supplies				759,505
736000	Dues/Memberships/Subscrip				800
738000	Miscellaneous Supplies				600
747000	Lubricants & Motor Fuels				15,000
815180	Info Service Chbk - Shared				254,800
815190	Chrg For Cntrl Communicat				25,935
815200	Centrl Serv Chargebacks				92,000
815202	Central Services - Indirect				7,300
815220	Personnel - Chargebacks				4,200
815230	Central Serv - Corp Counsel				2,900
815240	Central Serv-Human Relation				12,600
815300	Indirect Cost - Exp				26,900
815700	Corp. Counsel Direct Charges				7,115
851001	Local/Ld Telephone Chbk				41,900
861240	Travel Local/Auto Mileage				2,339
911000	Insurance & Bonds				6,220
932000	Equipment Repair & Maint.				2,000
933000	Vehicle Repair & Mainten				8,500
941015	HQ Building Rental				208,620
	Total Uses			**$**	**2,359,252**
	TOTAL PUBLIC SAFETY FUNCTIONS	**$**	**135,188,013**	**$**	**135,188,013**

(1) The Sheriff's Department should provide a report no later than February 1, 2016 and July 1, 2016 on the GPS Tether Monitoring Program to the Committee on Public Safety, Judiciary and Homeland Security. The report should include how many inmates the program has serviced; the average length of time an inmate is on the tether; how much revenue has been generated by the sale of beds and inmate contributions and any other revenue source; and how much cost has been expended to date for the program. The report needs to be formally submitted on elected official letterhead.

(2) The Sheriff's Department shall provide a report to the Committee on Public Safety, Judiciary and Homeland Security no later than February 1, 2016 and July 1, 2016 on the pay phone earnings for the jail commissary. The report needs to be formally submitted on elected official letterhead.

(3) The Office of the Sheriff shall provide a status report on Road Patrol Operations and funding to the Committee on Ways & Means no later than January 15, 2016, April 15, 2016 and July 15, 2016. The report needs to be formally submitted on elected official letterhead and include the following:

· Which communities are receiving Road Patrol services;
· The total cost for the officers (including Commanders);
  - Salary
  - Fringe Benefits

- Gun allowance
- Uniform Allowance
- Vehicle Maintenance
- Fuel Cost

· The amount that the community is paying the County;
· The amount that the county has received from the State in grants; and
· The amount that the county has received in ticket revenue.

(4) The Office of the Sheriff shall provide a status report on Marine Patrol Operations and funding to the Committee on Ways & Means no later than January 15, 2016, April 15, 2016 and July 15, 2016. The report needs to be formally submitted on elected official letterhead and include the following:

· Which communities are receiving Road Patrol services;
· The total cost for the officers (including Commanders);
- Salary
- Fringe Benefits
- Gun allowance
- Uniform Allowance
- Vehicle Maintenance
- Fuel Cost

· The amount that the community is paying the County;
· The amount that the county has received from the State in grants; and
· The amount that the county has received in ticket revenue.

(5) The Office of the Sheriff shall provide a report on all County owned vehicles that are being taken home; used outside of Wayne County and the reason the vehicles are being taken home and used outside of Wayne County. The report shall be submitted to the Committee on Ways & Means no later than December 1, 2015, March 1, 2016 and June 1, 2016. The report needs to be formally submitted on elected official letterhead.

PUBLIC SERVICES FUNCTIONS

DPS - Roads, Parks, Environment

699201	Approp Trans-In - Roads	$	175,000		
	General Fund/ General Purpose		353,935		
	Total Sources	**$**	**528,935**		
815040	Admin Charges W/County			$	25,000
815121	Sewer and Meter Chargebacks				8,000
815132	Storm Water permit				60,000
815200	Centrl Serv Chargebacks				3,200
815300	Indirect Cost - Exp				8,100
815500	M & B - Finance				19,224
815700	Corp. Counsel Direct Charges				5,411
958000	Drain Assess At Lge-Roads				350,000
999801	Approp Tr-Out CH 8 Drains				50,000
	Total Uses			**$**	**528,935**
	TOTAL PUBLIC SERVICES FUNCTIONS	**$**	**528,935**	**$**	**528,935**

HEALTH AND WELFARE FUNCTIONS

Health/Environmental Programs

626000	Charges For Services	$	2,327,363		
	Total Sources	**$**	**2,327,363**		
702000	Regular Salaries & Wages			$	244,207
714000	Unemployment Insurance				1,269
715000	FICA County's Share				18,682
716000	Hospitalization Insurance				77,221
717100	Disability Insurance				1,219
721000	Worker's Comp - Payroll				545
725000	Retirement				64,881
815202	Central Services - Indirect				7,300
815220	Personnel - Chargebacks				4,200
815352	DHCWS Central Admin				1,902,102
911000	Insurance & Bonds				5,737
	Total Uses			**$**	**2,327,363**

Indigent Health Care

427000	Cigarette Tax	$	4,800,000		
626000	Charges For Services		746,571		
628030	Parking Fees		14,960,000		
697001	Use Of Fund Bal Restricted		3,500,000		
	Total Sources	**$**	**24,006,571**		
702000	Regular Salaries & Wages			$	229,687
714000	Unemployment Insurance				1,194
715000	FICA County's Share				17,571
716000	Hospitalization Insurance				72,629
716020	Hosp Ins - Retiree's Trust				119
717100	Disability Insurance				1,147
721000	Worker's Comp - Payroll				401
725000	Retirement				61,023
730001	On Demand Office Supplies				2,500
815000	Misc Professional Service				4,803,200
815110	Buildings Chrgbcks				200
815111	Buildings - Direct				900
815180	Info Service Chbk - Shared				37,200
815200	Centrl Serv Chargebacks				25,400
815202	Central Services - Indirect				9,700
815220	Personnel - Chargebacks				5,700
815230	Central Serv - Corp Counsel				3,900
815300	Indirect Cost - Exp				94,200
815352	DHCWS Central Admin				5,933
815700	Corp. Counsel Direct Charges				47,964
834000	In-Patient Hospital				3,500,000
851001	Local/Ld Telephone Chbk				6,100
861240	Travel Local/Auto Mileage				1,000
911000	Insurance & Bonds				6,004
941002	Building Rental-Guardian				85,058
951080	Mental Health Authority				7,460,000
961000	Misc Operating				27,841
999221	Approp Tr-Out - Hlth				7,500,000
	Total Uses			**$**	**24,006,571**

Medical Examiner

627110	Autopsy Reports	$	700,000		
627240	Reimb-Priv/Govt Agencies		75,000		
631080	Misc Receipts		10,000		
	General Fund/ General Purpose		5,994,273		
	Total Sources	**$**	**6,779,273**		
728000	Printing & Binding			$	2,500
729000	Postage				3,000
747000	Lubricants & Motor Fuels				10,000
815000	Misc Professional Service				5,592,353
815110	Buildings Chrgbcks				107,100
815111	Buildings - Direct				425,600
815180	Info Service Chbk - Shared				127,400
815200	Centrl Serv Chargebacks				49,800
815240	Central Serv-Human Relation				4,200
815300	Indirect Cost - Exp				26,400
815352	DHCWS Central Admin				250
815700	Corp. Counsel Direct Charges				57,065
851001	Local/Ld Telephone Chbk				21,000
932000	Equipment Repair & Maint.				78,000
933000	Vehicle Repair & Mainten				10,000
999301	Transfer to Debt Service				264,605
	Total Uses			**$**	**6,779,273**

Senior Citizens Services

	General Fund/ General Purpose	$	98,107		
	Total Sources	**$**	**98,107**		
730001	On Demand Office Supplies			$	330
736000	Dues/Memberships/Subscrip				200
815110	Buildings Chrgbcks				14,300
815111	Buildings - Direct				57,000
815180	Info Service Chbk - Shared				10,600
815200	Centrl Serv Chargebacks				9,300
815230	Central Serv - Corp Counsel				2,300
815300	Indirect Cost - Exp				500
815352	DHCWS Central Admin				377
815700	Corp. Counsel Direct Charges				1,500
851001	Local/Ld Telephone Chbk				1,700
	Total Uses			**$**	**98,107**

Veterans Affairs

	General Fund/ General Purpose	$	571,973		
	Total Sources	**$**	**571,973**		
702000	Regular Salaries & Wages			$	104,001
714000	Unemployment Insurance				541
715000	FICA County's Share				7,956
716000	Hospitalization Insurance				32,886
716020	Hosp Ins - Retiree's Trust				75
717100	Disability Insurance				519

721000	Worker's Comp - Payroll		125
725000	Retirement		27,631
728000	Printing & Binding		3,500
729000	Postage		1,000
730001	On Demand Office Supplies		1,000
736000	Dues/Memberships/Subscrip		200
815180	Info Service Chbk - Shared		10,600
815200	Centrl Serv Chargebacks		28,100
815202	Central Services - Indirect		4,900
815220	Personnel - Chargebacks		3,100
815230	Central Serv - Corp Counsel		1,900
815240	Central Serv-Human Relation		4,300
815300	Indirect Cost - Exp		1,900
815352	DHCWS Central Admin		173,441
815700	Corp. Counsel Direct Charges		822
833000	Veterans Burials		130,000
851001	Local/Ld Telephone Chbk		1,700
861240	Travel Local/Auto Mileage		2,000
911000	Insurance & Bonds		1,776
921000	Utilities - Electricity		1,000
941000	Building Rental		27,000
	Total Uses		**$ 571,973**

HVCW - Central Administration

626000	Charges For Services	$ 3,680,686	
	Total Sources	**$ 3,680,686**	
702000	Regular Salaries & Wages		$ 1,190,432
705000	Temp. salaries & Wages		50,000
714000	Unemployment Insurance		6,190
715000	FICA County's Share		92,909
716000	Hospitalization Insurance		376,427
716020	Hosp Ins - Retiree's Trust		542
717100	Disability Insurance		5,946
721000	Worker's Comp - Payroll		2,757
725000	Retirement		316,273
729000	Postage		800
730000	Office Supplies		6,000
730001	On Demand Office Supplies		5,800
736000	Dues/Memberships/Subscrip		3,000
815000	Misc Professional Service		72,689
815180	Info Service Chbk - Shared		313,200
815200	Centrl Serv Chargebacks		40,700
815202	Central Services - Indirect		51,000
815220	Personnel - Chargebacks		29,700
815230	Central Serv - Corp Counsel		20,300
815300	Indirect Cost - Exp		10,400
815500	M & B - Finance		608,942
815700	Corp. Counsel Direct Charges		18,444
817000	Misc. Contractual Service		138,610
851001	Local/Ld Telephone Chbk		51,600
861000	Travel Convention/Confer		7,500
861240	Travel Local/Auto Mileage		7,200
911000	Insurance & Bonds		28,786
941002	Building Rental-Guardian		222,072

942000	Equipment Rental				2,467
	Total Uses			**$**	**3,680,686**
	Cooperative Extension Service				
626000	Charges For Services	$	347,188		
	Total Sources	**$**	**347,188**		
702000	Regular Salaries & Wages			$	45,390
705000	Temp. salaries & Wages				28,125
714000	Unemployment Insurance				236
715000	FICA County's Share				5,624
716000	Hospitalization Insurance				14,353
717100	Disability Insurance				227
721000	Worker's Comp - Payroll				109
725000	Retirement				12,059
730001	On Demand Office Supplies				4,000
815180	Info Service Chbk - Shared				10,600
815200	Centrl Serv Chargebacks				22,100
815202	Central Services - Indirect				2,400
815220	Personnel - Chargebacks				1,400
815230	Central Serv - Corp Counsel				1,000
815240	Central Serv-Human Relation				4,200
815300	Indirect Cost - Exp				1,400
815352	DHVCW Central Admin				1,195
815353	Wellness Admin				14,113
815700	Corp. Counsel Direct Charges				1,622
851001	Local/Ld Telephone Chbk				1,700
861240	Travel Local/Auto Mileage				1,500
911000	Insurance & Bonds				1,247
951070	Mich Coop Extension Serv				172,588
	Total Uses			**$**	**347,188**
	TOTAL HEALTH AND WELFARE FUNCTIONS	**$**	**37,811,161**	**$**	**37,811,161**

(1) The Clinical Services Division of the Department of Health, Veterans and Community Wellness shall provide a report by jail division on the amount of medical insurance reimbursements collected for FY 14-15. The department shall report to the Committee on Health and Human Services no later than November 1, 2015. The report needs to be submitted in a DAF format.

(2) The Veterans Services Division of the Department of Health, Veterans and Community Wellness shall increase the burial allocation from $300 to $1,000 for eligible veterans.

(3) The Veterans Services Division of the Department of Health, Veterans and Community Wellness shall submit a detailed report of the number of veterans that received the burial benefit for FY 15-16. This report shall be submitted to the Committee on Health and Human Services no later than March 1, 2016 and July 1, 2016. The report needs to be formally submitted in a DAF format.

(4) The Veterans Services Division of the Department of Health, Veterans and Community Wellness shall submit a detailed report of the number of veterans that received the burial benefit for FY 13-14 and FY 14-15. This report shall be submitted to the Committee on Health and Human Services no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

(5) The Veterans Services Division of the Department of Health, Veterans and Community Wellness shall submit a detailed report on the use of the Veterans Trust Fund balance. The report should provide a breakdown of what the funds were used allocated for. This report shall be submitted to the Committee on Health and Human Services no later than January 15, 2016, April 15, 2016 and July 15, 2016.The report needs to be formally submitted in a DAF format.

(6) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall report on the activities of the Cooperative Extension Services program. The department shall report to the Committee on Health and Human Services no later than December 1, 2015 and June 1, 2016. The report needs to be submitted in a DAF format.

NON-DEPARTMENTAL FUNCTIONS

Non Departmental

670020	Revenue From Equip Rental	$	727,550		
670030	Reimb. rent & Utilities		4,211,550		
697000	Use of Fund Balance		(17,790,350)		
	General Fund/ General Purpose		75,310,143		
	Total Sources	**$**	**62,458,893**		
804000	Miscellaneous Fees			$	1,187,900
815000	Misc Professional Service				2,039,500
815200	Centrl Serv Chargebacks				144,000
815240	Central Serv-Human Relation				4,200
815300	Indirect Cost - Exp				83,200
817000	Misc Contractual Service				823,500
911140	Liability Payments				5,000,000
941001	Building Rental-Bul.Authority				21,634,492
941002	Building Rental-Guardian				2,492,565
951030	Mich Assoc Of Counties				61,700
951040	Natl Assoc Of Counties				38,250
951140	UAAL-Unfunded Actuarial Accrud				10,480,602
951080	Mental Health Authority				10,226,447
951110	Substance Abuse Program				4,038,200
961000	Miscellaneous Operating				750,000
995000	Debt Service - Interest				800,000
996000	Paying Agent Fees				500
996130	Bond Disc/Issuance Cost				100,000
999301	Transfer to Debt Service				2,553,837
	Total Uses			**$**	**62,458,893**

General Fund Transfers

	General Fund/ General Purpose		160,211,825		
	Total Sources	**$**	**160,211,825**		
999208	Approp Tr-Out - Park			$	2,100,000
999221	Approp Tr-Out - Hlth				8,872,957
999223	Approp Tr-Out - Nutrition				171,643
999292	Approp Tr-Out-Juv Justice				58,138,519
999401	Approp Tr-Out - Cap Proj				5,000,000
999835	Approp Tr-Out - Circuit Ct				72,315,978
999836	Approp Tr-Out -Friend of Court				6,897,719
999838	Approp Tr-Out -Probate Court				6,715,009
	Total Uses			**$**	**160,211,825**
	TOTAL NON-DEPARTMENTAL FUNCTIONS	**$**	**222,670,718**	**$**	**222,670,718**

	Total Funds Sources and Uses	**$ 535,229,336**	**$ 535,229,336**

SECTION 2. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the County Road Fund

DPS - Roads, Parks, Environment

511250	Fed Aid To Urban Program	$ 13,690,000	
511300	Fed Aid- MDOT Fringe Reimb.	650,000	
546110	Mich Shar Tx Mvhf/Prim Rd	47,500,000	
546120	Mich Shar Tx Mvhf/Loc Rds	4,600,000	
546130	Mich Shar Tx Mvhf/Enginer	10,000	
546140	Mich Shar Tx Mvhf/Prim Ur	6,700,000	
546150	Mich Shar Tx Mvhf/Loc-Urb	1,300,000	
548100	State Grant - T.E.D. fund	3,794,000	
550210	F/S Reimb Trnkln Rd Maint	10,700,000	
550220	F/S Reim Trnkln Bridg Main	2,400,000	
550230	F/S Spec Wrk Author Trnkl	75,000	
550240	Traffic Signals	100,000	
550250	Chg-Employee Benefs/Trnkl	3,900,000	
550260	Appld Chgs-Ovrhd/Trnkline	5,500,000	
550299	MDOT - Audit Adjustments	(500,000)	
583340	Contr-Constr Prim Rd Agrm	1,089,000	
583360	Contr-Maint Local Roads	20,100	
622030	Permit Fee - Construction	75,000	
622040	Perm Fee - Street Protect	1,000	
622045	Permit Plan Recovery	350,000	
622060	Perm Fee-Transprtn Permit	75,000	
622070	Misc Permit & Inspect Fee	125,000	
626010	Misc Service Fees	30,000	
627200	Reimb-General Insurance pro	15,000,000	
631010	Appld Chgs-Ovrhd/General	725,000	
631070	Serv Chg - Misc Services	7,000	
631080	Misc Receipts	1,040,956	
632010	Reimb Serv To Airprt Dept	350,000	
632020	Reimb Serv To Parks Dept	225,000	
632070	Misc Chrgs For Vehic Serv	150,000	
647200	Revenue From Stores Requi	800,000	
647230	Cost Of Goods Sold	(600,000)	
665000	Interest On Investments	100,000	
670010	Bldg & Land Rental-Generl	180,000	
670020	Revenue From Equip Rental	90,000	
673030	Equip Disposal Proceeds	50,000	
674040	Sale Of Materials & Suppl	50,000	
675460	Contr Othr-Maint Local Rd	300,000	
675470	Contr Othr-Maint Prim Rds	310,000	
676070	Reimbursements - Fringes	600,000	
695090	Trnsfr Csts-Signs Fab Stk	200,000	
697000	Use of Fund Balance	11,913,420	
	Total Sources	**$ 133,675,476**	
702000	Regular Salaries & Wages		$ 21,993,447
702001	Salaries-Retroactive		35,000
705000	Temp. salaries & Wages		332,000

706000	Overtime	3,807,500
707010	Afternoon/Night Shift Diff	45,800
707020	Sat/Sun Shift Diff	12,000
707050	Holiday Premium Pay	144,000
707060	Misc Premium Pay	68,300
710000	Payment Of Accum S/L	65,000
711000	Payment Of Accum A/L	65,000
714000	Unemployment Insurance	114,365
715000	FICA County's Share	2,031,084
716000	Hospitalization Insurance	6,954,560
716020	Hosp Ins - Retiree's Trust	14,217
717100	Disability Insurance	109,857
721000	Worker's Comp - Payroll	548,275
725000	Retirement	6,970,377
727000	Computer Supplies	3,000
728000	Printing & Binding	13,000
729000	Postage	8,800
730000	Office Supplies	13,900
730001	On Demand Office Supplies	74,600
731000	Photo-Copying Supplies	1,000
733000	X-Ray And Photo Supplies	250
734000	Engineering Supplies	25,000
736000	Dues/Memberships/Subscrip	78,500
738000	Miscellaneous Supplies	37,000
741000	Vehicle Supplies	800,400
741010	Matrls Suppl Prts-Shop Eq	125,000
741020	Tires & Tubes Gen Supplie	201,000
741030	Batteries - Motorized Veh	70,200
744000	Clothing & Dry Goods	136,000
745000	Parts - Other Equipment	1,553,200
747000	Lubricants & Motor Fuels	2,045,200
760000	Bulk Chemicals	10,000
761000	Medical Supplies	7,500
776000	Janitorial Supplies	168,000
777000	Supplies - Prop. repair	383,000
777010	Small Tools	89,000
778000	Supplies-Rds & Appurten	12,008,500
778010	Agricul & Landscape Suppl	15,100
778200	Material Handling Adjust	(3,300,000)
804000	Miscellaneous Fees	20,500
805000	Othr Agencies Fees/Servc	1,064,100
810000	Transcripts	2,000
811030	Laboratory Services	4,000
812000	Engineering Services	50,000
813040	Appraiser Fees	2,000
815000	Misc Professional Service	70,153
815055	Tuition Reimbursement	20,500
815110	Buildings Chrgbcks	1,900
815111	Buildings - Direct	7,600
815180	Info Service Chbk - Shared	982,100
815200	Centrl Serv Chargebacks	947,400
815202	Central Services - Indirect	1,179,300
815220	Personnel - Chargebacks	584,800
815230	Central Serv - Corp Counsel	470,600
815240	Central Serv-Human Relation	171,800
815300	Indirect Cost - Exp	604,000

815500	M & B - Finance		2,039,622
815700	Corp. Counsel Direct Charges		445,533
817000	Misc Contractual Service		21,592,000
817010	Janitorial Service		60,000
817050	Snow Removal Services		1,000
818010	Township Paving Projects		7,000,000
818080	Road Constr Contracts		23,986,000
851001	Local/Ld Telephone Chbk		161,600
851003	Telephone Repairs Chbk		3,730
861000	Travel Convention/Confer		60,000
861240	Travel Local/Auto Mileage		85,100
862100	Freight Expense		800
901000	Advertising		4,000
911000	Insurance & Bonds		525,891
911060	Insur-Property		30,000
911111	Cntrl Communications Cost		30,000
911140	Liability Payments		400,000
921000	Utilities - Electricity		1,709,000
921010	Utilities - Gas		385,000
921040	Utilities - Water&Sewage		958,000
931000	Building Repairs & Maint.		45,000
931010	Maint Repairs Rds & appurt		1,500,000
931030	Maint Repair Office Equip		16,450
932000	Equipment Repair & Maint.		169,000
933000	Vehicle Repair & Mainten		500,000
934000	Misc Maint & Inspection		2,000
941000	Building Rental		787,134
941002	Building Rental-Guardian		136,422
942000	Equipment Rental		40,000
951000	S.E. Mich Council Of Govt		344,000
951020	Detroit/Wc Port Authority		250,000
960010	In-Service Training		3,600
962020	Inventory Adjustments		65,000
963001	Property Taxes Southgate		46,224
971000	Land		50,000
976000	Building Additions & Imp.		10,000
978010	Cars & Trucks		700,000
978020	Equipment		3,300,000
978040	Equipment - Laboratory		5,000
981000	Software Purchases		79,500
982000	Books		1,700
983000	Office Furniture & Fixtures		8,000
984000	Computer Equipment		65,000
991000	Debt Service - Principal		1,328,544
995000	Debt Service - Interest		54,221
999101	Appr tr Out-General Fund		125,000
999301	Transfer to Debt Service		505,720
	Total Uses		**$ 133,675,476**
	Total Funds Sources and Uses	**$ 133,675,476**	**$ 133,675,476**

(1) The Engineering Division of the Department of Public Services shall publish its FY 2015-2016 maintenance and repair schedule for both primary and secondary roadways, listed by community. This notification shall be sent to the Clerk of each community, to each County Commissioner, and to the Committee on Public Services no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(2) The Engineering Division of the Department of Public Services shall provide to the Committee on Public Services no later than December 1, 2015 a copy of the current maps which display the condition of roadways as well as by commission district a list of repair and construction projects planned and underway, the timing and projected cost of those projects, the number of lane miles paved and reconstructed, the number of potholes filled, etc. The report needs to be formally submitted in a DAF format.

(3) The Engineering Division of the Department of Public Services shall present to the Committee on Public Services the proposed list of priority road repairs (prior to their confirmation by the Roads Council and prior to submission to SEMCOG).

(4) The Engineering Division of the Department of Public Services shall submit a report no later February 1, 2016 and July 1, 2016 to the Committee on Public Services on the completion status of roads in the CIP plan. The report needs to be formally submitted in a DAF format.

(5) The Department of Public Services shall submit monthly summary reports on the calls generated from 1-888-ROAD-CREW to the Committee on Public Services by the 15th day of the month following the month under review. The report needs to be formally submitted in a DAF format.

(6) The Department of Public Services shall submit the proposed list of road repairs pertaining to the FY 15-16 Township Paving Program, totaling $7 million, to the Committee on Public Services no later than February 1, 2016. The report needs to be formally submitted in a DAF format.

(7) The Department of Public Services shall not reallocate the FY 14-15 Township Paving Program funding, totaling $7 million, without prior Commission approval.

(8) The Department of Public Services shall not reallocate the FY 15-16 Township Paving Program funding, totaling $7 million, without prior Commission approval.

(9) The Department of Public Services shall submit a report no later December 1, 2015 to the Committee on Public Services on the completion status of road repairs pertaining to the FY 14-15 Township Paving Program. The report needs to be formally submitted in a DAF format.

(10) The Department of Public Services shall submit a report no later July 1, 2016 to the Committee on Public Services on the completion status of road repairs pertaining to the FY 15-16 Township Paving Program. The report needs to be formally submitted in a DAF format.

SECTION 3. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the County Park Fund

DPS - Roads, Parks, Environment

403000	Property Taxes - Current	$	9,041,541
425000	Industrial Facilities Tax		100,635
470000	Park Permits		100,000
626000	Charges For Services		1,000,000
626011	Nankin Interpretive Fees		20,000
626012	Crosswinds Interpretive Fees		3,000
626013	Dog Park Fees		9,000
626014	LightFest Revenue		250,000
626015	Water Park Fees		150,000
626017	Jazz Fest Revenue		20,000
631080	Misc Receipts		35,000
643020	Concession Revenue		150,000
665000	Interest On Investments		28,000
670010	Bldg & Land Rental-Generl		27,000
694040	Other Revenue - Crosswinds		290,000
697000	Use of Fund Balance		687,979
699101	Approp Tr-In - Gen		2,100,000
699980	Intrafund Trans-In		894,024

	Total Sources	**$ 14,906,179**	
702000	Regular Salaries & Wages		$ 2,748,718
705000	Temp. salaries & Wages		100,000
706000	Overtime		160,000
707010	Afternoon/Night Shift Diff		12,000
707020	Sat/Sun Shift Diff		10,000
707050	Holiday Premium Pay		45,000
707060	Misc Premium Pay		2,000
714000	Unemployment Insurance		14,294
715000	FICA County's Share		235,445
716000	Hospitalization Insurance		869,173
716020	Hosp Ins - Retiree's Trust		3,533
717100	Disability Insurance		13,729
721000	Worker's Comp - Payroll		64,798
725000	Retirement		791,119
727010	Computer Software		2,000
728000	Printing & Binding		17,500
729000	Postage		300
730000	Office Supplies		500
730001	On Demand Office Supplies		4,000
736000	Dues/Memberships/Subscrip		2,500
738000	Miscellaneous Supplies		35,179
738100	Program Activity Supply		40,000
738200	Misc. Supplies-Maint of Park		25,000
741000	Vehicle Supplies		12,000
741010	Matrls Suppl Prts-Shop Eq		4,000
741030	Batteries - Motorized Veh		400
744000	Clothing & Dry Goods		12,000
745000	Parts - Other Equipment		4,000
747000	Lubricants & Motor Fuels		210,000
761000	Medical Supplies		300
776000	Janitorial Supplies		50,000
777000	Supplies - Prop. repair		10,000
777010	Small Tools		15,000
778000	Supplies-Rds & Appurten		8,000
778010	Agricul & Landscape Suppl		10,000
805000	Othr Agencies Fees/Servc		138,600
812000	Engineering Services		2,000
815000	Misc Professional Service		1,000,000
815055	Tuition Reimbursement		1,000
815110	Buildings Chrgbcks		7,700
815111	Buildings - Direct		30,700
815140	Equipment Pool Chrgbcks		270,000
815180	Info Service Chbk - Shared		95,600
815200	Centrl Serv Chargebacks		177,500
815202	Central Services - Indirect		162,600
815210	DPS Administration		456,008
815220	Personnel - Chargebacks		203,800
815230	Central Serv - Corp Counsel		64,900
815240	Central Serv-Human Relation		75,400
815300	Indirect Cost - Exp		105,000
815700	Corp. Counsel Direct Charges		37,876
817000	Misc Contractual Service		1,602,000
817010	Janitorial Service		15,000
817020	Trash Removal Service		110,000

817030	Sheriff Protection		550,000
817032	MSU- Master Gardening Progr		347,188
817065	Skilled Trade Services		500,000
819010	Pest Control		1,000
851001	Local/Ld Telephone Chbk		15,700
861000	Travel Convention/Confer		5,000
861240	Travel Local/Auto Mileage		3,500
901000	Advertising		17,500
911000	Insurance & Bonds		139,671
921000	Utilities - Electricity		225,000
921010	Utilities - Gas		85,000
921040	Utilities - Water&Sewage		250,000
931000	Building Repairs & Maint.		1,000
932000	Equipment Repair & Maint.		10,000
941000	Building Rental		292,374
942000	Equipment Rental		4,500
942001	Equipment Rental - Cost		90,000
942100	Equipment Rental - Elf		727,550
976000	Building Additions & Imp.		150,000
978250	Infrastructure-Parks		509,000
999980	Intrafund Trans-Out		894,024
	Total Uses		**$ 14,906,179**
	Total Funds Sources and Uses	**$ 14,906,179**	**$ 14,906,179**

(1) The Parks Division of the Department of Public Services shall apply to the Michigan Department of Natural Resources, the land recreational trust, and other state agencies for grants in tandem with local governments, the federal government and the Huron Clinton Metropolitan Park Authority to secure grants for park development and improvements. No County funds shall be spent without further approval of the County Commission.

(2) The Parks Division of the Department of Public Services shall review with each municipal public safety department the need to maintain public safety access to park service roads, and shall include within the Parks Capital Improvements Plan those improvements, which are needed to assure access for essential emergency services.

(3) The Parks Division of the Department of Public Services shall submit a report no later than February 1, 2016 and July 1, 2016 to the Committee on Public Services on the completion status of parks in the CIP plan. The report needs to be formally submitted in a DAF format.

(4) The Parks Division of the Department of Public Services shall continue to include the Commission, as whole as individual Commissioners, in the early development process for a new five year parks plan.

(5) The Parks Division of the Department of Public Services shall provide a report on all funds collected and expended from various Wayne County events (i.e. Lightfest, Jazzfest, Aquatic Center, Country Fest etc.) for FY 14-15. The department shall report to the Committee on Public Services no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

SECTION 4. There is appropriated for the fiscal year ending September 30, 2016 from the following revenue sources and uses for the County Health Fund

Jail Medical Services

631080	Misc Receipts	$	373,100
699101	Approp Tr-In - Gen		12,266,548
	Total Sources	**$**	**12,639,648**

702000	Regular Salaries & Wages		$ 2,915,543
705000	Temp. salaries & Wages		46,100
706000	Overtime		350,000
707010	Afternoon/Night Shift Diff		60,000
707020	Sat/Sun Shift Diff		10,000
707050	Holiday Premium Pay		90,000
707060	Misc Premium Pay		75,000
714000	Unemployment Insurance		15,161
715000	FICA County's Share		263,616
716000	Hospitalization Insurance		921,925
716020	Hosp Ins - Retiree's Trust		4,058
717100	Disability Insurance		14,563
721000	Worker's Comp - Payroll		107,097
725000	Retirement		930,022
728000	Printing & Binding		10,000
729000	Postage		500
730001	On Demand Office Supplies		10,000
733000	X-Ray And Photo Supplies		500
761000	Medical Supplies		77,500
763000	Drugs & Pharmaceuticals		725,200
810000	Transcripts		1,000
811030	Laboratory Services		45,000
814000	Legal Service-Contractual		15,000
815000	Misc Professional Service		425,000
815110	Buildings Chrgbcks		1,500
815111	Buildings - Direct		5,800
815180	Info Service Chbk - Shared		286,600
815200	Centrl Serv Chargebacks		89,900
815202	Central Services - Indirect		145,600
815220	Personnel - Chargebacks		84,900
815230	Central Serv - Corp Counsel		58,100
815300	Indirect Cost - Exp		64,500
815352	DHCWS Central Admin		82,375
815354	Clinical Admin		489,983
815700	Corp. Counsel Direct Charges		66,004
834015	Prisoner Medical		4,023,480
851001	Local/Ld Telephone Chbk		47,200
861240	Travel Local/Auto Mileage		500
911000	Insurance & Bonds		54,321
932000	Equipment Repair & Maint.		22,000
942000	Equipment Rental		4,100
	Total Uses		**$ 12,639,648**

Jail Mental Health Services

580010	Local Grnts-Mental Health	$ 4,230,000	
699101	Approp Tr-In - Gen	2,109,641	
	Total Sources	**$ 6,339,641**	
702000	Regular Salaries & Wages		$ 2,260,964
705000	Temp. salaries & Wages		150,000
706000	Overtime		500,000
707010	Afternoon/Night Shift Diff		40,000
707020	Sat/Sun Shift Diff		8,000
707050	Holiday Premium Pay		70,000

707060	Misc Premium Pay		60,000
714000	Unemployment Insurance		11,757
715000	FICA County's Share		224,292
716000	Hospitalization Insurance		714,941
716020	Hosp Ins - Retiree's Trust		2,000
717100	Disability Insurance		11,294
721000	Worker's Comp - Payroll		83,054
725000	Retirement		780,822
763000	Drugs & Pharmaceuticals		332,700
810000	Transcripts		1,000
811030	Laboratory Services		20,000
815180	Info Service Chbk - Shared		244,200
815200	Centrl Serv Chargebacks		49,400
815202	Central Services - Indirect		111,600
815220	Personnel - Chargebacks		65,100
815230	Central Serv - Corp Counsel		44,500
815300	Indirect Cost - Exp		36,900
815352	DHCWS Central Admin		61,361
815354	Clinical Admin		364,989
815700	Corp. Counsel Direct Charges		7,947
851001	Local/Ld Telephone Chbk		40,200
861240	Travel Local/Auto Mileage		500
911000	Insurance & Bonds		42,120
	Total Uses	**$**	**6,339,641**

Health/Environmental Programs

516000	Fed Grant - Health	$	991,778		
529000	Fed Grant - Other		5,938,104		
555010	State Grant - Mdph		91,962		
555020	State Grant - Cost Share		2,396,128		
610010	Health-Inspection Fees		1,509,349		
622010	Plan Review Fee-Cons Perm		210,512		
622070	Misc Permit & Inspect Fee		45,634		
626000	Charges For Services		129,537		
627020	Hearing & Vision - Local		98,000		
627230	Reimb - Individuals		35,985		
627280	Donations		19,032		
628020	Support Serv Misc Fees		951,114		
631010	Appld Chgs-Ovrhd/General		372,065		
631080	Misc Receipts		85,378		
632000	Admin Charges		4,792,563		
697000	Use of Fund Balance		(143,384)		
699101	Approp Tr-In - Gen		1,528,746		
	Total Sources	**$**	**19,052,503**		
702000	Regular Salaries & Wages			$	3,294,433
705000	Temp. salaries & Wages				225,049
705200	Contractual Salaries & Wages				30,000
707010	Afternoon/Night Shift Diff				3,000
714000	Unemployment Insurance				17,132
715000	FICA County's Share				271,766
716000	Hospitalization Insurance				1,041,735
716020	Hosp Ins - Retiree's Trust				1,700
717100	Disability Insurance				16,456
721000	Worker's Comp - Payroll				22,547

725000	Retirement		876,058
728000	Printing & Binding		15,600
729000	Postage		31,099
730000	Office Supplies		24,619
730001	On Demand Office Supplies		32,500
736000	Dues/Memberships/Subscrip		17,115
738000	Miscellaneous Supplies		87,530
747000	Lubricants & Motor Fuels		2,791
749000	Laundry		4,500
750000	Food Provisions		97,579
761000	Medical Supplies		51,844
763000	Drugs & Pharmaceuticals		7,172
811030	Laboratory Services		26,043
813030	Security Custodian Serv		10,000
815000	Misc Professional Service		2,814,467
815055	Tuition Reimbursement		49
815110	Buildings Chrgbcks		153,700
815111	Buildings - Direct		610,900
815180	Info Service Chbk - Shared		711,400
815200	Centrl Serv Chargebacks		504,800
815202	Central Services - Indirect		72,490
815220	Personnel - Chargebacks		203,800
815230	Central Serv - Corp Counsel		84,200
815240	Central Serv-Human Relation		12,600
815300	Indirect Cost - Exp		132,300
815310	Health Dept Overhead		3,956,169
815320	Hpdc/Eh Overhead		372,065
815330	Clinic Overhead		562,766
815340	Gdc Overhead		205,311
815352	DHCWS Central Admin		452,784
815353	Wellness Admin		1,013,536
815500	M & B - Finance		81,676
815700	Corp. Counsel Direct Charges		121,973
817050	Snow Removal Services		10,500
851001	Local/Ld Telephone Chbk		117,100
851003	Telephone Repairs Chbk		3,892
861000	Travel Convention/Confer		23,795
861240	Travel Local/Auto Mileage		190,194
901000	Advertising		3,600
911000	Insurance & Bonds		72,669
921000	Utilities - Electricity		86,924
921010	Utilities - Gas		59,958
921040	Utilities - Water&Sewage		4,886
932000	Equipment Repair & Maint.		20,315
933000	Vehicle Repair & Mainten		11,736
934060	Computer Prkg Equip Maint		6,825
941000	Building Rental		97,205
942000	Equipment Rental		24,300
982000	Books		8,500
983000	Office Furniture & Fixtures		10,000
984000	Computer Equipment		3,000
985000	Machinery & Equipment		21,850
	Total Uses	**$**	**19,052,503**

Other Health Programs

529000	Fed Grant - Other	$	2,644,427		
555020	State Grant - Cost Share		693,190		
580000	Grants From Local Units		200,000		
627230	Reimb - Individuals		15,000		
627280	Donations		10,174		
699101	Approp Tr-In - Gen		468,022		
	Total Sources	**$**	**4,030,813**		
702000	Regular Salaries & Wages			$	520,787
705000	Temp. salaries & Wages				51,437
714000	Unemployment Insurance				2,708
715000	FICA County's Share				43,775
716000	Hospitalization Insurance				164,679
716020	Hosp Ins - Retiree's Trust				396
717100	Disability Insurance				2,601
721000	Worker's Comp - Payroll				15,361
725000	Retirement				138,363
728000	Printing & Binding				140
730000	Office Supplies				8,756
730001	On Demand Office Supplies				8,000
738000	Miscellaneous Supplies				15,000
761000	Medical Supplies				41,000
763000	Drugs & Pharmaceuticals				40,000
811000	Med Dental & Psycho Serv				102,506
811030	Laboratory Services				10,952
815000	Misc Professional Service				1,567,726
815310	Health Dept Overhead				558,788
815330	Clinic Overhead				111,610
815340	Gdc Overhead				71,427
815352	DHCWS Central Admin				13,766
815354	Clinical Admin				205,488
817000	Misc Contractual Service				121,667
834000	In-Patient Hospital				5,400
834030	Ambulance/Taxi Cab Servic				2,950
851003	Telephone Repairs Chbk				503
851100	Cellular Phone Service				5,802
861000	Travel Convention/Confer				2,519
861240	Travel Local/Auto Mileage				10,159
901000	Advertising				5,000
911000	Insurance & Bonds				10,837
921000	Utilities - Electricity				15,000
921010	Utilities - Gas				3,000
921040	Utilities - Water&Sewage				1,500
932000	Equipment Repair & Maint.				1,000
941000	Building Rental				120,210
984000	Computer Equipment				10,000
985000	Machinery & Equipment				20,000
	Total Uses			**$**	**4,030,813**
	Total Funds Sources and Uses	**$**	**42,062,605**	**$**	**42,062,605**

SECTION 5. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the HHS - Nutrition Fund

Health/Environmental Programs

529000	Fed Grant - Other	$	1,971,154

555010	State Grant - Mdph		824,341		
627280	Donations		375,000		
694030	Other Revenue		25,000		
699101	Approp Tr-In - Gen		157,325		
699293	Approp-Tr-In Veterans(293)		500,000		
	Total Sources	**$**	**3,852,820**		
702000	Regular Salaries & Wages			$	428,407
714000	Unemployment Insurance				2,228
715000	FICA County's Share				32,773
716000	Hospitalization Insurance				135,467
717100	Disability Insurance				2,140
721000	Worker's Comp - Payroll				15,086
725000	Retirement				113,819
728000	Printing & Binding				1,000
729000	Postage				5,000
730001	On Demand Office Supplies				3,500
738000	Miscellaneous Supplies				2,000
742000	Kitchen Supplies				5,000
750000	Food Provisions				315,000
815110	Buildings Chrgbcks				16,400
815111	Buildings - Direct				65,300
815180	Info Service Chbk - Shared				63,700
815200	Centrl Serv Chargebacks				110,900
815202	Central Services - Indirect				24,300
815220	Personnel - Chargebacks				14,200
815230	Central Serv - Corp Counsel				9,700
815240	Central Serv-Human Relation				4,200
815300	Indirect Cost - Exp				52,000
815352	DHCWS Central Admin				12,892
815500	M & B - Finance				53,055
815700	Corp. Counsel Direct Charges				2,126
817000	Misc Contractual Service				2,270,883
851001	Local/Ld Telephone Chbk				10,500
861240	Travel Local/Auto Mileage				66,000
911000	Insurance & Bonds				10,244
931030	Maint Repair Office Equip				5,000
	Total Uses			**$**	**3,852,820**

Food Distribution Administration

529000	Fed Grant - Other	$	205,701		
699101	Approp Tr-In - Gen		14,318		
	Total Sources	**$**	**220,019**		
702000	Regular Salaries & Wages				71,722
714000	Unemployment Insurance				373
715000	FICA County's Share				5,487
716000	Hospitalization Insurance				22,679
717100	Disability Insurance				358
721000	Worker's Comp - Payroll				2,526
725000	Retirement				19,055
728000	Printing & Binding				500
729000	Postage				250
730000	Office Supplies				208
738000	Miscellaneous Supplies				860

747000	Lubricants & Motor Fuels		500
815110	Buildings Chrgbcks		8,000
815111	Buildings - Direct		31,600
815180	Info Service Chbk - Shared		10,600
815200	Centrl Serv Chargebacks		25,000
815202	Central Services - Indirect		2,400
815220	Personnel - Chargebacks		1,400
815230	Central Serv - Corp Counsel		1,000
815300	Indirect Cost - Exp		2,100
815352	DHCWS Central Admin		1,801
851001	Local/Ld Telephone Chbk		1,700
861240	Travel Local/Auto Mileage		500
911000	Insurance & Bonds		1,715
932000	Equipment Repair & Maint.		7,685
	Total Uses		**$ 220,019**
	Total Funds Sources and Uses	**$ 4,072,839**	**$ 4,072,839**

SECTION 6. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the HHS - Health & Family Services Fund

Children & Family Services - Head Start

516000	Fed Grant - Health	$ 26,306,704	
	Total Sources	**$ 26,306,704**	
702000	Regular Salaries & Wages		$ 486,856
714000	Unemployment Insurance		2,532
715000	FICA County's Share		37,245
716000	Hospitalization Insurance		152,176
716020	Hosp Ins - Retiree's Trust		338
717100	Disability Insurance		2,428
721000	Worker's Comp - Payroll		1,276
725000	Retirement-County's Share		129,418
729000	Postage		1,400
730000	Office Supplies		7,250
730001	On Demand Office Supplies		1,000
736000	Dues/Memberships/Subscrip		4,166
738000	Miscellaneous Supplies		417
815000	Misc Professional Service		25,077,727
815110	Buildings Chrgbcks		23,400
815111	Buildings - Direct		92,800
815180	Info Service Chbk - Shared		37,200
815200	Centrl Serv Chargebacks		127,500
815220	Personnel - Chargebacks		18,800
815300	Indirect Cost - Exp		30,700
815352	DHCWS Central Admin		13,005
815700	Corp. Counsel Direct Charges		1,954
851001	Local/Ld Telephone Chbk		6,100
911000	Insurance & Bonds		20,141
932000	Equipment Repair & Maint.		3,500
942000	Equipment Rental		9,000
961000	Miscellaneous Operating		18,375
	Total Uses		**$ 26,306,704**
	Total Funds Sources and Uses	**$ 26,306,704**	**$ 26,306,704**

SECTION 7. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Rouge Demonstration Grants Fund

Health/Environmental Programs

529000	Fed Grant - Other	$ 499,292	
539000	State Grants-Contracts	147,468	
569000	State Grant - Other	29,725	
589000	Local Contributions	37,000	
626000	Charges For Services	930,687	
629131	DoE WS Pers. Services	695,763	
697000	Use of Fund Balance	(191,538)	
	Total Sources	**$ 2,148,397**	
702000	Regular Salaries & Wages		$ 659,082
706000	Overtime		1,500
710000	Payment Of Accum S/L		1,500
714000	Unemployment Insurance		3,427
715000	FICA County's Share		50,649
716000	Hospitalization Insurance		208,409
717100	Disability Insurance		3,292
721000	Worker's Comp - Payroll		20,405
725000	Retirement		175,901
727000	Computer Supplies		5,500
727010	Computer Software		5,000
728000	Printing & Binding		19,000
729000	Postage		2,700
730000	Office Supplies		350
730001	On Demand Office Supplies		2,000
736000	Dues/Memberships/Subscrip		600
738000	Miscellaneous Supplies		11,000
744000	Clothing & Dry Goods		1,000
747000	Lubricants & Motor Fuels		600
777000	Supplies - Prop. repair		500
777010	Small Tools		750
778010	Agricul & Landscape Suppl		41,000
804000	Miscellaneous Fees		5,550
811030	Laboratory Services		19,900
812000	Engineering Services		106,500
814000	Legal Service-Contractual		10,000
815055	Tuition Reimbursement		1,000
815095	Dpw Support Alloc		1,250
815096	Doe Gen Admin Alloc		120,000
815130	Engineering Fund Chrgbcks		45,000
815180	Info Service Chbk - Shared		58,400
815200	Centrl Serv Chargebacks		18,100
815202	Central Services - Indirect		24,300
815220	Personnel - Chargebacks		14,200
815230	Central Serv - Corp Counsel		9,700
815300	Indirect Cost - Exp		14,000
815500	M & B - Finance		52,428
815700	Corp. Counsel Direct Charges		5,979
817000	Misc Contractual Service		250,000
817010	Janitorial Service		4,000
851001	Local/Ld Telephone Chbk		9,600
861000	Travel Convention/Confer		4,000

861240	Travel Local/Auto Mileage		19,570
901000	Advertising		100
911000	Insurance & Bonds		16,205
921000	Utilities - Electricity		6,150
921010	Utilities - Gas		2,600
931000	Building Repairs & Maint.		10,000
932000	Equipment Repair & Maint.		1,500
933000	Vehicle Repair & Mainten		2,000
941000	Building Rental		69,200
979000	Office Equip & Furnishing		7,000
984000	Computer Equipment		14,000
985000	Machinery & Equipment		12,000
	Total Uses		**$ 2,148,397**
	Total Funds Sources and Uses	**$ 2,148,397**	**$ 2,148,397**

SECTION 8. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Environmental Program Fund

Environmental Programs

610011	Soil Erosion Permit Fees	$ 340,000	
611130	SESC Remediation Fees	100,000	
626000	Charges For Services	200	
629046	DoE LR Pers. Serv.	65,000	
631080	Misc Receipts	10,000	
632461	Landfill Tipping Fees	1,750,000	
632600	Plan Review Fee	72,000	
665000	Interest On Investments	15,000	
697000	Use of Fund Balance	150,827	
	Total Sources	**$ 2,503,027**	
702000	Regular Salaries & Wages		$ 763,428
706000	Overtime		7,000
710000	Payment Of Accum S/L		1,500
714000	Unemployment Insurance		3,970
715000	FICA County's Share		59,052
716000	Hospitalization Insurance		241,404
717100	Disability Insurance		3,813
721000	Worker's Comp - Payroll		1,579
725000	Retirement		205,085
727000	Computer Supplies		200
727010	Computer Software		2,500
728000	Printing & Binding		8,000
729000	Postage		3,000
730000	Office Supplies		1,000
730001	On Demand Office Supplies		7,000
736000	Dues/Memberships/Subscrip		1,000
738000	Miscellaneous Supplies		3,000
741000	Vehicle Supplies		100
744000	Clothing & Dry Goods		500
747000	Lubricants & Motor Fuels		1,500
761000	Medical Supplies		100
776000	Janitorial Supplies		100
804000	Miscellaneous Fees		1,000
805000	Othr Agencies Fees/Servc		500
815055	Tuition Reimbursement		1,000

815096	Doe Gen Admin Alloc		128,400
815131	DoE Eng.WS Chrgbk		5,000
815180	Info Service Chbk - Shared		63,700
815200	Centrl Serv Chargebacks		54,400
815202	Central Services - Indirect		34,000
815220	Personnel - Chargebacks		19,800
815230	Central Serv - Corp Counsel		13,600
815240	Central Serv-Human Relation		8,400
815300	Indirect Cost - Exp		20,500
815500	M & B - Finance		61,166
815700	Corp. Counsel Direct Charges		19,196
817000	Misc Contractual Service		500,000
817010	Janitorial Service		5,000
818000	Construct Contract Pymts		100,000
851001	Local/Ld Telephone Chbk		10,500
861000	Travel Convention/Confer		3,500
861240	Travel Local/Auto Mileage		38,000
911000	Insurance & Bonds		15,234
921000	Utilities - Electricity		5,800
921010	Utilities - Gas		3,000
931000	Building Repairs & Maint.		3,000
932000	Equipment Repair & Maint.		3,000
933000	Vehicle Repair & Mainten		500
941000	Building Rental		55,500
979000	Office Equip & Furnishing		6,500
983000	Office Furniture & Fixtures		3,000
984000	Computer Equipment		5,000
	Total Uses		**$ 2,503,027**
	Total Funds Sources and Uses	**$ 2,503,027**	**$ 2,503,027**

SECTION 9. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Stadium & Land Development Fund

Tourist Taxes

428000	Excise Tax - Accomodation	$ 4,000,000	
428100	Excise Tax - Motor Vehicl	4,900,000	
	Total Sources	**$ 8,900,000**	
813000	Auditing & Acctg Service		$ 37,500
815000	Misc Professional Service		68,000
815200	Centrl Serv Chargebacks		16,300
815300	Indirect Cost - Exp		26,100
815700	Corp. Counsel Direct Charges		36,382
941000	Building Rental		8,712,718
961000	Miscellaneous Operating		3,000
	Total Uses		**$ 8,900,000**
	Total Funds Sources and Uses	**$ 8,900,000**	**$ 8,900,000**

SECTION 10. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Community & Economic Development Fund

Home Programs

529000	Fed Grant - Other	$ 9,481,923

529120	Fed Grant - Project Delivery		62,219		
	Total Sources	**$**	**9,544,142**		
702000	Regular Salaries & Wages				43,057
714000	Unemployment Insurance				224
715000	FICA County's Share				3,294
716000	Hospitalization Insurance				13,615
717100	Disability Insurance				215
721000	Worker's Comp - Payroll				75
725000	Retirement				11,439
729000	Postage				2,000
861240	Travel Local/Auto Mileage				2,238
911000	Insurance & Bonds				718
954200	Standard Homebuyer Assist				1,030,599
954215	Tenant Based Rental Assistance				303,853
954230	Chdo - Purchase Rehab				138,988
954250	Chdo - Operating Support				75,637
954255	CHDO - New Construction				195,933
954260	Home - New Construction				2,065,459
954290	Lincoln Park Projects				559,477
954300	Livonia Projects				377,140
954310	Taylor Projects				762,885
954320	Dearborn Hts Projects				561,170
954321	Dearborn (City of) Projects				1,376,674
954330	Consortia HB Assistance				19,412
955100	Housing Rehabilitation				2,000,040
	Total Uses			**$**	**9,544,142**
	Total Funds Sources and Uses	**$**	**9,544,142**	**$**	**9,544,142**

(1) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall maintain a program to encourage a significant expansion of building trades apprenticeships within Wayne County public and private employment sponsors.

(2) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall continue the efforts of the housing rehabilitation program for FY 15-16. The Department shall make maximum efforts to communicate information about this program directly with community development corporations and associated non-profit organizations, and shall provide a report towards the developments of the housing rehabilitation program. The department shall provide status reports to the Committee on Economic Development no later than February 1, 2016 and July 1, 2016. The report needs to be formally submitted in a DAF format.

(3) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall provide a report on the developments of the housing rehabilitation program for FY 14-15. The department shall provide status reports to the Committee on Economic Development no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

(4) The Greater Wayne Economic Development Corporation and the Wellness Services Division of the Department of Health, Veterans and Community Wellness shall provide status reports no later than February 1, 2016 and July 1, 2016 to the Committee on Economic Development on all projects and initiatives proposed throughout Wayne County, including, but not limited to, Tourism and Urban Communities for FY 15-16. The report needs to be formally submitted in a DAF format.

(5) The Greater Wayne Economic Development Corporation and the Wellness Services Division of the Department of Health, Veterans and Community Wellness shall provide a status report on all projects and initiatives proposed throughout Wayne County for FY 14-15 no later than November 1, 2015 to the Committee on Economic Development The report needs to be formally submitted in a DAF format.

(6) The Wellness Services Division of the Department of Health, Veterans and Community Wellness The department shall report to the Committee on Economic Development by no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(7) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall provide a report listing all active component units in relation to the department. The department shall report to the Committee on Economic Development by no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

SECTION 11. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Drug Enforcement Program Fund

Prosecuting Attorney

697000	Use of Fund Balance	$	294,454		
	Total Sources	**$**	**294,454**		
702000	Regular Salaries & Wages				98,025
705000	Temp. salaries & Wages				97,372
707030	Standby/On-Call Prem Pay				286
710000	Payment Of Accum S/L				804
711000	Payment Of Accum A/L				536
714000	Unemployment Insurance				510
715000	FICA County's Share				15,072
716000	Hospitalization Insurance				30,997
716020	Hosp Ins - Retiree's Trust				25
717100	Disability Insurance				490
725000	Retirement				26,475
730000	Office Supplies				845
730001	On Demand Office Supplies				1,997
736000	Dues/Memberships/Subscrip				1,220
815055	Tuition Reimbursement				2,000
815200	Centrl Serv Chargebacks				9,000
815220	Personnel - Chargebacks				2,800
815230	Central Serv - Corp Counsel				1,900
815300	Indirect Cost - Exp				4,100
	Total Uses			**$**	**294,454**

Sheriff - Drug Enforcement

614034	Narc Forfeitures - State	$	30,000		
614035	Narc Forfeitures - Fed		250,000		
628035	Towing Fees		61,500		
631080	Misc Receipts		40,000		
697000	Use of Fund Balance		(58,242)		
	Total Sources	**$**	**323,258**		
706000	Overtime				100,451
715000	FICA County's Share				7,685
725000	Retirement				26,688
741000	Vehicle Supplies				1,000
747000	Lubricants & Motor Fuels				7,200
815000	Misc Professional Service				65,000
815200	Centrl Serv Chargebacks				13,000
815300	Indirect Cost - Exp				2,400
815700	Corp. Counsel Direct Charges				6,078
933000	Vehicle Repair & Mainten				5,000

941000	Building Rental		72,396
961000	Miscellaneous Operating		15,160
961200	Deu Undercover Exp		1,200
	Total Uses	**$**	**323,258**
	Total Funds Sources and Uses	**$ 617,712**	**$ 617,712**

SECTION 12. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Law Enforcement Fund

Sheriff Field Services

626000	Charges For Services	$ 2,697,852	
631080	Misc Receipts	35,000	
697000	Use of Fund Balance	68,750	
	Total Sources	**$ 2,801,602**	
702000	Regular Salaries & Wages		$ 1,070,847
702001	Salaries-Retroactive		500
702005	Salaries - Specialty		10,000
706000	Overtime		100,000
707050	Holiday Premium Pay		4,000
710000	Payment Of Accum S/L		5,000
711000	Payment Of Accum A/L		4,700
714000	Unemployment Insurance		5,569
715000	FICA County's Share		89,218
716000	Hospitalization Insurance		338,613
716020	Hosp Ins - Retiree's Trust		301
717100	Disability Insurance		5,349
721000	Worker's Comp - Payroll		35,309
725000	Retirement		309,847
729000	Postage		100
730000	Office Supplies		4,374
730001	On Demand Office Supplies		3,000
738000	Miscellaneous Supplies		3,000
746010	Clothing Allowance		21,500
746020	Firearms Qualificat Allow		8,750
747000	Lubricants & Motor Fuels		22,550
815000	Misc Professional Service		95,000
815055	Tuition Reimbursement		450
815180	Info Service Chbk - Shared		26,500
815190	Chrg For Cntrl Communicat		30,650
815200	Centrl Serv Chargebacks		50,000
815220	Personnel - Chargebacks		25,500
815230	Central Serv - Corp Counsel		17,500
815240	Central Serv-Human Relation		4,200
815300	Indirect Cost - Exp		8,400
815700	Corp. Counsel Direct Charges		267
817000	Misc Contractual Service		22,761
851001	Local/Ld Telephone Chbk		4,400
861000	Travel Convention/Confer		25,000
911000	Insurance & Bonds		24,680
933000	Vehicle Repair & Mainten		13,934
961000	Miscellaneous Operating		409,833
	Total Uses		**$ 2,801,602**

Sheriff - Grants

529000	Fed Grant - Other	$	1,466,254		
697000	Use of Fund Balance		3,233,725		
	Total Sources	**$**	**4,699,979**		
702000	Regular Salaries & Wages			$	76,333
714000	Unemployment Insurance				397
715000	FICA County's Share				5,840
716000	Hospitalization Insurance				24,137
716020	Hosp Ins - Retiree's Trust				60
717100	Disability Insurance				381
721000	Worker's Comp - Payroll				2,496
725000	Retirement				20,280
952025	Canton Township				15,629
952030	City of Dearborn				64,695
952031	City of Dearborn Heights				42,040
952035	City of Detroit				3,675,634
952130	Grant to Harper Woods				17,378
952146	City of Livonia				31,597
952210	City of Romulus				27,737
952215	Redford Township				42,308
952255	City of Taylor				45,179
952285	City of Westland				74,215
952310	City Of Hamtramck				81,583
952320	City of Highland Park				9,811
952330	City of Inkster				112,701
961000	Miscellaneous Operating				234,119
911000	Insurance & Bonds				3,484
952145	City of Lincoln Park				23,383
952280	City of Wayne				8,562
953135	Grant To Sheriff				60,000
	Total Uses			**$**	**4,699,979**

Sheriff Training

543010	L.E.T. grant	$	217,000		
607010	Sher Bookng Fee-County Shar		134,569		
697000	Use of Fund Balance		100,000		
	Total Sources	**$**	**451,569**		
702000	Regular Salaries & Wages			$	75,676
714000	Unemployment Insurance				394
715000	FICA County's Share				5,789
716000	Hospitalization Insurance				23,930
717100	Disability Insurance				378
721000	Worker's Comp - Payroll				2,590
725000	Retirement				20,106
730000	Office Supplies				3,000
736000	Dues/Memberships/Subscrip				2,000
738000	Miscellaneous Supplies				1,000
747000	Lubricants & Motor Fuels				1,000
815200	Centrl Serv Chargebacks				600
815300	Indirect Cost - Exp				600
861000	Travel Conv/Conf				36,159
911000	Insurance & Bonds				1,310

932000	Equipment Repair & Maint.		10,960
942000	Equipment Rental		9,000
960010	In-Service Training		220,140
961000	Miscellaneous Operating		3,196
978000	Machinery & Equipment		33,741
	Total Uses	**$**	**451,569**
	Total Funds Sources and Uses	**$ 7,953,150**	**$ 7,953,150**

SECTION 13. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Community Development Block Grant Fund

CDBG Administration

529000	Fed Grant - Other	$ 1,429,358	
529120	Federal Grants - Projects	124,143	
	Total Sources	**$ 1,553,501**	
702000	Regular Salaries & Wages		$ 255,500
705000	Temp. salaries & Wages		264,080
714000	Unemployment Insurance		1,329
715000	FICA County's Share		39,748
716000	Hospitalization Insurance		80,792
716020	Hosp Ins - Retiree's Trust		250
717100	Disability Insurance		1,276
721000	Worker's Comp - Payroll		495
725000	Retirement		67,881
729000	Postage		1,000
730001	On Demand Office Supplies		3,000
815110	Buildings Chrgbcks		100
815111	Buildings - Direct		800
815180	Info Service Chbk - Shared		15,900
815200	Centrl Serv Chargebacks		351,400
815202	Central Services - Indirect		3,900
815220	Personnel - Chargebacks		3,100
815230	Central Serv - Corp Counsel		1,900
815240	Central Serv-Human Relation		18,900
815300	Indirect Cost - Exp		110,500
815352	DHCWS Central Admin		175,776
815500	M & B - Finance		93,354
815700	Corp. Counsel Direct Charges		32,023
851001	Local/Ld Telephone Chbk		2,600
861000	Travel Convention/Confer		10,000
861240	Travel Local/Auto Mileage		10,000
901000	Advertising		3,000
911000	Insurance & Bonds		4,897
	Total Uses		**$ 1,553,501**

CDBG Projects

529000	Fed Grant - Other	$ 9,721,779	
529030	Federal Grant-Emg Shelter	622,498	
529150	Federal CDBG Program Income	176,600	
	Total Sources	**$ 10,520,877**	
705000	Temp. salaries & Wages		$ 5,043

715000	FICA County's Share		386
815200	Centrl Serv Chargebacks		138,500
815240	Central Serv-Human Relation		24,630
815300	Indirect Cost - Exp		39,800
952000	Grant to Allen Park		366,453
952010	Grant To Belleville		133,841
952020	Grant to Brownstown		187,354
952040	Grant To Ecorse		190,554
952050	Grant To Flat Rock		82,764
952051	Grant to Fair Housing		22,500
952060	Grant to Garden City		415,371
952070	Grant To Gibraltar		147,349
952080	Grant To Grosse Ile		149,961
952090	Grant To Grosse Pointe		119,319
952100	Grant To Grosse Pte Farms		101,185
952110	Grant to Grosse Pte Park		175,530
952115	Grant To Grosse Pte Shores		25,282
952120	Grant To Grosse Pte Woods		62,993
952130	Grant to Harper Woods		266,932
952140	Grant to Huron		287,005
952150	Grant to Melvindale		126,324
952160	Grant To Northville(City)		70,102
952170	Grant to Northville Twp		288,246
952180	Grant To Plymouth(City)		182,702
952190	Grant To Plymouth Twp		236,110
952200	Grant To Rockwood		113,643
952210	City of Romulus		262,414
952220	Grant To River Rouge		379,938
952230	Grant To Riverview		189,687
952240	City of Southgate		377,242
952250	Grant to Sumpter Twp		260,372
952260	Grant To Trenton		406,649
952270	Grant to Van Buren Twp		349,534
952280	City of Wayne		147,929
952290	Grant to Woodhaven		212,677
952300	Grant to Wyandotte		235,951
952310	City Of Hamtramck		660,249
952320	City of Highland Park		426,134
952330	City of Inkster		384,588
954173	Economic Development		1,429,330
954180	Grant To First Step		43,274
955100	Housing Rehabilitation		89,206
955110	Federal CDBG Program Inc Exp		220,456
961000	Miscellaneous Operating		485,368
	Total Uses	**$**	**10,520,877**

CDBG - HUD Loans

518000	Program Income	$	255,026
529000	Fed Grant - Other		166,000
631080	Misc Receipts		100,000
	Total Sources	**$**	**521,026**

952803	Tech Town Section 108		$ 100,000
815300	Indirect Cost - Exp		18,500
955000	Demolition of Aband Prop		402,526
	Total Uses		**$ 521,026**
	Total Funds Sources and Uses	**$ 12,595,404**	**$ 12,595,404**

SECTION 14. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Community Corrections Fund

Community Corrections

543000	State Grant	$ 2,821,653	
697000	Use of Fund Balance	(46,814)	
	Total Uses	**$ 2,774,839**	
702000	Regular Salaries & Wages		$ 192,829
714000	Unemployment Insurance		1,003
715000	FICA County's Share		14,751
716000	Hospitalization Insurance		60,975
716020	Hosp Ins - Retiree's Trust		150
717100	Disability Insurance		963
721000	Worker's Comp - Payroll		6,579
725000	Retirement		51,231
730000	Office Supplies		500
730001	On Demand Office Supplies		3,000
750000	Food Provisions		1,500
815180	Info Service Chbk - Shared		63,700
815200	Centrl Serv Chargebacks		23,000
815202	Central Services - Indirect		7,300
815220	Personnel - Chargebacks		4,200
815230	Central Serv - Corp Counsel		2,900
815240	Central Serv-Human Relation		4,200
815300	Indirect Cost - Exp		12,300
815352	DHCWS Central Admin		4,960
815500	M & B - Finance		87,615
815700	Corp. Counsel Direct Charges		4,270
817000	Misc Contractual Service		2,201,768
851001	Local/Ld Telephone Chbk		10,500
861240	Travel Local/Auto Mileage		3,000
911000	Insurance & Bonds		4,443
932000	Equipment Repair & Maint.		1,400
941000	Building Rental		4,802
979000	Office Equip & Furnishing		1,000
	Total Uses		**$ 2,774,839**
	Total Funds Sources and Uses	**$ 2,774,839**	**$ 2,774,839**

SECTION 15. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Victim Witness Program Fund

Prosecuting Attorney

529000	Fed Grant - Other	$ 862,560

569000	State Grant - Other		780,000		
699970	Interdepartment Trans-In		584,904		
697000	Use of Fund Balance		(61,082)		
	Total Sources	**$**	**2,166,382**		
702000	Regular Salaries & Wages			$	1,075,661
706000	Overtime				19,000
707050	Holiday Premium Pay				6,000
714000	Unemployment Insurance				5,593
715000	FICA County's Share				84,201
716000	Hospitalization Insurance				340,135
716020	Hosp Ins - Retiree's Trust				167
717100	Disability Insurance				5,373
721000	Worker's Comp - Payroll				1,762
725000	Retirement				292,423
728000	Printing & Binding				5,000
730000	Office Supplies				2,620
730001	On Demand Office Supplies				5,039
736000	Dues/Memberships/Subscrip				900
815055	Tuition Reimbursement				16,919
815180	Info Service Chbk - Shared				138,000
815200	Centrl Serv Chargebacks				47,900
815220	Personnel - Chargebacks				36,800
815230	Central Serv - Corp Counsel				25,200
815300	Indirect Cost - Exp				2,700
815700	Corp. Counsel Direct Charges				304
851001	Local/Ld Telephone Chbk				22,700
861240	Travel Local/Auto Mileage				6,539
911000	Insurance & Bonds				25,446
	Total Uses			**$**	**2,166,382**
	Total Funds Sources and Uses	**$**	**2,166,382**	**$**	**2,166,382**

SECTION 16. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Juvenile Justice Abuse/Neglect Fund

Other Third Circuit Court Programs

561010	State Grant - Juv Justice	$	707,715		
580030	Grant From Circuit Court		707,717		
	Total Sources	**$**	**1,415,432**		
702000	Regular Salaries & Wages			$	687,874
705200	Contractual Salaries & Wages				41,600
706000	Overtime				1,000
710000	Payment Of Accum S/L				3,000
711000	Payment Of Accum A/L				3,000
714000	Unemployment Insurance				3,576
715000	FICA County's Share				56,340
716000	Hospitalization Insurance				171,537
716020	Hosp Ins - Retiree's Trust				106
717100	Disability Insurance				3,436
721000	Worker's Comp - Payroll				763
725000	Retirement				244,158
725200	Retirement - Ct Reorg				18,439

728000	Printing & Binding				1,200
729000	Postage				200
730000	Office Supplies				1,800
736000	Dues/Memberships/Subscrip				200
815200	Centrl Serv Chargebacks				32,000
815220	Personnel - Chargebacks				15,500
815300	Indirect Cost - Exp				6,600
817000	Misc Contractual Service				41,200
844110	Family Non-Schedu Payment				2,000
844200	Agency Foster Care Paymen				3,000
844400	Private Instit Payments				300
844700	Pre Adoption Care				3,500
861000	Travel Convention/Confer				1,600
861240	Travel Local/Auto Mileage				37,000
911000	Insurance & Bonds				18,103
932000	Equipment Repair & Maint.				2,700
942000	Equipment Rental				3,200
961000	Miscellaneous Operating				10,500
	Total Uses			**$**	**1,415,432**
	Prosecuting Attorney				
569000	State Grant - Other	$	211,524		
	Total Sources	**$**	**211,524**		
702000	Regular Salaries & Wages			$	120,663
707030	Standby/On-Call Prem Pay				662
710000	Payment Of Accum S/L				2,403
711000	Payment Of Accum A/L				1,602
714000	Unemployment Insurance				627
715000	FICA County's Share				9,588
716000	Hospitalization Insurance				38,155
717100	Disability Insurance				603
721000	Worker's Comp - Payroll				228
725000	Retirement				33,298
730010	On Demand Office				251
736000	Dues/Memberships/Subscrip				610
911000	Insurance & Bonds				2,834
	Total Uses			**$**	**211,524**
	Community Corrections				
561010	State Grant - Juv Justice	$	83,226		
699101	Approp Tr-In - Gen		83,226		
	Total Sources	**$**	**166,452**		
730000	Office Supplies			$	250
815180	Info Service Chbk - Shared				5,300
815200	Centrl Serv Chargebacks				3,200
815300	Indirect Cost - Exp				400
817000	Misc Contractual Service				152,202
851001	Local/Ld Telephone Chbk				900
861000	Travel Convention/Confer				600
861240	Travel Local/Auto Mileage				3,600
	Total Uses			**$**	**166,452**

Juvenile Justice Programs

529000	Fed Grant - Other	$ 2,000,000	
561010	State Grant - Juv Justice	62,543,413	
589000	Local Contributions	14,894,882	
626004	Social Security Checks	350,000	
631080	Misc Receipts	1,000	
699101	Approp Tr-In - Gen	45,644,608	
699297	Approp Tr-In - Youth Serv	3,285,581	
	Total Uses	**$ 128,719,484**	
702000	Regular Salaries & Wages		$ 7,640,696
705000	Temp. salaries & Wages		400,000
706000	Overtime		1,328,799
706010	Overtime - Training		5,200
707010	Afternoon/Night Shift Diff		149,209
707020	Sat/Sun Shift Diff		56,158
707050	Holiday Premium Pay		438,000
707060	Misc Premium Pay		36,300
710000	Payment Of Accum S/L		20,000
711000	Payment Of Accum A/L		20,000
714000	Unemployment Insurance		39,731
715000	FICA County's Share		760,700
716000	Hospitalization Insurance		2,416,068
716020	Hosp Ins - Retiree's Trust		15,300
717100	Disability Insurance		38,165
719100	Other Fringe Ben-Employees		40,450
721000	Worker's Comp - Payroll		302,527
725000	Retirement		2,566,935
728000	Printing & Binding		2,800
729000	Postage		4,600
730000	Office Supplies		9,500
730001	On Demand Office Supplies		44,200
736000	Dues/Memberships/Subscrip		4,000
738000	Miscellaneous Supplies		60,900
744000	Clothing & Dry Goods		35,000
746010	Clothing Allowance		6,000
746020	Firearms Qualificat Allow		3,587
746030	Uniforms		12,000
747000	Lubricants & Motor Fuels		15,500
749000	Laundry		20,000
761000	Medical Supplies		16,500
763000	Drugs & Pharmaceuticals		500
811000	Med Dental & Psycho Serv		600
815000	Misc Professional Service		3,886,584
815055	Tuition Reimbursement		4,500
815060	Pre-Employment Physicals		7,000
815100	GVT/Other-Mis Professioal SR		115,000
815110	Buildings Chrgbcks		415,400
815111	Buildings - Direct		1,651,700
815125	Food Service Chargebacks		479,429
815180	Info Service Chbk - Shared		695,500
815200	Centrl Serv Chargebacks		430,700
815202	Central Services - Indirect		465,900
815220	Personnel - Chargebacks		239,116
815230	Central Serv - Corp Counsel		172,300

815240	Central Serv-Human Relation				25,100
815280	Pharmacy Chargeback				160,443
815290	Medical Chargeback				267,217
815300	Indirect Cost - Exp				471,600
815352	DHCWS Central Admin				770,362
815354	Clinical Admin				239,254
815500	M & B - Finance				424,849
815700	Corp. Counsel Direct Charges				105,665
817000	Misc Contractual Service				68,997,846
817200	Title IV-E 3rd Circuit Court				150,000
817420	Right TRAC				552,000
844400	Private Instit Payments				500,000
844990	Intervention - Augmentation				800,000
847000	Youth at Risk				26,535,855
851001	Local/Ld Telephone Chbk				114,400
851003	Telephone Repairs Chbk				3,726
851100	Cellular Phone Service				3,200
861000	Travel Convention/Confer				4,000
861240	Travel Local/Auto Mileage				7,698
911000	Insurance & Bonds				185,957
932000	Equipment Repair & Maint.				39,000
941000	Building Rental				3,224,036
942000	Equipment Rental				5,000
960010	In-Service Training				600
979000	Office Equip & Furnishing				30,000
984000	Computer Equipment				6,400
986000	Other Equipment				22,222
	Total Uses			**$**	**128,719,484**
	Juvenile - State Wards				
699101	Approp Tr-In - Gen	$	3,516,200		
	Total Sources	**$**	**3,516,200**		
815200	Centrl Serv Chargebacks			$	6,400
815300	Indirect Cost - Exp				9,800
844000	Care Of Children				3,500,000
	Total Uses			**$**	**3,516,200**
	Abuse & Neglect Program				
561010	State Grant - Juv Justice	$	8,894,485		
627230	Reimb - Individuals		50,000		
699101	Approp Tr-In - Gen		8,894,485		
	Total Sources	**$**	**17,838,970**		
815200	Centrl Serv Chargebacks			$	125,000
815300	Indirect Cost - Exp				56,200
844000	Care Of Children				4,000,000
844100	Family Foster Care Pymts				75,000
844110	Family Non-Schedu Payment				67,000
844200	Agency Foster Care Paymen				6,140,000
844210	Agency Non-Schedu Payment				105,000
844400	Private Instit Payments				5,000,000
844410	Private Instit Non-Schedu				250,000
844500	Independent Living Pymts				2,018,770

844510	Indepen Liv Non-Sch Pymts		2,000
	Total Uses		**$ 17,838,970**
	Total Funds Sources and Uses	**$ 151,868,062**	**$ 151,868,062**

(1) The Juvenile and Youth Services Division of the Department of Health, Veterans and Community Wellness shall provide a report on how cuts to the CMOs budget will be implemented; including what services/programs will be reduced or eliminated. The department shall report to the Committee on Ways & Means no later than November 1, 2015. The report needs to be formally submitted in a DAF format.

SECTION 17. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Soldiers Relief Fund

Veterans Affairs

403000	Property Taxes - Current	$ 1,357,353	
425000	Industrial Facilities Tax	15,107	
697000	Use of Fund Balance	1,228,157	
	Total Sources	**$ 2,600,617**	
702000	Regular Salaries & Wages		$ 170,528
714000	Unemployment Insurance		887
715000	FICA County's Share		13,045
716000	Hospitalization Insurance		53,923
716020	Hosp Ins - Retiree's Trust		42
717100	Disability Insurance		852
721000	Worker's Comp - Payroll		246
725000	Retirement		45,306
728000	Printing & Binding		1,500
729000	Postage		1,500
730000	Office Supplies		500
730001	On Demand Office Supplies		5,000
736000	Dues/Memberships/Subscrip		500
815000	Misc Professional Service		425,000
815180	Info Service Chbk - Shared		26,500
815200	Centrl Serv Chargebacks		49,800
815202	Central Services - Indirect		9,700
815220	Personnel - Chargebacks		5,700
815230	Central Serv - Corp Counsel		3,900
815240	Central Serv-Human Relation		3,900
815300	Indirect Cost - Exp		13,800
815352	DHCWS Central Admin		7,804
815500	M & B - Finance		31,777
815700	Corp. Counsel Direct Charges		798
845000	Military & Naval Relief		1,171,381
851001	Local/Ld Telephone Chbk		4,400
851003	Telephone Repairs Chbk		1,000
861000	Travel Convention/Confer		1,500
861240	Travel Local/Auto Mileage		3,000
911000	Insurance & Bonds		3,629
921000	Utilities - Electricity		3,000
932000	Equipment Repair & Maint.		5,200
941000	Building Rental		27,000
979000	Office Equip & Furnishing		2,999
984000	Computer Equipment		5,000

999223	Approp Tr-Out - Nutrition				500,000
	Total Uses			**$**	**2,600,617**
	Total Funds Sources and Uses	**$**	**2,600,617**	**$**	**2,600,617**

SECTION 18. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Veterans Trust Fund

Veterans Affairs

561000	State Grant-Welfare	$	250,000		
	Total Sources	**$**	**250,000**		
815200	Centrl Serv Chargebacks			$	5,500
815300	Indirect Cost - Exp				3,100
845000	Military & Naval Relief				200,540
845002	V.A. Admin. Expenses				40,860
	Total Uses			**$**	**250,000**
	Total Funds Sources and Uses	**$**	**250,000**	**$**	**250,000**

SECTION 19. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Youth Services Fund

Youth Services

403000	Property Taxes - Current	$	3,463,285		
425000	Industrial Facilities Tax		38,384		
	Total Sources	**$**	**3,501,669**		
815200	Centrl Serv Chargebacks			$	8,100
815300	Indirect Cost - Exp				4,500
815700	Corp. Counsel Direct Charges				5,642
844980	Early Intervention				197,846
999292	Approp Tr-Out-Juv Justice				3,285,581
	Total Uses			**$**	**3,501,669**
	Total Funds Sources and Uses	**$**	**3,501,669**	**$**	**3,501,669**

SECTION 20. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the General Debt Service Fund

Debt Services

670030	Reimb. rent & Utilities	$	4,974,039		
699101	Approp Tr-In - Gen		3,242,392		
699201	Approp Trans-In - Roads		505,720		
699501	Approp Tr-In Prop. Tax Fore		92,250		
699635	Approp Tr-In - Central Serv		1,604,063		
699835	Interdepartment Trans-In		960,189		
	Total Sources	**$**	**11,378,653**		
991000	Debt Service - Principal			$	6,250,000
995000	Debt Service - Interest				5,125,653
996000	Paying Agent Fees				3,000
	Total Uses			**$**	**11,378,653**
	Total Funds Sources and Uses	**$**	**11,378,653**	**$**	**11,378,653**

SECTION 21. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Capital Projects Fund

Capital Programs

697000	Use of Fund Balance	$	6,760,315		
699101	Approp Tr-In - Gen		5,000,000		
	Total Sources	**$**	**11,760,315**		
801000	Circuit Court LTD			$	1,450,000
975200	Contractual Services-Capital				3,005,825
976000	Building Additions & Imp.				6,779,300
978000	Machinery & Equipment				25,190
998000	Residual Equity Trans				500,000
	Total Uses			**$**	**11,760,315**
	Total Funds Sources and Uses	**$**	**11,760,315**	**$**	**11,760,315**

SECTION 22. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Enterprise, Internal Service and Special Assessment Funds

Delinquent Tax Unpledged Fund

445100	Interest On Tax	$	4,397,576		
445200	Collection Fees		1,000,000		
445639	Title Search Fee		1,000,000		
445641	Forfeiture Fee		90,000		
445642	Delinquent Tax Proceeds		60,000		
445650	Post Auction Sale		30,000		
445700	Allocated Fees		205,000		
665000	Interest On Investments		25,600		
697000	Use of Fund Balance		1,651,092		
698001	Residual Equity Transfers-In		36,100,000		
	Total Sources	**$**	**44,559,268**		
815040	Admin Charges W/County			$	1,833,895
817000	Miscellaneous Contractual Services				3,000,000
932000	Equip Mnt & Repair				40,000
968000	Depreciation Expense				21,692
999101	Appr tr Out-General Fund				39,663,681
	Total Uses			**$**	**44,559,268**

Property Tax Forfeiture Fund

626000	Charges For Services	$	8,175,328		
	Total Sources	**$**	**8,175,328**		
702000	Regular Salaries & Wages			$	1,122,993
705000	Temp. salaries & Wages				200,000
706000	Overtime				40,000
707050	Holiday Premium Pay				7,200
710000	Payment Of Accum S/L				12,000
711000	Payment Of Accum A/L				11,000
714000	Unemployment Insurance				5,840
715000	FICA County's Share				105,283
716000	Hospitalization Insurance				355,102

716020	Hosp Ins - Retiree's Trust		256
717100	Disability Insurance		4,999
721000	Worker's Comp - Payroll		3,750
725000	Retirement		317,007
728000	Printing & Binding		5,000
729000	Postage		35,000
730000	Office Supplies		3,000
730001	On Demand Office Supplies		10,000
736000	Dues/Memberships/Subscrip		8,200
804000	Miscellaneous Fees		500
804010	Court Filing Fees		9,000
810000	Transcripts		500
815040	Admin Charges W/County		3,120,501
815055	Tuition Reimbursement		2,000
815180	Info Service Chbk - Shared		47,800
815200	Centrl Serv Chargebacks		366,500
815220	Personnel - Chargebacks		28,300
815230	Central Serv - Corp Counsel		19,400
815240	Central Serv-Human Relation		16,800
815300	Indirect Cost - Exp		80,800
815700	Corp. Counsel Direct Charges		962,814
817000	Misc Contractual Service		559,900
817030	Sheriff Protection		94,498
817040	Security Guards		105,502
851001	Local/Ld Telephone Chbk		7,900
861000	Travel Convention/Confer		1,000
861240	Travel Local/Auto Mileage		3,000
911000	Insurance & Bonds		27,440
921000	Utilities - Electricity		30,000
932000	Equipment Repair & Maint.		22,400
941000	Building Rental		205,600
968000	Depreciation Expense		14,293
981000	Software Purchases		80,000
984000	Computer Equipment		30,000
999301	Transfer to Debt Service		92,250
	Total Uses	**$**	**8,175,328**

Delinquent Tax Revolving - 2012 Fund

445639	Title Search Fee	$	300,000		
445641	Forfeiture Fee		10,000		
445642	Delinquent Tax Proceeds		12,000,000		
445700	Allocated Fees		75,000		
697000	Use Of Fund Balance		(3,610,000)		
	Total Sources	**$**	**8,775,000**		
817000	Misc Contractual Service			$	275,000
901000	Advertising				500,000
999101	Appr tr Out-General Fund				8,000,000
	Total Uses			**$**	**8,775,000**

Delinquent Tax Revolving - 2013 Fund

445100	Interest On Tax	$	20,015,000
445200	Collection Fees		2,300,000
445639	Title Search Fee		5,000,000

445641	Forfeiture Fee		425,000		
445642	Delinquent Tax Proceeds		6,700,000		
445700	Allocated Fees		2,000,000		
665000	Interest On Investments		5,000		
665050	Tax9 Interest on Investments		180,000		
697000	Use Of Fund Balance		49,377,700		
698001	Residual Equity Transfers-In		500,000		
	Total Sources	**$**	**86,502,700**		
728000	Printing & Binding			$	50,000
729000	Postage				2,516,700
804010	Court Filing Fees				1,000
804020	Recording Expense				1,000,000
815000	Misc Professional Service				120,000
817000	Misc Contractual Service				16,000,000
901000	Advertising				1,365,000
995000	Debt Service - Interest				4,350,000
998000	Residual Equity Trans				61,100,000
	Total Uses			**$**	**86,502,700**

Delinquent Tax Revolving - 2014 Fund

445100	Interest On Tax	$	12,000,000		
445200	Collection Fees		3,000,000		
445639	Title Search Fee		2,750,000		
445641	Forfeiture Fee		600,000		
445700	Allocated Fees		5,000		
665000	Interest On Investments		1,000		
665050	Tax9 Interest on Investments		50,000		
697000	Use of Fund Balance		(4,906,000)		
	Total Sources	**$**	**13,500,000**		
817000	Misc Contractual Service			$	6,500,000
995000	Debt Service - Interest				7,000,000
	Total Uses			**$**	**13,500,000**

Delinquent Tax Revolving - 2015 Fund

445100	Interest On Tax	$	2,800,000		
445200	Collection Fees		2,800,000		
665050	Tax9 Interest on Investments		10,000		
697000	Use of Fund Balance		(24,390,000)		
698001	Residual Equity Transfers-In		25,000,000		
	Total Sources	**$**	**6,220,000**		
995000	Debt Service - Interest			$	3,720,000
996130	Bond Disc/Premium Amortiz				2,500,000
	Total Uses			**$**	**6,220,000**

Jail Commissary Fund

631080	Misc Receipts	$	15,000		
643020	Concession Revenue		6,000		
649045	Snack Food Sales		450,000		
650010	Pay Phone Commissions		2,250,000		
697000	Use of Fund Balance		317,487		

	Total Sources	**$ 3,038,487**	

702000	Regular Salaries & Wages		$ 191,773
714000	Unemployment Insurance		997
715000	FICA County's Share		14,671
716000	Hospitalization Insurance		60,641
716020	Hosp Ins - Retiree's Trust		243
717100	Disability Insurance		958
721000	Worker's Comp - Payroll		7,399
725000	Retirement		50,950
729000	Postage		20,000
730001	On Demand Office Supplies		9,000
738000	Miscellaneous Supplies		700
744000	Clothing & Dry Goods		60,000
815000	Misc Professional Service		400,000
815180	Info Service Chbk - Shared		31,900
815200	Centrl Serv Chargebacks		57,500
815220	Personnel - Chargebacks		2,800
815230	Central Serv - Corp Counsel		1,900
815300	Indirect Cost - Exp		10,300
815700	Corp. Counsel Direct Charges		774
817000	Misc Contractual Service		15,800
851001	Local/Ld Telephone Chbk		5,200
861240	Travel Local/Auto Mileage		900
911000	Insurance & Bonds		4,377
932000	Equipment Repair & Maint.		2,200
961000	Miscellaneous Operating		987,701
984000	Computer Equipment		20,000
986000	Other Equipment		5,000
999101	Appr tr Out-General Fund		1,074,803
	Total Uses		**$ 3,038,487**

Downriver Sewage System Fund

581000	Deposits By Munic-Princ	$ 2,645,000	
581001	Deposits By Munic-Intrst	3,057,718	
626000	Charges For Services	30,000	
629047	DoE DR Pers. Serv.	500,000	
629048	DoE IPP Pers. Serv.	90,000	
631080	Misc Receipts	38,000	
632410	Sewage Disposal	10,384,750	
632440	Excess Fixed Charge	8,873,126	
632450	Surcharges (industrial)	550,000	
632480	Surveillance Permit Fee	95,000	
632510	Nonresidential User Fee	448,422	
665000	Interest On Investments	5,500	
695100	Amort Of Cap Contrib'S	13,800,767	
697000	Use of Fund Balance	(463,756)	
	Total Sources	**$ 40,054,527**	

702000	Regular Salaries & Wages		$ 2,331,918
705000	Temp. salaries & Wages		29,619
706000	Overtime		204,000
707010	Afternoon/Night Shift Diff		12,000
707020	Sat/Sun Shift Diff		5,500

707050	Holiday Premium Pay	38,500
710000	Payment Of Accum S/L	11,500
711000	Payment Of Accum A/L	10,500
714000	Unemployment Insurance	12,126
715000	FICA County's Share	202,230
716000	Hospitalization Insurance	737,377
716020	Hosp Ins - Retiree's Trust	1,667
717100	Disability Insurance	11,648
719100	Other Fringe Ben-Employees	406,200
721000	Worker's Comp - Payroll	66,969
725000	Retirement	694,464
727010	Computer Software	18,000
728000	Printing & Binding	1,700
729000	Postage	1,000
730000	Office Supplies	3,150
730001	On Demand Office Supplies	7,600
736000	Dues/Memberships/Subscrip	38,200
738000	Miscellaneous Supplies	2,000
741000	Vehicle Supplies	5,250
744000	Clothing & Dry Goods	1,500
745000	Parts - Other Equipment	914,200
746010	Clothing Allowance	13,000
747000	Lubricants & Motor Fuels	30,600
760000	Bulk Chemicals	1,628,230
776000	Janitorial Supplies	5,000
777000	Supplies - Prop. repair	15,000
804000	Miscellaneous Fees	24,500
811030	Laboratory Services	2,500
812000	Engineering Services	4,498,000
814000	Legal Service-Contractual	95,000
815047	DoE Pers. DR Chrgbk	70,000
815048	DoE Pers. IPP Chrgbk	90,000
815055	Tuition Reimbursement	2,000
815095	Dpw Support Alloc	305,000
815096	Doe Gen Admin Alloc	386,000
815121	Sewer and Meter Chargebacks	150,000
815130	Engineering Fund Chrgbcks	352,000
815131	DoE Eng.WS Chrgbk	407,000
815180	Info Service Chbk - Shared	164,500
815200	Centrl Serv Chargebacks	89,200
815220	Personnel - Chargebacks	61,400
815230	Central Serv - Corp Counsel	49,400
815240	Central Serv-Human Relation	12,600
815300	Indirect Cost - Exp	128,800
815500	M & B - Finance	324,313
815700	Corp. Counsel Direct Charges	48,825
817000	Misc Contractual Service	4,840,363
851001	Local/Ld Telephone Chbk	27,100
851008	Telephone Reimbursements	28,100
861000	Travel Convention/Confer	12,800
861240	Travel Local/Auto Mileage	500
862100	Freight Expense	500
901000	Advertising	1,500
911000	Insurance & Bonds	55,493
911001	Property Insurance	75,000
911020	Insurance Liability	150,000

911140	Liability Payments		250,000
921000	Utilities - Electricity		3,200,000
921010	Utilities - Gas		340,000
921040	Utilities - Water&Sewage		300,000
932000	Equipment Repair & Maint.		50,000
933000	Vehicle Repair & Mainten		20,000
941000	Building Rental		55,000
942000	Equipment Rental		7,000
942001	Equipment Rental - Cost		5,000
951000	S.E. Mich Council Of Govt		20,000
960010	In-Service Training		26,500
968000	Depreciation Expense		13,800,767
970500	Capitalization Of Assets		(17,251,000)
976000	Building Additions & Imp.		13,354,000
978000	Machinery & Equipment		135,000
978010	Cars & Trucks		50,000
979000	Office Equip & Furnishing		20,000
983000	Office Furniture & Fixtures		13,000
984000	Computer Equipment		13,000
986000	Other Equipment		27,000
991000	Debt Service - Principal		2,645,000
995000	Debt Service - Interest		3,057,718
996130	Bond Disc/Issuance Cost		3,500
	Total Uses	**$**	**40,054,527**

CSO Basins Fund

581001	Deposits By Munic-Intrst	$ 293,216	
626000	Charges For Services	2,806,844	
632410	Sewage Disposal	190,800	
598100	Unrealized Gain / Loss	151,511	
698000	Cntrl-Proc Bnd/Note Sales	3,244,000	
	Total Sources	**$ 6,686,371**	
745000	Parts - Other Equipment		$ 31,500
747000	Lubricants & Motor Fuels		21,500
760000	Bulk Chemicals		52,000
821000	Sewag Disposal Chgs-Defer		190,800
975000	Buildings & Appurtenances		764,000
804000	Miscellaneous Fees		24,850
811030	Laboratory Services		24,000
812000	Engineering Services		662,000
815047	DoE Pers. DR Chrgbk		103,025
815095	Dpw Support Alloc		24,770
815096	Doe Gen Admin Alloc		41,250
815121	Sewer and Meter Chargebacks		668,540
815130	Engineering Fund Chrgbcks		31,100
815131	DoE Eng.WS Chrgbk		206,950
815200	Centrl Serv Chargebacks		16,300
815300	Indirect Cost - Exp		51,000
815500	M & B - Finance		69,904
815700	Corp. Counsel Direct Charges		3,355
817000	Misc Contractual Service		884,200
851008	Telephone Reimbursements		12,800
921000	Utilities - Electricity		183,000
921010	Utilities - Gas		76,000

921040	Utilities - Water&Sewage		13,000
932000	Equipment Repair & Maint.		60,000
942000	Equipment Rental		2,500
942001	Equipment Rental - Cost		50,300
976000	Building Additions & Imp.		1,105,000
978000	Machinery & Equipment		868,000
995000	Debt Service - Interest		293,216
996130	Bond Disc/Issuance Cost		151,511
	Total Uses	**$**	**6,686,371**

Rouge Valley Sewage System Fund

581001	Deposits By Munic-Intrst	$ 13,186	
632445	Fixed Sewage Charges	57,407,653	
695100	Amort Of Cap Contrib'S	2,840,506	
697000	Use of Fund Balance	232,826	
699980	Intrafund Trans-In	446,000	
	Total Sources	**$ 60,940,171**	
736000	Dues/Memberships/Subscrip		$ 13,250
745000	Parts - Other Equipment		22,000
747000	Lubricants & Motor Fuels		3,000
804000	Miscellaneous Fees		12,500
812000	Engineering Services		1,088,000
814000	Legal Service-Contractual		160,000
815047	DoE Pers. DR Chrgbk		33,000
815095	Dpw Support Alloc		55,000
815096	Doe Gen Admin Alloc		65,000
815121	Sewer and Meter Chargebacks		302,000
815130	Engineering Fund Chrgbcks		107,000
815131	DoE Eng.WS Chrgbk		332,000
815200	Centrl Serv Chargebacks		31,900
815300	Indirect Cost - Exp		183,600
815500	M & B - Finance		65,535
815700	Corp. Counsel Direct Charges		42,944
817000	Misc Contractual Service		1,729,665
821000	Sewag Disposal Chgs-Defer		51,802,800
851008	Telephone Reimbursements		10,200
911140	Liability Payments		250,000
921000	Utilities - Electricity		75,000
921010	Utilities - Gas		6,500
921040	Utilities - Water&Sewage		13,000
932000	Equipment Repair & Maint.		7,500
942000	Equipment Rental		3,500
942001	Equipment Rental - Cost		22,000
951000	S.E. Mich Council Of Govt		22,000
968000	Depreciation Expense		2,840,506
970500	Capitalization Of Assets		(1,915,000)
978000	Machinery & Equipment		35,000
978150	Sewer System Improvements		1,630,000
991000	Debt Service - Principal		645,000
995000	Debt Service - Interest		245,771
999980	Intrafund Trans-Out		1,000,000
	Total Uses		**$ 60,940,171**

N.E. Sewage Disposal System Fund

598100	Unrealized Gain / Loss	$	14,289		
632445	Fixed Sewage Charges		25,414,297		
695100	Amort Of Cap Contrib'S		358,665		
697000	Use of Fund Balance		71,351		
	Total Sources	**$**	**25,858,602**		
736000	Dues/Memberships/Subscrip			$	13,500
745000	Parts - Other Equipment				6,250
747000	Lubricants & Motor Fuels				1,000
760000	Bulk Chemicals				5,000
812000	Engineering Services				174,500
814000	Legal Service-Contractual				75,000
815047	DoE Pers. DR Chrgbk				58,000
815049	DoE Pers. MR Chrgbk				56,000
815095	Dpw Support Alloc				40,000
815096	Doe Gen Admin Alloc				45,000
815121	Sewer and Meter Chargebacks				95,000
815130	Engineering Fund Chrgbcks				83,000
815131	DoE Eng.WS Chrgbk				30,000
815200	Centrl Serv Chargebacks				16,500
815300	Indirect Cost - Exp				79,900
815500	M & B - Finance				43,690
815700	Corp. Counsel Direct Charges				3,050
817000	Misc Contractual Service				86,564
821000	Sewag Disposal Chgs-Defer				23,002,800
851008	Telephone Reimbursements				10,000
911140	Liability Payments				82,500
921000	Utilities - Electricity				350,000
921010	Utilities - Gas				2,300
921040	Utilities - Water&Sewage				15,000
932000	Equipment Repair & Maint.				83,000
941000	Building Rental				330,000
942000	Equipment Rental				5,500
942001	Equipment Rental - Cost				10,000
951000	S.E. Mich Council Of Govt				12,500
968000	Depreciation Expense				358,665
970500	Capitalization Of Assets				(1,456,000)
976000	Building Additions & Imp.				1,356,000
978000	Machinery & Equipment				12,000
991000	Debt Service - Principal				555,000
995000	Debt Service - Interest				203,094
996130	Bond Disc/Premium Amortiz				14,289
	Total Uses			**$**	**25,858,602**

Buildings & Ground Maintenance Fund

626000	Charges For Services	$	12,184,700		
670030	Reimb. rent & Utilities		321,000		
	Total Sources	**$**	**12,505,700**		
702000	Regular Salaries & Wages			$	3,431,143
706000	Overtime				200,000
707000	Overtime Meal Allowance				700
707010	Afternoon/Night Shift Diff				13,100
707020	Sat/Sun Shift Diff				3,000

707050	Holiday Premium Pay		15,000
707060	Misc Premium Pay		1,400
714000	Unemployment Insurance		17,842
715000	FICA County's Share		280,322
716000	Hospitalization Insurance		1,084,964
716020	Hosp Ins - Retiree's Trust		3,042
717100	Disability Insurance		17,139
721000	Worker's Comp - Payroll		121,345
725000	Retirement		973,540
730000	Office Supplies		200
730001	On Demand Office Supplies		4,500
738000	Miscellaneous Supplies		5,550
747000	Lubricants & Motor Fuels		15,000
760000	Bulk Chemicals		19,100
776000	Janitorial Supplies		65,000
777000	Supplies - Prop. repair		500,000
805000	Othr Agencies Fees/Servc		24,700
815000	Misc Professional Service		70,000
815180	Info Service Chbk - Shared		128,900
815200	Centrl Serv Chargebacks		113,300
815210	DPS Administration		229,560
815220	Personnel - Chargebacks		82,400
815230	Central Serv - Corp Counsel		87,000
815240	Central Serv-Human Relation		21,400
815300	Indirect Cost - Exp		80,100
815700	Corp. Counsel Direct Charges		44,904
817000	Misc Contractual Service		360,000
817010	Janitorial Service		53,220
817020	Trash Removal Service		46,000
817050	Snow Removal Services		75,000
819010	Pest Control		16,320
851001	Local/Ld Telephone Chbk		20,300
861240	Travel Local/Auto Mileage		51,000
911000	Insurance & Bonds		101,679
921000	Utilities - Electricity		1,530,000
921010	Utilities - Gas		200,000
921020	Utilities - Steam		1,300,000
921040	Utilities - Water&Sewage		420,000
931000	Building Repairs & Maint.		50,000
932000	Equipment Repair & Maint.		25,000
934000	Misc Maint & Inspection		10,000
934010	Elevator & Escalatr Maint		210,000
941000	Building Rental		209,200
961000	Miscellaneous Operating		13,783
963001	Property Taxes Southgate		6,300
968000	Depreciation Expense		153,747
	Total Uses	**$**	**12,505,700**

Central Services Fund - Information Services & Technology

626000	Charges For Services	$	11,807,837
626090	Chrg For Phone Serv		2,574,700
626700	Charges for Services Direct		104,600
631080	Misc Receipts		5,000
	Total Sources	**$**	**14,492,137**

702000	Regular Salaries & Wages		$ 2,206,219
714000	Unemployment Insurance		11,472
715000	FICA County's Share		167,861
716000	Hospitalization Insurance		697,630
716020	Hosp Ins - Retiree's Trust		2,208
717100	Disability Insurance		11,020
721000	Worker's Comp - Payroll		4,595
725000	Retirement		586,147
729000	Postage		100
730000	Office Supplies		1,000
730001	On Demand Office Supplies		9,000
736000	Dues/Memberships/Subscrip		5,000
747000	Lubricants & Motor Fuels		1,000
815000	Misc Professional Service		2,490,579
815055	Tuition Reimbursement		5,000
815060	Pre-Employment Physicals		100
815111	Buildings - Direct		10,200
815200	Centrl Serv Chargebacks		90,500
815220	Personnel - Chargebacks		43,800
815230	Central Serv - Corp Counsel		39,300
815240	Central Serv-Human Relation		25,700
815300	Indirect Cost - Exp		55,200
815700	Corp. Counsel Direct Charges		19,717
817000	Misc Contractual Service		275,000
851000	Telephone & Telegraph		1,850,000
851001	Local/Ld Telephone Chbk		25,000
851015	County Data Circuits		788,000
851050	Voice Mail		16,500
851060	Long Distance Service		141,200
851080	Dedicated Tech Equipment		20,000
851090	Dedicated Tech Labor		140,000
851100	Cellular Phone Service		370,000
861000	Travel Convention/Confer		12,500
861240	Travel Local/Auto Mileage		18,000
911000	Insurance & Bonds		37,540
932000	Equipment Repair & Maint.		403,280
941000	Building Rental		477,629
941002	Building Rental-Guardian		222,439
942000	Equipment Rental		6,400
943000	Software Lease		818,140
968000	Depreciation Expense		282,548
981000	Software Purchases		400,550
984000	Computer Equipment		100,000
999301	Transfer to Debt Service		1,604,063
	Total Uses		**$ 14,492,137**

Department of Environment Fund

626000	Charges For Services	$ 65,000	
627095	Dpw Support Chargeback	447,505	
628095	Doe Support Chargeback	877,999	
629095	DoE FMD Pers. Serv.	100,000	
629096	DoE Admin Pers. Serv.	40,000	
629120	DoE HR Pers. Serv.	17,384	
629121	DoE SMB Pers. Serv.	1,968,046	
629130	DoE Eng. Pers. Serv.	844,346	

697000	Use of Fund Balance	(419,145)	
670020	Revenue From Equip Rental	158,530	
	Total Sources	**$ 4,099,665**	
702000	Regular Salaries & Wages		$ 1,461,126
706000	Overtime		75,300
710000	Payment Of Accum S/L		10,500
711000	Payment Of Accum A/L		2,500
714000	Unemployment Insurance		7,597
715000	FICA County's Share		118,009
716000	Hospitalization Insurance		462,024
716020	Hosp Ins - Retiree's Trust		1,493
717100	Disability Insurance		7,298
719100	Other Fringe Ben-Employees		184,315
721000	Worker's Comp - Payroll		45,403
725000	Retirement		411,651
727000	Computer Supplies		500
729000	Postage		1,450
730000	Office Supplies		1,900
730001	On Demand Office Supplies		6,700
736000	Dues/Memberships/Subscrip		3,000
741000	Vehicle Supplies		30,000
744000	Clothing & Dry Goods		4,500
745000	Parts - Other Equipment		1,500
747000	Lubricants & Motor Fuels		24,000
804000	Miscellaneous Fees		750
814000	Legal Service-Contractual		60,000
815046	DOE Pers LR Chgbk		65,000
815047	DoE Pers. DR Chrgbk		87,091
815049	DoE Pers. MR Chrgbk		6,294
815055	Tuition Reimbursement		3,250
815095	Dpw Support Alloc		20,283
815096	Doe Gen Admin Alloc		83,990
815111	Buildings - Direct		1,100
815131	DoE Eng.WS Chrgbk		156,000
815180	Info Service Chbk - Shared		74,200
815200	Centrl Serv Chargebacks		54,400
815210	DPS Administration		104,888
815220	Personnel - Chargebacks		28,800
815230	Central Serv - Corp Counsel		23,300
815300	Indirect Cost - Exp		28,100
815500	M & B - Finance		117,963
815700	Corp. Counsel Direct Charges		24,582
817000	Misc Contractual Service		40,500
851001	Local/Ld Telephone Chbk		12,200
861000	Travel Convention/Confer		17,000
861240	Travel Local/Auto Mileage		11,480
911000	Insurance & Bonds		34,866
921000	Utilities - Electricity		4,400
932000	Equipment Repair & Maint.		20,700
933000	Vehicle Repair & Mainten		8,000
941000	Building Rental		78,143
942001	Equipment Rental - Cost		15,700
968000	Depreciation Expense		42,869
970500	Capitalization Of Assets		(45,000)
978010	Cars & Trucks		25,000

979000	Office Equip & Furnishing		20,000
983000	Office Furniture & Fixtures		1,000
984000	Computer Equipment		12,050
	Total Uses	**$**	**4,099,665**

Long Term Disability Fund

626000	Charges For Services	$ 978,517	
	Total Sources	**$ 978,517**	

815000	Misc Professional Service	$	35,000
815200	Centrl Serv Chargebacks		10,700
815300	Indirect Cost - Exp		2,400
815700	Corp. Counsel Direct Charges		15,734
911150	Payments L T D		914,683
	Total Uses	**$**	**978,517**

Health Insurance Fund

595600	Employee Contr - Health	$ 25,940	
626000	Charges For Services	59,668,770	
626016	Medicare Part D Pharmacy	750,000	
626020	C.F.S. retirees Hlth	1,046,878	
626025	C.F.S. emplee Cobra	261,027	
626030	C.F.S. retirees Life	450,235	
626040	C.F.S. emplyee Hlth	8,707,935	
627130	Reimb - Airport Authority	13,219,355	
627135	Reimb Mental Health Authority	2,500,000	
631080	Misc Receipts	1,575,000	
	Total Sources	**$ 88,205,140**	

763000	Drugs & Pharmaceuticals	$	50,000
815000	Misc Professional Service		177,500
815200	Centrl Serv Chargebacks		184,500
815300	Indirect Cost - Exp		268,900
815700	Corp. Counsel Direct Charges		13,873
916020	Hosp/Bc-Bs		43,918,296
916040	Hosp/Health Alliance		26,379,446
916085	BC-Medicare Advantage		10,941,739
916095	Medicare Part B Hosp Reimb		1,345,704
916120	Dental/Golden		1,339,494
917010	Life Insurance Hartford		1,155,688
917020	Life Insurance (CIGNA)		325,000
917025	Life Insurance - Other		15,000
918010	Employee Legal		75,000
918020	Employee Assistance Programs		115,000
919110	Optical Self-Funded		250,000
961000	Miscellaneous Operating		650,000
911140	Liability Payments		1,000,000
	Total Uses	**$**	**88,205,140**

Workers Compensation/Self Insurance Fund

626000	Charges For Services	$ 3,526,998	
	Total Sources	**$ 3,526,998**	

815000	Misc Professional Service			$	381,630
815200	Centrl Serv Chargebacks				13,900
815300	Indirect Cost - Exp				8,000
815700	Corp. Counsel Direct Charges				97,893
912030	Worker'S Comp. - settleme				3,025,575
	Total Uses			**$**	**3,526,998**

General Liability Fund

626000	Charges For Services	$	4,611,391		
	Total Sources	**$**	**4,611,391**		
804000	Miscellaneous Fees			$	3,000
810000	Transcripts				5,000
814000	Legal Service-Contractual				250,000
815200	Centrl Serv Chargebacks				19,400
815300	Indirect Cost - Exp				7,900
815700	Corp. Counsel Direct Charges				357,101
911020	Insurance Liability				1,281,714
911060	Insur-Property				1,100,000
911080	Personal Injury Protection				400,000
911090	Property Claims				400,000
911140	Liability Payments				787,276
	Total Uses			**$**	**4,611,391**

Retirement System Fund

597000	Interest Earned-Securitie	$	7,705,922		
	Total Sources	**$**	**7,705,922**		
702000	Regular Salaries & Wages			$	1,321,180
714000	Unemployment Insurance				6,870
715000	FICA County's Share				98,151
716000	Hospitalization Insurance				417,771
716020	Hosp Ins - Retiree's Trust				500
717100	Disability Insurance				6,599
721000	Worker's Comp - Payroll				2,720
725000	Retirement				351,010
728000	Printing & Binding				30,000
729000	Postage				55,000
730000	Office Supplies				20,000
730001	On Demand Office Supplies				10,000
736000	Dues/Memberships/Subscrip				5,500
738000	Miscellaneous Supplies				2,000
811000	Med Dental & Psycho Serv				15,000
813010	Actuary Services				100,000
814000	Legal Service-Contractual				4,000
815000	Misc Professional Service				4,299,196
815055	Tuition Reimbursement				1,440
815180	Info Service Chbk - Shared				116,800
815200	Centrl Serv Chargebacks				64,700
815220	Personnel - Chargebacks				53,092
815230	Central Serv - Corp Counsel				21,742
815300	Indirect Cost - Exp				32,400
815700	Corp. Counsel Direct Charges				149,389

851001	Local/Ld Telephone Chbk				19,200
851008	Telephone Reimbursements				2,000
861000	Travel Convention/Confer				70,500
861050	Travel&Training-Admin				25,000
861240	Travel Local/Auto Mileage				500
862000	Freight & Express				2,200
911000	Insurance & Bonds				25,262
921000	Utilities - Electricity				8,000
932000	Equipment Repair & Maint.				50,000
941000	Building Rental				200,000
942000	Equipment Rental				6,000
960000	Education Allowance				2,000
960010	In-Service Training				2,200
961000	Miscellaneous Operating				6,000
968000	Depreciation Expense				2,000
983000	Office Furniture & Fixtures				90,000
984000	Computer Equipment				10,000
	Total Uses			**$**	**7,705,922**
	DPS - Drain Maintenance Fund				
403000	Property Taxes - Current	$	2,442,400		
581000	Deposits By Munic-Princ		552,050		
581001	Deposits By Munic-Intrst		273,845		
589000	Local Contributions		20,000		
626000	Charges For Services		230,000		
699101	Approp Tr-In - Gen		50,000		
	Total Sources	**$**	**3,568,295**		
745000	Parts - Other Equipment			$	12,500
812000	Engineering Services				60,000
814000	Legal Service-Contractual				200,000
815095	Dpw Support Alloc				2,500
815096	Doe Gen Admin Alloc				4,500
815130	Engineering Fund Chrgbcks				115,000
815131	DoE Eng.WS Chrgbk				242,000
817000	Misc Contractual Service				105,900
901000	Advertising				20,000
931050	Rprs To Sanit Sewer&Appur				550,000
931060	Petition Rprs- San Sew&Appur				2,467,000
931070	Inspect Of Sanit Sewer&Appur				250,000
931071	Inspection-WCDC				200,000
931072	Inspection-Engineering				800,000
962050	Provide for Doubtful Accounts				50,000
970500	Capitalization Of Assets				(2,337,000)
991000	Debt Service - Principal				552,050
995000	Debt Service - Interest				273,845
	Total Uses			**$**	**3,568,295**
	Total Funds Sources and Uses	**$**	**444,004,219**	**$**	**444,004,219**

(1) The Department on Technology shall provide a detailed breakdown report on FY 14-15 technology contracts. The report should include the contractor and the amount. The department shall report to the Committee on Government Operations no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

(2) The Department of Technology shall provide a report on the status of the current GIS System. The report should include the current hardware, software, user base, current and future upgrades/enhancements and cost to maintain the current system. The department shall report to the Committee on Government Operations by no later than December 1, 2015. The report needs to be formally submitted in a DAF format.

SECTION 23. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Circuit Court Capital, Circuit Court & Friend of the Court Funds

Capital Project Fund

627120	Reimbursement - Other	$	1,950,000		
	Total Sources	**$**	**1,950,000**		
975200	Contractual Services-Capital			$	910,000
978000	Machinery & Equipment			$	1,040,000
	Total Uses			**$**	**1,950,000**

Circuit Court Fund - General Fund Supported

529000	Fed Grant - Other	$	1,300,000		
540020	State Reimb Asst Juvenile		180,500		
541010	State Reimb-Judges Salary		2,560,544		
541020	State Reimbursement-Other		934,500		
609035	E-File use Fee		400,000		
616010	Circuit Court - Crt Fees		1,180,000		
616020	Court Cost		1,120,000		
616025	Court Costs - Late Fees		90,000		
619020	Fines - Late Fees		10,000		
626000	Charges For Services		49,400		
627270	Reimb Court Counsel-Indiv		510,000		
627275	Reimb Court Counsel-Late Fee		50,000		
627300	Reimb. - ct. coll.		120,000		
631080	Misc Receipts		11,000		
694030	Other Revenue		3,200		
697000	Use of Fund Balance		500,000		
699101	Approp Tr-In - Gen		72,315,978		
	Total Sources	**$**	**81,335,122**		
	Total Uses			**$**	**81,335,122**

Circuit Court Fund - Other Circuit Court Programs

529000	Fed Grant - Other	$	667,972		
569000	State Grant - Other		939,400		
580010	Local Grnts-Mental Health		6,834,582		
626000	Charges For Services		611,012		
627240	Reimb-Priv/Govt Agencies		9,094		
694030	Other Revenue		39,100		
	Total Sources	**$**	**9,101,160**		
	Total Uses			**$**	**9,101,160**

Friend of the Court Fund

529000	Fed Grant - Other	$	17,660,438		
569000	State Grant - Other		1,720,088		
609060	Circuit Court-Blood Tests		4,000		
609061	Family Counseling		115,000		
609062	Foc Service Fee		1,518,500		
609063	Foc Mediation Fee		400,000		
609064	Foc Processing Fee		200,000		
627300	Reimb. - ct. coll.		260,000		
631080	Misc Receipts		30,000		
699101	Approp Tr-In - Gen		6,879,719		
	Total Sources	**$**	**28,787,745**		
	Total Uses			**$**	**28,787,745**
	Total Funds Sources and Uses	**$**	**121,174,027**	**$**	**121,174,027**

SECTION 24. There is appropriated for the fiscal year ending September 30, 2016, from the following revenue sources and uses for the Probate Capital & Probate Court Funds

Probate Court Projects

665000	Interest On Investments	$	100		
698000	Cntrl-Proc Bnd/Note Sales		52,500		
	Total Sources	**$**	**52,600**		
815000	Misc Professional Service			$	10,000
984000	Computer Equipment				42,600
	Total Uses			**$**	**52,600**

Probate Court

541010	State Reimb-Judges Salary	$	1,192,600		
617010	Probate Court - Fees		865,000		
626010	Misc Service Fees		12,000		
627120	Reimbursement - Other		40,000		
627300	Reimb. - ct. coll.		56,000		
631080	Misc Receipts		5,000		
698200	Other Financing Sources-Refund		1,000		
699101	Approp Tr-In - Gen		6,715,009		
	Total Sources	**$**	**8,886,609**		
702000	Regular Salaries & Wages			$	2,562,046
702002	Judges' salaries				1,119,352
705000	Temp. salaries & Wages				65,000
706000	Overtime				1,000
707050	Holiday Premium Pay				6,000
710000	Payment Of Accum S/L				8,000
711000	Payment Of Accum A/L				6,000
714000	Unemployment Insurance				13,323
715000	FICA County's Share				277,534
716000	Hospitalization Insurance				899,060
716020	Hosp Ins - Retiree's Trust				1,625
717100	Disability Insurance				12,797
721000	Worker's Comp - Payroll				5,307
725000	Retirement				751,798
728000	Printing & Binding				8,000
729000	Postage				52,000

730000	Office Supplies		24,000
730001	On Demand Office Supplies		30,000
731000	Photo-Copying Supplies		7,000
736000	Dues/Memberships/Subscrip		9,000
738000	Miscellaneous Supplies		12,000
811000	Med Dental & Psycho Serv		40,000
814010	Attorney Fees-Indigents		1,350,350
815000	Misc Professional Service		77,500
815055	Tuition Reimbursement		28,600
815060	Pre-Employment Physicals		500
815110	Buildings Chrgbcks		100
815111	Buildings - Direct		500
815181	Info Services Chbk - Direct		30,000
815200	Centrl Serv Chargebacks		87,500
815220	Personnel - Chargebacks		24,100
815240	Central Serv-Human Relation		4,200
815300	Indirect Cost - Exp		121,900
817000	Misc Contractual Service		12,000
817030	Sheriff Protection		303,109
851001	Local/Ld Telephone Chbk		59,400
851003	Telephone Repairs Chbk		1,000
861000	Travel Convention/Confer		10,000
861240	Travel Local/Auto Mileage		37,000
901000	Advertising		25,000
911000	Insurance & Bonds		57,580
911060	Insur-Property		11,800
932000	Equipment Repair & Maint.		145,000
941010	City/County Bldg - Rental		442,861
942000	Equipment Rental		1,200
961000	Miscellaneous Operating		36,967
982000	Books		13,600
984000	Computer Equipment		70,000
986000	Other Equipment		24,000
	Total Uses		**$ 8,886,609**
	Total Funds Sources and Uses	**$ 8,939,209**	**$ 8,939,209**
	Total 2016 Appropriated Sources and Uses	**$ 1,560,932,963**	**$ 1,560,932,963**

SECTION 25. Statement of Expenditures by Object
Attached hereto as Appendix I

SECTION 26. Statement of Estimated Revenue
Attached hereto as Appendix II

SECTION 27. Statement of Estimated Expenditures
Attached hereto as Appendix III

SECTION 28. Report of Special Funds
Attached hereto in Appendix II & III

SECTION 29. Five-Year Projection
Attached hereto as Appendix IV

SECTION 30. Debt Service Statement
Attached hereto as Appendix V

SECTION 31. Statement of Surplus or Deficit
Attached hereto as Appendix VI

SECTION 32. Capital Outlay Statement.
Attached hereto as Appendix VII

SECTION 33. Basis of Appropriation: General Budget Execution Instructions
(A) The Wayne County Commission finds that the appropriations contained in Sections 1-24, for fiscal year 2015-2016 are the most cost effective, reasonable and serviceable means of achieving the objectives authorized by this ordinance as of the date of its adoption. The approved expenditure appropriation, plus the Allotment Plan, comprises the standard against which any proposed deviation is to be compared and justified.

(B) The appropriation fixes the absolute ceiling on authorized spending.

(C) The Chief Financial Officer of Wayne County is hereby authorized, but not required, at the close of each fiscal year, to transfer into the Budget Stabilization Fund 50% of any excess actual revenues over actual expenditures in that fiscal year. However, in no event shall the amount in the Budget Stabilization Fund exceed either 15% of the most recent adopted General Fund budget, or 15% of the average of the five most recent General Fund budgets, as amended, whichever is less. It is the intent of the County Commission that after satisfying the requirements of any existing deficit elimination plan, that the CFO make optimum efforts to deposit as much as is feasible into the Budget Stabilization Fund in Fiscal Year 2015-2016 to guard against unforeseen emergencies and to protect the County's credit ratings.

Section 34. Posting Standard and Reporting Requirements
(A) The Chief Financial Officer (CFO) shall assure that all revenue and expenditure accounts are maintained in conformity with the Uniform Budgeting and Accounting Act and that each expenditure or receipt made pursuant to the authority of this ordinance is posted to those accounts within 21 calendar days after the transaction occurs.

(B) The CFO shall provide to the Wayne County Commission within 45 calendar days after the end of each fiscal year quarter, a financial report of revenues received and expenditures made, which corresponds to the level of account detail as set forth in the Chief Executive Officer's Comprehensive Executive Budget for FY 2015-2016.

(C) The CFO shall require the Departments of Public Services to develop a supplement to the five-year capital outlay plan which provides a ten-year forecast and financing strategy for maintaining the County's more enduring major infrastructure.

Section 35. Constraints on Authorized Spending
(A) The CEO shall have no general power to impound funds appropriated under this Ordinance.

(B) A certification of a reduction in revenue or a certification of an overrun in expenditures shall automatically take effect if the County Commission has not either approved the certification or has not approved an amendment in substitution for the proposed curb on spending within 30 days. Expenditure shall not be frozen or curtailed, however, because of and while a certification of revenue increase is pending action.

(C) The CEO may reduce the personnel levels of a department after having provided him or her with a certification of a reduction in revenue or an overrun in expenditures, based upon the scheduled budget allocation, and after having requested from him or her a list of the reduction in personnel in his or her department needed to implement the reduction, if 30 calendar days pass without a complying response from the department head.

Section 36. Compliance Requirements
(A) This Appropriations Ordinance states the comprehensive budget for the County. All expenditures and disbursements pursuant to this Appropriations Ordinance shall be made in conformity with the Wayne County Charter and the rules, regulations, resolutions, or ordinances adopted by the Commission in accordance with the Wayne County Charter and Public Acts 2 of 1968 and 621 of 1978, as amended, and other laws, rules, and regulations having

controlling effect on the implementation of this Ordinance.

(B) All County agencies, including but not limited to Departments headed by an appointed or elected official, shall exercise their powers and duties within authorized and allotted appropriations consistent with the approved Fiscal Year 2015-2016 budget.

(C) All county agencies, including, but not limited to, departments headed by an appointed or elected official, shall include in its annual budget request a list of all of the services provided by the agency. The list shall identify which services are mandated, which services are discretionary, and the legal authority for all mandated services. The list shall be prioritized by ranking of importance, from high to low, based on the priorities of the agency's director or elected official.

Section 37. Tax Levy
This Appropriations Ordinance authorizes the levy of a total of 7.8220 mills, 2.1737 mills to be levied against the 2015 Taxable Value of all real and tangible personal property within Wayne County and 5.6483 mills against the total 2016 Wayne County Taxable value (subject to Article 9, Section 3 of the Michigan Constitution). The total anticipated ad valorem tax levy is projected to be $314.27 million. The adjusted property tax revenue estimate of $284.34 million consists of $270.47 million for the General Fund, $9.04 million for the Parks Fund, $3.46 million for the Youth Services Fund and $1.36 million for the Soldiers Relief Fund. The adjusted General Fund property tax estimate when combined with $264.76 million projected to be received from sources other than general property taxes results in total anticipated revenue of $535.23 million for the County General Operating Fund.

Section 38. Executive Liability Established for Knowingly Exceeding Expenditure Limits
(A) A County elected official, an officer, or an employee of the County shall not: (1) create a debt or incur a financial obligation on behalf of the County unless the debt or obligation is permitted by this Appropriations Ordinance; (2) apply or divert money of the County for purposes inconsistent with those specified in this Appropriations Ordinance; (3) forgive a debt or write off an account receivable in excess of $7500 per transaction without appropriate authorization of the County Commission; or (4) order nor authorize an expenditure, which shall exceed the amount appropriated, allotted and currently available for that specific purpose under this Appropriations Ordinance.

(B) An elected official, an officer, or an employee of the County who violates this Section 38, with a knowing disregard for the limits established herein, shall be personally liable to the County of Wayne for the public loss which ensues from that order or authorization.

(C) An elected official, an officer, or an employee of the County who is found in violation of this provision shall not be reimbursed for the costs of their legal defense from a claim arising from the duty established by this provision.

(D) The CFO shall develop and implement procedures to detect violations of this Appropriations Ordinance. A person having knowledge of a violation of this Section 38 shall make a report to the Wayne County Prosecuting Attorney, the Chief Financial Officer, the Corporation Counsel, the Legislative Auditor General, and the Michigan Attorney General. A person shall not report a violation to an individual that is suspected of committing or participating in the violation. The State of Michigan may be reimbursed for the costs of a Special Attorney General who is appointed pursuant to the provisions of the Uniform Budgeting and Accounting Act to investigate and prosecute a report of a violation of this provision, if the Wayne County Prosecuting Attorney has first declined to do so.

(E) Any violation of this Appropriations Ordinance by an elected official, an officer, or an employee of the County, disclosed in an audit of the financial records and accounts of the County shall be filed with the state treasurer and reported to the attorney general.

Section 39. Policy Regarding Inter-Agency Agreements
All County agencies shall coordinate their programs with those of other allied units of government in order to achieve optimal effectiveness.

Section 40. Transfer Authority
(A) Transfers of any unencumbered balance, or any portion thereof, in any appropriation or reserve account to any other appropriation or reserve account may not be made without approval of the County Commission.

(B) The Commission Chairperson may, upon written request by the County Executive, approve transfers which, in his/her judgment, are emergent in nature and would avoid significant disruption of County services or avoid exposure of employees and/or citizens to dangerous conditions.

Section 41. Budget Language Instruction Policy
All County departments, including elected officials, are required to adhere by the instructions set forth in this document.

Section 42. Authority to Contract
(A) The Prosecuting Attorney and the Corporation Counsel are authorized to execute contracts to employ Contractual Law Interns at a rate of up to $15.00 per hour if appropriated funding is available. These contracts are subject to approval of the Departments of Management and Budget, and Personnel/Human Resources and shall comply with County personnel policies.

(B) All departments, including those headed by an appointed or elected official, shall include in each contract, language that requires the contract to be contingent upon continued appropriation, notwithstanding the revenue source, and that requires the contract to automatically terminate if the appropriation is discontinued. This language is not required if it is prohibited by state or federal grant.

Section 43. Transparency
All public data needs to be made available as quickly as possible to preserve the value of the data. Data needs to be available to anyone, with no requirement of registration. Data is not subject to any copyright, patent, trademark or trade secret regulation.

Searchable

- Be able to use specific words or phrases to find what the user is seeking. The database needs a Search field, into which a user can type a phrase

- Be able to conduct basic or advanced searches for vendors and other recipients of county funds by name based on as much or as little information as available

Budget

- The budget for the current fiscal year and previous years need to be posted online. It needs to be easily accessible for people, and a prominent navigational feature enabling someone to locate the budget should be included on the homepage

- Graphic features that compare the current budget to past years' budgets incorporated to enable people to make sense of trends over time

- Narrative features incorporated into descriptions of the budget
  Ex: If there is a 12% decrease in the current budget from the previous year's budget, provide a comparative explanation at the beginning of the summary of the budget

Checkbook Register

- The amount of each payment over $5, date, and check number, to whom the payment was made—including address and what it is for. There should be budgetary authority for the expenditure and a functional expenditure category. Sources of funds should be listed and links to the relevant contracts under which the payment was made.

Meetings & Agendas

- For all meetings, the time and place of the meeting and whether the meeting is open or closed needs to be posted, along with agendas. The minutes of the meetings need to be posted online.

Audits

- Copies of performance and financial audits should be posted on Wayne County's website, as well as routine financial audits and evaluations of the performance of any specific agencies or commissions.

Contracts

- The rules the County abides by when it enters into contracts with outside vendors posted.

- When the County enters into a bidding process for larger contracts, the request for bids should be posted online, and publicly available information about the bids the County received should be keyed to the request.

- Specific contracts the county enters into with outside vendors for any amount over $10,000 should be posted.

Lobbying

- If the county enters into a contract with a lobbyist or lobbying firm, full details of this arrangement must be posted on the county's website, including the name of the lobbyist or lobbying firm, the amount paid to the lobbyist or firm, and the legislation that the lobbyist is advocating for on the taxpayer's dime.

- If the county pays dues to belong to any lobbying associations, full details of these arrangements should be included on the county's website, including the name of the association, the amount paid in dues, and an identification of what positions that lobbying association is taking with the money it has received from the county's taxpayers with the dues paid to it by the county.

- If the county gives grants to non-profit organizations, these grants should be disclosed on the county's website with a reason for the grant and information about who in the non-profit organization is responsible for oversight and administration of the funds it has received from the county's taxpayers with a grant from the county.

Local Taxes

- Explain how property taxes are set, how often property assessments are conducted and what other local taxes the County collects.

Access to Government Records and Public Documents

- Show which employee handles the filing of an open records request with their contact information. This should be in a very easy-to-find location on the website. The procedure to follow for one who wants access to public records should be explained.

- The county website should include an annual rating of its FOIA compliance: How many requests did we receive in a given year, how many did we comply with, the average time required for compliance and reasons for denials. If the county is currently being sued for failure to provide public documents, this information should be included.

- If the county has been ordered by a judge or public records ombudsman to provide documents it refused to produce in response to a public records request, this information should be a permanent record posted on the county's website.

Expenditures

- Clearly show all expenditures over $5.

Elected Officials and Elections

- Names and contact information, including phone numbers and email addresses; their terms of office and date of next election, party affiliation, committee and appointments need to be shown.

Administrative Officials

- Names, titles, contact information, including phone numbers and email addresses, should be posted.

Public Employee Salary

- Users should be able to search for specific employee salary information by position title or employee name.

This ordinance is effective immediately upon adoption.

ADOPTED BY THE WAYNE COUNTY COMMISSION SEPTEMBER 17, 2015.

(2015-31-036, 2015-31-039, 2015-31-040, and 2015-31-045)

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ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

WAYNE COUNTY
FINANCIAL ORDINANCES

FINANCIAL ORDINANCES

1. Wayne County Charter – Article V
2. Enrolled Ordinance 2013-098 – Deficit Elimination
3. Enrolled Ordinance 2011-136 – Multi-Year Budget
4. Comprehensive Investment policy

ARTICLE V. FINANCE

Sec. 5.111. Financial management principles.

Wayne County shall employ generally accepted principles of accounting, auditing, and reporting, appropriate to local government and as required by law, in the conduct of its financial affairs.

Compiler's comments--Ordinance 94-103 requires that the Chief Financial Officer establish and maintain a Fixed Assets Account Group, consistent with generally accepted principles of accounting.

Ordinance 93-610, places restrictions on the personal use of County vehicles, requires that certain use records be kept, and that certain justification and competitive purchasing procedures be used to acquire those vehicles.

Most of that which is "required by law" is found in the Uniform Budgeting and Accounting Act, being MCl 141.411 etseq., MSA5.3228(1).

Sec. 5.112. Fiscal year.

The fiscal year of the County is established by ordinance.

Compiler's comments--Ordinance 97-537 established a new fiscal year ending on September 30th. December 1, 1997, to September 30, 1998, was established as a ten-month transitional fiscal year.

Sec. 5.113. Independent audit (repealed effective November 30, 1997).

(a) An independent external auditor shall be engaged pursuant to contract by the CEO with the approval of a majority of the Commissioners serving. The auditor shall be a certified public accountant. The term of the contract shall be established by the Commission, but the first term shall be for not less than 3 years and the auditor may not serve more than 8 consecutive years. The contract may be terminated for cause by a majority of the Commissioners serving.

(b) The auditor shall audit annually all funds and property of the County and shall report the extent of compliance with Section 5.111. The audit and report shall be completed within 120 days after the fiscal year. Copies of the audit and report shall be transmitted to the Commissioners, the State Treasurer, and as required by ordinance and shall be available for public inspection.

Compiler's comments--This section is repealed effective November 30,1997, as a result of voter approval of a ballot proposal transferring this function to the legislative Auditor General. See Section 3.119.

Sec. 5.121. Budget preparation and submittal.

The CEO shall prepare and submit a comprehensive budget for the County.

Sec. 5.122. Policy statement.

At least 9 months before the next fiscal year, the CEO shall transmit the budget policy statement to all agencies to be included in the comprehensive budget. This statement shall estimate the revenues available for appropriation in the next fiscal year and include a budget policy statement.

Sec. 5.123. Budget request.

At least 6 months before the next fiscal year, all agencies included in the comprehensive budget shall submit to the CEO their budget requests and other information required by the CEO.

Sec. 5.124. Budget documents and transmittal.

The CEO shall transmit the comprehensive budget for the County's next fiscal year to the County Commissioners at least 120 days before the fiscal year. The comprehensive budget shall contain the budget message, budget document, the proposed appropriation ordinance, and other information required by law or ordinance.

Sec. 5.125. Budget message.

The budget message shall:

(1) Describe the proposed financial policy of the County;

(2) Indicate the important features of the budget, including major changes;

(3) Explain the budget in fiscal and program terms;

(4) Explain the estimates of revenues and proposed expenditures;

(5) Summarize the debt position;

(6) Summarize the fiscal data for the 2 prior fiscal years and the current year for each major category of revenue and expenditure; and

(7) Include estimates of revenue and expenditures for each major category for the next 5 fiscal years.

Sec. 5.126. Budget document.

The budget document shall contain information showing:

(1) Full costs of each agency by division;

(2) Full costs of conducting County functions and operations;

(3) Major program goals and objectives;

(4) Objects of expenditures, including personnel, fringe benefits, pensions, supplies, materials, rent, travel, and equipment by agency;

(5) A statement of estimated revenue (see (a) below);

(6) A report of special funds (see (b) below);

(7) A statement of expenditures (see (c) below);

(8) A debt service statement (see (d) below);

(9) A capital outlay statement (see (f) below);

(10) A statement on pensions and budget stabilization (see (e) below); and

(11) A statement of surplus or deficit (see (g) below).

(a) *Statement of estimated revenue.* The statement of estimated revenue shall include taxes, fees, tolls, special assessments, excises, charges, reimbursements, State grants and contract receipts, federal grants and contract receipts, investment income, all other receipts, and unencumbered balances available for reappropriation. The statement shall include a comparison of estimated revenue by type to revenue by type in the current fiscal year and the prior 2 fiscal years and an explanation of any significant increase or decrease.

(b) *Report of special funds.* The report of special funds shall separately state the revenues and expenditures for the current year and prior 2 fiscal years of funds which can be used only for limited purposes.

(c) *Statement of expenditures.* The statement of expenditures shall include:

(1) An explanation of proposed expenditures in sub-unit detail certified by the CEO and as required by law;

(2) A comparison of actual expenditures for each sub-unit detail in the current and prior 2 fiscal years;

(3) An estimate of projected expenditures for the current and next 3 fiscal years; and

(4) An indication of the amount and type of revenue available for each category of expenditure and expected increases or decreases in those revenues.

(d) *Debt service statement.* The debt service statement shall:

(1) Describe the current status of any indebtedness issued by the County or a County agency;

(2) Describe the present condition of any sinking or debt retirement fund;

(3) Describe interest requirements for the next fiscal year;

(4) Describe any authorization for debt which has not yet been issued;

(5) Contain an accounting of revenue pledged for the retirement of any revenue bonds, including an estimate of those revenues in the current fiscal year and the next 5 fiscal years; and

(6) Include certification by the CEO of the level of appropriations required to meet the debt service requirements of the County for the next fiscal year.

(e) *Pensions and budget stabilization.* The statement of pensions and budget stabilization fund shall contain the certification of the CEO with respect to the level of funding required for pensions under the State Constitution and the level of funding required for the budget stabilization fund.

(f) *Capital outlay.* The capital outlay statement shall:

(1) Provide an informational summary of projected revenues and expenditure for each special purpose capital outlay fund of the County;

(2) State the estimated cost of each project upon completion;

(3) State appropriations to date for the project;

(4) Indicate the estimated annual operating cost for the project and the program utilizing the project, if any;

(5) Indicate the source of operating funding for the project and any program utilizing the project for the current year and the next 3 fiscal years; and

(6) Contain a 5-year forecast of capital outlay needs.

Compiler's comments--Ordinance 96-760 sets forth the requirements of a ten-year capitai improvement plan.

(g) Surplus or deficit. The statement of surplus or deficit shall contain an estimate of the surplus or deficit for the current fiscal year in each fund.

Sec. 5.127. Appropriation ordinance.

The proposed appropriation ordinance shall:

(1) Incorporate the comprehensive budget in detail consistent with the chart of accounts and budget document;

(2) Include appropriate budget execution instructions and establish the transfer and impoundment authority of the CEO; and

(3) Include a statement of revenue by type and fund related to each proposed expenditure. The proposed ordinance may not recommend expenditures, including any accumulated deficit, that exceed revenues, including any surplus.

Sec. 5.131. Appropriation ordinance introduced.

At least 105 days before the next fiscal year, the County Commission shall introduce the proposed appropriation ordinance.

Sec. 5.132. Hearings.

At least 80 days before the next fiscal year, the County Commission shall complete hearings on the budget. The Commission shall afford an opportunity for persons authorized by law to testify. The Commission may direct the CEO to submit additional information concerning the comprehensive budget.

Sec. 5.133. Public hearings.

At least 75 days before the next fiscal year, the County Commission shall hold at least 2 public hearings to receive citizen testimony. Notice of these hearings shall be published as required by law.

Sec. 5.134. Appropriation ordinance.

(a) At least 30 days before the next fiscal year, the County Commission shall adopt an appropriation ordinance. The total of appropriations shall not exceed the revenue estimates certified by the CEO and any increase in revenue raising authority finally adopted. Whenever proposed total

expenditures equal total available estimated revenues, a Commissioner proposing an amendment which increases appropriations on final adoption must propose a balancing increase in revenue raising authority or a reduction in other proposed expenditures. The appropriation ordinance shall contain the. mandatory appropriation for debt service, pensions, and the budget stabilization fund certified by the CEO, shall contain budget execution instructions, and shall establish the transfer and impoundment authority of the CEO. The format of the appropriation ordinance shall be consistent with the format of the CEO's proposed appropriation ordinance.

(b) An appropriation contained in the appropriation ordinance constitutes a determination by the County Commission that the appropriation is a serviceable level of funding.

Sec. 5.141. Budget execution.

Expenditures may be made only if authorized. An appropriation is not a mandate to spend.

Compiler's comments--As noted in Corporation Counsel opinion 81-103, under the Uniform Accounting and Budgeting Act, being MCl 141.411 et seq., an administrative officer may be sued to recover the costs of an unauthorized expenditure. Responsible elected officers are deemed to be "administrative officers" under the Act. Either the Michigan Attorney General or the Prosecuting Attorney is authorized to bring the action. Also see Charter Section 4.272 which affirms this liability.

Sec. 5.142. Allotments.

On or before the first day of the fiscal year, the CEO shall establish a schedule of periodic allotments for the fiscal year. The CEO may revise the allotments from time to time. The allotments are binding on agencies included in the comprehensive budget and shall not be exceeded.

Sec. 5.143. Disbursement procedure.

An expenditure may be made and a contractual obligation incurred only if an unencumbered and allotted appropriation is available. An expenditure made or obligation incurred in violation of this section is void. The Chief Financial Officer shall maintain an appropriations and allotments ledger, including a record of encumbrances. The CEO, in accordance with this Charter and as provided by law, shall establish a system of accounts and specify uniform accounting procedures and procedures for the expenditures of funds. Payments shall be made by the Treasurer only if authorized by the Chief Financial Officer and only if funds are available for the expenditure.

Compiler's comments--Section 11 of the Purchasing Ordinance (94-457 as amended by 96-261) further provides:

"(a) No obligations shall be incurred against, and no payment shall be made from any allotment or appropriation except in accordance with appropriations duly made and unless the Chief Financial Officer certifies that there is a sufficient unencumbered balance in the allotment or appropriation and that sufficient funds will be or are available to meet the obligation.

"(b) Whenever the County is party to any contract, deed, lease or other instrument, the Chief Financial Officer shall attach a certification to the deed, contract, lease or other instrument stating that proper and fair consideration has been received by the County."

Sub-section 9(D) of the Contracting Ordinance (84-143, as amended by 92-117, 93-698, 94-387, 94•504,94-757, and 96-27) provides further:

"The Chief Financial Officer shall develop and institute a document approval procedure which shall reasonably assure that all departmental clearances and approvals have been obtained, including County Commission approval where applicable. The same or a similar checklist shall be attached to each order which is authorized and forwarded to the Wayne County Treasurer for payment of a contract. This checklist shall clearly indicate whether or not County Commission approval is required, and if so, then the date and means (emergency authorization by the chairperson, or by resolution of the Commission) by which it was granted. The Treasurer shall not make payment on an order which lacks this information."

Sec. 5.144. Reports to the County Commission.

The CEO shall file a written report with the Commission on the financial condition of the County at least quarterly. The report shall include:

(1) Expenditures and encumbrances since the prior report and year-to-date for each appropriation;

(2) Any revision of allotments made by the CEO;

(3) Actual revenue receipts by type, indicating variances from the revenue estimates contained in the comprehensive budget;

(4) Unencumbered balances in appropriations and the current allotment schedule;

(5) Statement of actions taken to comply with recommendations in audit reports; and

(6) Additional information required by ordinance.

Sec. 5.145. Appropriation ordinance amendments.

The Commission may amend the appropriation ordinance. An amendment to increase appropriations may be made only if sufficient unappropriated revenue is available.

Sec. 5.146. Budget reductions.

If the CEO certifies to the Commission a reduction in estimated revenue of any type that would cause an expenditure of an approved appropriation to exceed the available revenue and submits a proposed appropriation reduction, the Commission must reduce appropriations to avoid the deficit. If the Commission fails to amend the appropriation ordinance within 30 days after the certification of the reduced revenue, the requested appropriation reduction submitted by the CEO takes effect.

Compiler's comments--Provision has been made in the annual appropriations ordinances from 1990 to 1997 for delegation to the CEO the power to initiate a similar certification process when expenditures exceed appropriated levels. These processes basically act as a forced amendment of the appropriations ordinance, which of course can be subsequently amended.

Sec. 5.147. Transfers and impoundments.

Transfers among appropriations and impoundments of appropriations may only be made in accordance with the appropriation ordinance as adopted or amended.

Sec. 5.148. Program review.

The Commission, upon recommendation of the CEO, shall establish a schedule requiring every County operation or function to have a program review at least every 4 years. The CEO shall conduct the program review and submit a report of each program review to the Commissioners. The program review shall analyze the necessity and cost effectiveness of the operation or function and include recommended changes, including expansion, elimination, or alterations of the operation or function.

Sec. 5.151. Comprehensive annual report.

Within 120 days after each fiscal year, the final comprehensive annual financial report, adhering to the accounting and reporting standards required by law or this Charter, and certified by the independent auditor, shall be transmitted to the Commission and the State Treasurer.

Sec. 5.161. Budget stabilization fund.

A separate budget stabilization fund is created. Except as otherwise provided by law or this Charter, appropriations to the fund may be made for any fiscal year. Appropriations from the fund may be made as provided by law. If the growth in general-purpose, general-fund revenues exceeds growth in the price index specified by ordinance, the CEO may recommend to the Commission appropriations to the budget stabilization fund not to exceed 50% of that excess growth.

Compiler's comments--The first budget to include an appropriation for a budget stabilization fund was that for the 1996-97 Fiscal Year.

Sec. 5.171. Budget deficits.

If expenditures exceed revenues in any fiscal year, the CEO shall submit a specific 5-year plan for short-term financial recovery and long-term financial stability to the Governor and the Legislature prior to the adoption of the next annual budget. The 5-year plan shall include those items required by law, the Governor, or the Legislature.

Sec. 5.172. Debt limit and borrowing authority.

The debt limit of the County shall be as provided by law. The County may borrow in accordance with law.

Compiler's comments: Three ordinances have been adopted to govern the imposition of drainage taxes and special assessments:

Ordinance 84-176 adopted May 31, 1984, which provides that assessments be spread for a minimum of seven years, but that early payment not be barred.

Ordinance 86-35 adopted February 6, 1986, which amends 84-176 by making the term of an assessment an option for the community affected, and which provides further procedural requirements in cases in which the full faith and credit of the County is to be pledged for the prompt payment of any bonds, drain notes or other evidences of indebtedness of a Chapter 8 drainage district.

Ordinance 86-322 adopted August 21, 1986, which prescribes the information and procedure to be followed by the Drain Commissioner in submitting special assessment rolls to the County Commission for the levy of Chapter 8 drain taxes.

Sec. 5.181. Taxing authority.

(a) The County may by ordinance levy and collect any tax, fee, rent, toll, or excise authorized by law. The County may levy an ad valorem property tax not in excess of 1% of the State equalized valuation of the taxable property within the County.

(b) The County is authorized to levy an ad valorem property tax not to exceed 6.07 mills. As provided by law, the 6.07 mills is a transfer of the millage allocated to the County from the 15 mill limitation authorized by Article IX, Section 6 of the Constitution. This section does not authorize an increase in rate of taxation as defined by Article IX, Section 31 of the Constitution.

(c) An increase in the authorization may be approved by the voters of the County for a period of not more than 20 years provided the increase does not produce a total authorization of more than 10 mills.

(d) The County may impose taxes without limitation as to rate or amount for the payment of principal and interest on bonds or evidences of indebtedness approved by the voters.

Compiler's comments--Pursuant to Section 5.181 (a), and state authorization, the fees for services provided by the Register of Deeds were fixed by an ordinance (85-545) adopted on December 19, 1985.

Pursuant to Section 5.181 (a), and state authorization, the fee for services provided in processing and issuing a concealed weapons permit was fixed by Ordinance 86-538, adopted on December 18, 1986.

Fee ordinances have been consolidated into a standard format known as the Comprehensive Fee Ordinance which has been amended frequently: 87-224, 87-308, 87-484, 88-66, 88-129, 88-396, 89-153, 89-631, 89-766, 89-769, 90-777, 90-830, 91-271, 91-285, 91-399, 92-165, 92-396, 92-539, 93-117,93-156,93-342,93-558,94-111,94-597,95-200, 95-456, 95-876, 96-165 and 97-209.

Ordinance 96-471 was adopted by a vote of the public on November 5, 1996. It authorizes a levy of a 1% hotel room tax and a 2% car rental tax, the proceeds of which go to subsidize construction of a sports stadium.

Sec. 5.182. Net limitation tax rate.

As provided by law, the net limitation tax rate to be allocated to other taxing units in the county is 8.93 mills. The net limitation tax rate is from the 15 mill limitation authorized by Article IX, Section 6 of the Constitution. The County Tax Allocation Board shall meet annually, as required by law, to allocate the net limitation tax rate. As provided by Article IX, Section 31 of the Constitution, the net limitation tax rate shall not be increased without a vote of the people.

Sec. 5.191. General provision.

Failure to meet the deadlines prescribed by this article does not invalidate a duly enacted appropriation ordinance.

ENROLLED ORDINANCE

No. 2013-098

INTRODUCED BY COMMISSIONER(S): Cox

AN ORDINANCE TO AMEND CHAPTER 118 OF THE WAYNE COUNTY CODE OF ORDINANCES BY AMENDING SECTION 3 (NOTICE; SUBMISSION; APPROVAL; AND IMPLEMENTATION OF DEFICIT ELIMINATION PLANS) TO REQUIRE THE DEPARTMENT OF MANAGEMENT AND BUDGET TO ISSUE A CERTIFIED FINANCIAL REPORT MONTHLY THEREBY REQUIRING DEPARTMENTS AND OFFICES WITH PROJECTED DEFICITS TO SUBMIT MONTHLY DEFICIT ELIMINATION PLANS; TO ALLOW FOR THE REVISION OF DEFICIT ELIMINATION PLANS; TO CLARIFY ACTIONS THAT MAY BE TAKEN BY THE COMMISSION; AND TO CLARIFY THE DEADLINES FOR THE PROCESSING OF DEFICIT ELIMINATION PLANS.

IT IS HEREBY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:

SECTION 1: CODE OF ORDINANCES AMENDED

CHAPTER 118, SECTION 3 OF THE WAYNE COUNTY CODE OF ORDINANCES IS AMENDED TO READ AS FOLLOWS:

Sec. 118-3 - Notice; Submission; Approval; and Implementation of Deficit Elimination Plans

(a) Each month the Department of Management and Budget ("M&B") shall issue a certified financial report that will determine if any department or office has a projected or actual deficit in the current fiscal year. Upon issuance of the certified financial report M&B shall immediately provide a copy of the certified financial report and written notice to every department or office that has a projected or actual deficit, with a copies to the Commission.

(b) Except as provided in Subsection C below, a department or office with a projected or actual deficit shall develop and submit an original deficit elimination plan, in line-item form, to the Commission and the Chief Executive Officer ("CEO") within seven (7) calendar days of the issuance of the certified financial report from M&B.

(c) A Department or office that has previously submitted a deficit elimination plan for the current fiscal year, shall develop and submit revisions to its existing deficit elimination plan, in line-item form, to the Commission and the Chief Executive Officer within seven (7) calendar days of the issuance of the certified financial report from M&B.

(d) The Commission shall call a meeting of the Committee on Ways and Means ("Committee") to review the department or office's budget, and deficit elimination plan or revisions to its existing deficit elimination plan,

including current and anticipated expenditures and revenues, within twenty-two (22) calendar days of the issuance of the certified financial report.

(e) The Commission Clerk shall notify the CEO of all such Committee meetings.

(f) The Committee shall review and may amend the deficit elimination plan or the proposed revisions submitted by the department or office. The Committee shall consult with the department or office and M&B. M&B shall provide detailed financial information regarding the department or office's budget to the Committee within five (5) calendar days of a request from the Committee. Within thirty-eight (38) calendar days of the issuance of the certified financial report, the Committee shall forward the deficit elimination plan or the proposed revisions submitted by the department or office, or its own recommended deficit elimination plan or revisions to the Commission for consideration.

(g) The Commission shall approve, reject or take any other action it deems appropriate, by majority vote, on a deficit elimination plan or proposed revisions to an existing deficit elimination plan for the department or office within sixty-one (61) calendar days of the issuance of the certified financial report.

(h) If a department or office fails to submit a deficit elimination plan or proposed revisions to an existing deficit elimination plan within the time period set forth in Subsection A above, then within thirty-eight (38) calendar days of the issuance of the certified financial report the Committee shall:

i. develop, in consultation with M&B, and submit to the Commission for consideration a deficit elimination plan or revisions that address the department or office's deficit; or

ii. Submit to the Commission for consideration a recommendation that the County Executive develop, in consultation with M&B, a deficit elimination plan or revisions that address the department or office's deficit.

(i) The CEO may submit recommendations for the deficit elimination plan or revisions to the Committee, which if submitted in a timely manner, shall be considered by the Committee.

(j) A deficit elimination plan or revisions to an existing deficit elimination plan adopted by the Commission may include recommended allocation and/or reallocation of funds, or the development and implementation of a deficit elimination plan for or that affects other departments or offices.

(k) Deficit elimination plans or revisions to an existing deficit elimination plan adopted or developed pursuant to this ordinance shall immediately be

implemented by the department or office and County Executive. The Commission shall take actions necessary to effectuate adopted or developed deficit elimination plans and revisions, including all necessary budget adjustments, in a timely manner.

(l) If the Commission rejects a plan or revisions to a plan, or does not take action within the time allotted, then the County Executive shall develop and implement with the department or office a deficit elimination plan or revisions to a plan for the current fiscal year, and timely notify the Commission of the Plan. For purposes of this section, the Commission will not be deemed to have failed to take action if a Plan, revision or recommendation has been adopted by the Commission, then vetoed by the County Executive and sustained.

(m) A department or office may only have one deficit elimination plan in effect at any given time during a fiscal year. A deficit elimination plan shall become null and void on the first day of a new fiscal year.

SECTION 2: EFFECTIVE DATE

This Ordinance is effective fourteen (14) days after adoption by the Wayne County Commission.

ADOPTED BY THE WAYNE COUNTY COMMISSION FEBRUARY 21, 2013.

(2013-68-001)

April 7, 2011

ENROLLED ORDINANCE

No. 2011-136

INTRODUCED BY COMMISSIONER(S): Commissioner Cox and Co-sponsored by Commissioner Varga

AN ORDINANCE TO AUTHORIZE THE PREPARATION, SUBMITTAL AND ADOPTION OF A COMPREHENSIVE MULTI-YEAR BUDGET FOR THE COUNTY OF WAYNE; TO ESTABLISH BUDGET PROCEDURES AND POLICIES; AND TO REQUIRE COMPLIANCE WITH MCL 45.514(1)(Q) AND ARTICLE V OF THE WAYNE COUNTY CHARTER.

IT IS HEREBY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:

SECTION 1: CITATION
This Ordinance may be cited as the Multi-Year Budget Ordinance.

SECTION 2: DEFINITIONS
For purposes of this Ordinance words, terms and phrases shall have the following meanings:

(A) 'Appropriation/Appropriated' means the authorization granted by an Ordinance adopted by the Wayne County Commission to incur obligations and expend funds.

(B) 'Budget' means a spending document consisting of proposed appropriations, estimates of all expenditures and anticipated revenues for one fiscal year, for which no expenditures are authorized.

(C) 'Multi-Year' means enduring or lasting for more than one fiscal year.

(D) 'Projected Budget' means a spending document consisting of a forecast of proposed appropriations, estimates of all expenditures and anticipated revenues for any fiscal year subsequent to the fiscal year of the budget to which it refers and it is dependent upon, and for which no expenditures are authorized.

(E) 'Rolling Multi-Year Budget' means a budget and one or more projected budgets enduring or lasting for more than one consecutive fiscal year, where each budget year appropriations are adopted separately.

SECTION 3: PURPOSES / COMMISSION FINDINGS

The Wayne County Commission finds as follows:

(A) A rolling multi-year budget will improve long-term financial planning and priority setting.

(B) A rolling multi-year budget will provide costs savings due to greater efficiency in budget development as redundant processes are eliminated.

(C) A rolling multi-year budget proactively anticipates deficits allowing for an equitable allocation over a longer period of time, thereby lessening harsh negative financial impacts in any single year.

SECTION 4: BUDGET PREPARATION

(A) The Wayne County Chief Executive Officer shall annually prepare and submit, in accordance with Public Act 293 of 1966 and Article V of The Wayne County Charter, to the Wayne County Commission a comprehensive budget that advances the fiscal responsibility and accountability of the County of Wayne.

(B) The comprehensive budget may be an annual budget or a rolling multi-year budget, as determined by the County Executive.

(C) A rolling multi-year budget shall consist of one budget, and one or more projected budgets, for consecutive fiscal years. A rolling multi-year budget adopted by the Wayne County Commission shall only authorize appropriations for the first fiscal year budget and all subsequent fiscal year projected budgets shall be attached to and adopted as an exhibit to the annual appropriations ordinance.

(D) Projected budgets are not binding, may be amended and shall be subject to annual appropriation through the comprehensive budget adoption process set forth by law and the Wayne County Charter.

(E) Expenditures are authorized only against the appropriations adopted in the annual appropriation ordinance, but not any projected budget exhibits attached thereto.

(F) A rolling multi-year budget shall only be prepared, submitted and approved in a manner where the budget is approved in an odd number calendar year.

SECTION 5: BUDGET PROCESS

(A) The Wayne County Chief Executive Officer shall provide written notification to the Wayne County Commission that a rolling multi-year budget will be prepared and submitted for the ensuing fiscal year at least 210 days before the start of the fiscal year.

(B) Before each fiscal year, with a minimum of at least:

I. 9 Months prior, the County Executive shall transmit the budget policy statement to all departments, division and agencies to be included in the comprehensive budget.

II. 6 Months prior, all departments, divisions, and agencies included in the comprehensive budget shall submit to the County Executive their budget requests.

III. 120 Days prior, the County Executive shall transmit the comprehensive budget to the County Commission.

IV. 105 Days prior, the County Commission shall introduce the proposed appropriation ordinance.

V. 80 Days prior, the County Commission shall complete hearings on the budget.

VI. 75 Days prior, the County Commission shall hold at least 2 public hearings to receive citizen testimony.

VII. 30 Days, the County Commission shall adopt an appropriation ordinance.

(C) Failure to meet the deadlines prescribed by this section does not invalidate a duly enacted appropriation ordinance.

SECTION 7: COMPLIANCE WITH LAWS

(A) Notwithstanding the provisions herein, the Wayne County Commission shall annually adopt an appropriations ordinance as provided by law and the Wayne County Charter.

(B) Notwithstanding the provisions herein, all provisions of Article V of the Wayne County Charter shall be complied with annually.

SECTION 8: POLICIES AND PROCEDURES

The Department of Management and Budget shall issue polices and directives necessary for the proper preparation and implementation of a rolling multi-year budget.

SECTION 9: EFFECTIVE DATE

This Ordinance is effective thirty (30) days after adoption by the Wayne County Commission.

ADOPTED BY THE WAYNE COUNTY COMMISSION

(2010-68-005)

COUNTY OF WAYNE

RAYMOND J. WOJTOWICZ
TREASURER

COMPREHENSIVE INVESTMENT POLICY

(As Amended 4/1/99, Ord. No. 99-153)

COMPREHENSIVE INVESTMENT POLICY

Section 117-1	Scope of Investment Policy
Section 117-2	General Objectives
Section 117-3	Delegation of Authority to Treasurer
Section 117-4	Standard of Prudence
Section 117-5	Internal Controls
Section 117-6	Oversight
Section 117-7	Authorized Investment Instruments
Section 117-8	Limitations upon Maturity on Investments
Section 117-9	Diversification of Investments
Section 117-10	Financial Services Selection

Section 117-1. Scope of Investment Policy

(a) This chapter applies to all money which belongs to or is under the control of the County, and is available for investment, not being required by law or an agreement with bondholders to be segregated and invested in a specified manner. These funds are accounted for in the annual financial report and include all of the following:

(1) Government funds, including:
- a. The general fund;
- b. Special or restricted revenue funds;
- c. Debt service funds for improvements in the sewage system, roads, airport, buildings, and other public works; and
- d. Capital project funds, including the road maintenance and improvement funds.

(2) Proprietary funds, including:
- a. Internal service funds, including the delinquent tax revolving fund, insurance funds, and funds pledged to redeem tax anticipation notes; and
- b. Enterprise funds for Detroit Metropolitan Airport, the sewage collection and treatment systems, the several drainage districts; and other proprietary undertakings.

(3) Fiduciary funds, including:
- a. Trust and agency funds unless otherwise directed by the trustee or agency; and
- b. Funds placed with the County Treasurer pursuant to the Local Government Investment Pool Act, Act No. 121 of the Public Acts of Michigan of 1985 (MCL 129.141 et seq., MSA 5.701(41) et seq.)

(4) Funds held to retire the general long-term obligations of the County.

(5) Any new fund created by the County Commission unless specifically exempted from this chapter.
- b. This chapter does not apply to the Wayne County Employees Retirement Fund, which is separately administered pursuant to article VI of the County Charter.

(Ord. No. 89-791, s 2, eff. 11-25-89)

Section 117-2. General Objectives

(a) Safety of principal is the foremost objective of County government. Investments shall be undertaken in a manner which seeks to ensure the preservation of principal in the overall portfolio. To preserve principal in the overall portfolio, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio. Speculation is prohibited in any individual transaction.

(b) The cash management portfolio shall be designed to regularly exceed the average return on three-month U.S. Treasury Bills. This index is considered a benchmark for riskless investment transactions, and is therefore a minimum standard for the portfolio's rate of return. The investment program shall seek to augment returns above this threshold, consistent with risk limitations set forth herein and with prudent investment principles. Portfolio performance shall also be compared with the average rate on Federal funds.

(c) Funds held for future capital projects shall be invested in securities which reasonably can be expected to produce enough income to offset inflationary construction cost increases, subject to Federal arbitrage restrictions. Such funds shall not, however, be exposed to market price risks or default risks which would jeopardize the assets available to accomplish the intended capital purposes.

(d) All participants in the investment process shall seek to act responsibly as custodians of the public trust. Investment officers shall avoid any transaction which may impair public confidence in the ability of the government of the County to govern effectively.
(Ord. No. 89-791, s 3, eff. 11-25-89)

Section 117-3. Delegation of Authority to Treasurer

Pursuant to the provisions of the State Constitution, State Statutes, and the County Charter, certain powers not otherwise conferred upon the County Treasurer are delegated by this chapter.
(Ord. No. 89-791, s 4, eff. 11-25-89)

Section 117-4. Standard of Prudence

The standard of prudence to be used by County investment officers shall be that of the prudent person and shall be applied in the context of managing the overall portfolio. An investment officer who acts in accordance with written procedures and exercising due diligence shall be relieved of all personal liability for the credit risk or market price change of an individual security, provided that deviations from expectations are reported in a timely manner and appropriate action is taken to avert and control adverse developments.
(Ord. No. 89-791, s 5, eff. 11-25-89)

Section 117-5. Internal Controls

The County Treasurer shall establish and maintain a system of internal controls, which shall be documented in writing. These internal controls shall be reviewed from time to time by the Committee on Audit and at the end of each fiscal year by the Legislative Auditor General. The controls shall be designed to prevent losses of public funds arising from employee error, misrepresentation by third parties, unanticipated changes in financial markets, or neglectful or imprudent actions by employees and investment officers. These internal controls are not deemed to be rules and regulations which require Commission approval.
(Ord. No. 89-791, s 6, eff. 11-25-89)

Section 117-6. Oversight

The Committee on Audit shall convene as needed from time to time to review general investment strategies and to monitor results. The Committee on Audit shall address such topics as the economic outlook, portfolio diversification and maturity structure, potential risks to County investment, and the target rate of return on investments. The Committee shall also review and recommend to the Full Board of Commissioners approval, rejection or amendment of rules and regulations promulgated by the Treasurer to implement the policies established by this chapter.
(Ord. No. 89-791, s 7, eff. 11-25-89)

Section 117-7. Authorized Investment Instruments

(a) Investments may be made in any instrument in which a county is authorized to invest public funds by state law, subject to the limitations hereinafter provided as to maturity and diversity. These instruments include all of the following with conditions as hereinafter provided.

(1) Bonds, securities and other obligations of the United States or an agency or instrumentality of the United States. These instruments must however:
   a. Be held in the name of the County Treasurer;
   b. Be purchased using the delivery vs. payment procedure; and
   c. Be held in third party safekeeping.

(2) Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank, savings bank, or savings and loan association which is a member of the Federal Deposit Insurance Corporation or a credit union which is insured by the National Credit Union Administration, but only if the bank, savings bank, savings and loan association or credit union is eligible to be a depository of surplus funds belonging to the State of Michigan under section 5 or 6 of Act No. 105 of the Public Acts of Michigan of 1855 (MCL 21.145, 21.146, MSA 3.693, 3.694), as amended. Such deposits are subject to the following additional conditions:
   a. Deposits over the $100,000 insured limit in a commercial bank shall not equal more than 25 percent of the combined capital and surplus of that bank, savings

bank or savings and loan association and that institution must meet minimum standards of at least one standard rating service.

b. If deposits in a credit union exceed the $100,000.00 insured limit, that institution must meet the minimum standards of at least one standard rating service.

(3) Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase. If commercial paper is not purchased directly from issuing corporation, it must be held in safekeeping by a third-party institution.

(4) United States government or federal agency obligation repurchase agreements. Such repurchase agreements must:

a. Be secured through third party custody and safekeeping procedures; and

b. Be purchased using the delivery vs. payment procedure.

(5) Bankers acceptances of United States banks.

(b) Investment may also be made in mutual funds registered under the Investment Company Act of 1940, Title 1 of Chapter 686, 54 stat. 789, 15 U.S.C. 80A-1 to 80A-3 and 80A-4 to 80A-64, with authority to purchase only investment vehicles that are legal for direct investment by a public corporation, whose investment policies and objectives closely match section 3, which maintain a rating of AAA or better by a nationally recognized statistical rating agency or by policy & practices attempt to maintain a net $1.00 share value.

(c) Obligations described in subdivisions (a) through (g) if purchased through an inter local agreement under the Urban Cooperation Act of 1967, 1967 (ex sess) PA 7, MCL 124.501 to 124.512.

(d) Investment pools organized under the Surplus Funds Investment Pool Act, 1982 PA 367, MCL 129.111 to 129.118.

(e) The investment pools organized under the Local Government Investment Pool Act, 1985 PA 121, MCL 129.141 to 129.150.
(Ord. No. 89-791, s 8 eff. 11-25-89)

Section 117-8. Limitations upon Maturity on Investments

(a) For the general fund and other operating funds, maturities on investments shall not exceed one year, unless a temporary extension of maturities is specifically approved by the County Commission.

(b) For debt service funds, special assessment funds, and nonexpendable trust funds, maturities on investments shall not exceed five years, unless specifically approved by the County Commission after a public hearing.

(c) For funds invested under the delinquent tax revolving fund, maturities on investments shall not exceed four years.

(d) For funds which are subject to federal arbitrage restrictions, maturities on investments in U.S. Treasury state and local government series time deposit securities may be for any term of years.
(Ord. No. 89-791, s 9, eff. 11-25-89)

Section 117-9. Diversification of Investments

(a) The Treasurer shall diversify use of investment instruments to avoid incurring unreasonable risks inherent in over investing in specific instruments, individual financial institutions, or maturities.

(b) The limits upon use of a specific instrument are as follows:

(1)	U.S. Treasury obligations (bills, notes, and bonds)	100%
(2)	U.S. government agency securities and instrumentalities of government sponsored corporations	100%
(3)	Bankers acceptances (BAs)	50%
(4)	Repurchase agreements (Repos)	25%
(5)	Certificates of deposit (CDs) of commercial banks, savings banks	50%
(6)	Certificates of deposit (CDs) of savings and loan associations	10%
(7)	Certificates of deposit (CDs) of credit unions	10%
(8)	Mutual funds and investment pools	50%
(9)	Commercial paper	60%

(c) The limitations upon use of a single institution are as follows:

(1) Bankers acceptances (BAs), no more than 25 percent of the entire portfolio in one bank.

(2) Repurchase agreement (Repos), no more than 10 percent of the entire portfolio in one institution.

(3) Certificates of deposit (CDs), commercial or savings banks, no more than 33 percent of the entire portfolio in one institution.

(4) Certificates of deposit (CDs), savings and loan associations, no more than 5 percent of the entire portfolio in one institution.

(d) Investment maturities for operating funds shall be scheduled to coincide with projected cash flow needs, taking into account large routine expenditures as well as sizeable blocks of anticipated revenue. Maturities in this category should be timed to comply with the following general guidelines:

(1) Under 30 days, 10 percent minimum.

(2) Under 90 days, 25 percent minimum.

(3) Under 270 days, 50 percent minimum.

(4) Under one year, 100 percent minimum.
(Ord. No. 89-791, s 10, eff. 11-25-89)

Section 117-10. Financial Services Selection

The Treasurer may, without further approval of the County Commission, enter into and execute on behalf of the County any contract with a bank or trust company to provide for the safekeeping or for the third party custodianship of any of the County's securities, as well as for any contracts or repurchase agreements with any corporation for the purchase of any such securities which will be the subject of such safekeeping or third party custodianship arrangements, on such terms and conditions as best protect and serve the interests of the County. (Ord. No. 89-791, s 11, eff. 11-25-89)

ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

WAYNE COUNTY STATISTICS

WAYNE COUNTY STATISTICS

LIFE AND LEISURE

Population

2014 (estimate)	1,764,804
2013 (estimate)	1,775,273
2012	1,792,365
2010 (U.S. Census)	1,820,584
2000 (U.S. Census)	2,061,161

Household Income 2014(estimate)

Less than $10,000	12.6%
$10,000-$14,999	6.9%
$15,000-$24,999	12.70%
$25,000-$34,999	11.50%
$35,000-$49,999	13.90%
$50,000-$74,999	16.40%
$75,000-$99,999	10.40%
$100,000-$149,999	9.70%
$150,000-$199,999	3.20%
$200,000 or more	2.60%

Median Household Income

2014(estimate)	$41,435
2013(estimate)	$40,487
2012	$39,486
2010	$39,408
2008	$42,463
2007	$43,232

Per Capita Income

2014	$22,529
2013	$22,538
2012	$36,141
2010	$20,948
2008	$22,407
2007	$21,876
2005	$21,871

Largest Public School Districts 2014-15 audited student count

Detroit Public Schools	46,524
Dearborn Public Schools	19,641
Plymouth-Canton Community Schools	17,324
Livonia Public Schools	14,362
Wayne-Westland Community Schools	11,636
Grosse Pointe Public Schools	8,096
Taylor School District	7,188
Northville Public Schools	7,217

Educational Attainment 2014

Less than High school diploma	15.1%
High school graduate	30.6%
Some college or Associate's	32.2%
Bachelor's degree	13.4%
Graduate or professional degree	8.7%

School Enrollment 2014 (Est.)

Nursery School, Preschool	5.8%
Kindergarten	4.7%
Elementary School	40.7%
High School	23.3%
College or Graduate School	25.5%

Pupil/Teacher Ratio	21 to 1
Students per Librarian	1,316
Students per Counselor	690
Cost Per Public School Student	$7,296

Voting:
In the State of Michigan individuals do not register by party affiliation. The number of registered Wayne County voters for the November 4, 2014 General Election was 1,346,136.

Democrat	73.04%
Republican	26.21%
Independent Other	0.76%

Top Pro Sports Teams

Detroit Tigers (MLB)
Detroit Red Wings (NHL)
Detroit Pistons (NBA)
Detroit Lions (NFL)

Climate

January Avg. Low	18°F
January Avg. High	31°F
July Avg. Low	64°F
July Avg. High	84°F
Average Annual Rainfall	31.3"
Average Annual Snowfall	32.4"
Days Below Zero	6
Days Above 90°	12

Crime (2014)

Assault(Aggravated)	11,582
Arson	606
Burglary	13,674
Larceny	30,240
Rape	993
Robbery	4,388
Murder	336
Motor Vehicle Theft	13,161

ECONOMICS

Labor Force (2014 Est.)

Total Civilian Labor Force	819,465
Employed	714,905
Unemployed	104,560

Unemployment Rate

2014	12.8%
2013	14.8%
2012	16.6%
2011	12.6%
2010	14.8%
2009	16.1%
2008	9.9%
2007	8.6%
2006	8.4%
2005	8.7%

Property Tax

Agricultural	0.05%
Residential	62.56%
Industrial	7.20%
Commercial	17.91%
Other	12.28%

Individual Income Taxes 4.33%

Sales Taxes 6.00%

Cost of Living (US AVG 100)

Overall	76
Food	95
Utilities	102
Miscellaneous	95

10 Largest Taxpayers 2014 (Thousands)

Ford Motor Company	886,253
Detroit Edison	857,689
Marathon Petroleum Company	525,391
FCA US, LLC/Chrysler Group, LLC	274,384
Michigan Consolidated Gas	254,193
Vanguard Health Systems	236,397
MGM Grand Detroit LLC	209,634
United States Steel	127,041
International Transmission Company	124,167
Detroit Diesel	107,961

10 Largest Employers

Ford Motor Co.	39,053
Oakwood Healthcare Inc.	6,260
Trinity Health	5,751
Henry Ford Health System	2,755
Dearborn Public Schools	2,349
U.S. Steel – Great Lakes Works	2,132
U.S. Government	1,822
Plymouth-Canton Community Schools	1,749
AAA Michigan	1,693
U.S. Postal Service	1,539

Top Metro Airlines (2014)
Passengers boarded (domestic)

Delta Air Lines	6,911,702
Delta/Endeavor	1,906,021
Delta/Express Jet	1,226,900
Spirit Airlines	922,896
Southwest Airlines	820,749
Delta/Chautauqua	557,438
U.S. Airways	430,175

Enplaned Cargo (in Tons)

Federal Express	37,354.4
Delta Airlines	25,696.8
United Parcel Service	12,501
Lufthansa Airlines	5,127.5
Lufthansa Cargo	1,075.2

Leading Hospitals

Henry Ford Health System
Detroit Medical Center
Oakwood Healthcare, Inc.
Barbara Ann Karmanos Cancer Institute
Garden City Hospital

Bank Market Share (deposits)

Chase	47.29%
Comerica	31.02%
Bank of America	6.20%
PNC	4.14%
Citizens.	3.74%
Other (deposits less than$1million)	7.61%

Wayne County's Bond Rating

Fitch	B
Moody's Limited Tax	Ba3
Standard and Poor's	BB+

COUNTY SERVICE STATISTICS

Roads

Streets Miles	1,582.03
Potholes Filled	222,633
Asphalt Used (tons)	6,679
Salt Used in Winter (tons)	77,953
Miles of Road Improved/Annually	17
Signalized Intersections	1,448
Movable Bridges	4

Waste Facilities Management

Average Daily Wastewater Treatment (million gallons)	51.38
Drainage Districts	621
Drains (miles)	980
Interceptor Sewers &Appurtenances (miles)	169
Pumping Stations	17

Engineering

Permits Issued	967

Equipment (All types)

Fleet Size	2,100

Health & CommunityServices (Persons Assisted)

Health Clinics	339,437
Nutrition Meals – Daily	3,264
4H Programming	21,164
Jail Medical-Health	30,720

Medical Examiner

Autopsies	2,193
Inspections	652

CITY OF DETROIT

DEMOGRAPHICS

Population

2014 (Estimate)	680,281
2013 (Estimate)	688,740
2010 (U.S. Census)	713,777
2000 (U.S. Census)	951,270

Population by Age 2014 (Estimate)

Under 18	25.00%
18 & over	75.00%
18-24	11.80%
25-34	13.20%
35-49	18.10%
50-64	19.40%
65 & over	12.50%

Gender Composition 2014

Male	47.1%
Female	52.9%

Racial Composition 2014 (Estimate)

White	14.5%
Black	79.4%
Asian	1.3%
Native American	.5%
Other Race	4.3%

Housing (2014)

Total Housing Units	367,958
Occupied Units	253,490
Average Household (Persons)	2.64

Household Income 2014

Less than $15,000	31.80%
$15,000-$25,000	17.10%
$25,000-$35,000	12.40%
$35,000-$50,000	14.00%
$50,000-$75,000	13.30%
$75,000-$100,000	5.70%
$100,000-$150,000	4.10%
$150,000-$200,000	.80%
Greater than $200,000	..70%

Median Household Income

2014	$25,769

Per Capita Income

2014	$14,810

Educational Attainment 2014 (Estimate)

Less than high school diploma	21.1%
High school graduate	33.5%
Some college or associate's degree	31.6%
Bachelor's degree	8.2%
Graduate or professional degree	5.6%

School Enrollment 2014 (Estimate)

Nursery School, Preschool	5.3%
Kindergarten	4.6%
Elementary School	41.0%
High School	24.8%
College or Graduate School	24.2%

Detroit's Largest Employers 2014

Rock Ventures	11,524
Detroit Medical Center	10,528
City of Detroit	9,137
Henry Ford Health System	8,879
U.S. Government	6,358
Detroit Public Schools	6,258
Wayne State University	6,010
Chrysler L.L.C.	5,870
Blue Cross Blue Shield of Michigan /Blue Care Network	5,426
General Motors Co.	5,051

Crime (2014)

Assault	9,191
Arson	490
Burglary	9,177
Larceny	13,723
Rape	557
Robbery	3,570
Murder	298
Motor Vehicle Theft	10,083

SOURCES: *U.S. Census Bureau; Michigan Incident Crime Reporting – State of Michigan, , Detroit News, , Senate Fiscal Agency, Sperling's Best Places, Realty Trac, , District Detroit, CoreLogic, American FactFinder Community Profiles; FedStats-MapStats; U.S. Bureau of Labor Statistics; FBI, City of Detroit, Wayne County Airport Authority, Metropolitan Airport, Detroit Regional Economic Partnership, Wayne County, MI School Data, Wayne RESA, MLive, Wayne County Department of Management and Budget, Division of Assessments and Equalization. Crain's Detroit Business, 2015 Book of Lists.*

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www.bea.doc.gov/bea/regional/reis/action.cfm - Bureau of Economic Analysis
http://mcc.sws.uiuc.edu/ - Midwestern Regional Climate Center
http://resa.net - Regional Educational Service Agency
www.detroitmi.gov - The City of Detroit
http://www.realtytrac.com/content/foreclosure-market-report/realtytrac-october-2014-residential-and-foreclosure-sales-report-8192
https://www.mischooldata.org/ MI School data
www.michigan.gov/dtmb Department of Technology, Management & Budget – State of Michigan.
www.crainsdetroit.com - Crain's Detroit Business

ADOPTED BUDGET

FY 2015-2016 AND PROJECTED BUDGET FY 2016-2017

GLOSSARY AND ACRONYMS

GLOSSARY OF TERMS

Account Number System of numbering or otherwise designating accounts in such a manner that the used number identifies the nature of the financial transaction being recorded.

Accrual Basis Method of accounting that recognizes the financial effect of transactions, events, and inter-fund activities when they occur, regardless of the timing of related cash flows.

Activity Specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.

Act 51 Creates the Michigan Transportation Fund (MTF). Revenues collected through highway user taxes–state motor fuels taxes, vehicle registration fees, and other miscellaneous automobile related taxes–are deposited in MTF.

Adopted Budget The official expenditure plan adopted by the Commission for a fiscal year.

Ad Valorem Imposed at a rate percent of value (tax on goods).

Affordable Care Act A federal statute which was signed into law in 2010. It is often referred to as the Affordable Care Act, ACA, "Obamacare" or health care reform.

Agency Funds One of four types of fiduciary funds. Agency funds are used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

Amortization Gradual reduction, redemption, or liquidation of the balance of an account according to a specified schedule of times and amounts. Also, provision for the extinguishment of a debt by means of a Debt Service Fund.

Appropriation An authorization granted by a legislative body to incur obligations and to expend public funds for a stated purpose. An appropriation is usually limited in amount and as to the time when it may be expended.

Appropriations Ordinance The official enactment by the legislative body establishing the legal authority for the County to incur obligations and to expend public funds for a stated purpose.

Assessed Valuation Valuation set upon real estate or other property by a government as a basis for levying taxes.

Asset Resources owned or held by a government, which have monetary value.

Assigned Fund Balance One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category include amounts that are constrained by the County's intent to be used for a specific purpose, but are neither restricted nor committed, should be reported as assigned fund balance. Intent should be expressed by (a) the governing body itself or (b) a body (a budget or finance committee, for example) or individual to which the governing body has delegated the authority to assign amounts to be used for specific purposes.

Audit A formal examination of an organization's or individual's accounts or financial situation.

Authority A government or public agency created to perform a single function or a restricted group of related activities.

Balanced Budget Budgeted expenditures cannot exceed the appropriated revenues. Expenditures may include reservations or contingencies in addition to expenditures for operating purposes. In certain cases, fund balance reserves and transfers from other funds can be appropriated as part of the budget to supplement revenues.. Expenditures cannot be made unless authorized in the budget and debt cannot be incurred unless permitted by law.

Basis	Basis (of accounting) relates to the timing of the measurement made, or in other words, to when revenues, expenditures, expenses, and transfers are recognized in the accounts and reported in the financial statements of an entity.
Bond	A written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specific rate.
Bond Rating	A grade given to bonds that indicates their credit quality. Private independent rating services such as Standard & Poor's, Moody's and Fitch provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion.
Budget	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them, usually for a period of one year.
Budget Adjustment	A legal procedure utilized by County staff and the Wayne County Commission to revise a budget appropriation.
Budget Calendar	The schedule of key dates which a government follows in the preparation and adoption of the budget.
Budget Message	A written policy and financial overview of the County.
Budgetary Basis	Refers to the form of accounting utilized throughout the budget process. Takes one of three forms: Cash, Modified Accrual or Full Accrual
Business Unit	A level of budgeting that identifies particular programs or services within a department. An activity budget may contain one or more sub-activity business units. (s*ee Activity*)
Capital Improvement Plan	A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term work programs. Capital expenditures of significant amounts of money involving major construction and acquisition are usually included in the capital improvement plan (CIP).
Capital Lease	A lease that meets one or more of the following criteria, meaning it is classified as a purchase by the lessee: the lease term is greater than 75% of the property's estimated economic life; the lease contains an option to purchase the property for less than fair market value; ownership of the property is transferred to the lessee at the end of the lease term; or the present value of the lease payments exceeds 90% of the fair market value of the property.
Capital Outlay	A disbursement of money which results in the acquisition of, or addition to, fixed assets. The item must have a purchase price greater than $5000 and a life of over one-year to be a capital item.
Capital Projects Fund	Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those finances by proprietary funds and trust funds). The principal projects are major system development projects in Information Technology, the construction or renovation of County facilities by the Wayne County Building Authority and highway and street construction.
Central Services Fund	Used to account for the financing of goods and services provided by County support departments or agencies to other County departments or agencies on a cost reimbursement basis.
Charter Home Rule	Wayne County, a body corporate, possesses home rule power enabling it to provide for any matter of County concern and all powers conferred by constitution or law upon charter counties or upon general law counties, their officers, or agencies.
Child Observation Record	(COR) The preschool COR is an observation-based instrument providing systematic assessment of young children’s knowledge and abilities in all areas of development.

Committed Fund Balance	One of five classifications of Fund Balance under GASB 54.. Fund Balance included in this category include amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the governments' highest level of decision-making authority should be reported as committed fund balance. The authorization specifying the purpose for which amounts can be used should have the consent of the Wayne County Commission and the County Executive - both the legislative and executive branches of the government. The difference between the Restricted Fund Balance and the Committed Fund Balance is that the committed funds can be removed or changed by taking the same type of action as was utilized to commit them.
Comprehensive Annual Financial Report (CAFR)	Financial report that contains, at a minimum, three sections: 1) introductory, 2) financial, and 3) statistical, and whose financial section provides information on each individual fund and component unit.
Component Unit	Legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would case the reporting entity's financial statements to be misleading or incomplete.
Conflict of Interest	A situation in which a person or organization is involved in multiple interests (financial, emotional, or otherwise), one of which could possibly corrupt the motivation of the individual or organization.
Contingency	An estimated amount of funds needed for deficiency, contingent or emergency purposes.
Deficit	An excess of liabilities and reserves, of a fund over its assets.
Deficit Elimination Plan	Wayne County is required by its Home Rule Charter and State of Michigan Public Act 2 of 1968 and Public Act 275 of 1980, as amended, to operate under a plan to eliminate governmental fund unreserved fund deficits and proprietary fund unrestricted net asset deficits.
Debt	Something owed, obligation.
Debt Service	Cash required over a given period for the repayment of interest and principal on outstanding bond debt.
Debt Service Fund	Fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
Department	A major operating budget area of the County which includes overall management for an activity or group of related activities with possibly one or more sub-activities.
Delinquent Tax	Real property tax billed, by a city, township, village or county treasurer that is not paid by March 1 of the following year.
Delinquent Tax Notes	Delinquent taxes are paid by the county treasurer upon borrowing money to taxing units by issuing delinquent tax notes. The delinquent taxes are pledged to the payment of the principal and interest for the tax notes. While, delinquent taxes are recovered by the collection efforts of the county treasurer.
Depreciation	(1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period.
Distinguished Budget	A voluntary awards program administered by the Government Finance.
Presentation Awards Programs	Officers Association to encourage governments to prepare effective budget and other financial documents.
Effectiveness measurements	Measurements used to describe the degree to which the entity, program, or procedure is successful at achieving its goals and objectives.

Efficiency measurements Measurements used to describe the degree to which the entity, program, or procedure is successful at achieving its goals and objectives with the least use of scarce resources.

Employee Benefits Compensation given to employees in addition to regular salaries and wages. Such compensation often includes but is not limited to employer sponsored benefits for health care or life insurance, travel reimbursements, vacation and sick pay.

Encumbrances Commitments related to unperformed (executory) contracts for goods or services. For financial reporting purposes, encumbrance accounting is restricted to governmental funds.

Enterprise Funds Proprietary fund types used to report an activity for which a fee is charges to external users for goods and services. Enterprise funds finance the jail commissary, copy center, sewer and wastewater treatment services.

Expenditures Under the current financial resources measurement focus, decreases in net financial resources now properly classified as *other financing uses*.

Fiduciary Funds Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fiscal Stabilization Bonds Bonds issued by the County in 1988 under the State's Fiscal Stabilization Act for the purpose of reducing the County's accumulated General Fund Debt.

Fiscal Year A twelve-month period of time to which the annual budget applies. The County's fiscal year is from October 1 to September 30.

Fixed Assets Equipment and other capital items used in governmental fund type operations and are accounted for in the General Fixed Assets Group of Accounts rather than in the government funds. Such assets, which are recorded as expenditures at the time of purchase, do not include certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks, and lighting systems. No depreciation has been provided on general fixed assets.

Fund A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and charges therein, which are segregated for the purpose of carrying on specific activities.

Fund Accounting The accounts of the County are organized on the basis of funds and account groups in order to report on its financial position and results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.

Fund Balance Difference between assets and liabilities reported in a governmental fund.

GASB 54 The objective of this Statement is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This Statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds.

GASB 61 The Government Accounting Standards Board (GASB) issued this statement which amends its accounting and financial reporting standards for including, presenting, and disclosing information about governmental component units, including equity interests. It is designed to result in governmental financial statements that include all appropriate entities that a government is accountable for or financially intertwined with

GED General Educational Development (GED) tests are a group of five subject tests which, when passed, certify that the taker has American or Canadian high school-level academic skills.

General Debt Service The General Debt Service Fund includes principal and interest payments to the State of Michigan.

General Fund One of five governmental fund types. The general fund typically serves as the chief operation fund of a government. The general fund is used to account for all financial resources except those required to be accounted for in another fund.

General Obligation Bond Long-term debt instruments that have the backing of the County's full faith and credit, based on its taxing power outside the 15-mill limitation, if approved by the voters.

Goal A long-term, attainable target for an organization – its vision of the future

Governmental Funds Funds generally used to account for tax-supported activates. There five different types of governmental funds; the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.

Grants Contributions or gifts of cash or other assets from another government, business or foundation to be used or expended for a specified purpose, activity or facility.

Human Resource Information System An information system that supports the relationship between a company and its employees

HVAC Heating, Ventilation and Air Conditioning

Indigent Health Care Uncompensated health care.

Interfund Transfer Flows of assets (such as cash or goods) between funds and blended component units of the primary government with a requirement for repayment.

Internal Service Funds Proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

Learning Management System A software application for the administration, documentation, tracking, reporting and delivery of electronic educational technology (also called e-learning) education courses or training programs.

Liability Obligated according to law or equity.

Line Item A unit of budgeted expense used to classify expenditures by item or category. A line item establishes the permissible level of expenditure for an item.

Line Item Budget A budget that emphasizes allocations of resources to given organizational units for particular expenditures such as, salaries, supplies, services and equipment. Line item budgets may be organized to provide accountability at varying levels, such as on department, division, or agency levels.

Managing for Results Performance measures that linked to government budgeting and used consistently throughout strategic planning, reporting and government decision making.

Mandate A formal order from a superior court or official to an inferior one.

Michigan Municipal Bond Authority A public body corporate, separate and distinct from the state, created by public act for the purposes of fostering and promoting the borrowing of money by governmental units for financing public improvements and for other municipal purposes. The Authority is authorized to issue its bonds and notes and to make money available to Governmental Units by the purchase of their Municipal Obligations.

Millage /(Mill) One thousandth of dollar of assessed taxable value, meaning that one mill is worth $1 of tax per $1,000 of assessed taxable value.

Mission Statement A brief description of functions and objectives rendered by an organization for the community it serves.

Modified Accrual Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

Net Assets Assets remaining after the deduction of all charges, outlay, or loss.

Non-Departmental Expenditures for purposes that are not related to a specific department or agency but relate to the overall operations of general government.

Nonspendable Fund Balance One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category include amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to be maintained intact. This criterion includes items that are not expected to be converted to cash. Examples of nonspendable resources include inventories, prepaids, and the principal or corpus of a Permanent Fund. A Permanent Fund is used to account for and report financial resources that are restricted to the extent that only earnings and not principal may be used for purposes that support a government's programs.

Object of Expenditure In the context of the classification of expenditures, the article purchased or the service obtained, rather than the purpose for which the article or service was purchased or obtained (e.g., personal services, contractual services, materials and supplies).

Obligations Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.

Other Post Employment Benefits (OPEB) Postemployment benefits other than pension benefits. Other postemployment benefits (OPEB) include postemployment healthcare benefits, regardless of the type of plan that provides them, and all postemployment benefits provided separately from a pension plan, excluding benefits defined as termination offers and benefits.

Operating Budget The authorized revenues and expenditures for on-going municipal services and the primary means by which government spending is controlled. The life span of an operating budget typically is one year or less.

Operating Revenues and Expenses Cost of goods sold and services provided to customers and the revenue thus generated.

Ordinance A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Other Charges An expenditure object within an activity, which includes professional services, rents, utilities, and training, as examples.

Other Financing Sources Increase in current financial resources that are reported separately from revenues to avoid distorting revenue trends. The use of other financing sources category is limited to the items so classified by GAAP.

Other Financing Uses Decrease in current financial resources that are reported separately from expenditures to avoid distorting expenditure trends. The use of other financing sources category is limited to the items so classified by GAAP.

Overlapping Debt In the context of the statistical section, the outstanding long-term debt instruments of governments that overlap geographically, at least in part, with the government preparing the statistical section information. That is, debt of another government that at least some of the reporting government's taxpayers will also have to pay in whole or in part. Lower levels of government are not required to treat debt of the state as overlapping debt, even though it technically meets this definition. Furthermore, states, regional governments, and counties are exempted from the requirement to present overlapping debt, although counties are still encouraged to do so.

Performance Objective Desired output-oriented accomplishments which can be measured within a given time period.

Personnel Services An expenditure object within an activity that includes payroll and all fringe benefits.

Policy A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Preferred Provider Network (PPN) is a business access group comprised of business owners and leading professionals from many sectors.

Projected Budget An estimation of revenues and expenditures; a plan as to how the County may perform financially if various strategies are implemented.

Proprietary Funds Funds that focus on the determination of operating income, changes in net assets (or cost recover), financial position and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds.

Requisition A written demand or request, usually from one department to the purchasing officer or to another department for specific articles or services.

Resolution A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Restricted Fund Balance One of five classifications of Fund Balance under GASB 54. Fund Balance should be reported as restricted when constraints placed on the use of resources are either externally imposed by creditors through debt covenants, grantors, contributors, or laws or regulations of other governments; or imposed by law through constitutional provisions or enabling legislation.

Revenue An addition to the assets of a fund which does not increase a liability, does not represent a recovery of an expenditure, does not represent the cancellation of a liability without a corresponding increase in any other liability or a decrease in assets, and does not represent a contribution of fund capital in enterprise or in intra-governmental service funds.

Revenue Bonds Bonds whose principal and interest are payable only from earnings of an Enterprise Fund. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund's property.

Risk Management An organized attempt to protect a government's assets against accidental loss in the most economical method.

Self Insurance Self funded insurance plan.

Securities Bonds, notes, mortgages, or other forms of negotiable or nonnegotiable instruments.

Special Assessment Fund Fund used to account for the construction and financing of public improvements provided in benefiting districts, which are to be paid, at least in part, from an assessment against the benefited property.

Special Revenue Fund Governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

Statute	A law enacted by a legislature body, under constitutional authority, that becomes law, governing conduct within its scope. Statutes are enacted to prescribe conduct, define crimes, create inferior government bodies, appropriate public monies, and in general promote the public welfare.
Strategic Business Plan	A plan identifying issues and outlines goals for addressing those issues which includes performance measures for tracking progress in meeting goals.
Supplies	An expenditure object within an activity which includes all supplies that have a useful life of less than one year and/or a purchase price of less than $5000.
Surplus	An excess of the assets of a fund over its liabilities and reserves.
TANs	Tax Anticipation Notes (TANs) are a short-term financing vehicle commonly used by states and local units of government to assist with cash flow needs in advance of future tax collections.
Taxes	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.
Taxing Authority	The government entity given authority by voter referendum or legislative action to levy a tax for the purpose of financing services performed for the common benefit.
Temporary Restraining Order	A temporary restraining order is a temporary order of a court to preserve current conditions as they are until a hearing is held at which both parties are present.
Transfers In/Out	A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.
Trust Fund	Funds used to account for assets by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.
Unassigned Fund Balance	One of five classifications of Fund Balance under GASB 54. This Fund Balance category is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.
Unreserved Fund Balance	Prior to GASB 54, the Unreserved Fund Balance represents that portion of a governmental fund's net assets that is available for appropriation. Unrestricted Net assets represent that portion of net assets that is neither restricted nor invested in capital assets (net of related debt).
User Fees	An excise tax usually in the form of a license or supplemental charge levied to fund a public service
Virtual Center of Excellence	(VCE) Is the on-line training center for the Wayne County Mental Health Agency, managed by the Guidance Center.
Voucher	A written document, which evidences the propriety of transactions and usually indicates the accounts in which they are to be recorded.
Water & Sewer Fund	The enterprise fund account used for the operation of a combined water and sewer system. The revenues consist of charges for services to businesses and residences that pay for all water and sewer related expenses.
Wetland Mitigation Bank	The process of restoring or creating self-sustaining functioning wetlands, or, in exceptional circumstances, preserving high-quality and threatened wetlands, as prior replacement for wetlands that are expected to be unavoidably impacted by development within a watershed or ecoregion.

LIST OF ACRONYMS

A.A.F.S.	American Academy of Forensic Science
A.A.R.P.	American Association of Retired Persons
A.A.S.H.T.O.	American Association of State Highway Transportation Officials
A.B.F.T.	American Board of Forensic Toxicology
A.B.W.	Adult Benefit Waiver program
A.C.A.	Affordable Care Act
A.C.D.B.E.	Airport Concessioners Disadvantaged Business Enterprise
A.D.A.	American Disabilities Act
A.D.P.	Average daily population
A.F.L.-C.I.O.	American Federation of Labor – Congress of Industrial Organizations
A.F.S.C.M.E.	American Federation of State, County and Municipal Employees
A.M.V.E.C.	Abandoned Motor Vehicle Environmental Control Program
A.P.	Accounts Payable
A.P.A.	Assistant Prosecuting Attorney
A.P.U.	Animal Protection Unit
A.P.S.	Wayne County Attendance Participation and Support Initiative
A.R.R.	Application for Renewal and Recommitment
A.R.R.A.	American Recovery and Reinvestment Act
A.T.P.A.	Automotive Theft Prevention Authority
A.W.F.	Alternative Work Force
B.A.D.F.	Boot Camp Aftercare Detention Facility. For juvenile offenders.
B.E.D.I.	Brownfield Economic Development Initiative
B.I.D.P.	Border Interoperability Demonstration Project
B.F.I.	Breast Feeding Initiative
B.R.F.S.S.	Behavioral Risk Factor Surveillance System. Public Health reporting system.
B.S.F.	Building Strong Families
B.Y.O.D.	Bring Your Own Device
C. & F. S.	Children and Family Services
C.A.	Coordinating Agencies
C.A.C.	Children's Advocacy Center
C.A.D.	Computer Aided Dispatch System
C.A.F.R.	Comprehensive Annual Financial Report (See Glossary of Terms)
C.A.G.I.	Comprehensive Anti-Gang Initiative
C.A.M.P.P.	Comprehensive Assessment Master Plan Project in the Dept. of Environment
C.A.S.A.	Court Appointed Special Advocate Program
C.A.Y.M.C.	Coleman A. Young Municipal Center
C.B.E.	County Based Enterprise. A self-funding operation.
C.B.O.	Community Based Organization

C.C.F.	County Child Care Fund
C.C.W.	Carrying Concealed Weapon
C.D.A.	Child Development Associate
C.D.B.G.	Community Development Block Grant. A neighborhood improvement grant from HUD to distressed communities.
C.D.E.	Community Development Entity/Wayne County-Detroit
C.D.U.	Case Differentiation Unit
C.E.A.	County Enforcing Agency
C.E.O.	Chief Executive Officer. This executive is responsible for the operations of the County.
C.E.S.A.	Cooperative Extension Services Agencies
C.D.U.	Case Differentiation Unit
C.F.A.B.	Child and Family Abuse Bureau
C.F.O.	Chief Financial Officer. This executive is responsible for the financial matters of the County.
C.G.F.M.	Certified Government Financial Manager
C.H.D.O.	Community Housing Development Organization
C.I.A.	Certified Internal Audit
C.I.C.P.	Cash and Investment Concentration Program. A method for managing investments and cash flow.
C.I.D.	Criminal Investigations Division
C.I.P.	Capital Improvement Plan
C.I.S.A.	Certified Information Systems Auditor
C.I.U.	Conviction Integrity Unit
C.L.E.	Continuing Legal Education
C.L.E.A.N.	County Lending Environmental Assistance to Neighborhood program
C.M.H.	Community Mental Health
C.M.O.	Care Management Organizations
C.M.S.	Care Management Systems. System that provides juvenile services and care to delinquent and at risk youth.
C.M.S.	Content Management System
C.M.U.	Crisis Management Unit. Jail Mental Health
C.O.I.	Conflict of Interest
C.O.L.A.	Cost of Living Allowance
C.O.P.	Certificate of Participation
C.O.R.	Continuous Operating Reference. Highly accurate GPS receivers that collect positional data every second from satellites.
C.O.S.	Chief of Staff
C.O.R.	Child Observation Record
C.O.O.	Chief Operating Officer
C.P.A.	Certified Public Accountant
C.P.A.I.	Correctional Performance Assessment Inventory
C.P.L	Concealed Pistol License
C.R.I.M.S.	Case Records Information Management System

C.S.O.	Combined Sewer Overflow
C.T.S.	Case Tracking System
C.V.R.P.	Comprehensive Violence Reduction Project
C.Y.S.A.F.E.	Cyber Security Assessment for Everyone
D.A.F.	Document Approval Form
D.B.E.	Disadvantaged Business Enterprise
D.C.F.O.	Deputy Chief Financial Officer
D.C.W.C.	Development Corporation of Wayne County
D.D.A.	Downtown Development Authority
D.D.O.T.	Detroit Department of Transportation
D.E.N.D.	Department of Economic and Neighborhood Development
D.E.P.	Deficit Elimination Plan
D.H.S.	Department of Human Services (see also MDHS)
D.H.S.E.M.	Department of Homeland Security and Emergency Management
D.H.U.	Drug Housing Unit
D.I.A.	Detroit Institute of Arts
D.I.T.	Deposit In Transit
D.M.	Document Management
D.M.A.T.	Disaster Medical Assistance Team
D.M.B.	Department of Management and Budget
D.M.C.	Detroit Medical Center
D.O.D.S.	Drug Offense Delayed Sentencing Program
D.O.E.	Department of Environment
D.O.O.E.	Distressed Owner Occupant Extension
D.O.T.	Department of Technology
D.P.S.	Department of Public Services
D.P.W.	Department of Public Works
D.S.D.S.	Downriver Sewage Disposal System
D.T.A.N	General Obligation Limited Tax Anticipation Note
D.T.R.F.	Delinquent Revolving Tax Fund
D.T.W.	Detroit Metropolitan Wayne County Airport
D.W.C.C.M.H.	Detroit Wayne County Community Mental Health Agency
D.W.S.D.	Detroit Water and Sewage Department
E.A.L.	Emergency Action Level
E.A.P.	Employee Assistance Program. Personnel program for County employees.
E.C.M.	Enterprise Content Management
E.D.C.	Wayne County Economic Development Corporation
E.D.G.E.	Economic Development Growth Engine
E.E.O./E.E.O.C.	Equal Employment Opportunity/Equal Employment Opportunity Commission
E.F.N.E.P.	Expanded Food and Nutrition Education Program
E.F.T.	Electronic Funds Transfer

E.L.B.	Emergency Loan Board. A Board created by state statute within the Department of Treasury.
E.L.F.	Equipment Lease Financing
E.M.R	Electronic Medical Records
E.O.C.	Emergency Operations Center
E.P.	Education Plan
E.P.A.	Environmental Protection Agency, also USEPA United States
E.P.A.C.	Electronic Procurement Assistance Center. A method for vendors to electronically examine Requests for Proposals from participating businesses and governments.
E.S.D.	Engineering Services Division in the Dept. of Environment
E.S.U.	Engineering Services Unit
F.A.S.T.	Fugitive Apprehension Service Team
F.B.I.	Federal Bureau of Investigation
F.B.O.P.	Federal Bureau of Prisons
F.E.P.	Fair Employment Practice
F.I.A.	Family Independence Agency. Now called Michigan Dept. of Human Services.
F.I.C.A	Federal Insurance Contributions Act
F.M.D.	Facilities Management Division in the Dept. of Environment
F.M.H.J.	Frank Murphy Hall of Justice
F.M.L.A.	Family Medical Leave Act. Allows employees to balance their work and family life by taking reasonable unpaid leave for certain reasons.
F.N.S.	Felony Non-Support Unit
F.N.P.	Family Nutrition Program
F.O.A.	Final Order of Abatement
F.O.C.	Friend of the Court
F.O.C.F.O.C.	Friend of the Court For Our Children
F.O.I.A.	Freedom of Information Act. Ensures that the public may obtain information, make submittals/requests or acquire decisions from an agency.
F.P.G.	Family Preservation Grant
F.Q.H.C.	Federally Qualified Health Clinics
F.R.I	Fire-Rescue International
F.T.E.	A Full-Time Equivalent refers to an individual who is considered a permanent employee, working a 40-hour workweek and receiving County benefits.
F.T.P.	File Transfer Protocol
F.Y.	Fiscal Year
G.A.A.	Government Administrators Association
G.A.A.P.	Generally Accepted Accounting Principles are those accounting principles that are considered essential if a governmental entity is to report and fully disclose its financial condition and results of operations for a given period. The primary sources of these principles are the following: • FASB – Financial Accounting Standards Board • GASB – Governmental Accounting Standards Board • AICPA – American Institute of Certified Public Accountants

G.A.A.F.R.	Governmental Accounting, Auditing, and Financial Reporting. A publication issued by the GFOA as a reference for generally accepted accounting principles for state and local government.
G.A.S.B.	Government Accounting Standards Board
G.B.A.	Government Bar Association
G.E.D.	General Educational Development
G.F.G.P.	General Fund General Purpose
G.F.O.A.	Government Finance Officers Association
G.I.S.	Geographical Information System
G.L.R.	Great Lakes Recycling
G.P.R.S.A.	Government Performance and Result Act
G.P.S.	Global Positioning System
G.W.E.D.C.	Greater Wayne Economic Development Corporation
H.H.S.	Health and Human Services
H.H.W.	Household Hazardous Waste Program
H.I.P.A.A.	Health Insurance Portability and Accountability Act. Protects health insurance coverage for workers and their families when they change or lose their jobs.
H.I.T.E.C.H.	Health Information Technology for Clinical and Economic Health
H.I.V.	Human Immunodeficiency Virus
H.R.I.S.	Human Resource Information System
H.M.O.	Health Management Organization
H.O.M.E.	Housing Opportunities Made Equal. HUD program providing housing assistance for low-income residents.
H.R.	Human Resources. See also P/HR.
H.U.D.	United States Department of Housing and Urban Development
I.A.T.	Issue Advisory Teams
I.E.P.	Individual Education Plan
I.F.T.	Industrial Facilities Tax
I.G.A.	Intergovernmental Agreement
I.L.I.S.	Integrated Land Information System
I.P.A.	Installment Purchase Agreement
I.P.H.	Institute for Population Health
I.P.A.W.S.	Integrated Public Alert Warning System
I.P.O.S.	Individual Plan of Service. In Mental health.
I.P.P.	In Pro Pria Persona- filing without the aid of an attorney.
I.P.P.M.	Inventory Personal Property Management
I.R.S.	Internal Revenue Service
I.T.	Information Technology
I.V.T.	Interactive Video Technology
J.A.C.	Juvenile Assessment Center
J.A.G.	Justice Assistance Grant
J.A.I.S.	Juvenile Assessment Information System

J.D.F.	Juvenile Detention Facility
K.P.I.	Key Performance Indicator
L.A.D.A.	Legal Aid and Defender's Association
L.A.N.	Local Area Network.
L.E.A.D.	Lead Enforcement and Abatement Division
L.E.D.	Light Emitting Diode
L.E.I.N.	Law Enforcement Information Network
L.H.J.	Lincoln Hall of Justice
L.M.S.	Learning Management System
L.R.M.D.	Land Resource Management Division in the Dept. of Environment
L.T.G.O.	Limited Tax General Obligations
M.A.C.	Michigan Association of Counties
M.A.T.E.C.	Midwest Aids Training and Education Center
M.A.W.R.T.	Metro Airport Water Rescue Team
M.B. E.	Minority owned Business Enterprise
M.C.P.N.	Managed Comprehensive Provider Network
M.C.L.	Michigan Compiled Laws
M.C.R.	Michigan Court Rules
M.D.A.	Michigan Department of Agriculture
M.D.C.H.	Michigan Department of Community Health
M.D.C.R.	Michigan Department of Civil Rights
M.D.E.Q.	Michigan Department of Environmental Quality
M.D.H.S.	Michigan Department of Human Services, formerly Family Independence Agency. (see also DHS)
M.D.M.	Mobile Device Management
M.D.N.R.E.	Michigan Department of Natural Resources and Environment
M.D.O.C.	Michigan Department of Corrections
M.D.O.T.	Michigan Department of Transportation
M.E.D.C.	Michigan Economic Development Corporation.
M.E.O.	Medical Examiner's Office
M.E.R.C.	Michigan Employment Relations Commission
M.F.P.P.	Mortgage Foreclosure Prevention Program
M.F.A.	Michigan Municipal Finance Authority
M.G.D.	Million Gallons per Day
M.G.D.C.	Metropolitan Growth & Development Corporation
M.H.P.	Medical Health Plans
M.H.-W.I.N.	Mental Health-Wellness Information Network
M.I.	State of Michigan
Mi.C.S.E.S.	Michigan Child Support Enforcement System
M.I.O.S.H.A.	Michigan Occupational Safety and Health Association
M.J.D.A.	Michigan Juvenile Detention Association
M.L.S.I.C.	Michigan Life Science and Innovation Center

M.M.B.A.	Michigan Municipal Bond Authority
M.O.U.	Memorandum of Understanding
M.P.R.	Minimum Program Requirements. Used in Public Health.
M.S.E.U.	Municipal Support Enforcement Unit
M.S.U.E.	Michigan State University Extension
M.S.H.D.A.	Michigan State Housing Development Authority
M.S.C.T.C.	Michigan Sheriffs' Coordinating and Training Council
M.S.R.B.	Municipal Securities Rulemaking Board
M.T.F.	Michigan Transportation Fund, established by Public Act 51
M.U.C.P.	Michigan Unified Certification Program
M.V.T.F.	Michigan Veteran Trust Fund
M.W.B.E.	Minority owned Women Business Enterprise
M & B	Management and Budget
N.A.C.O.	National Association of Counties Organization
N.A.C.S.L.B.	National Advisory Council on State and Local Budgeting
N.A.C.W.A.	National Association of Clean Water Agencies
N.A.I.A.S.	North American International Auto Show
N.A.N.A.S.P.	National Association of Nutrition and Aging Service Programs
N.A.P.	Nuisance Abatement Program
N.C.I.C.	National Crime Information Center
N.H.V.R.V.	North Huron Valley/Rouge Valley
N.M.H.C.	National Medical Health Card Contract
N.P.D.E.S.	National Pollutant Discharge Elimination System
N.R.P.A.	National Recreation and Park Association
O.A.G.	Office of the Auditor General
O.I.G.	DPS Office of Inspector General
O.J.J.D.P.	Office of Juvenile Justice and Delinquency Prevention
O.M.B.	Office of Management and Budget
O.P.E.B.	Other Post-Employment Benefits
O.S.B.C.	One Stop Business Center
O.U.I.L.	Operating Under the Influence of Liquor
O.W.I.	Operating While Intoxicated
P.A.	Public Act. A legal statute.
P.A.A.M.	Association of Prosecuting Attorneys
P.A.F.	Position Analysis Form
P.A.F.R	Popular Annual Financial Report
P.A.O.	Prosecuting Attorney's Office
P.A.S.S.	Preventive Action Service System
P.A.T.U.	The Prosecutors Auto Theft Unit
P.C.3.	Procurement Contract Compliance Certificate
P.C.M.S.	Patient Care Management Services

P.C.N.	Pharmaceutical Care Network. In PCMS.
P.C.P.	Person Centered Planning Process. In Mental Health.
P./H.R.	Personnel/Human Resources. See also H.R.
P.I.P.	Property Improvement Program, currently being run by MSHDA.
P.L.L.C.	Professional Limited Liability Company or Partners of Limited Liability Corporation
P.M.I.S.	Performance Management Information System
P.M.O.	Project Management Office
P.P.O.	Personal Protection Order
P.P.N.	Preferred Provider Network
P.P.S.	Policy/Procedure Statement
P.R.E.A.	Prison Rape Elimination Act
P.T.A.	Property Tax Administration
P.T.C.	Property Tax Cashier System
P.T.S.	Land Bank Property Tracking System
P.T.S.D.	Post Traumatic Stress Disorder
P.T.A.	Property Tax Administration System
RESIQ2	Automated Cash and Investment Concentration Program
R.F.P.	Request for Proposal for Purchasing to go out on bid for the procurement of an item or service.
R.I.M.S.	Road Infrastructure Management System
R.J.C.	Regional Justice Center
R.L.B.P.H.	Regional Library for the Blind and Physically Handicapped
R.O.D	Register of Deeds
R.R.T.	Radiological Response Team
R.S.R.F.	Revenue Sharing Reserve Fund
R.T.B.	Retention Treatment Basin
R.U.R.E.S.A.	Responding Uniform Reciprocal Enforcement of Support Act. (Child Support)
S.A.M.H.S.A.	Substance Abuse and Mental Health Services Administration
S.A.R.A.	Superfund Amendments and Reauthorization Act of 1986
S.A.R.S.	Severe Acute Respiratory Syndrome
S.A.T.	Sexual Assault Team
S.B.A.	Small Business Administration
S.B.E.	Small Business Enterprise
S.B.P.	Strategic Business Plan
S.B.T.D.C.	Small Business Technology Development Center
S.C.A.O.	State Court Administrative Office
S.C.A.D.A.	Supervisory Control And Data Acquisition
S.C.O.R.M.	Sharable Content Object Reference Model
S.C.O.U.T.	Sheriff community Organized Urban Team
S.E.C.	Securities and Exchange Commission
S.E.M.C.A.	Southeastern Michigan Community Alliance

S.E.M.C.O.G.	Southeastern Michigan Council of Governments.
S.E.V.	State Equalized Value. The taxable value of a parcel of land.
S.IG.M.A.	Support for Improvement in Governance and Management
S.N.A.P.	Supplemental Nutrition Assistance Program
S.O.F.T.	Society of Forensic Toxicology
S.P.A.	Stipulated Payment Agreement
S.R.F.	State Revolving Fund
S.R.T.	Special Response Team (Sheriff)
S.S.E.S.	Sewer System Evaluation Survey
S.T.A.N.D.	Supervised Treatment for Alcohol and Narcotic Dependency
S.T.C.A.P.	Short Term Corrective Action Plan
S.T.D.	Sexually Transmitted Disease. In Public Health.
S.T.E.P.	Second Chance Through Expungement Program
S.V.U.	Special Victims Unit
T.A.N.s	Tax Anticipation Notes (TANs)
T.A.R.U.	Threat Assessment Response Unit
T.E.D.F.	Transportation Economic Development Fund
T.E.F.A.P.	The Emergency Food Assistance Program
T.I.F.A.	Tax Increment Financing Authorities *(see Authority in the Glossary*)
T.R.O	Temporary Restraining Order
T.S.E.V.	Taxable State Equalized Value
T.S.T.	Technical Support Team (counter-terrorism)
T.U.R.B.O.	Transforming Underutilized Business Opportunities Program
T.V.	The amount of allowable taxes charged for a parcel of land. The taxable value is based on the State Equalized Value in Michigan.
U.A.S.I.	Urban Area Security Initiative
U.A.T.	User Acceptance Testing
U.T.G.O.	Unlimited Tax General Obligations
V.C.E.	Virtual Center of Excellence
V.I.N.E.	Victim Information and Notification Everyday
V.O.C.A.	Victims of Crime Act
V.O.I.P.	Voice Over IP Telephony
W.A.J.I.S.	The Wayne County Justice Information System is a network and computing infrastructure for Wayne County Law Enforcement and Judicial Organizations.
W.A.R.	Wayne County Arson Reduction Unit
W.C.B.A.	Wayne County Building Authority
W.C.B.R.A.	Wayne County Brownfield Redevelopment Authority
W.C.C.C.D.	Wayne County Community College District
W.C.D.C.	Wayne County Development Corporation
W.C.D.P.H.	Wayne County Department of Public Health
W.C.H.F.S.H.S.	Wayne County Health and Family Services Head Start
W.C.H.S.	Wayne County Head Start
W.C.J.D.F.	Wayne County Juvenile Detention Facility

W.C.P.O.	Wayne County Prosecutors Office
W.C.S.O.	Wayne County Sheriff's Office
W.E.B.	Warrant Enforcement Bureau.
W.I.C.	Women and Infant Children Public Health program.
W.M.D.	Watershed Management Division in the Dept. of Environment
W.M.U.	Watershed Management Unit
W.R.E.S.A.	Wayne Regional Education Services
W.W.T.F.	Wastewater Treatment Facility
Y.A.P.	Detroit Youth Assistance Program

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